

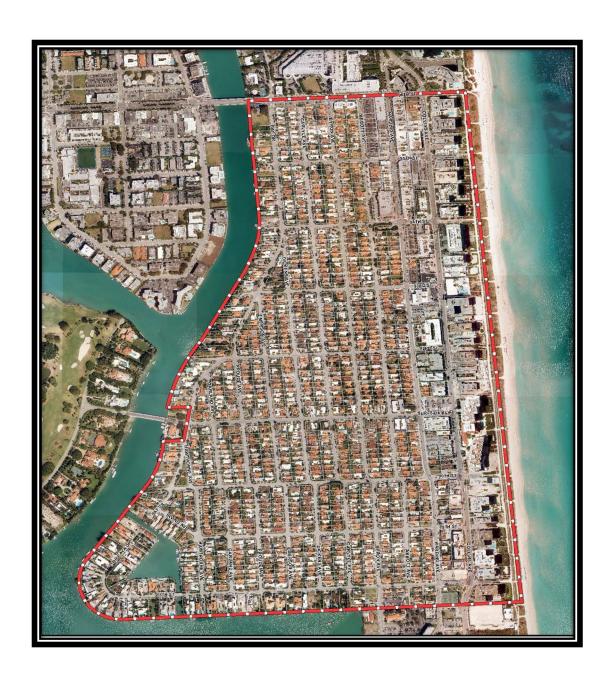
# PROPOSED ANNUAL BUDGET





# TOWN OF SURFSIDE FLORIDA

## FISCAL YEAR 2026 PROPOSED ANNUAL BUDGET





# TOWN OF SURFSIDE ANNUAL BUDGET FISCAL YEAR 2026 Town Commission:

\_\_\_\_\_





Mayor Charles W. Burkett



Vice Mayor Tina Paul



Commissioner Ruben A. Coto



Commissioner Nelly Velasquez



Commissioner Gerardo Vildostegui

## TOWN OF SURFSIDE, FLORIDA

#### **ADMINISTRATIVE STAFF**

Mark Blumstein, Town Manager

Thais Hernandez, Town Attorney

Charles Press, Police Chief

Andre Eugent, Public Works Director

Scarlett Hammons, The Corradino Group, Town Planner

Sandra McCready, Town Clerk

Andria Meiri, Budget Officer

Yolanda Menegazzo, LagomHR, Inc., Human Resources

Tim Milian, Parks and Recreation Director

Cindy Reyes, Communications Director

Manual A. Salazar, Building Official

Carmen Santos-Alborna, Code Compliance Director

Frank Trigueros, Tourism Director

Christopher Wallace, Munilytics Inc., Finance Director



#### **GOVERNMENT FINANCE OFFICERS ASSOCIATION**

# Distinguished Budget Presentation Award

PRESENTED TO

# Town of Surfside Florida

For the Fiscal Year Beginning

October 01, 2024

Christopher P. Movill

**Executive Director** 

Government Finance Officers Association of the United States and Canada presented a Distinguished Budget Presentation Award to the Town of Surfside, FL for its Fiscal Year 2025 Budget for the fiscal year beginning October 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only.

#### **Guide to the Budget Document**

This guide is provided to assist the reader in understanding the construction and layout of the budget document.

#### **Budget Message Section**

The first critical reading of the FY 2026 Annual Budget is the Town Manager's Message. The reader will gain an understanding of the Town Manager's vision, critical issues, recommended policy and operational changes and a financial plan.

#### Introduction

This section provides the reader with the background of the Town. Included in this section are the Town's history, demographics, description of the type of government, and town-wide organizational chart.

#### **Budget Overview Section**

This section provides the reader with the basic overview of the budget. Included is the budget calendar, budget process, fund structure, budget summary, millage rate information, personnel complement, program modifications, capital expenditures and debt management.

#### **Funds/Departments Summary**

This budget document is organized on an individual fund basis. Revenues and expenditures for the Town are budgeted within a variety of fund types and funds within types. The fund types include the general fund, capital projects fund, special revenue funds, enterprise funds, and an internal service fund. Each fund includes a summary, detailed revenues and expenditures/expenses and a description of each department and/or program budgeted for that fund. Budget information, for comparison purposes, includes actuals (unaudited) from Fiscal Year 2024, budgeted and projected from Fiscal Year 2025, and budgeted Fiscal Year 2026. The funds are listed in bold in the Table of Contents.

#### **Appendix**

This section includes information on the Town's financial policies, debt management, and a glossary of terms used throughout this document.

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To: Honorable Mayor, Vice Mayor and Members of the Town Commission

From: Mark Blumstein, Town Manager

Date: September 5, 2025

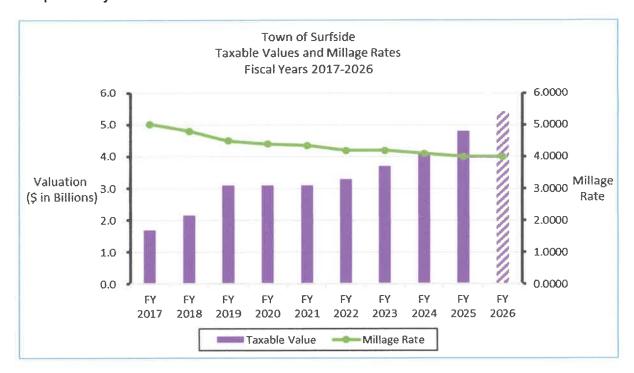
Subject: Budget Message: Fiscal Year 2026 Proposed Annual Budget

It is my privilege to present for your consideration the Town of Surfside Fiscal Year 2026 (FY 2026) Proposed Budget that meets the requirements of State Law and focuses on priorities to deliver required services, safety, equipment, improvements, and infrastructure under sound principles of fiscal sustainability. The Town's budget plan for the fiscal year continues to balance the community's needs for current and new programming, enhanced service levels, public safety, maintenance, repairs, and improvements at Town facilities/amenities with available financial resources.

The proposed budget addresses those areas by structuring departments and staff for operating efficiencies; improving Town communications for digital accessibility and transparency; improving Town infrastructure; increasing staffing at the Community Center and parks; improving safety and beautification at the Community Center with equipment, lighting and infrastructure repairs; addressing traffic calming; investing in equipment; and replacing aging vehicles.

The Town of Surfside is proposing a balanced budget for FY 2026 using a millage rate of 4.000 mills which will result in higher overall tax revenue. Although this millage rate is equal to last year's millage rate, it must be advertised as a tax increase because it is 7.66% more than the rolled-back rate of 3.7154 mills. Taxable value plus new construction on the tax roll increased 13.7%, from increased existing property taxable values (5.6%) and new construction (8.1%). The Miami-Dade County Property Appraiser reported on July 1, 2025, the 2025 Taxable Value of \$5,401,144,865; an increase of \$649.6 million over the 2024 Preliminary Certification of Taxable Value. The Town's diversified tax base has strengthened from recent development projects, construction incorporated into the tax rolls, and turnover in the housing market. This growth in taxable value supports a firm tax base to provide the resources to invest in the community, address the Town's changing needs, demand for services (recreational programming, equipment, facilities and infrastructure), and attract business to Surfside.

The following chart illustrates the millage rate and growth in property value trend over the past ten years.



The proposed total net operating budget for FY 2026 across all funds is \$60,547,735 which is more than the FY 2025 adopted net operating budget. The increase is mainly attributable to \$11M appropriated to fund major infrastructure projects. The FY 2026 proposed budget will substantially harden critical Town infrastructure resilience and create a safer, more sustainable community.

#### **Personnel Services**

Personnel Services costs represent 38% of the total proposed operating budget (net of major capital project appropriations) and 66% of the General Fund proposed operating budget (net of major capital project appropriations). The AFSCME collective bargaining agreement is being negotiated for a new contract beginning Oct 1, 2025. Unionized general employee compensation projections are based on the assumptions from the prior three-year contract. A merit pool for non-union general employee movement in the Classification and Compensation plan and annual performance increases is funded. The current Fraternal Order of Police (FOP) Collective Bargaining Agreement for a three-year contract ends September 30, 2025. A new contract is being negotiated and is expected to be in place for the new fiscal year. Compensation projections for FOP bargaining unit employees will be adjusted when known. Pension contributions were projected using estimated contribution rates based on estimated payroll as follows: 32% for FOP and 15.7% for general employees. These estimated rates and contributions will be adjusted when the actuarially determined rates are completed. The proposed budget also projects a 15% increase in health insurance benefits cost.

In FY 2026 the number of full-time equivalent positions (FTE) is 144.9 The net increase is 1 FTE. The additions for FY 2026 allocated to the General Fund are: 3 FTEs in the Finance Department and 1 FTE allocated in the Parks & Recreation Department. The addition of 1 FTE in the Resort Tax Fund for Community Center operations is budgeted. The elimination of the Capital Improvement Projects Division in the General Fund will result in a 1 FTE decrease; restructures in Public Safety, Public Works, and Parks and Recreation will further reduce staff by 3 FTEs. The budget also includes reclassifications of positions that will have no net effect on the overall number of Town-wide FTEs.

The new staffing additions are:

#### General Fund

- One Full-time Accountant position
- One Procurement Coordinator position from part-time to full-time
- o One Full-time Accounting Clerk position
- o One Full-time Police Lieutenant position
- One Maintenance Worker II position
- o Two (2) Part-time Recreation Leader positions

#### Resort Tax Fund

o Two (2) Part-time Recreation Leader positions

The staffing deletions across all funds are:

- o One Full-time Capital Improvement Projects Director
- o One Full-time Deputy Chief of Police
- One Full-time Business District Officer
- One Full-time Assistant Public Works Director
- One Full-time Assistant Parks and Recreation Director

#### **General Fund**

General Fund revenues for FY 2026 are \$25,933,926 (net of appropriated reserves), a net increase of \$668,878 from FY 2025. The proposed General Fund expenditures are \$29,272,279, a net increase of \$9,796,183 from FY 2025, however this includes \$10,250,000 appropriated for major capital improvement projects.

In addition to the new positions under staffing changes above, the FY 2026 proposed General Fund budget includes funds for the following:

- o Public Safety hurricane supplies
- Public Safety ballistic vests
- Website redesign and hosting
- o Broadcast equipment
- Laptop for Assistant to Town Clerk

#### **Capital Projects Fund**

One project for improvements to the Downtown Alleyway is funded in FY 2026. The Utilities Undergrounding project has been paused and residents will have the opportunity to vote to proceed with the project at a special election in November 2025.

#### **Special Revenue Funds**

#### **Resort Tax Fund**

The major revenue source in this fund is generated from resort taxes on accommodations and food and beverage sales. All resort tax revenues and the related expenditures for tourism and the Community and Tennis Centers operations, and other eligible activities are budgeted in the Resort Tax Fund. It is important to note that resort tax revenues fund and support the operations/maintenance of the Community and Tennis Centers, and other eligible activities, therefore, directly relieving ad valorem taxes from being used for such purposes. Resort taxes fund services, programs, and special events to promote the Town as a tourist destination.

The Town is projecting that FY 2026 resort tax revenues will increase as economic activity, hotel occupancy rates, and average daily room rates are estimated to increase during FY 2026. FY 2026 tax revenues are projected at \$5,507,089. It is important to note that the approximate equivalent to an additional 0.78 mills is funded with resort tax revenues, thus providing ad valorem tax relief to property owners.

The FY 2026 proposed Resort Tax Fund appropriates funding for tourism, culture, and recreation. Funding of \$50,000 for a sustainable reef is included in the Tourist Bureau budget. Cultural and recreational needs for the Community Center, Tennis Center, and eligible beach related activities are also funded. Eligible new activities for culture and recreation funded with resort taxes include two part-time Recreation Leader positions, pool deck lounge chairs, an ADA beach chair, Community Center year-round outdoor lighting and the replacement of mosaic tile on the pool deck at the Community Center.

#### Police Forfeiture Fund

The Police Forfeiture Fund is a special revenue fund with restrictions. The revenue comes from the lawful seizures of property associated with criminal activities. No revenues are budgeted. Eligible public safety expenditures include:

- School Resource Officer at Ruth K. Broad Bay Harbor K-8
- Crime prevention programs
- Citizens Police Academy
- These expenditures are funded with \$44,943 of fund balance.

#### **Municipal Transportation Fund**

Projected Transit Surtax Proceeds of \$309,433 and \$545,381 of fund balance are appropriated for the Town's On-demand services for first and last mile connectivity in Surfside, sidewalk replacements, bus stop maintenance, bike lane painting & striping and traffic calming improvements such as speed tables and traffic circles.

#### **Building Fund**

Projected permit revenues for FY 2026 are estimated at \$460,100. It is important to note that building permit revenue is volatile and fluctuates with construction cycles. Renovations/remodeling projects and new construction are expected to generate this revenue in FY 2026. Building permit fees are paid up front, and prior year revenues are

maintained in fund reserves to fund inspection services throughout project life cycles. In FY 2026, \$1,043,081 of fund reserves are appropriated to balance the budget.

#### **Enterprise Funds**

#### Water and Sewer

Miami Dade County is proposing to passthrough to the Town a 2.81% increase to the wholesale water rate and a 19.05% increase to the wholesale sewer rate in FY 2026. The City of Miami Beach adds a surcharge to the County's rates to determine the rates charged to the Town for wastewater removal. The City of Miami Beach is expected to substantially increase this wastewater surcharge spread over a two-year period (FY 2026 and FY 2027). In FY 2026, the City of Miami Beach will increase the surcharge almost 600% beginning October 1, 2025, from \$0.4025 to \$2.36 per thousand gallons. The rate increase from both Miami Dade County and the City of Miami Beach is expected to increase the Town's wastewater disposal cost by approximately \$474,275 in FY 2026.

The Town adopted new water and sewer rates and service charges with a four-year rate structure to provide sufficient revenues for FY 2023 through FY 2026. The annual increase to flow rates of 3% and base charges of 2% is included in the FY 2026 water and sewer service revenue projections. The Collins Avenue Water Main Replacement project is budgeted through a General Fund transfer (loan) of \$6,500,000.

The Utility System Revenue Bonds Series 2011 matures on May 1, 2026 at which time the final payment for the remaining principal and interest will be made, and the Town will have successfully fulfilled its debt obligation to the bondholders.

#### **Municipal Parking**

In FY 2026 parking revenues are projected to increase \$62,731 from FY 2025 parking budgeted revenues. The increase is mainly due to projected higher collections from meter parking rate increases and maximum time limits implemented in April 2024.

#### **Solid Waste**

In FY 2026 service revenues and expenses are projected to increase \$92,364. The FY 2026 budget includes a proposed residential property assessment increase to \$400.00 from \$331.42 necessary to align the cost of service provided. The FY 2026 budget also includes disposal and collection fee charges to the Resort Tax Fund (\$132,529) and the Municipal Parking Fund (\$41,858) for services provided to the tourism areas and parking lots. A transfer to the Fleet Management Fund for future vehicle replacements is not budgeted.

#### Stormwater Fund

In FY 2026 service revenues are projected to decrease slightly from FY 2025. The FY 2026 budget does not include an annual rate increase. The Abbott Avenue Stormwater Improvement project is expected be completed in early FY 2026. The proposed budget includes a transfer (loan) from the General Fund of \$2.5M to address further drainage

improvements in four remaining priority areas identified in the Town-wide Drainage Improvement and Hazard Mitigation Plan.

#### Fleet Management Fund

The Fleet Management Fund is used to account for the purchase, operation, and maintenance costs of the Town's vehicles and to set aside funds for replacement of Town vehicles. Cost recovery and chargeback for use of vehicles is allocated to departments/enterprises to gradually pay for the use of assigned vehicles. This will generate \$1,170,063 of revenues in this fund.

During FY 2026 the following vehicle purchases are funded:

- Code Compliance replacement of two (2) new vehicles \$77,496
- o Community Center/Beach new work utility vehicle 4x4 \$22,500
- Solid Waste truck replacement \$322,000

Fleet replacement reserves are projected to increase in FY 2026 by \$187,270 net of an appropriation of \$399,496 of accumulated reserves that provide for long-term vehicle replacement.

#### Millage Recommendation

The millage rate recommendation of <u>4.0000</u> is based on an overall increase in taxable value of 13.7% based upon the value as of July 1, 2025. The increase in the taxable value of existing properties (\$266.3M) and new construction (\$383.3M) and the proposed millage rate will generate \$2,468,349 in additional revenue at 95% of the tax levy. This millage rate will generate budgeted property tax revenue of approximately \$20.5M for FY 2026 (95% of total tax levy of about \$21.6M). The rolled-back millage rate is 3.7154.

The Town of Surfside has experienced solid growth in taxable property values in recent years. The strong increase in existing property values and new construction for FY 2026 along with maintaining the millage rate of 4.0000 mills will provide the Town with the means to fund essential infrastructure projects. The Town projects future new construction from remaining infill properties and the timing of those new projects added to the tax roll to continue in the near future, although this can be volatile. The Town's potential undergrounding of utilities project, and the impact climate change and sea level rise may have on existing property values in the future will influence future millage requirements.

The Town Commission policy decisions to implement short term operational initiatives, and assess and prepare for the long-term have guided the FY 2026 Proposed Budget to align with the needs of the community. Factors such as the increase in demand for services, mobility, cybersecurity, investment in human capital, and infrastructure needs are all key budget drivers that are addressed.

The Town Commission and dedicated staff have worked hard to develop this year's budget so that the Town can continue to provide extensive, quality services, amenities,

and infrastructure that improve and beautify the Town, address safety, and provide financial stability to the Town's residents and property owners. Our achievements are visible throughout Town in green spaces, beautification projects, recreational/cultural activities and amenities, and infrastructure improvements.

I express my gratitude for the commitment, energy and contribution the elected officials and staff members give to deliver a high level of service to the Surfside community.

Respectfully submitted:

Mark Blumstein





#### Introduction

This section contains general information about the Town of Surfside, Florida. Included in this section is information about the Town's demographics, governmental structure, history, elected officials and contact information.



#### **Town of Surfside**

Surfside, Florida is an Atlantic Ocean coastal community located on a barrier island east of world famous Miami. Surfside shares the barrier island with Bal Harbour and Miami Beach. Surfside's oceanfront community occupies a mile long strip of land bordered by the Atlantic Ocean to the east and Biscayne Bay to the west. The Town boasts a mile of pristine beach, luxury beachfront hotels, distinctive world-class shopping, culturally diverse restaurants, a walkable downtown district, and residential areas.

#### The Climate

Surfside enjoys an excellent climate year round with warm temperatures much of the year. Unlike other warm locations, the frequent breezes rarely allow the temperatures to become excessive; the temperature rarely rises beyond the mid-90s in any year. Winter temperatures rarely hit the 40s and usually last for less than a few days each year.

#### The Architecture / Design Style

Surfside's architecture exemplifies the design styles that have defined South Florida development. Architectural styles of the beachfront enclave include Art Deco, Miami Modern, Mediterranean Revival, and contemporary.

#### **Archeological Importance**

Tequestan relics unearthed in Surfside in 1935 are now property of, and preserved by, the Smithsonian Institute. Two different locations have been recognized as archeologically significant including: a prehistoric mound, and a prehistoric midden. The following table describes the location of these features:

Classification	Name Address		Additional Information
Historical	Surfside	Bay Dr	Culture -
Sites	Midden	& 92 St	Glades
Historical	Surfside	Bay Dr	Culture -
Sites	Mound	& 94 St	Prehistoric

#### **Historical Structures**

Miami Dade County's Historic Preservation Board has designated three properties in the Town as historic. These properties are The Surf Club at 9011 Collins Avenue; Bougainvillea Apartments at 9340 Collins Avenue; and Seaway Villas at 9149 Collins Avenue. The County is active in pursuing historic designations for deserving properties within the Town. The Collins Avenue Historic District, which runs along Collins and Harding Avenues between 90th and 91st Streets, was designated in 2016. The district includes architectural styles of historical significance from the period 1946 to 1957.

#### **County Designated Historic Properties**

Name	Address	Year Built	Architectural Style
			Mediterranean
Surf Club	9011	1930	Revival ca.
	Collins Ave		1880-1940
Bougainvillea	9340		Streamline
Apartments	Collins Ave	1940	Modern
			Masonry
Seaway	9149		Vernacular
Villas	Collins Ave	1936	with
			Mediterranean
Collins	90th Street		Streamline
Avenue	to 91st	1946-	Modern and
Historic	Street	1957	Miami Modern
District			(MiMo)

#### The Business District

The business district of the Town extends from 94<sup>th</sup> Street to 96<sup>th</sup> Street along Harding Avenue. The downtown district enjoys a pedestrian friendly small town, downtown charm.

#### Shopping

The opportunity to meet retail needs lies along the business blocks of Surfside. The area is host to grocery stores, numerous restaurants featuring many ethnic regions and kosher menus, clothing stores, service businesses, and several banks.

#### **Development**

Surfside has witnessed significant revitalization of its single-family residential units and many multi-family and mixed-use properties (condominiums and hotels). This has occurred while maintaining the small-town disappearing in other parts of Florida. The preservation of the skyline by development restrictions has been a consistent and a deliberate part of Surfside's development strategy.

The Grand Beach Hotel, a 343-room family-oriented guest rooms/suites oceanfront and annex hotel opened in 2013. A 175 room Marriott all suites hotel opened in 2016. The Young Israel project is completed. An expansion of The Shul is completed. The Fendi Chateau Residences was completed in 2016. The Four Seasons Hotel at The Surf Club opened in 2017; and the Four Seasons Private Residences at The Surf Club was completed in 2018.

#### **Population**

The US Census Bureau 2024 population estimate of the Town of Surfside is 5,719 full-time residents and was 5,689 per the 2020 US Census. This figure does not capture the many visitors who come to enjoy the excellent beaches and lifestyle opportunities.

#### **Demographics**

The information below reflects the 2020 US Census data. Data comes from the US Census Bureau Fact Finder website.

<u>Gender:</u> According to the 2020 census, the Town of Surfside had a slightly higher than average number of women compared to men in the Town (approximately 55.0% female compared to a US average of 50.5%)

<u>Median Age:</u> The Median Age in 2020 was 46.0 years with 72.8% of the population over the age of 18 years.

<u>Race:</u> According to the 2020 census, 86.4% of the population identifies with a single race, but there is diversity among the races with which people identify. 53.6% identified themselves as

White alone and 44.9% of the population identified themselves as: "Hispanic or Latino (of any race)."

<u>Housing:</u> The 2020 census shows the owner-occupied housing unit rate at 59.1%.

<u>Housing Values:</u> The median value of owner-occupied housing units in 2016-2020 is \$619,300 for the Town compared to a median value of owner-occupied housing units in Miami Dade County of \$310,700, and in the US of \$229,800.

Education: The educational attainment of Surfside residents averages more than the percentage of the United States (US) population. The Town population with a high school degree or higher is 97.6% vs. 88.5% overall for the US. The Town population with a bachelor's degree or higher was 55.3% vs. the US average of 32.9% according to the 2020 census.

<u>Income:</u> With 12.2% of the population reporting themselves below the poverty line, for the 2020 census, the Town was above the US average percentage of 11.4%.

#### 2010 US Census Data:

Median household income: \$67,760 Number of households: 2,057 Persons per household: 2.79

#### 2020 US Census Bureau Quick Facts:

Median household income: \$57,775 Number of households: 2,285 Persons per household: 2.48 Persons in poverty: 12.2%

Educational Attainment: high school graduate or

higher: 97.6 %

Persons without health insurance: 13.1 %

Median Housing Value: \$619,300

Total Housing Units: N/A Number of Firms: 1,302 Male Median Income: \$63,311 Female Median Income: \$35,771

Veterans: 62

Percent of households with a computer: 94.2% Percent of households with a broadband Internet

subscription: 82.2%

#### Incorporation

The Town of Surfside, Florida was incorporated by the State of Florida in May 1935 upon the petition of members of the "Surf Club." The Surf Club historically was a major facility in Surfside. It was recently redeveloped/renovated and will continue to be a major facility in Surfside.

#### Form of Government

The Town of Surfside is a Commission / Manager form of government. This one hundred year old style of municipal government balances policy leaders, through citizen elected representatives, with a professionally trained administrator. The elected representatives set policy provide oversight for and the administrator.

#### Surfside's Town Commission

The Town Commission consists of five elected representatives: Mayor, Vice-Mayor, and three Commissioners who are elected for two-year terms. The present Town Commission was elected in March 2024.

#### The Incumbent Commission

The current Town Commission is pictured on the title page of this document and includes:

- ✓ Mayor Charles W. Burkett
- ✓ Vice Mayor Tina Paul
- ✓ Commissioner Ruben A. Coto
- ✓ Commissioner Nelly Velasquez
- ✓ Commissioner Gerardo Vildostegui

The Town Commission provides policy guidance to the Town at a salary of one dollar (\$1) per year. See the Legislative Department section on page 111 under the General Fund for more information.

#### **Commission Contact**

The elected officials may be contacted through Town Hall by calling (305) 861–4863 or via email. Their respective e-mail addresses follow:

Mayor Charles W. Burkett: mayor@townofsurfsidefl.gov

Vice Mayor Tina Paul: <a href="mailto:tpaul@townofsurfsidefl.gov">tpaul@townofsurfsidefl.gov</a>

Commissioner Ruben A. Coto: <a href="mailto:rcoto@townofsurfsidefl.gov">rcoto@townofsurfsidefl.gov</a>

Commissioner Nelly Velasquez: <a href="mailto:nvelasquez@townofsurfsidefl.gov">nvelasquez@townofsurfsidefl.gov</a>

Commissioner Gerardo Vildostegui: <a href="mailto:gvildostegui@townofsurfsidefl.gov">gvildostegui@townofsurfsidefl.gov</a>

#### **Commission Meeting Schedule:**

The Town Commission complies with the Sunshine Laws of the State of Florida. Florida's Government-in-the-Sunshine law provides a right of access to governmental proceedings at both the state and local levels. It applies to any gathering of two or more members of the same board to discuss some matter which will foreseeably come before that board for action. There is also a constitutionally guaranteed right of access. Virtually all state and local collegial public bodies are covered by the open meeting requirements.

The Regular Meetings of the Mayor and Town Commission are scheduled for the second Tuesday of each month and are televised. They are held in the Commission Chambers in Town Hall (9293 Harding Avenue) and begin at 7 pm. Other properly noticed meetings may be held as needed. Please check the Town of Surfside website (<a href="https://www.townofsurfsidefl.gov">www.townofsurfsidefl.gov</a>) to verify the dates of all meetings.

#### Communications:

There are a number of ways that residents can be informed about actions taken by the Town Commission or other Town events. One way is to attend a Commission meeting. If you cannot attend a meeting, it usually may be viewed on the Town's government access cable station. See the Town's website for details.

Some events like the adoption of ordinances are noticed in the *Daily Business Review* newspaper. The Town also provides its own monthly publication, *The Gazette*, which is mailed throughout the Town and available on the Town's website. Finally, much information about the Town and current events may be found at the Town's official website:



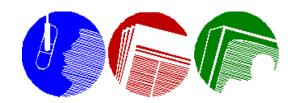
#### **Town Facilities / Contact Information**

The Town of Surfside is engaged in a variety of services and has developed a variety of facilities over the years from both donated and purchased properties. The Community Center on the ocean opened during summer 2011. There are also the Town Hall, a Tourist Bureau, a Tennis Center, numerous municipal parking areas, the 96<sup>th</sup> Street Park (Surfside Field, Pavilion, & Playground), the Hawthorne Tot Lot, and Paws Up Dog Park. A listing of contact information for these facilities follows:

<u>Town Hall</u> 9293 Harding Avenue Surfside, FL 33154 305-861-4863

Police Department (non-emergency)
9293 Harding Avenue
Surfside, FL 33154
305-861-4862

<u>Parking Lots</u> Call 305-861-4862 for more information.



*Tourist Bureau* 9301 Collins Avenue Surfside, FL 33154 305-864-0722

Community Center 9300 Collins Avenue Surfside, FL 33154 305-866-3635

<u>Tennis Center</u> 8750 Collins Avenue Surfside, FL 33154 786-618-3080

96th Street Park (Surfside Field, Pavilion, & Playground) 9572 Bay Drive Surfside, FL 33154 305-993-1371

<u>Hawthorne Tot Lot (Playground)</u> Hawthorne Ave & 90th Street

<u>Dog Park</u> Byron Ave & 93rd Street



#### QuickFacts

#### Surfside town, Florida; Miami-Dade County, Florida; United States

QuickFacts provides statistics for all states and counties. Also for cities and towns with a population of 5,000 or more.

All Topics	Surfside town, Florida	Miami-Dade County, Florida	United States
Population estimates, July 1, 2023, (V2023)	<b>△</b> 5,472	△ 2,686,867	△ 334,914,895
₽ PEOPLE			
Population			
Population estimates, July 1, 2023, (V2023)	₾ 5,472	△ 2,686,867	<b>△</b> 334,914,895
Population estimates base, April 1, 2020, (V2023)	<b>△</b> 5,683	<b>△</b> 2,701,776	△ 331,464,948
Population, percent change - April 1, 2020 (estimates base) to July 1, 2023, (V2023)	<b>△</b> -3.7%	<b>△</b> -0.6%	<b>△</b> 1.0%
Population, Census, April 1, 2020	5,689	2,701,767	331,449,28
Population, Census, April 1, 2010	5,744	2,496,435	308,745,538
Age and Sex			
Persons under 5 years, percent	<b>△</b> 11.2%	₾ 5.4%	₾ 5,5%
Persons under 18 years, percent	△ 31.4%	<u>△</u> 19.8%	<b>△</b> 21.7%
Persons 65 years and over, percent	<u>△</u> 22.4%	<u>△</u> 17.4%	<b>△</b> 17.7%
Female persons, percent	<b>△</b> 55,4%	△ 50.9%	<b>△</b> 50.5%
	₩ 33.4%	30.9%	<b>△</b> 30.3%
Race and Hispanic Origin	A	<b>^</b>	A
White alone, percent	△ 77.7%	₫ 79.6%	<b>▲</b> 75.3%
Black or African American alone, percent (a)	<b>▲</b> 4.4%	▲ 16.9%	<b>▲</b> 13.7%
American Indian and Alaska Native alone, percent (a)	▲ 0.0%	▲ 0.4%	<b>▲</b> 1.3%
Asian alone, percent (a)	▲ 1.0%	▲ 1.8%	▲ 6.4%
Native Hawaiian and Other Pacific Islander alone, percent (a)	▲ 0.0%	▲ 0.1%	▲ 0.3%
Two or More Races, percent	▲ 12.3%	▲ 1.4%	▲ 3.1%
Hispanic or Latino, percent (b)	▲ 36.9%	▲ 69.1%	<b>△</b> 19.5%
White alone, not Hispanic or Latino, percent	▲ 56.0%	<b>▲</b> 13.9%	▲ 58.4%
Population Characteristics			
Veterans, 2018-2022	48	46,602	17,038,803
Foreign born persons, percent, 2018-2022	42.3%	54.0%	13.7%
Housing			
Housing Units, July 1, 2023, (V2023)	X	1,104,711	145,344,630
Owner-occupied housing unit rate, 2018-2022	64.0%	51.9%	64.8%
Median value of owner-occupied housing units, 2018-2022	\$699,300	\$387,000	\$281,900
Median selected monthly owner costs -with a mortgage, 2018-2022	\$3,386	\$2,208	\$1,828
Median selected monthly owner costs -without a mortgage, 2018-2022	\$1,173	\$722	\$584
Median gross rent, 2018-2022	\$1,670	\$1,623	\$1,268
Building Permits, 2023	X	12,781	1,511,102
Families & Living Arrangements			
Households, 2018-2022	2,105	952,680	125,736,353
Persons per household, 2018-2022	2.67	2.77	2.57
Living in same house 1 year ago, percent of persons age 1 year+, 2018- 2022	79.3%	88.2%	86.9%
Language other than English spoken at home, percent of persons age 5 years+, 2018-2022	64.6%	75.1%	21.7%
Computer and Internet Use			
Households with a computer, percent, 2018-2022	99.0%	95.2%	94.0%
Households with a broadband Internet subscription, percent, 2018-2022	87.0%	84.5%	88.3%
Education			
High school graduate or higher, percent of persons age 25 years+, 2018- 2022	99.4%	82.7%	89.1%
Bachelor's degree or higher, percent of persons age 25 years+, 2018-2022	56.1%	32.5%	34.3%
Health			
With a disability, under age 65 years, percent, 2018-2022	8.8%	5.8%	8.9%
a amuonny, under uge 00 years, percent, 2010-2022	0.0/0	3.0/0	6.97

Economy			
In civilian labor force, total, percent of population age 16 years+, 2018-2022	61.2%	63.7%	63.0%
In civilian labor force, female, percent of population age 16 years+, 2018-2022	57.0%	57.9%	58.5%
Total accommodation and food services sales, 2017 (\$1,000) (c)	113,450	11,060,042	938,237,077
Total health care and social assistance receipts/revenue, 2017 (\$1,000) (c)	10,004	21,236,142	2,527,903,275
Total transportation and warehousing receipts/revenue, 2017 (\$1,000) (c)	NA	29,864,739	895,225,411
Total retail sales, 2017 (\$1,000) (c)	70,835	45,110,749	4,949,601,481
Total retail sales per capita, 2017 (c)	\$12,334	\$16,651	\$15,224
Transportation			
Mean travel time to work (minutes), workers age 16 years+, 2018-2022	32.0	31.6	26.7
Income & Poverty			
Median household income (in 2022 dollars), 2018-2022	\$73,160	\$64,215	\$75,149
Per capita income in past 12 months (in 2022 dollars), 2018-2022	\$47,713	\$35,563	\$41,261
Persons in poverty, percent	<b>△</b> 14.0%	<b>△</b> 14.5%	<b>△</b> 11.5%
BUSINESSES			
Businesses			
Total employer establishments, 2022	X	95,916	8,298,562
Total employment, 2022	X	1,009,443	135,748,407
Total annual payroll, 2022 (\$1,000)	X	64,919,874	8,965,035,263
Total employment, percent change, 2021-2022	X	5.3%	5.8%
Total nonemployer establishments, 2021	X	637,894	28,477,518
All employer firms, Reference year 2017	180	74,627	5,744,643
Men-owned employer firms, Reference year 2017	S	43,312	3,480,438
Women-owned employer firms, Reference year 2017	S	15,974	1,134,549
Minority-owned employer firms, Reference year 2017	S	38,353	1,014,958
Nonminority-owned employer firms, Reference year 2017	S	29,341	4,371,152
Veteran-owned employer firms, Reference year 2017	S	2,826	351,237
Nonveteran-owned employer firms, Reference year 2017	S	66,735	4,968,606
⊕ GEOGRAPHY			
Geography	_		
Population per square mile, 2020	10,213.6	1,422.1	93.8
Population per square mile, 2010	10,067.9	1,315.5	87.4
Land area in square miles, 2020	0.56	1,899.90	3,533,038.28
Land area in square miles, 2010	0.57	1,897.72	3,531,905.43

About datasets used in this table

#### Value Notes

⚠ Methodology differences may exist between data sources, and so estimates from different sources are not comparable.

Some estimates presented here come from sample data, and thus have sampling errors that may render some apparent differences between geographies statistically indistinguishable. Click the Quick Info 🐧 icon to the left of each row in TAI

The vintage year (e.g., V2023) refers to the final year of the series (2020 thru 2023). Different vintage years of estimates are not comparable.

Users should exercise caution when comparing 2018-2022 ACS 5-year estimates to other ACS estimates. For more information, please visit the 2022 5-year ACS Comparison Guidance page.

#### Fact Notes

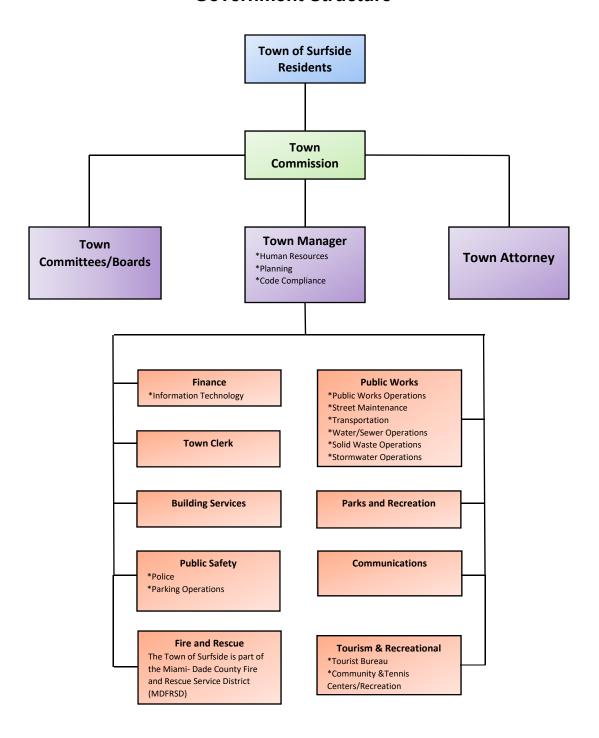
- (a) Includes persons reporting only one race
- Hispanics may be of any race, so also are included in applicable race categories
- Economic Census Puerto Rico data are not comparable to U.S. Economic Census data

#### Value Flags

- Suppressed to avoid disclosure of confidential information
- Fewer than 25 firms
- FN Footnote on this item in place of data
- NA Not available
- Suppressed; does not meet publication standards
- Not applicable
- Z Value greater than zero but less than half unit of measure shown
- Either no or too few sample observations were available to compute an estimate, or a ratio of medians cannot be calculated because one or both of the median estimates falls in the lowest or upper interval of an open ende
- Data for this geographic area cannot be displayed because the number of sample cases is too small.

QuickFacts data are derived from: Population Estimates, American Community Survey, Census of Population and Housing, Current Population Survey, Small Area Health Insurance Estimates, Small Area Income and Poverty Estimates, Stat Housing Unit Estimates, County Business Patterns, Nonemployer Statistics, Economic Census, Survey of Business Owners, Building Permits.

# Town of Surfside Government Structure





# **TOWN OF SURFSIDE**

# Residents

Commissioner		Code Compliance Director
Commi	Town Attorney	Building Official
Jei	Tow	Finance
Commissioner		Public Works Director / CIP
	ager	Parks & Recreation Director
Mayor	Town Manager	Communications Director
ayor		Tourism
Vice Mayor	ittees	Planner
oner	Boards & Committees	Human Resources Director
Commissioner		Town
29		Chief of Police

#### **Administrative Structure**

The administrative appointments made by the Town Commission include: 1) Town Manager (Chief Executive Officer), 2) Town Attorney (Chief Legal Counsel), and 3) Town External Auditor (Chief Financial Compliance Examiner). The Town Manager is the primary administrator responsible for the daily operations of the Town. This is accomplished with the assistance of eleven administrators which report directly to the Town Manager.

More detail on the operational departments listed below may be found in their respective sections of this budget document.

#### **Executive Department**

The Executive Department is responsible for the coordination of all Town administrative activity. Phone: (305) 861-4863

#### **Human Resources**

The Human Resources element of the Executive Department is responsible for all personnel matters (recruitment, evaluating, promoting, disciplining, benefit management, collective bargaining, employee morale programs etc.). Phone: (305) 861-4863 ext. 227

#### **Planning Division**

The Planning Division of the Executive Department is responsible for Development Management, and Planning & Zoning.

Phone: (305) 861-4863

#### **Town Attorney Department**

The Town Attorney's office is responsible for ensuring legal compliance in all areas of Town activity.

Phone: (305) 861-4863

#### **Town Clerk Department**

The Town Clerk's Office is responsible primarily for all Freedom of Information Act (FOIA) requests, printing the Commission agenda, and maintaining all public records and Town elections.

Phone: (305) 861-4863

#### **Finance Department**

The Finance Department is responsible for ensuring solid recommendations to promote the financial health of the Town as well as accounts payable, payroll processing, risk management, external audits, preparation of the Town's budget and financial statements, and Information Technology systems.

Phone: (305) 861-4863

#### **Parks and Recreation Department**

The Parks and Recreation Department is responsible for the maintenance of all park facilities and all leisure services programming. Phone: (305) 866-3635

#### **Communications Department**

The Communications Department is responsible for providing information to the public.

Phone: (305) 861-4863

#### **Public Safety Department**

The Public Safety Department is responsible for all preventative and proactive police services as well as managing municipal parking.

Phone: (305) 861-4862

#### **Code Compliance Division**

The Code Compliance Division of the Executive Department is responsible for Code Compliance throughout Surfside.

Phone: (305) 861-4863

#### **Public Works Department**

The Public Works Department is responsible for the maintenance and development of most Town tangible assets. Included in this responsibility are: Water & Sewer Fund operations, Stormwater Utility Operations, Solid Waste Collection and Recycling operations, Roadway/ Transportation Maintenance operations, and a variety of other physical improvements.

Phone: (305) 861-4863

#### **Tourist Bureau**

The Tourist Bureau is responsible for managing the Tourist Bureau budget to expend resort tax funds allocated by the Town Commission during their annual budgetary process, and promoting the Town to attract tourists and visitors.

Phone: (305) 864-0722

#### **Building Services Department**

The Building Services Department is responsible for promoting compliance with all Federal, State, and Municipal codes related to building safety. Phone: (305) 861-4863

#### **Administration Contacts**

**Town Manager,** Mark Blumstein (305) 861-4863 mblumstein@townofsurfsidefl.gov

**Town Attorney,** Thais Hernandez (305) 861-4863 thernandez@townofsurfsidefl.gov

Police Chief, Charles Press (305) 861-4862 CPress@townofsurfsidefl.gov

Human Resource Director, Yolanda Menegazzo (305) 861-4863 YMenegazzo@townofsurfsidefl.gov

**Finance Department,** Christopher Wallace (305) 861-4863 chrwallace@townofsurfsidefl.gov

**Town Clerk**, Sandra McCready (305) 861-4863 smccready@townofsurfsidefl.gov

**Communications Director,** Cindy Reyes (305) 861-4863 creyes@townofsurfsidefl.gov

**Tourist Bureau Director**, Frank Trigueros (305) 864-0722 ftrigueros@townofsurfsidefl.gov

Parks and Recreation Director, Tim Milian (305) 866-3635 tmilian@townofsurfsidefl.gov

**Building Official,** Manual A. Salazar (305) 861-4863 MSalazar@townofsurfsidefl.gov

**Planning and Zoning,** Scarlett Hammons (305) 861-4863 SHammons@townofsurfsidefl.gov

**Public Works Director**, Andre Eugent (305) 861-4863 aeugent@townofsurfsidefl.gov

Code Compliance Director, Carmen Santos-Alborna (305) 861-4863 csantos-alborna@townofsurfsidefl.gov

#### **Emergency Services**

The Town maintains its own police public safety program. Fire & Rescue Services are provided by Miami-Dade County. For emergencies, dial 911.

#### **Police Services**

Surfside provides a police response time of approximately two minutes. This excellent response time is one of many reasons that our police department is highly respected.

#### Fire & Rescue Services

Fire & Rescue Services are provided in the Town of Surfside by Miami-Dade Fire Rescue. The closest stations are in Bay Harbor Islands and at Haulover Park. Due to the efforts of responsible residents and the enforcement efforts of the Building Department and Code Compliance, the Town experiences very few structural fires.

#### **Utilities**

Surfside operates its own utilities functions. Surfside provides: Stormwater Maintenance, Solid Waste and Recycling Collection, and Water and Sewer Services. Neither electric nor natural gas services are provided directly by the Town.

#### **Electric**

Florida Power and Light (FPL) is the primary supplier of electric power to the Town of Surfside.

#### **Natural Gas**

The Town does not provide its own natural gas facilities. Private companies, including TECO, supply natural gas in the Town.

# Solid Waste Collection (Garbage and Recycling)

The Town provides its own solid waste and recycling collection to residential and commercial customers at a rate which is well below that of neighboring municipalities providing lower levels of service. The Public Works Department is responsible for operational issues. The Front Office may be contacted for billing issues.

#### Stormwater Control

Surfside's stormwater control operations are performed by Town staff. This operation is managed by the Public Works Department which may be contacted for operational concerns (street flooding, etc.)

#### Water and Sewer

Surfside provides its own water and sewer utility through the Public Works Department. Water supply is provided by Miami Dade County and sewage transmission to the Miami-Dade County Central District treatment plant located on Virginia Key is provided by the City of Miami Beach.





## **Budget Overview**

This section contains summary information about the Budget. It includes the Town's: 1) budget calendar, 2) budget process, 3) fund structure, 4) budget summary, 5) millage rate information, 6) personnel complement, 7) new program modifications and new capital outlay (expenditures), and 8) revenue trends.



#### **Budget Overview**

#### **Policy Document**

The Budget indicates: 1) the services the Town will provide during the twelve-month period beginning October 1, 2025 and ending September 30, 2026, 2) the level to which those services will be provided and 3) what modifications to previous year practices and policies are recommended for collection of revenue and distribution of resources. The Town Manager's Budget Message summarizes the challenges and opportunities for the coming year.

#### **Operations Guide**

The Budget indicates how revenues are generated and services are delivered to the community. The departmental budget sections provide a multi-year history of expenditures, explain the significant changes in expenditures from the prior year (FY 2025) adopted budget to the recommended upcoming year (FY 2026), and identify funded personnel positions. The document includes an organizational layout for the Town and a three-year breakdown on the levels of staffing.

#### Financial Plan

The budget outlines the cost of Town services and the fiscal resources to fund those services. Revenues are projected based on historical, trend, and known internal and external factors. Intergovernmental revenues have been confirmed to the extent possible at the time of transmittal of this draft with local, state and federal agencies. Expenditures are projected. Debt service payments related to capital improvement projects are incorporated within the appropriate fund and department. The debt service payments for the voter-approved Utilities Undergrounding General Obligation Bond Series 2025 (1), the Utility System Revenue Bond Series 2011, and the State Revolving Loan refinancing for the water/sewer/storm drainage projects are reflected in the budget.

#### **Communications Device**

The budget seeks to communicate summary information to a diverse audience. This includes: 1) residents and prospective new residents, 2) business owners and prospective investors, 3) the Town Commission, 4) the Town Manager and operating departments, 5) granting agencies, 6) lenders, and 7) oversight agencies. The organization of the document is designed to allow for easy and quick access to relevant information for each of these audiences.

The document is organized in compliance with current best practices for budgetary reporting. The coding and accounting system reflected herein conforms to the State of Florida's Financial Services Department (FFSD) requirements as well as Generally Accepted Accounting Principles (GAAP). Finally, this document reflects the continuing implementation of standards published by the Government Accounting Standards Board (GASB).

The budget document includes all anticipated funds to be received by the Town including carryover from prior years and all anticipated funds to be expended (or encumbered) by the Town during the fiscal year. The fiscal year for Florida municipalities runs from October 1 through September 30. Throughout this document "FY" will be used to represent "Fiscal Year" meaning the period October 1 – September 30. FY 2026, for example, means the fiscal year running October 1, 2025 through September 30, 2026.

The document also includes transfers, where appropriate, from one fund to another. Since the allocation to be transferred is accounted for as received funding in each of the funds, the reader is cautioned that the addition of all revenues/incomes across funds overstates the total resources available for allocation.

This document serves four main purposes: 1) policy and priority establishment, 2) operational guidance, 3) financial planning, and 4) communication and strives to meet these four purposes in a transparent manner.

Development of the FY 2026 Budget was guided by the Town's Priorities and Goals as outlined below.

#### **TOWN PRIORITIES AND GOALS**

Responsible Town Government	>	Financially sound Timely and clear communications Strong partnership with community
Excellence in Municipal Services	>	Efficient and effective delivery of all Town services
Vibrant and Sustainable Commnunity	>	Enhance the quality of life while preserving the Town's unique character and natural resources
Tourism and Economic Development	>	Promote the Town as a world-class, family-friendly tourist destination recognized for its natural beauty, unique cultural experiences, and iconic landmarks, and encourage visitation to local businesses for positive economic impact and downtown vibrancy
Investment in Today and Future	>	Upgrade Town infrastructure, facilities and parks to prepare for future needs and growth

#### **Priorities & Issues**

The Town Commission identified five priorities to guide the future success of Surfside in FY 2022. These multiyear guiding priorities help Town leaders identify opportunities, set a direction for Town staff, and plan initiatives during the annual budget cycle that will support and enhance the Town's appearance, management, performance, and stability. An annual Budget Visioning Workshop to provide direction and input on budget initiatives in accordance with these priorities, and identify community needs was held on March 11, 2025. The commitment to these five such multiyear priorities is reflected as follows:

#### **Priority 1 - Responsible Town Government.**

#### Financially Sound

The Town is dedicated to providing a sound fiscal framework to support the Town's operational and capital needs.

#### Timely and clear communications

The variety of services provided by the Town remaining current with modern technology is important, as is the platform to provide mass communication, public notices, and other core service delivery options.

#### Strong partnership with community

Each department is committed to working in partnership with the community.

#### **Priority 2 - Excellence in Municipal Service Delivery**

#### Efficient and effective delivery of all Town services

The Town is continuously improving key services, striving to meet stakeholder's needs in a professional and responsible manner.

#### **Priority 3 - Vibrant Sustainable Community**

Enhance the quality of life while preserving the Town's unique character and natural resources

Safety led by the Police, Building and Code Enforcement is an essential and vital service offered to the community, thus enabling a safe environment. The Town is committed to each police officer being highly trained and well equipped to respond to emergencies, and traffic and parking enforcement is maintained.

Community values of inclusiveness and environmental awareness are promoted through a robust offering of recreational programming.

The Town provides quality parks, recreation amenities, and facilities with accessibility features, and reflect it's commitment to promote healthy lifestyles.

The Town continues to promote Surfside's rich history and heritage through historical walking tours and document preservation.

The Town endeavors to protect and maintain the Town's beach environment, native vegetation, and quality through dune resiliency & beautification upgrades.

The Town is committed to resiliency efforts by addressing impacts of flood vulnerability and sea level rise.

The Town provides a pathway system for pedestrian mobility, and a local transportation option to connect the entire community and to provide access to regional transit corridors.

The Town prioritizes traffic calming and pedestrian safety measures. A Community Survey for Safe Streets to gather valuable insights from residents regarding their current street usage patterns and to identify opportunities for enhancing safety measures for pedestrians, bicyclists, and scooter riders was launched in Fall 2023. Input from this survey will help the Town develop strategies and initiatives to create safer and more accessible streets in Surfside.

#### **Priority 4 - Tourism and Economic Development**

Promote the Town as a world-class, family friendly tourist destination recognized for its natural beauty, unique cultural experiences, and iconic landmarks, and encourage visitation to local businesses for positive economic impact and downtown vibrancy

The Town positions Surfside as a sought-after destination for visitors. The Town's robust beautification and maintenance program enhances the allure of the coastline and beautiful beach, and the downtown's economic energy. Culinary and shopping offerings downtown and distinctive seaside hotel amenities foster visitation that generates strong resort tax revenue.

The Town reinvests resort tax revenue by promoting tourism and enhancing tourist-eligible activities by producing high quality special events and cultural offerings throughout the year.

The Town maintains active involvement with stakeholders and other organizations to promote the Town's tourism environment and the local economy.

#### 5 - Town Investment in Today and Future

<u>Upgrade Town infrastructure, facilities and parks to prepare for future needs and growth</u> The Town is dedicated to providing superior facilities for a variety of services and recreational activities to the community. The 96<sup>th</sup> Street Park was completed in Fall 2024.

Town commitment to honor and remember lives lost in the Champlain Towers South building collapse with a memorial park.

The Town continues long-term plans to upgrade infrastructure. Drainage system improvements to mitigate flooding from heavy rainfall and to ensure resilience against storm surge and sea-level rise commenced in FY 2024. Town-wide utilities undergrounding and replacing the Collins Avenue Water Main are in the design phase.

These priority areas of focus remain consistent with previous years and reflect our ongoing commitment to: (1) focus on financial stability by setting aside resources in reserves for Town resiliency and future investment in equipment, capital needs, and infrastructure; (2) adapt to an ever-changing environment and to respond to the growing request for increasing services to address quality of life issues; (3) leverage technology to improve service delivery; (4) maintain and revitalize Town infrastructure to ensure a reliable and beautiful environment to live, work, learn, play and invest; and (5) prepare for quick recovery from major regional events such as natural disasters, public health crises, and the impact of economic downturns.

The priorities are underway in various states of progress and the FY 2026 budget provides funding and support for these priorities. Developing funding strategies, specific initiatives and programming that align with the Town's priorities have been, and will continue to be, the focus of our budget development process.

### **BUDGET PREPARATION CALENDAR (Proposed)**

Date	Description		Time
03/11/25	Budget Visioning (Goals & Objectives) Workshop with Town Commission to set forth funding priorities for the new fiscal year	March 11	6:00pm
03/31/25	Distribution of Departmental Budget Package to Department Directors	March 31	
04/11/25	Submission of Department Budget Requests to Finance Department Due	April 11	
Various	Departmental Budget Meetings for Review with Town Manager	April	
05/13/25	Town Commission Budget Workshop	May 13	6:00pm
06/01/25	Miami Dade Property Appraiser Assessment Roll Estimate	June 1	
06/10/25	Town Commission Budget Workshop	June 10	6:00pm
06/10/25	Regular Town Commission Meeting	June 10	7:00pm
07/01/25	Miami-Dade Property Appraiser Certified Taxable Value	July 1	
07/08/25	Regular Town Commission Meeting	July 8	7:00pm
07/08/25	Solid Waste Services Special Assessment Preliminary Rate Resolution at Regular Town Commission Meeting	July 8	7:00pm
07/28/25	Special Town Commission Meeting - Budget Presentation and Proposed Millage Rate Discussion	July 28	7:00pm
08/04/25	Notification to Property Appraiser of Proposed Millage Rate; Rolled-back Rate; and Date, Time, and Meeting Place of the Tentative (First) Budget Hearing	August 4	
09/09/25	Regular Town Commission Meeting	September 9	7:00pm
09/15/25	First Public Hearing	September 15 (Monday)	5:01pm
09/15/25	Final Assessment Resolution for Solid Waste	September 15	
09/28/25	Budget Summary and Notice of Hearing Published	September 28	
09/30/25	Second Public Hearing	September 30	5:01pm
10/01/25	Fiscal Year 2026 Begins	October 1	
	First Public Budget Hearing dates of:		_
09/04/25	Miami Dade County	September 4	
07/30/25	Miami Dade County Public Schools	July 30	
	Second Public Budget Hearing dates of:		
09/18/25	Miami-Dade County	September 18	
09/10/25	Miami-Dade County Public Schools	September 10	

#### THE BUDGET PROCESS

The fiscal year for the Town of Surfside begins on October 1<sup>st</sup> of each year and ends September 30<sup>th</sup> of the following year pursuant to Florida Statute. Budget development and management is a year-round process.

Budget preparation begins in March and is designed to assist the Town's management in the development of short-term and long-term strategies to meet legal and policy directives as well as perceived wishes of the community including the various advisory and policy boards and committees. The policy directives of the Town of Surfside's Town Commission are the principal focus of each budget process.

#### **Budget Calendar**

Budget preparation begins with the development of instructions and general directives for staff. The documents and policies resulting from these discussions are then presented to each department as a means of soliciting their identified needs and resources. Staff involvement at all levels reinforces the importance of building the budget with the participation of those familiar with their individual operations and who use the resources provided to achieve funded outcomes.

To minimize departmental time required to prepare budget requests, the Finance Department in collaboration with the Human Resources Director, prepares all personnel costs and benefit expenditure information. A number of other expenditures are addressed centrally and allocated to appropriate budgets (shared lease costs, etc.). Departments are responsible for identifying, researching, developing, and submitting requests for operating funds, new programs, capital improvements, and personnel changes.

The budget requests are submitted on forms developed by the Finance Department in an attempt to maintain consistency and to reduce the amount of time spent on formatting issues and to increase the amount of time spent on budget development. To assist departments in developing the budget, the department heads are given detailed actual expenditure reports for their department. All department funding requests are reviewed and revenue projections are completed by mid-June.

Departments are encouraged to review prior spending as a way of reminding themselves of on-going obligations and not as a way to establish a guaranteed base funding level on which to build. Each request for funding must be accompanied by a detailed justification. Each year the departments also submit requests for capital outlay (expenditures) and capital improvement projects. Items that qualify as capital outlay are those that cost \$5,000 or more and result in a fixed asset for the Town. Items that qualify as capital improvement projects are capital assets whose cost is at least \$25,000 and which have a useful life of not less than three years.

Capital Improvement Program (CIP) Projects are forecast in the Five-Year Capital Improvement Plan to allow for advanced planning. The CIP development process involves the efforts of all departments, policy direction by the Town Commission, coordination with several outside agencies, and coordination with external service providers. Often citizen advisory groups are involved as well. Multi-year CIP projects are reviewed during budget workshops and are included as a part of the budget development.

Funding for the projects is appropriated on an annual basis by the Town Commission. Some of the projects included in the Five-Year CIP Plan are related to enterprise funds. Only general government capital improvement projects are funded in the Capital Projects Fund. Future operating cost (e.g. additional personnel, maintenance or utility costs) associated with capital projects are projected for each individual CIP. Anticipated operating cost information is not included in the current year's budget unless the projects are expected to be completed prior to year-end.

The Town Manager will meet with the Town Commission at a July budget discussion to formally present the proposed budget document, discuss a millage rate, and to receive Town Commission direction. The public is invited to attend, but the meeting is not a public hearing per se. The budget meeting provides an opportunity for the Mayor and Town Commission to seek clarification on proposed items, often from department directors, and to provide policy direction to the Town Manager. Two public hearings required by Florida law occur in September 2025.

#### **Town Commission Approval**

A current year proposed millage rate is required before August 4, 2025. This is the rate which is reflected on the preliminary tax statement (TRIM statement) sent to each property owner in the Town during the summer. This rate becomes the "not-to-exceed" rate to fund the Town's budget, which may be lowered without a requirement to re-notice property owners

Two public hearings are conducted to obtain community comments prior to September 30<sup>th</sup>. Proposed millage rates and a proposed budget are adopted at the first hearing. The final millage rate and final budget are adopted by resolution at the second public hearing. At these meetings the budget document implicitly becomes the agreed resource allocation guide for the coming fiscal year. A summary budget document is adopted by Town Commission to provide appropriations to fund the budget allocations. The first hearing will be held on September 15, 2025 and the second hearing will be held on September 30, 2025.

#### The Adopted Budget: The Process Continues

The adopted budget with any Commission amendments is then printed for distribution and posted to the Town's website within thirty days of adoption. The various allocations included in the adopted budget are then "loaded" into the Town's financial system and become the basis for all expenditure controls and reporting throughout the fiscal year. The Town Commission receives a summary of expenses, revenues, fund balances and comparison to budget every month as an element of the monthly agenda. A check register reflecting all payments by the Town is also posted to the website.

#### Basis of Accounting and Basis of Budgeting

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds are accounted for using the modified accrual basis of accounting and the current financial resources measurement focus in accordance with accounting principles generally accepted in the United States of America (GAAP). Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The Town considers all revenues available if they are collected within 60 days after the fiscal year-end. Expenditures are recorded when the liability is incurred (when an agreement for a purchase is complete).

All governmental funds use the same basis of accounting and basis of budgeting. The budget document for governmental funds is presented using the modified accrual basis as described above. At the end of the fiscal year, open operating encumbrances lapse. Accordingly, unfilled encumbrances are considered expenditures in the budget but not in the financial statements unless a liability is incurred.

The accrual basis of accounting is utilized by proprietary funds (enterprise funds and internal service funds). Under the accrual basis, revenues are recognized in the accounting period in which they are earned, if objectively measurable, whether collected sooner or later. Expenses are recognized when

the benefits of the agreement (cost) have been achieved. This is important to correctly calculate debt service coverage levels mandated in the bond ordinance for retiring water/sewer/storm drainage debt.

All proprietary funds (enterprise and internal service funds) are accounted for using the accrual basis of accounting and the economic resources measurement focus. The basis of budgeting for these funds is the same as the basis of accounting used in the Town's audited financial statements. The following are budgeting exceptions to the accrual basis of accounting for the Town's proprietary funds:

- o Capital outlays are budgeted as expenditures, rather than depreciating them;
- o Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities;
- Both principal and interest payments of debt service are budgeted as expenses, rather than only interest payments being budgeted and principal payments representing a reduction in the liability.

The Town maintains it's accounting records in accordance with accounting principals generally accepted in the United States of America (GAAP) and applied to governmental units as promulgated by the Government Accounting Standards Board (GASB), and the Uniform Accounting System prescribed by the Florida Department of Financial Services.

#### **Budgetary Control**

The Town Administration is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Town are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation and fair presentation of financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP).

The Town is required to undergo an annual external audit of its financial statements in accordance with auditing standards generally accepted in the United States of America and the standards issued by the Comptroller General of the United States. Upon completion of the annual audit the Town files the Annual Financial Report with the Department of Banking and Financial Services pursuant to Florida Statutes, section 218.32. The most recent external audit was for FY 2023 and is presented in the form of an Annual Comprehensive Financial Report (ACFR). The external auditor provided an unqualified (clean) audit opinion for that period.

The Town maintains a manual encumbrance accounting system as one technique of accomplishing budgetary control. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Town's governing body.

#### **Budget Amendment Process**

After the budget has been adopted, there are two ways that it can be modified during the fiscal year.

The first method allows for administrative budget transfers upon the approval of the Town Manager and/or designee. The Town Manager, and/or designee, is authorized to transfer part or all of an unencumbered balance within the same fund; however, the Town Commission must approve any revisions that alter the total appropriations of a fund. The classification detail at which expenditures may not legally exceed appropriations is at the fund level. Transfers may also be reviewed by the Town Commission at approximately mid fiscal year in the form of a mid-year budget amendment.

The second method provides for the Town Commission to transfer between different funds any unrestricted and unassigned fund balance for which an appropriation for the current year is insufficient. In order to amend funds, the Town Commission: 1) by Resolution: indicates their policy directive to include the amendment as supplemental appropriation and 2) adopts as part of the resolution, or directs inclusion in a subsequent resolution before year end, the supplemental appropriations and authorizes the identified transfers, appropriations, or other amendments to the budget.

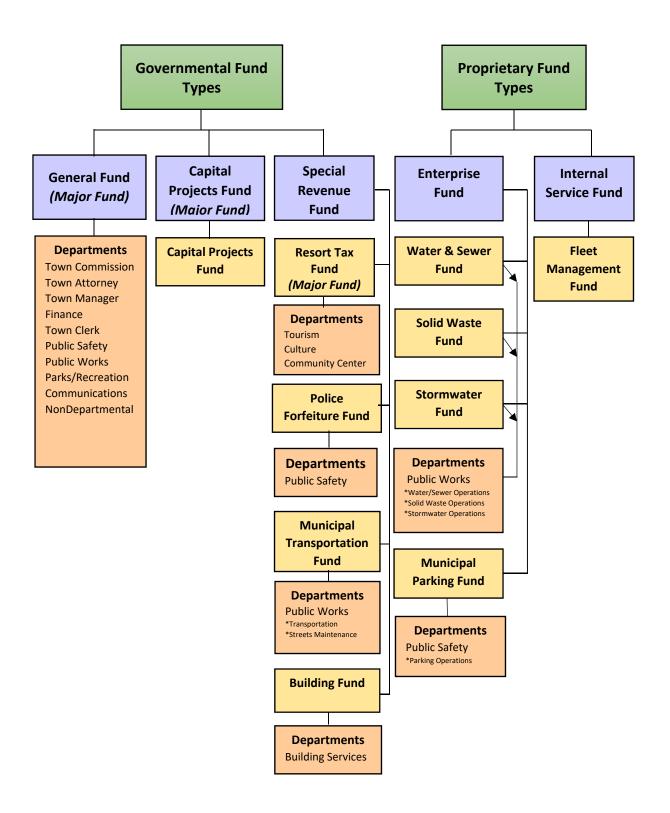
It is important to understand that budget amendments and transfers are necessary because budget preparation begins five months before it is implemented for a twelve-month period. This seventeenmonth cycle is not fully predictable requiring adjustments for contingencies that are often beyond Town control. Examples include storm clean-up, disaster recovery, gasoline price fluctuations, rate adjustments by service providers such as Miami Dade County and building permit revenues.

#### **Transparency**

In FY 2014, the Town Commission greatly enhanced the citizen's ability to understand the Town's finances and to ensure that Town funds were handled in the most fiscally responsible manner possible. Evidence of this policy include the ACFR report which provides greatly expanded information regarding the annual audit. Postings on the Town's website ensures that everyone interested in Town finances can determine exactly which vendors receive payments from the Town. The monthly Town Commission agenda also includes a year to date budget to actual summary to reflect how the Town is doing in relation to the projected financial outcomes complete with fund balances. This identifies trends early so that corrective action is taken before a trend becomes a problem.

In May 2022, the Town prepared a Five-Year Financial Forecast for Fiscal Years 2023-2027 to analyze and capture the impacts of certain known developments within the Town, real and personal property tax changes, resort tax revenue growth, determine if current policies will result in adequate reserves over a five-year horizon, and to analyze current polices to promote the sustainability of Town services and rate structures. The Five-Year Financial Forecast informed many policy discussions by the Town Commission and various citizen advisory groups. An updated Five-Year Financial Forecast is planned for 2026.

# Town of Surfside Fund Structure



#### **FUND DESCRIPTIONS**

Governmental accounting systems are organized and operated on a fund basis. A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. Individual resources are allocated to, and accounted for, in separate funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. Each separate fund is balanced, with its respective revenues and expenditures appropriated and monitored.

Governmental units establish and maintain funds required by law for sound financial administration. Only the minimum number of funds consistent with legal and operating requirements are established because unnecessary funds result in inflexibility, undue complexity, and inefficient financial administration.

#### Fund types include:

- Governmental Funds includes General Fund, Capital Projects Funds, and Special Revenue Funds;
- o Proprietary Funds includes Enterprise Funds and Internal Service Funds; and
- Fiduciary Funds includes funds used to account for assets held in a trustee or agency capacity for others.

Generally Accepted Accounting Principles (GAAP) sets forth minimum criteria (percentage of the assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenue or expenditures/expenses of either fund category or the governmental and enterprise funds combined) for the determination of major funds.

The following is a description of the budgeted funds of the Town.

#### **GOVERNMENTAL FUNDS**

Governmental Funds are subdivided into three sections: General Fund, Special Revenue Funds, and Capital Projects Fund.

**General Fund -** The General Fund is the primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

**Special Revenue Funds -** Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or limited to expenditure for specified purposes other than debt service or major capital projects.

**Capital Projects Fund -** Capital Projects Fund is used to account for and report financial resources that are restricted, limited, or assigned to expenditure for the acquisition or construction of major capital facilities.

#### Fund 001 - General Fund (Major Fund)

The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. The major sources of revenue for the General Fund include: ad valorem taxes, franchise

#### **FUND DESCRIPTIONS**

taxes, and intergovernmental revenues. The major departments funded here are: Legislative, Town Attorney, Executive, Finance, Town Clerk, Public Safety, Public Works, Parks and Recreation, and Public Communications.

#### Fund 102 - Resort Tax Fund (Major Fund)

The Resort Tax Fund is a type of special revenue fund. The revenues received for this fund have specific limitations. This fund is used to account for resort tax revenues, which are restricted to Town promotion and operation/maintenance of community centers and other tourism eligible uses in compliance with applicable law. The Tourism Department, with policy guidance from the Tourism Board, operates one division, and Recreation-Community Center operates the other.

#### Fund 105 - Police Forfeiture Fund

The Police Forfeiture Fund is a type of special revenue fund. The revenues received have specific limitations. This fund is used to account for the revenue and expenses from State and Federal forfeitures that the Town receives from various law enforcement agencies. The Public Safety department operates the Police Forfeiture Fund.

#### **Fund 107 - Municipal Transportation Fund (CITT)**

The Municipal Transportation Fund is a type of special revenue fund. The revenues received have specific limitations. This fund is used to account for the sales surtax revenues distributed to the Town through the Citizens Initiative Transportation Tax (CITT). Expenditures are limited to improvements to public transportation and transportation improvements. The fund operates under the Public Works department.

#### Fund 150 - Building Fund

The Building Fund is a type of special revenue fund created in FY2017 to properly account for the building department activities within the Town. Revenues are collected from development activity to fund building department operations and enforce the Florida Building Code. The fund operates under the Building department.

#### Fund 301 - Capital Projects Fund (Major Fund)

This fund is used for the purpose of budgeting general capital improvement projects which are expected to survive for three years or more. As a governmental fund, it shares with the general fund a feature of only including those items which must not be budgeted elsewhere. Consequently, capital improvement projects that are associated with specific special revenue, proprietary, or fiduciary funds are not budgeted in the capital projects fund.

The Capital Projects Fund is closely associated with a Five-Year Capital Improvement Plan. The Capital Improvement Plan, however, includes all major capital improvements across all funds. It includes the forecast of substantial capital investments anticipated for the upcoming budget year and for an additional four years.

#### **PROPRIETARY FUNDS**

The Town's Proprietary Funds are Enterprise Funds and Internal Service Funds.

**Enterprise Funds** - Enterprise funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the public on a continuing

#### **FUND DESCRIPTIONS**

basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

#### Fund 401 - Water and Sewer Fund (Major Fund)

The Water and Sewer Fund is a type of enterprise fund. The Town provides water and sewer services to customers within the Town. Charges for the services are made based upon the amount of the service each customer utilizes. Major capital projects can be funded with long term financing (bonds) which are repaid over a long period of time or through Renewal & Replacement reserves. This business-like enterprise provides for personnel, operations, maintenance, collections, debt retirement, and water and sewer operations. The fund operates under the Public Works Department.

#### Fund 402 - Municipal Parking Fund (Major Fund)

The Municipal Parking Fund is a type of enterprise fund. The Town provides locations to customers for parking throughout the Town. Charges for the services are made based upon the amount of the service each customer utilizes. This business-like enterprise provides for personnel, operations, maintenance, collections, and parking enforcement. The fund operates under the Public Safety department.

#### Fund 403 - Solid Waste Collection Fund (Major Fund)

The Solid Waste Collection Fund is a type of enterprise fund. The Town provides solid waste and recycling collection services to customers within the Town. Charges for the services are made based upon the type of service (residential, commercial, and recycling) and the cost for disposal of the materials collected. This business-like enterprise provides for personnel, operations, maintenance, collections, disposal, and planning elements. The fund operates under the Public Works department.

#### Fund 404 - Stormwater Utility Fund (Major Fund)

The Stormwater Utility Fund is a type of enterprise fund. The Town provides storm water drainage services to customers within the Town. Charges for the services are based upon the type of structure from which the stormwater is being diverted. This business-like enterprise provides for personnel, operations, maintenance, collections, debt retirement, and planning elements. The fund operates under the Public Works department.

**Internal Service Funds** - Internal services funds are used to account for the cost of providing specific goods or services to Town departments where those services can reasonably be apportioned to the users on a cost-reimbursement basis.

#### Fund 501 – Fleet Management Fund

The Fleet Management Fund accounts for the costs of maintaining the Town's fleet and accumulates the cost of operating the central garage facility for vehicle maintenance. The cost allocation utilized provides for capital accumulation for the purpose of vehicle replacement. Costs of operating vehicles (replacement reserve, insurance, maintenance, etc.) are established as a monthly rate per class of vehicle and the user department is charged for each vehicle it uses. This fund is supported by those charges to user departments based on the services provided.

FUND DESCRIPTIONS R-

#### **FIDUCIARY FUNDS**

**Fiduciary (Trust and Agency) Funds -** Fiduciary Funds are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other trust funds. An example for the Town of Surfside is the Pension Fund. While the Town is accountable for the maintenance of these funds and their annual audit, the assets do not belong to the Town so the Town does not budget fiduciary funds. The cost for the Town's contribution to keep the Retirement Plan fully funded are budgeted in the various departments.

## **Fund - Department Matrix**

Use of Funds by Organizational Units											
			`	ntal F			Proprietary Funds				
Organization Unit	Ма	jor Fui	nds	Non-l	Major I	unds		Ma	jor Fu	nds	
(Department or Division)	GF	СР	TR	PF	MT	В	WS	MP	SW	ST	FM
Legislative (Town Commission)	✓										
Town Attorney	<b>✓</b>										
Executive - Town Manager	<b>✓</b>										
Executive - Planning & Zoning	<b>✓</b>										
Executive - Code Compliance	<b>✓</b>										
Executive - Capital Projects Mgmt	<b>✓</b>										
Finance/IT	<b>✓</b>										
Town Clerk	✓										
Public Safety	✓		<b>✓</b>	✓				<b>✓</b>			
Public Works	✓	✓	<b>✓</b>		✓		<b>✓</b>	<b>✓</b>	<b>✓</b>	✓	✓
Parks & Recreation/ Culture	✓		✓								
Communications	<b>✓</b>										
Non-Departmental	<b>✓</b>										
Tourist Bureau - Tourism			<b>✓</b>								
Building Services						<b>✓</b>					
Transportation Services					✓						
Water & Sewer							✓				
Municipal Parking								✓			
Solid Waste									✓		
Stormwater										<b>✓</b>	

The Operating Budget Chart on the next page graphically displays the Town's fund structure and includes each fund's related budget for the current year.

#### **Governmental Funds**

**GF** - General Fund, **CP** - Capital Projects Fund, **TR** - Resort Tax Fund, **PF** - Police Forefeiture Fund, **MT** - Municipal Transportation Fund, **B** - Building Fund.

#### **Proprietary Funds**

**WS** - Water & Sewer Fund, **MP** - Municipal Parking Fund, **SW** - Solid Waste Fund, **ST** - Stormwater Fund, **FM** - Fleet Management Fund.

#### **BUDGET SUMMARY**

#### TOWN OF SURFSIDE, FLORIDA

#### FISCAL YEAR 2025 - 2026

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE TOWN OF SURFSIDE, FLORIDA ARE 11.8% MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES

General Fund 4.0000

ESTIMATED REVENUES	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL ROJECTS FUND	El	NTERPRISE FUNDS	NTERNAL SERVICE FUNDS	В	TOTAL UDGET ALL FUNDS
TAXES: Millage per \$1,000								
Ad Valorem Taxes 4.0000	\$ 20,524,350	\$ -	\$ -	\$	-	\$ -	\$	20,524,350
Ad Valorem Taxes 0.0000 (voted debt)	-	-	-		-	-	\$	-
Franchise /Utility Taxes	1,765,458	-	-		-	-		1,765,458
Sales & Use Taxes	91,386	5,507,089	-		-	-		5,598,475
Licenses/Permits	5,000	470,600	-		-	-		475,600
Intergovernmental	750,762	309,433	750,000		-	-		1,810,195
Charges for Services	478,250	-	-		9,985,535	1,170,063		11,633,848
Fines & Forfeitures	210,000	-	-		-	-		210,000
Loan Proceeds/Capital Lease Proceeds	-	-	-		-	-		-
Miscellaneous Revenues	1,651,800	314,000	-		167,500	-		2,133,300
Capital Contributions/Developer Contributions	-	-	-		-	-		_
TOTAL SOURCES	\$ 25,477,006	\$ 6,601,122	\$ 750,000	\$	10,153,035	\$ 1,170,063	\$	44,151,226
Interfund Transfers - In	456,920	-	1,250,000		9,000,000	22,500		10,729,420
Fund Balance/Reserves/Net Position	31,423,375	13,054,718	3,118,950		6,045,269	1,665,981		55,308,293
TOTAL REVENUES, TRANSFERS & BALANCES	\$ 57,357,301	\$ 19,655,840	\$ 5,118,950	\$	25,198,304	\$ 2,858,544	\$	110,188,939
EXPENDITURES/EXPENSES								
General Government	\$ 6,498,313	\$ -	\$ -	\$	-	\$ -	\$	6,498,313
Building Services	-	1,404,457	-		-	_		1,404,457
Public Safety	9,454,232	44,943	-		-	_		9,499,175
Streets	196,149	´ -	-		-	_		196,149
Recreation, Culture, and Tourism	1,293,360	5,462,881	-		-	_		6,756,241
Physical Environment	1,580,225	-	2,000,000		15,373,750	-		18,953,975
Municipal Transportation	-	839,342	-		1,305,196	-		2,144,538
Debt Service	-	-	-		2,237,166	-		2,237,166
Internal Services	-	-	-		-	1,005,293		1,005,293
TOTAL EXPENDITURES/EXPENSES	\$ 19,022,279	\$ 7,751,623	\$ 2,000,000	\$	18,916,112	\$ 1,005,293	\$	48,695,307
Interfund Transfers - Out	10,250,000	332,271	-		147,149	-		10,729,420
Fund Balance/Reserves/Net Position	28,085,022	11,571,946	3,118,950		6,135,043	1,853,251		50,764,212
TOTAL APPROPRIATED EXPENDITURES,								
TRANSFERS, RESERVES & BALANCES	\$ 57,357,301	\$ 19,655,840	\$ 5,118,950	\$	25,198,304	\$ 2,858,544	\$	110,188,939
The tentative, adopted, and /or final budgets are on f							_	, , , , , , , , , , , ,

## PROPERTY VALUE AND MILLAGE SUMMARY

2024 Preliminary Taxable Value	\$4,751,579,117	
Increase/Decrease(-) to 2024 Taxable Value	266,266,712	5.6%
Current Year Estimated Taxable Value	\$5,017,845,829	
Current Year Additions (New Construction)	383,299,036	8.1%
Current Year Estimated Taxable Value for Operating Purposes	\$5,401,144,865	13.7%

				Percer Increase/Decr	· ·		
	FY 2025 Rate	FY 2026 Rolled Back Rate	FY 2026 Proposed Rate	FY 2026 Proposed Rate	Rolled Back Rate		
Operating Millage	4.0000	3.7154	4.0000	0.00%	7.66%		
			_				
				Revenues G	enerated		
			Mills	Gross	Net (95%)		
Proposed FY 2026 Op	erating Millage		4.0000	\$21,604,579	\$20,524,350		
Prior FY 2025 Adopte	d Operating Millage	9	4.0000 \$21,604,579		\$20,524,350		
Rolled Back Rate			3.7154 \$20,067,414		\$19,064,043		
Increase/Decrease(-)	from EV 2025		0.0000				

15 Year Millage, Taxable Value and Revenue History

			Percent Change in Taxable -	Property Tax	Revenue
Fiscal Year	Millage Rate	Taxable Value	Value	Gross	Net (95%)
2012	5.5000	\$1,017,658,274	-4.9%	\$5,597,121	\$5,317,265
2013	5.3000	\$1,062,214,226	4.4%	\$5,629,735	\$5,348,249
2014	5.2000	\$1,144,071,250	7.7%	\$5,949,171	\$5,651,712
2015	5.0293	\$1,336,876,007	16.9%	\$6,723,551	\$6,387,373
2016	5.0293	\$1,502,755,220	12.4%	\$7,557,807	\$7,179,916
2017	5.0144	\$1,689,439,338	12.4%	\$8,471,525	\$8,047,948
2018	4.8000	\$2,150,458,492	27.3%	\$10,322,201	\$9,806,091
2019	4.5000	\$3,086,020,534	43.5%	\$13,887,092	\$13,192,738
2020	4.4000	\$3,116,633,395	1.0%	\$13,713,187	\$13,027,528
2021	4.3499	\$3,126,037,017	0.3%	\$13,597,948	\$12,918,051
2022	4.2000	\$3,292,259,681	5.3%	\$13,827,491	\$13,136,116
2023	4.2000	\$3,651,048,630	10.9%	\$15,334,404	\$14,567,684
2024	4.1000	\$4,103,801,217	12.4%	\$16,825,585	\$15,984,306
2025	4.0000	\$4,751,579,117	15.8%	\$19,006,316	\$18,056,001
2026	4.0000	\$5,401,144,865	13.7%	\$21,604,579	\$20,524,350

FY 2026 Value of 1 Mill*										
Gross Net Revenue										
Mills	Revenue	(95%)								
1.00	\$5,401,145	\$5,131,088								
0.75	\$4,050,859	\$3,848,316								
0.50	\$2,700,572	\$2,565,544								
0.40	\$2,160,458	\$2,052,435								
0.30	\$1,620,343	\$1,539,326								
0.25	\$1,350,286	\$1,282,772								
0.10	\$540,114	\$513,109								

<sup>\*</sup>Based on July 1, 2025 Miami-Dade County Property Appraiser 2025 Preliminary Taxable Values

SUMMARY OF NEW PROGRAM MODIFICATIONS FY 2026						
Department/Division	Description of Program Modifications	Total Cost	Funded			
GENERAL FUND	,					
Executive - Capital						
Improvement Projects Mgmt	Executive Department structure change	(\$195,027)	(\$195,027)			
Finance	Finance Department structure change	302,272	302,272			
Public Safety	Public Safety Department structure change	(2.2.2.22)	/- ·			
	Deputy Police Chief position closed	(249,697)	(249,697)			
	Public Safety Department structure change	(4.42.740)	(1.12.710)			
	Business District Officer position closed	(143,710)	(143,710)			
	Public Safety Department structure change	222.050	222.050			
	Police Lieutenant - new position	222,050	222,050			
Dublic Manle	Hurricane Supply Public Works Department structure change	4,130	4,130			
Public Works	Assistant Public Works Director position closed	(59,577)	(59,577)			
	Public Works Department structure change	(33,377)	(33,377)			
	Facilities & Maintenance Manager reclassification	19,898	19,898			
Parks & Recreation	Parks & Recreation Department structure change	,,,,,,	-,			
	P&R Assistant Director position closed	(7,653)	(7,653)			
	Parks & Recreation Department structure change					
	P&R Manager reclassification - allocated	(32,390)	(32,390)			
	Parks & Recreation Department structure change					
	P&R Coordinator reclassification	3,733	3,733			
	Maintenance Worker II - new position	85,060	85,060			
	Part-time Recreation Leaders - Two (2) positions	48,502	48,502			
Communications	CSPC & Tourism Departments structure change:					
	Director of Communications reclassification	112,520	112,520			
	Administrative Support reclassification	\$14,756	\$14,756			
	Tourism Director reclassification	(\$114,218)	(\$114,218)			
	Website redesign and hosting	\$35,000	\$35,000			
TOTAL	GENERAL FUND	\$45,649	\$45,649			
SPECIAL REVENUE FUNDS:						
RESORT TAX FUND						
Tourist Bureau	CSPC & Tourism Departments structure change:					
	Director of Communications reclassification	(\$91,313)	(\$91,313)			
	Administrative Support reclassification	(\$45,996)	(\$45,996)			
	Tourism Director reclassification	\$114,218	\$114,218			
	Sustainable Reef	\$50,000	\$50,000			
Parks & Recreation -	Parks & Recreation Department structure change	\$30,000	ψ30,000			
Community Centers, Tennis	P&R Assistant Director position closed	(\$145,406)	(\$145,406)			
Center & Recreational	·	(\$143,400)	(3143,400)			
	Parks & Recreation Department structure change P&R Assistant Manager reclassification - allocated	\$65,297	\$65,297			
	Parks & Recreation Department structure change	\$03,237	Ç03,237			
	P&R Coordinator reclassification	\$7,018	\$7,018			
	Part-time Recreation Leaders - Two (2) positions	\$48,502	\$48,502			
TOTAL	RESORT TAX FUND	\$2,320	\$2,320			
		72,320	72,320			
BUILDING FUND						
Building Services	Community Rating System Coordinator/Flood Plans Review part-time position closed	(\$56,113)	(\$56,113)			
TOTAL	BUILDING FUND	(\$56,113)	(\$56,113)			
ENTERPRISE FUNDS:						
WATER AND SEWER FUND						
Public Works/Water & Sewer	Public Works Department structure change	(644.600)	/6 A A CCC.			
	Assistant Public Works Director position closed	(\$44,683)	(\$44,683)			
	Public Works Department structure change					
	Water & Wastewater Manager reclassification	\$31,398	\$31,398			
TOTAL	WATER AND SEWER FUND	(\$13,285)	(\$13,285)			
SOLID WASTE FUND						
Public Works / Solid Waste	Public Works Department structure change					
İ	Solid Waste Manager reclassification	\$24,275	\$24,275			
		\$24,275	\$24,275			
TOTAL	SOLID WASTE FUND	324,273				
	SOLID WASTE FUND	324,273	•			
	SOLID WASTE FUND  Public Works Department structure change	\$24,275				
STORMWATER FUND		(\$44,683)	(\$44,683)			
TOTAL STORMWATER FUND Public Works / Stormwater TOTAL	Public Works Department structure change		(\$44,683) <b>(\$44,683)</b>			

SUMMARY C	OF NEW CAPITAL OUTLAY AND CAPITAL IMPROVEMENT PROJEC FY 2026	TS*	
Department/Division	Description of New Capital Expenditures	Total Cost	Funded
GENERAL FUND			
Town Clerk	Laptop for Assistant to Town Clerk	\$2,000	\$2,000
Public Safety	Five (5) ballistic vests, outer carriers, & accessories	5,265	5,265
Communications	Broadcast equipment	13,000	13,000
TOTAL	GENERAL FUND	\$20,265	\$20,265
CAPITAL PROJECTS FUND			
Public Works	Downtown Alleyways Beautification	\$2,000,000	\$2,000,000
TOTAL	CAPITAL PROJECTS FUND	\$2,000,000	\$2,000,000
CDECIAL DEVENUE FUNDS.			
SPECIAL REVENUE FUNDS:			
RESORT TAX FUND Parks & Recreation -	Leave and the form and the shall (20)	415.000	445.000
Community Center	Lounge chairs for pool deck (30)	\$15,000	\$15,000
community center	ADA beach chair	3,500	3,500
	Community Center year-round outdoor lighting	25,000	25,000
	Community Center replacement of mosaic tile - pool deck	45,000	45,000
TOTAL	RESORT TAX FUND	\$88,500	\$88,500
		<del>+ + + + + + + + + + + + + + + + + + + </del>	<del>+55,555</del>
MUNICIPAL TRANSPORTATION FUND			
	Tueffic Colorina Irango, areasta Canadatables Canadatables	¢476 222	¢476 222
Public Works	Traffic Calming Improvements -Speed tables & roundabouts	\$476,322 \$ <b>476,322</b>	\$476,322
TOTAL	MUNICIPAL TRANSPORTATION FUND	\$ 476,322	\$ 476,322
ENTERPRISE FUNDS:			
WATER AND SEWER FUND			
Public Works/Water & Sewer	Collins Ave. Water Main replacement	\$6,500,000	\$6,500,000
TOTAL	WATER AND SEWER FUND	\$6,500,000	\$6,500,000
STORMWATER FUND			
Public Works/Stormwater	Town-wide Drainage Improvement - Priority Areas	\$2,500,000	\$2,500,000
TOTAL	STORMWATER FUND	\$2,500,000	\$2,500,000
TOTAL	JONNIWATEN TOND	\$2,500,000	32,300,000
INTERNAL SERVICE FUNDS: FLEET MANAGEMENT FUND			
Code Compliance	Replace two (2) vehicles	\$77,496	\$77,496
P&R Community Center	Fleet addition - 4x4 work utility vehicle	22,500	22,500
Solid Waste	Replace one (1) Solid Waste truck	322,000	322,000
TOTAL	FLEET MANAGEMENT FUND	\$421,996	\$421,996
TOTAL ALL FUNDS	<u> </u>	\$12,007,083	\$12,007,083

<sup>\*</sup>Capital outlay requests that are shown on program modifications are not included in this list but shown in the program modification section to prevent duplication of amounts.

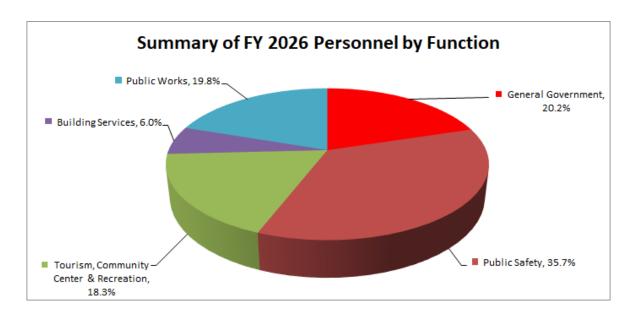
Type Description
CO - Capital Outlay

CIP - Capital Improvement Project

#### **Town-Wide Personnel Complement**

Positions by Fund and Department

				024 Pos	itions	•	ed FY 2	025 Pos	itions	Fur	ided FY 202	6 Positi	ions
		Full	Full Part				Full Part				Full		
Fund	Department	Time	Time	Temp	FTE's	Time	Time	Temp	FTE's	Time	Part Time	Temp	FTE's
General Fund	Legislative	5	0	0	0	5	0	0	0	5	0	0	0
General Fund	Town Attorney	2	0	0	2	2	0	0	2	2	0	0	2
		9	1	0	9.5	8				7	, ,		7
	Executive		1	Ů		•	0	0	8		0	0	
	Finance	4.9	-	0	5.4	4.9	1	0	5.4	7.9	0	0	7.9
	Town Clerk	3	1	0	3.5	3	1	0	3.5	3	1	0	3.5
	Public Works	6.1	0	0	6.1	6.1	0	0	6.1	5.7	0	0	5.7
	Parks & Recreation	3.6	7	5	7.85	3.6	7	0	7.6	4.05	9	0	9.05
	Communications	1.16	0	0	1.16	1.16	0	0	1.16	1.5	0	0	1.5
	Subtotal	34.76	10	5	35.51	33.76	9	0	33.76	36.15	10	0	36.65
	Public Safety	36.25	1	0	36.75	44.25	1	0	44.75	43.25	1	0	43.75
General Fund	Total	71.01	11	5	72.26	78.01	10	0	78.51	79.4	11	0	80.4
Resort Tax Fund	Tourism	2.44	0	0	2.44	1.84	0	0	1.84	1.5	0	0	1.5
(Tourism, Community	Community & Tennis												
Center & Recreation)	Centers/Recreation	14.8	9	8	21.2	16.4	7	8	21.8	15.95	9	8	22.35
1	Public Safety	3	0	0	3	3	0	0	3	3	0	0	3
	Public Works	1.7	0	0	1.7	1.7	0	0	1.7	1.7	0	0	1.7
	Total	21.94	9	8	28.34	22.94	7	8	28.34	22.15	9	8	28.55
Building	Building Services	6	6	0	9	6	7	0	9.5	6	6	0	9
Water/Sewer	Public Works	5.7	0	0	5.7	5.7	0	0	5.7	5.4	0	0	5.4
Parking	Public Safety	7.25	0	0	7.25	7.25	0	0	7.25	7.25	0	0	7.25
Solid Waste	Public Works	11.65	0	0	11.65	11.65	0	0	11.65	11.65	0	0	11.65
Stormwater	Public Works	1.95	0	0	1.95	1.95	0	0	1.95	1.65	0	0	1.65
Fleet Management	Public Works	1	0	0	1	1	0	0	1	1	0	0	1
All Funds	Total	126.5	26	13	137.2	134.5	24	8	143.9	134.5	26	8	144.9



#### Staffing Changes from FY 2025 to FY 2026

Full-time equivilents: There is no increase of FTEs. Position changes in FY2026 are detailed below.

**Full time positions:** The net number of FY 2026 full time funded positions is unchanged from positions funded in FY 2025. Following are the position changes in FY 2026.

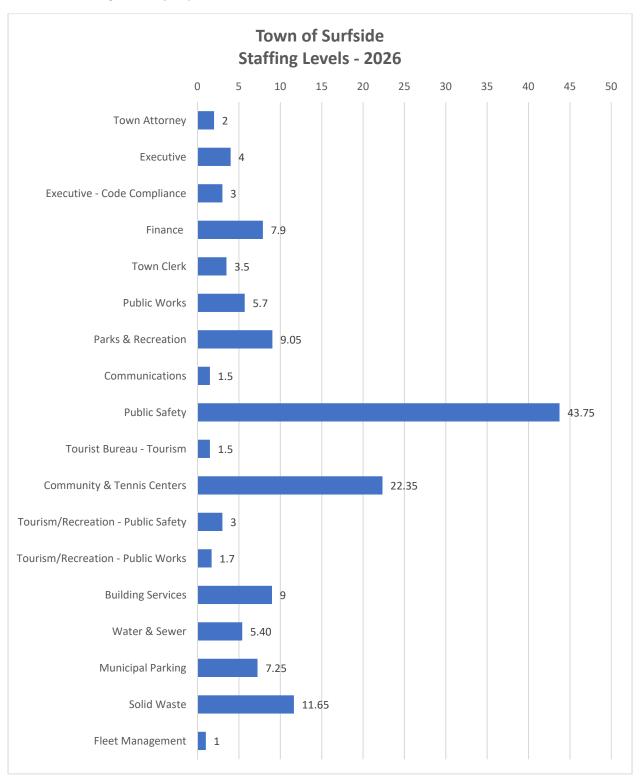
Fund	Department/Division	Description	FTE
General Fund	Executive - CIP	Capital Improvement Projects Director closed - department eliminated	(1.00)
	Finance	Accountant/Procurement Coordinator to full-time position	1.00
	Finance	Accountant - new position	1.00
	Finance	Accounting Clerk - new position	1.00
	Public Safety	Deputy Chief of Police closed	(1.00)
	Public Safety	Business District Officer closed	(1.00)
	Public Safety	Police Lieutenant - new position	1.00
	Public Works	Assistant Public Works Director closed	(0.40)
	Public Works	Facilities & Maintenance Manager - new position -reclassified	1.00
	Public Works	Maintenance Supervisor -position reclassified	(1.00)
	Parks & Recreation	Assistant Parks & Recreation Director closed	(0.05)
	Parks & Recreation	Parks & Recreation Manager - position reclassified (department structure change)	0.50
	Parks & Recreation	Parks & Recreation Supervisor - position reclassified (department structure change)	(1.00)
	Parks & Recreation	Maintenance Worker II - new position	1.00
	Communications	Director of Communicatons - new position -reclassified (department structure change)	1.00
	Communications	Communications Manager - position-reclassified (department structure change)	(0.25)
	Communications	Administrative Support - new position -reclassified (department structure change)	0.50
	Communications	Multimedia Specialist - position reclassified (department structure change)	(0.25)
	Communications	Tourism & Communications Director - Position reclassified (Department structure change)	(0.66)
Resort Tax Fund	Tourism	Communications Manager - position-reclassified (department structure change)	(0.75)
	Tourism	Administrative Support - new position -reclassified (department structure change)	0.50
	Tourism	Multimedia Specialist - position reclassified (department structure change)	(0.75)
	Tourism	Tourism Director - Position reclassified (Department structure change)	1.00
	Tourism	Tourism & Communications Director - Position reclassified (Department structure change)	(0.34)
	Cultural - Community & Tennis Centers/ Recreational	Assistant Parks & Recreation Director closed	(0.95)
	Community & Tennis Centers/ Recreational	Parks & Recreation Manager - position reclassified (department structure change)	0.50
Water/Sewer Fund	Public Works	Assistant Public Works Director closed	(0.30)
Water/Sewer Fund	Public Works	Wataer & Wastewater Manager - new position -reclassified	1.00
Water/Sewer Fund	Public Works	Maintenance Supervisor W&S -position reclassified	(1.00)
Solid Waste Fund	Public Works	Solid Waste Manager - new position -reclassified	1.00
Solid Waste Fund	Public Works	Solid Waste Supervisor -position reclassified	(1.00)
Stormwater Fund	Public Works	Assistant Public Works Director closed	(0.30)
T	otal		0.00

**Part time positions:** The net number of FY 2026 part time and other temporary positions increased by 1 FTEs from positions funded in FY 2025.

Fund	Department/Division	Description	FTE
General Fund	Finance	Accountant/Procurement Coordinator to full-time position	(0.50)
General Fund	Parks & Recreation	Recreation Leader I - two (2) new part-time positons	1.00
Resort Tax Fund	Community & Tennis Centers/ Recreational	Recreation Leader I - two (2) new part-time positons	1.00
Building Fund	Building Servcies	Community Rating System Coordinator transferred from Executive Department during FY 2025	(0.50)
Total			1.00

#### **Staffing Levels**

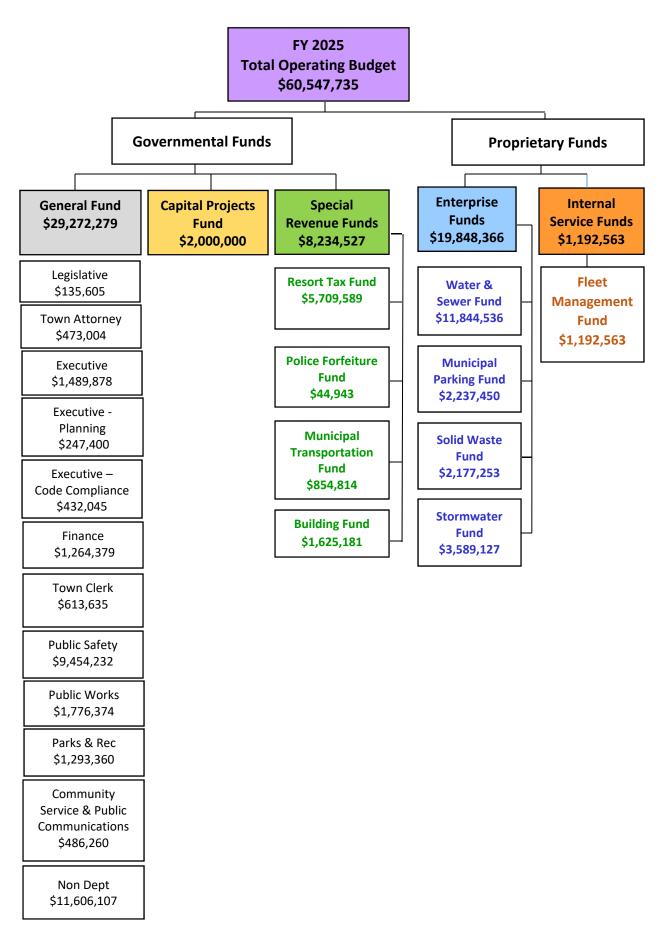
The FY 2026 Budget includes a total of 144.9 full-time equivalent (FTE) positions. The chart below illustrates staffing levels by department.



#### Town of Surfside FY 2026 - 2030 Five Year Capital Improvement Plan

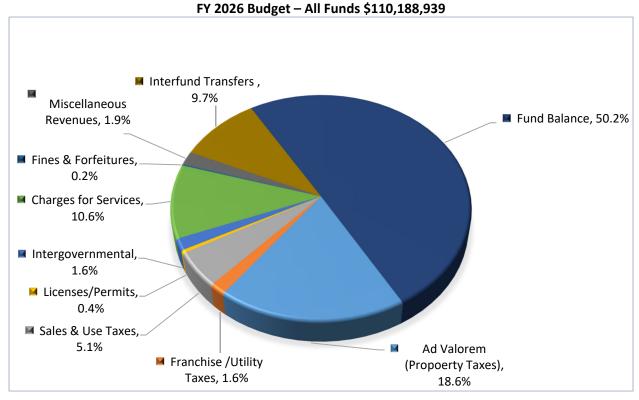
Department	Projects	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	5	YR TOTAL
Code Compliance	Replacement Vehicle	\$ 77,496	\$ 22,500			\$ 22,500	\$	122,496
Public Safety	Replacement Vehicles		480,000	320,000	320,000	480,000	\$	1,600,000
	Replacement Vehicle - Parking		-	38,000	38,000	35,000	\$	111,000
Public Works	Replacement Vehicles	322,000	22,500	-	-	22,500	\$	367,000
	Utility Undergrounding	-	36,822,505	40,000,000	-		\$	76,822,505
	Alleyway 9400-9600 Improvements	2,000,000	-				\$	2,000,000
	Town Resilience - Infrastructure & Town Hall	-	500,000	-	-		\$	500,000
	Collins Avenue Water Main Replacement	6,500,000	-	-	-		\$	6,500,000
	Stormwater Improvements 4 Priority Areas	2,500,000	2,500,000	2,500,000	2,500,000		\$	10,000,000
	Traffic Calming Imp - Speed Tables & Roundabouts	476,322	-				\$	476,322
	Replacement Vehicle-Solid Waste Truck	-	283,000	-	-		\$	283,000
Parks and								
Recreation	Replacement Vehicle	-	23,000	-	-	23,000	\$	46,000
Community Center/	Replacement Vehicle	-	35,000	-	-	-	\$	35,000
Recreation	New Vehicle	22,500			23,000	-	\$	45,500
	Total Projects	\$ 11,898,318	\$ 40,688,505	42,858,000	2,881,000	583,000	\$	98,908,823
	1044110,000	ψ 1.1,000,010	<b>\$</b> 40,000,000	42,000,000	2,001,000	230,000	*	55,500,0

Source Code	Revenue Sources	FY 2026	FY 2027 FY 2028		FY 2029	FY 2030	<b>5YR TOTAL</b>	
GF	General Fund (001)	\$ 10,250,000	\$ 500,000	\$ -	\$ -		\$ 10,750,000	
FDC	Florida Dept of Commerce	750,000	-	-	-	-	\$ 750,000	
GOB	General Obligation Bond	-	36,822,505				\$ 36,822,505	
MTF	Municipal Transportation Fund (CITT)	476,322	-	-	-		\$ 476,322	
FMF	Fleet Management Fund	421,996	866,000	358,000	381,000	583,000	\$ 2,609,996	
NF	Not Funded		2,500,000	42,500,000	2,500,000		\$ 47,500,000	
	Total Revenue Sources	\$ 11,898,318	\$ 40,688,505	\$ 42,858,000	\$ 2,881,000	\$ 583,000	\$ 98,908,823	

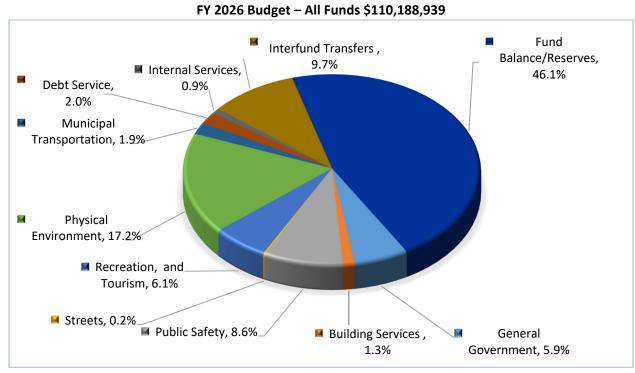


#### **ALL FUNDS BUDGET SUMMARY CHART**

### REVENUES, TRANSFERS & FUND BALANCE BY SOURCE



### EXPENDITURES, TRANSFERS AND FUND BALANCE BY TYPE



### **ALL FUNDS SCHEDULE OF REVENUES**

		FY 2024		FY 2025		FY 2025		FY 2026
Revenue Source	(L	Actual Jnaudited)		Adopted	E	Estimated		Adopted
GENERAL FUND (001) - MAJOR FUND								
Property Taxes	\$	16,276,294	\$	18,056,001	\$	18,056,001	\$	20,524,350
Sales and Use Taxes	•	103,523	•	93,599	•	93,599	·	91,386
Franchise and Utility Taxes		1,722,254		1,804,264		1,804,264		1,765,458
Permits/Licenses/Inspections		5,600		5,000		5,000		5,000
Intergovernmental Revenues		783,437		731,094		731,094		750,762
Charges for Services		1,080,664		453,350		453,350		478,250
Fines and Forefeitures		372,245		230,000		230,000		210,000
Miscellaneous Revenues		999,689		129,200		1,613,093		151,800
Interest		2,092,773		1,500,000		1,500,000		1,500,000
Developer Contributions		-		10,000		10,000		-
Other Sources - Transfers In		374,452		2,252,540		2,252,540		456,920
Appropriated Fund Balance		-		-		342,297		3,338,353
<u>Total General Fund</u>	\$	23,810,931	\$	25,265,048	\$	27,091,238	\$	29,272,279
CAPITAL PROJECTS FUND (301) - MAJOR FUND								
Intergovernmental Revenues	\$	-	\$	1,470,800	\$	1,470,800	\$	750,000
Developer Contributions		-		1,500,000		1,500,000		-
Other Sources - Transfers In		2,974,844		769,200		769,200		1,250,000
Appropriated Fund Balance		-		-		6,404,432		-
Total Capital Projects Fund	\$	2,974,844	\$	3,740,000	\$	10,144,432	\$	2,000,000
TOURIST RESORT FUND (102) - MAJOR FUND								
Sales and Use Taxes	\$	5,345,717	\$	5,254,057	\$	5,254,057	\$	5,507,089
Miscellaneous Revenues		10,699	-	10,500	-	10,500		10,500
Interest		279,015		228,000		228,000		192,000
Total Tourist Resort Fund	\$	5,635,431	\$	5,492,557	\$	5,492,557	\$	5,709,589
POLICE FORFEITURE FUND (105) - NONMAJOR FUND								
Appropriated Fund Balance		-		55,943		55,943		44,943
Total Police Forfeiture Fund	\$	-	\$	55,943	\$	55,943	\$	44,943
MUNICIPAL TRANSPORTATION FUND (107) - NONMAJOR FUND						·		
Intergovernmental Revenues	\$	375,077	\$	309,433	\$	309,433	\$	309,433
Interest	,	-	,	750	,	750	,	,
Appropriated Fund Balance		-		_		155,769		545,381
	\$	375,077	\$	310,183	\$	465,952	\$	854,814

### **ALL FUNDS SCHEDULE OF REVENUES**

		FY 2024		FY 2025		FY 2025		FY 2026	
Revenue Source	(L	Actual Jnaudited)		Adopted	E	Estimated		Adopted	
BUILDING FUND (150) - NONMAJOR		<u>, , , , , , , , , , , , , , , , , , , </u>							
FUND Permits/Licenses/Inspections	\$	1,206,981	\$	466,100	\$	1,723,688	\$	460,100	
Miscellaneous Revenues	Ψ	4,642	Ψ	2,000	Ψ	2,000	Ψ	2,000	
Interest		152,307		120,000		120,000		120,000	
Appropriated Fund Balance		-		800,067		-		1,043,081	
<u>Total Building Fund</u>	\$	1,363,930	\$	1,388,167	\$	1,845,688	\$	1,625,181	
ENTERPRISE FUNDS									
WATER AND SEWER FUND (401) - MAJOR FUND									
Charges for Services	\$	4,258,848	\$	4,457,151	\$	4,457,151	\$	4,832,760	
Miscellaneous Revenues		181,844		500		500		500	
Interest		57,681		5,000		5,000		5,000	
Other Sources		-		-		-		6,500,000	
Appropriated Fund Balance	•	4,498,373	•	4,462,651	•	130,911	•	506,276 <b>11,844,536</b>	
Total Water and Sewer Fund	\$	4,490,373	\$	4,462,651	\$	4,593,562	\$	11,044,536	
MUNICIPAL PARKING FUND (402) - MAJOR FUND									
Charges for Services	\$	2,068,349	\$	2,072,719	\$	2,072,719	\$	2,135,450	
Interest		119,261		102,000		102,000		102,000	
Proceeds from Disposal of Assets		6,711		-		-		-	
Appropriated Fund Balance		-				1,600,000		-	
Total Municipal Parking Fund	\$	2,194,321	\$	2,174,719	\$	3,774,719	\$	2,237,450	
SOLID WASTE FUND (403) - MAJOR FUND									
Charges for Services	\$	2,064,310	\$	2,078,961	\$	2,078,961	\$	2,171,325	
Appropriated Fund Balance								5,928	
Total Solid Waste Fund	\$	2,064,310		2,078,961	\$	2,078,961	\$	2,177,253	
STORMWATER FUND (404) - MAJOR FUND									
Charges for Services	\$	846,587	\$	870,000	\$	870,000	\$	846,000	
Intergovernmental Revenues	\$	2,140,697	\$	3,000,000	\$	5,000,000	\$	-	
Interest		144,297		60,000		60,000		60,000	
Other Sources - Transfers In		2,500,000		-		-		2,500,000	
Appropriated Fund Balance				32,151		7,098,200		183,127	
Total Stormwater Fund	\$	5,631,581	\$	3,962,151	\$	13,028,200	\$	3,589,127	

### **ALL FUNDS SCHEDULE OF REVENUES**

		FY 2024		FY 2025	FY 2025		FY 2026
Revenue Source	Actual (Unaudited)		Adopted		 Estimated	_	Adopted
FLEET MANAGEMENT FUND (501) - INTERNAL SERVICE FUND							
Charges for Services	\$	911,265	\$	1,064,740	\$ 1,064,740	\$	1,170,063
Other Sources - Transfers In		80,000		569,130	569,130		22,500
Total Fleet Management Fund	\$	1,007,792	\$	1,633,870	\$ 1,633,870	\$	1,192,563
TOTAL REVENUES - ALL FUNDS	\$	49,556,590	\$	50,564,250	\$ 70,205,122	\$	60,547,735

### **ALL FUNDS SCHEDULE OF EXPENDITURES**

	(I	FY 2024 Actual Jnaudited)		FY 2025 Adopted	E	FY 2025 Estimated		FY 2026 Adopted
GENERAL FUND (001) - MAJOR FUND		<u> </u>						
Personnel Services	\$	9,125,434	\$	11,966,644	\$	11,901,364	\$	12,590,308
Operating Expenses		3,953,811		5,767,088		6,145,268		6,122,366
Capital Outlay		155,105		123,534		152,931		27,465
Non-Operating Expenses		31,712		30,500		30,500		32,140
Transfers Out		5,554,844		1,338,330		1,338,330		10,250,000
Contingency		-		250,000 5,788,952		250,000		250,000
Contingency/Return to Reserves <u>Total General Fund</u>	\$	18,820,906	\$	25,265,048	\$	7,272,845 <b>27,091,238</b>	\$	29,272,279
rotal Scheral Falla	<u> </u>	10,020,000	<u></u>	20,200,040	<u> </u>	21,001,200	<u> </u>	20,212,210
CAPITAL PROJECTS FUND (301) - MAJOR FUND								
Capital Expenditures - Capital Improvement								
Projects	\$	5,805,857	\$	3,740,000		10,144,432	\$	2,000,000
Total Capital Projects Fund	\$	5,805,857	\$	3,740,000	\$	10,144,432	\$	2,000,000
TOURIST RESORT FUND (102) - MAJOR FUND Personnel Services Operating Expenses Capital Outlay Transfers Out Contingency Contingency/Return to Reserves Total Tourist Resort Fund	\$ <b>\$</b>	2,178,357 1,971,575 545,003 59,597 - - - <b>4,754,532</b>	\$	2,455,549 2,719,877 141,545 64,852 50,000 60,734 <b>5,492,557</b>	\$	2,455,549 2,740,079 155,920 64,852 15,423 60,734 <b>5,492,557</b>	\$ <b>\$</b>	2,577,291 2,747,090 88,500 96,075 50,000 150,633 <b>5,709,589</b>
POLICE FORFEITURE FUND (105) -								
NONMAJOR FUND		40.000	•	0.4.000	•	0.4.000	•	
Operating Expenses	\$	12,923	\$	34,300	\$	34,300	\$	23,300
Capital Outlay		2,750		21.643		- 21,643		21,643
Non-Operating Expenses <u>Total Police Forfeiture Fund</u>	\$	15,673	\$	55,943	\$	55,943	\$	44,943
Total Folice Folicitate Fana	<u> </u>	10,070	<u> </u>	00,040	<u> </u>	00,040	<u> </u>	44,040
MUNICIPAL TRANSPORTATION FUND (107) - NONMAJOR FUND								
Operating Expenses	\$	276,429	\$	235,500	\$	235,500	\$	363,020
Capital Outlay		36,782		-		214,980		476,322
Transfers Out		16,869		15,472		15,472		15,472
Contingency/Reserve	_	-	•	59,211	<b>*</b>	-	^	-
Total Municipal Transportation Fund	\$	330,080	\$	310,183	\$	465,952	\$	854,814

### **ALL FUNDS SCHEDULE OF EXPENDITURES**

			FY 2024 Actual Inaudited)		FY 2025 Adopted	FY 2025 Estimated			FY 2026 Adopted
BUILDING FUND (15) FUND	0) - NONMAJOR								
Personnel Services Operating Expenses Capital Outlay		\$	752,983 167,320 2,148	\$	1,028,875 216,780	\$	1,028,875 390,535	\$	1,120,236 284,221
Transfers Out Contingency/Reserve			143,033		142,512 -		142,512 283,766		220,724
3 <i>y</i>	Total Building Fund	\$	1,065,484	\$	1,388,167	\$	1,845,688	\$	1,625,181
ENTERPRISE FU WATER AND SEWER MAJOR FUND	-								
Personnel Services		\$	449,258	\$	589,550	\$	589,550	\$	603,770
Operating Expenses			3,185,027		2,545,360		2,572,726		3,062,892
Capital Outlay Debt Service			142,148 173,127		50,000 1,217,522		153,545 1,217,522		6,500,000 1,677,874
Contingency/Reserve			-		60,219		60,219		-
	ater and Sewer Fund	\$	3,949,560	\$	4,462,651	\$	4,593,562	\$	11,844,536
MUNICIPAL PARKING MAJOR FUND	G FUND (402) -								
Personnel Services		\$	520,180	\$	745,296	\$	745,296	\$	699,458
Operating Expenses			629,252		608,660		608,660		605,738
Capital Outlay			121,783		-		1,600,000		-
Transfers Out			119,195		129,704		129,704		147,149
Contingency/Reserve	nicipal Parking Fund	\$	1,390,410	\$	691,059 <b>2,174,719</b>	\$	691,059 <b>3,774,719</b>	\$	785,105 <b>2,237,450</b>
<u>Total Mu</u>	ilicipai Farkilig i uliu	<u>Ψ</u>	1,390,410	<u>Ψ</u>	2,174,713	Ψ	3,774,719	Ψ	2,237,430
SOLID WASTE FUND	) (403) - MAJOR								
Personnel Services		\$	948,232	\$	1,049,469	\$	1,049,469	\$	1,126,158
Operating Expenses			1,063,222		1,029,492		1,029,492		1,051,095
<u>To</u>	tal Solid Waste Fund	\$	2,011,454	\$	2,078,961	\$	2,078,961	\$	2,177,253
STORMWATER FUNI	D (404) - MAJOR								
Personnel Services		\$	181,136	\$	225,003	\$	225,003	\$	192,054
Operating Expenses			328,556		272,676		272,676		322,781
Capital Outlay			235,401		1,132,151		10,198,200		2,500,000
Debt Service			57,709		405,840		405,840		559,292
Transfers Out			35,758		1,900,000		1,900,000		- 15 000
Contingency/Poture to	Dosonyos		-		20,000 6,481		20,000		15,000
Contingency/Return to		\$	838,560	\$	3,962,151	\$	6,481 <b>13,028,200</b>	\$	3,589,127
<u>10</u>	ta. Storminator i alla	<u> </u>	333,000	<u> </u>	3,002,101	<u> </u>	. 5,525,200	<u> </u>	5,555,127

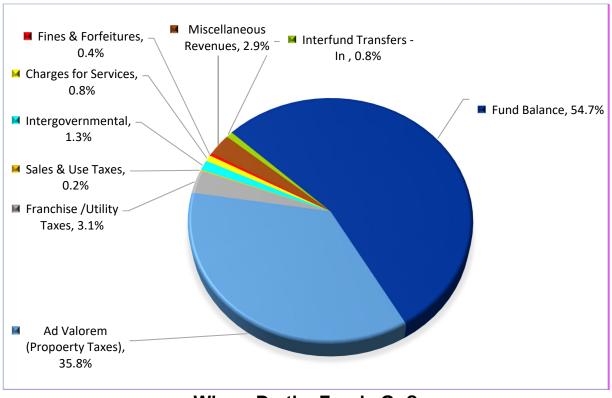
### **ALL FUNDS SCHEDULE OF EXPENDITURES**

	 FY 2024 Actual Unaudited)	FY 2025 Adopted	FY 2025 Estimated		FY 2026 Adopted	
FLEET MANAGEMENT FUND (501) - INTERNAL SERVICE FUND						
Personnel Services	\$ 80,992	\$ 93,491	\$	93,491	\$ 83,747	
Operating Expenses	449,644	486,001		486,001	499,550	
Capital Outlay	719,950	591,630		591,630	421,996	
Contingency/Reserve	-	462,748		462,748	187,270	
Total Fleet Management Fund	\$ 1,250,586	\$ 1,633,870	\$	1,633,870	\$ 1,192,563	
TOTAL EXPENDITURES - ALL FUNDS	\$ 40,233,102	\$ 50,564,250	\$	70,205,122	\$ 60,547,735	

#### **GENERAL FUND BUDGET SUMMARY CHART**

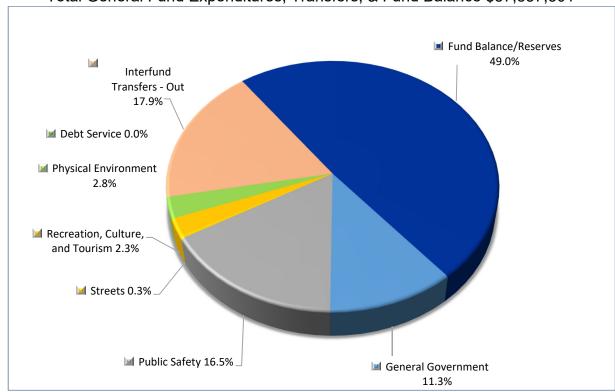
#### Where Do the Funds Come From?

Total General Fund Revenues, Transfers & Fund Balance \$57,357,301



Where Do the Funds Go?

Total General Fund Expenditures, Transfers, & Fund Balance \$57,357,301



#### **REVENUE SOURCES**

#### **General Fund Revenues:**

#### **Property Taxes (Ad Valorem)**

The primary General Fund revenue source for the Town of Surfside is property tax (ad valorem translates from Latin, "according to value.") In FY 2026 property taxes will account for 73% of total General Fund revenues. Property tax is based upon the taxable values of properties as provided by the Miami-Dade County Property Appraiser and it is multiplied by the Town's adopted millage rate. Annually, the Miami-Dade County Property Appraiser's Office provides the Town's assessed and taxable property values. The property appraised and assessed is either real property (for example, a house) or personal property (for example, a boat). The personal property may include intangible assets (for example, the value of holding a patent). The Town's property tax millage rate is approved by the Town Commission and is applied to the taxable property values. Each mill generates \$1 of tax revenue for every \$1,000 of taxable property value.

Taxable value may differ from assessed value because of exemptions, the most common of which is the \$50,000 homestead exemption, and \$75,000 in exemption for homeowners aged 65 or greater, subject to income requirements. The Florida Statutes also set the maximum millage that can be levied by a local government simple majority vote at the roll-back rate plus the adjustment for growth in Florida per capita personal income. The maximum millage a local government may levy pursuant to Florida law is 10 mills, but this can only be accomplished through a unanimous vote of the governing body.

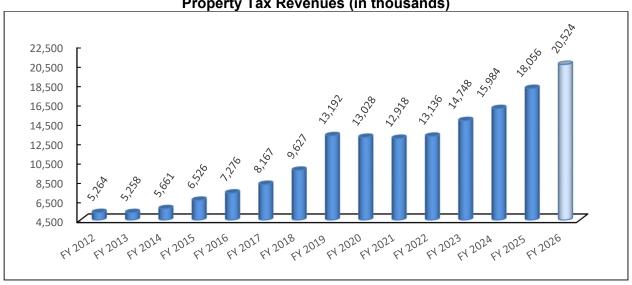
How assessed value is calculated (Ref 193.155, F.S.):

- 1. <u>Homestead Exemption Cap</u> Beginning in the second year a property receives a homestead exemption, the assessed value increase is limited to no more than 3% or the current consumer price index, whichever is lower, regardless of how much the market value increases. This limit excludes new construction, additions, and other qualified changes to the property. As the market value increases greater than the assessed value, the difference between these two numbers is the homestead assessment difference (commonly known as the Save Our Homes Cap).
- 2. <u>Portability</u> Up to \$500,000 of a homestead assessment differential (difference between the market and assessed values) of a property may be transferred to a new homesteaded property. The new homestead must be established within two years, that is, two consecutive January 1sts after the abandonment of the previous homestead.
- 3. <u>Non-Homestead Cap</u> Properties without a homestead exemption automatically benefit from a Non-Homestead Cap. This limits the increases in the assessed value to no more than 10% each year regardless of how much the market value increases. This limitation does not apply to the School Board portion of property valuation and corresponding taxes.

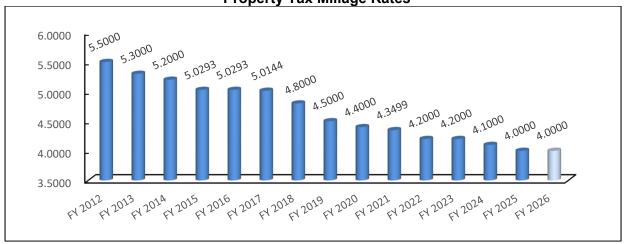
Each year property tax revenues are estimated using current taxable property values as provided by Miami-Dade County at the Town's levied millage rate. The revenue generated is budgeted at 95 percent of its gross value to take into account early payment discounts and other adjustments in accordance with Florida law. The Miami Dade Property Appraiser's July 1, 2025 Preliminary Taxable Value for the FY 2026 budget is \$5,401,144,865. This value is 13.7% or \$649,565,748 more than last year. The net increase is attributed to an increase of \$266,266,712 (5.6%) in existing property values, and an increase in new construction of \$383,299,036 (8.1%) added to the tax roll. The FY 2026 Proposed Budget operating millage rate is maintained at 4.0000 mills with is the same millage rate as the prior year (FY 2025). The following graph below illustrates the 15-year history for the Town's property tax revenue.

#### **REVENUE SOURCES**

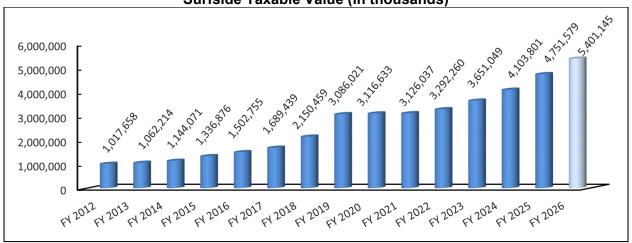
**Property Tax Revenues (in thousands)** 



**Property Tax Millage Rates** 



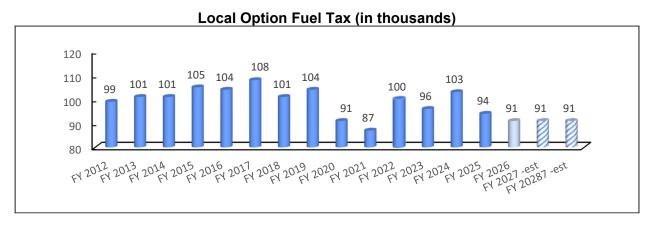
Surfside Taxable Value (in thousands)



#### **REVENUE SOURCES**

#### **Sales and Use Taxes**

**Local Option Fuel Tax** is levied by Miami-Dade County at a total of 9¢ per gallon. The 9¢ is comprised of the full 6¢ (First) allowed by Florida Statute 366.025(1)(a) and 3¢ (Second) allowed by Florida Statute 336.025(1)(b). The tax is a combination of 6¢ on every net gallon of motor and diesel fuel sold within the county (First) and 3¢ on every net gallon of motor fuel (Second). This tax is shared with the Town through an interlocal agreement. Miami-Dade County receives 74 percent and municipalities in Miami-Dade County receive 26 percent. The funds are used for transportation expenditures. In FY 2026, the Town estimates it's share at \$91,386 based upon 95% of the State of Florida's Department of Revenue projection. This is slightly lower than the prior year. Revenue estimates are not indexed for FY 2026 and FY 2027 as this revenue fluctuates with fuel prices which are projected to remain constant.

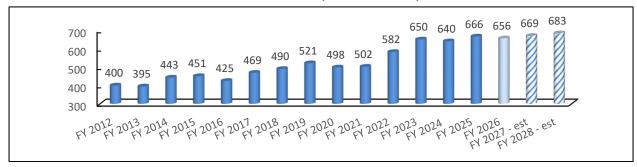


#### Franchise, Utility, Communications, and Occupational (Local Business) Taxes

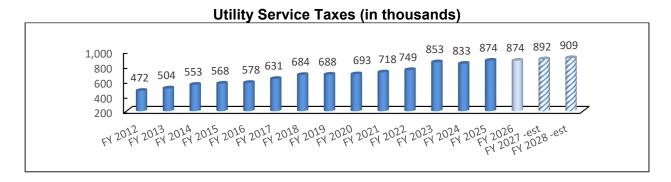
The Town collects franchise, utility, communications, and occupational (local business) taxes. The latter has traditionally not been considered a franchise tax. However, the State of Florida's Department of Financial Services now requires that it be represented as a tax. In FY 2026 these revenue sources will account for approximately 7% of total General Fund revenues.

**Franchise Fees** are negotiated fixed fees the Town charges a company or utility for the use of municipal right-of-ways (poles, lines, pipes, etc.) to conduct the company or utility business and may include the value of the right for the utility to be the exclusive provider of its services within the Town. The Town has franchise agreements for electricity and propane. Electric franchise fees are based on the utility's revenues. Franchise revenues are expected to increase slightly in future years based on new development.

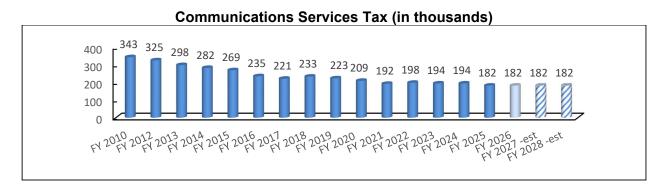




**Utility Services Taxes** are public service taxes on the purchase of electricity, metered natural gas, manufactured gas, and water services. The tax is levied upon purchases within Surfside and may be levied at a maximum rate of 10% for each utility. The revenue estimates were determined based on historical trends and the expectation of slight growth.



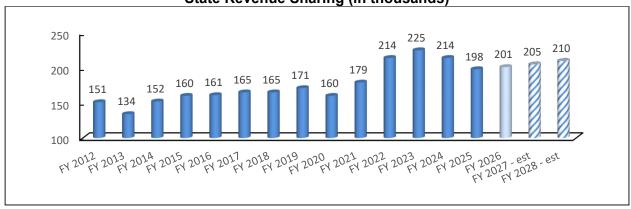
Communications Services Tax (CST) applies to retail sales of telecommunications, direct-to-home satellite, cellular telephone and related services. This revenue is collected by the State of Florida's Department of Revenue and distributed to municipalities according to use records. It is a combination of two individual taxes: a Florida Communications Services Tax and the local communications services tax. Revenue estimates are projected by the State to be used by local governments during budget preparation. The economy, legislation, and changes in technology have eroded the tax base for this revenue. FY 2027 and FY 2028 revenue forecasts are conservatively estimated based on recent historical trend and uncertainty.



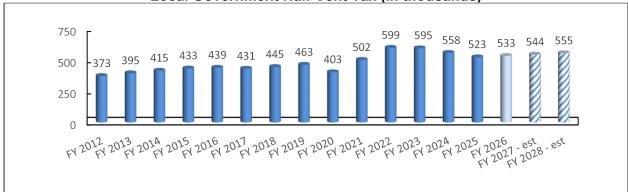
#### <u>Intergovernmental Revenue</u>

The Town receives revenues from revenue sharing programs with the State of Florida. These revenue sources are comprised of Municipal Revenue Sharing and the Local Government Halfcent Sales Tax. In FY 2026 intergovernmental revenues will account for 3% of total General Fund revenues. Revenue projections are established by the State of Florida's Department of Revenue which collects and distributes these revenues based on tax collections and the Town's population. The revenue is allocated based on each municipality's proportionate share of the total population in the county. Municipalities are required to budget at least 95% of the State's estimates. Revenue forecasts were determined based on historical trends and kept conservative reflecting a slight increase for FY 2027 and FY 2028.

**State Revenue Sharing (in thousands)** 



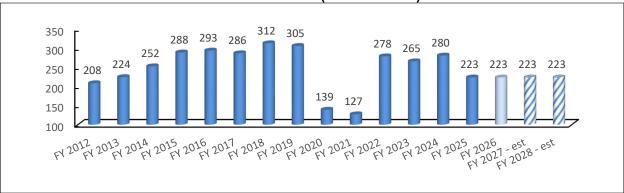


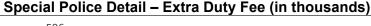


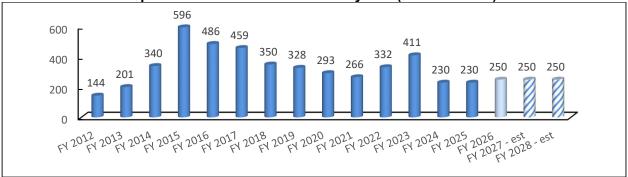
#### **Services Revenues**

Service Revenues represent fees generated from services provided by the Town. Fees are charged to cover the costs of services which benefit the user directly. In the General Fund these revenues mostly consist of recreation fees, and Special Police Detail/Extra Duty fees. In FY 2020 recreational fees declined due to facility closures during the pandemic. In FY 2026 these revenues represent 1.5% of General Fund revenue. In FY 2026 these revenues are projected as follows: 1) Recreation fees \$188,000; Special Police Detail \$250,000; and Planning & Zoning reviews \$40,000. Projections do not include annual growth as recreational fees remain constant and growth in Special Police Detail revenue is mainly related to development and construction project activity. Fees generated from services provided by the Town for Water and Sewer, Parking, Solid Waste and Stormwater are accounted for in their respective Enterprise Funds.







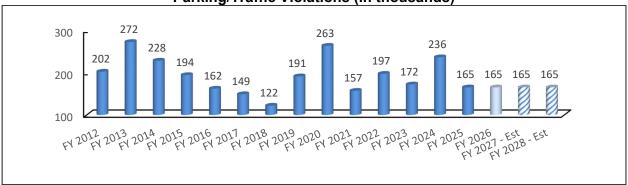


#### **Fines and Forfeitures**

Fines for the General Fund derive from code enforcement and parking/traffic violations. FY 2026 General Fund total revenues from this source are projected to remain constant. Projections do not include annual growth as parking/traffic and code enforcement violations fluctuate and collections depend on the final settlement of outstanding fines.

Funds to promote public safety and other projects are received by the Town from fines, forfeitures, and/or seizures connected with illegal behavior in the community. Those funds are restricted to, and accounted for, in the Town's Forfeiture fund.





#### **Miscellaneous Revenues**

Revenues that the Town receives which do not reasonably conform to any of the above identified categories are included in this category. This category includes interest earnings, receipts from the disposition of assets by sale, and similar items. In FY 2026, miscellaneous revenues are estimated a \$1,641,800, mainly attributable to estimated interest earnings of \$1,500,000.

#### **Appropriations and Transfers:**

These sources of funding may not fit into a strictly drawn definition of "revenue," but are sources of funding nevertheless. Appropriations are the use of reserves (available fund balance) resulting from attaining revenues in excess of expenditures in prior periods. For FY 2026, a balanced budget is proposed with an appropriation (use) of General Fund unassigned balance (reserves) of \$4,002,362. FY 2025 is projected to end with \$20,864,136 (unaudited) in unassigned fund balance, \$10,559,239 in committed fund balance for operations & maintenance (O&M),

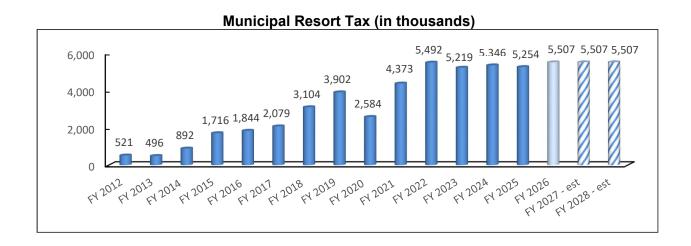
hurricane/natural disaster, budget stabilization and capital in accordance with the Town's fund balance policy adopted in June 2022.

Transfers are funding sources resulting from the movement of available funds from one fund to another. The Town's Special Revenue Funds and Enterprise Funds transfer payments to the General Fund to pay for services provided by General Fund employees such as general management, payroll, human resources, agenda preparation, records retention, and risk management. These administrative services are provided to the Resort Tax Fund, Municipal Transportation Fund, Building Fund, Water and Sewer Fund, Municipal Parking Fund, Solid Waste Fund, and Stormwater Fund to support their operations. In FY 2026 the General Fund includes \$456,920 for these administrative services in interfund transfers. No service payment for this offset is budgeted in the Water and Sewer Fund, and the Solid Waste Fund due to negative or near negative unaudited fund balances in those funds, and the Stormwater Fund as this fund will receive a General Fund loan to fund a capital improvement project.

#### **Special Revenue Funds:**

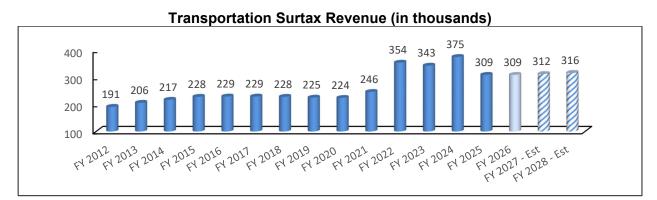
#### Resort Tax Fund - Municipal Resort Tax Revenues

Resort Tax Fund revenues are derived from the Municipal Resort Tax. Municipal Resort Tax is generated by local jurisdictions under authorization by the State of Florida. Surfside is one of three municipalities in the State of Florida which controls its own resort tax proceeds rather than utilizing the State system. The tax generally is 2% on food and beverage sales (although some sales are excluded) and 4% on short-term rentals. Municipal resort tax revenue can be used for tourism promotion activities, capital construction, operations, and maintenance of convention and cultural facilities, and relief of ad valorem (property) taxes used for those purposes. Revenues are allocated in support of the Community and Tennis Centers operations/maintenance, beach and hardpack/walking path maintenance, other eligible activities, and administration of the fund; and for services and programs to promote the Town as a tourist destination with the help of the Tourist Board. Beginning in FY 2019 all Municipal Resort Tax revenues are reported in the Resort Tax Fund, and the following chart reflects all resort taxes collected since FY 2011. The challenges due to the COVID-19 pandemic impacted resort tax collections in FY 2020. As the national economy rebounded and destination travel to Florida increased, resort tax collections climbed to highest on record. Some level of moderation in recent volume is happening. The Town anticipates increased demand for Surfside's amenities in FY 2026. No annual growth rate is estimated for FY 2027 and FY 2028.



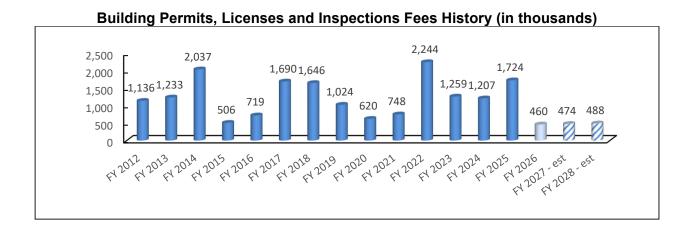
#### **Municipal Transportation Fund – Transportation Surtax Revenues**

These revenues are derived from the transportation surtax approved by Miami-Dade County voters in November 2002. The Town entered into a local option agreement with Miami-Dade County to adopt the People's Transportation Plan and share in this surtax. The county receives 80 percent of the annual funds and participating municipalities share in 20 percent. Revenue estimates are provided by Miami-Dade County with forecasts based on additional funding and increases of 1% annually.



#### **Building Fund - Permits/Licenses/and Inspections**

Licenses, permits and inspection fees are collected for services performed at specific properties for the benefit of those property owners. Building permit categories include: structural, electrical, plumbing, roofing and mechanical permits. Building permits are volatile to building cycles within the Town. The Town projects \$460,100 in revenues for FY 2026 from these combined sources. Future major development projects' permit revenues are not included as the actual timing of these projects is volatile. The FY 2026 projection is based on building permit fees from moderate construction and residential renovations. The Town forecasts conservative permit revenue growth of 3% in future years.

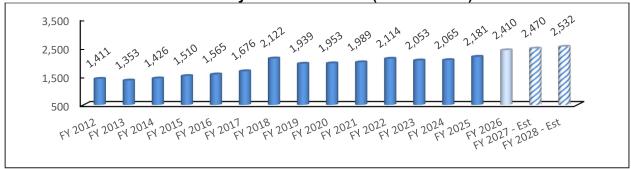


<u>Enterprise Fund Service Revenues</u> represent fees generated from services provided by the Town for Water and Sewer, Parking, Solid Waste collection, and Stormwater.

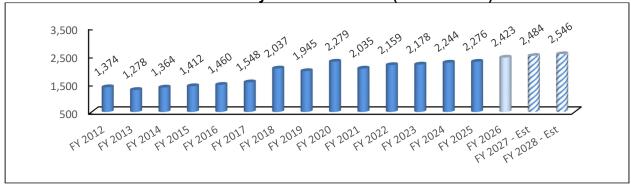
#### Water and Sewer Fund: Water and Wastewater Revenues

The Water and Sewer Fund is funded through charges for services to residential and commercial customers for water and wastewater charges. The Town provides quality potable water, and safe and environmentally sound removal of wastewater from the customers' property. The Town purchases water from Miami Dade County and pays the City of Miami Beach for wastewater disposal. Charges for Services revenue support the operations and capital costs of the Water and Sewer Fund. Revenue estimates for FY 2026 and revenue forecasts for FY 2027 include the Town's multi-year annual rate adjustment of 3% for flow rates and 2% for base charges adopted in September 2022. FY 2028 projects an annual rate adjustment of 3%.





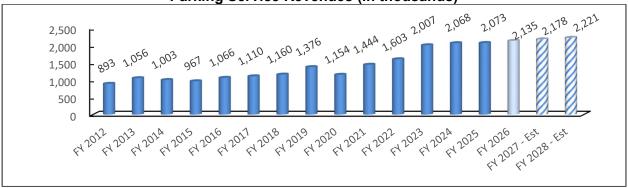
#### **Wastewater Utility Service Revenue (in thousands)**



#### Municipal Parking Fund: Parking Service Revenues

The Town operates and maintains several public parking lots and on-street parking for access to the Harding Avenue Business District, the beach and other town locations. Charges for services are generated from metered parking fees, permit parking fees and leasing fees. There are planned expansions to metered parking in the residential district. In April 2024, Town metered parking rates increased to \$5 per hour with a 3-hour maximum time limit (non-renewable), effective 7 days a week to mitigate parking demand. This has generated more revenue as demand continues to outstrip supply. Therefore, metered parking revenue is forecast to increase 2% in FY 2027 and FY 2028.

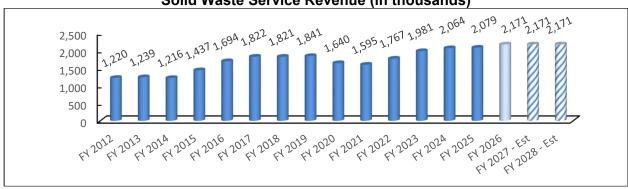
#### Parking Service Revenues (in thousands)



#### Solid Waste Fund: Solid Waste Service Revenues

The Town runs its own operations to provide solid waste and recycling collection and disposal to residential and commercial properties. Charges for Services are generated from user fees for garbage collection and recycling collection. The Town rate per dwelling unit charged to residential customers is projected to increase in FY 2026. No growth rate is projected in FY 2027 and FY 2028 since the timing of future in-fill projects coming online cannot be estimated.

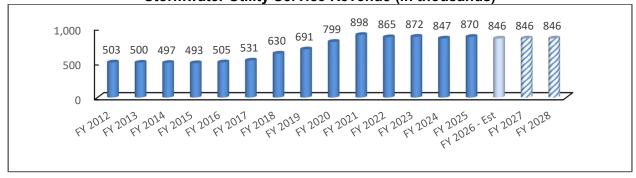




#### **Stormwater Fund: Stormwater Service Revenues**

Stormwater Utility Fees are collected to support requirements of the National Pollutant Discharge Elimination System (NPDES). The Stormwater fee is charged to all residential and commercial properties. Revenue forecasts were held level since additional revenues are based on increases in new construction. Revenue estimates for FY 2026 do not include an annual rate increase. FY 2027 and FY 2028 revenue forecasts do not include an annual growth.

#### Stormwater Utility Service Revenue (in thousands)



# R-1





## Major Governmental Funds

The Town has three major governmental funds: 1) the General Fund, 2) Capital Projects Fund, and 3) Resort Tax Fund.

Major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

This section contains information about two of the Town's funds: the General Fund and the Capital Improvements Fund.

Included in this section are: 1) summary information for the funds, 2) summary information about Town revenues, 3) summary information on departmental expenditures by type, 4) departmental information, 5) departmental expenditures, and 6) other information related to these two funds.

Information for The Resort Tax Fund can be found in the Special Revenue Funds section.

# R-1



## 001 GENERAL FUND FINANCIAL SUMMARY

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
FUNDS AVAILABLE				
Property Taxes	\$ 16,276,294	\$ 18,056,001	\$ 18,056,001	\$ 20,524,350
Sales and Use Taxes	103,523	93,599	93,599	91,386
Franchise and Utility Taxes	1,722,254	1,804,264	1,804,264	1,765,458
Permits/Licenses/Inspections	5,600	5,000	5,000	5,000
Intergovernmental Revenues	783,437	731,094	731,094	750,762
Charges for Services	1,080,664	453,350	453,350	478,250
Fines and Forefeitures	372,245	230,000	230,000	210,000
Miscellaneous Revenues	953,145	129,200	1,613,093	141,800
Interest	2,092,773	1,500,000	1,500,000	1,500,000
Proceeds from Disposal of Assets	46,544	10,000	10,000	10,000
Other Sources	374,452	2,252,540	2,252,540	456,920
TOTAL SOURCES	23,810,931	25,265,048	26,748,941	25,933,926
Projected Fund Balance Beginning:				
Committed Reserve for: Operations & Maintenance (O&M)	3,936,223	3,946,578	3,946,578	4,399,683
Hurricane/ Natural Disaster	3,148,980	3,157,263	3,157,263	3,519,746
Budget Stabilizaton	1,574,490	1,578,632	1,578,632	1,759,873
Capital	787,245	789,316	789,316	879,937
Total Committed- Fund Balance Reserve	9,446,938	9,471,789	9,471,789	10,559,239
Unassigned	10,055,864	8,245,612	15,021,038	20,864,136
TOTAL FUND BALANCE BEGINNING	19,502,802	17,717,401	24,492,827	31,423,375
TOTAL	\$ 43,313,733	\$ 42,982,449	\$ 51,241,768	\$ 57,357,301
<u>APPROPRIATIONS</u>				
Personnel Costs	\$ 9,125,434	\$ 11,966,644	\$ 11,901,364	\$ 12,590,308
Operating Expenses	3,953,811	5,767,088	6,145,268	6,122,366
Capital Outlay	155,105	123,534	152,931	27,465
Non-Operating Expenses	31,712	280,500	280,500	282,140
Transfers to Other Funds	5,554,844	1,338,330	1,338,330	10,250,000
TOTAL APPROPRIATIONS	\$ 18,820,906	\$ 19,476,096	\$ 19,818,393	\$ 29,272,279
Projected Fund Balance Ending:				
Committed-Fund Balance Reserve for:				
Operations & Maintenance (O&M)	\$ 3,946,578	\$ 4,399,684	\$ 4,399,683	
Hurricane/ Natural Disaster	3,157,263	3,519,746	3,519,746	3,742,535
Budget Stabilizaton	1,578,632	1,759,873	1,759,873	
Capital	789,316	879,937	879,937	935,634
Total Committed- Fund Balance Reserve	9,471,789	10,559,240	10,559,239	
Unassigned TOTAL FUND BALANCE ENDING	15,021,038 <b>24,492,827</b>	12,947,113 <b>23,506,353</b>	20,864,136 <b>31,423,375</b>	16,857,418 <b>28,085,022</b>
TOTAL FUND BALANCE ENDING TOTAL	\$ 43,313,733	\$ 42,982,449		
ISIAL	Ψ -το,ο το, τ οο	¥ 72,002,740	Ψ 01,271,100	Ψ 01,001,001

# **001 GENERAL FUND Operating Summary**

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
REVENUES Ad Valorem (Property Taxes) Sales and Use Taxes Franchise and Utility Taxes	\$ 16,276,294 103,523 1,722,254	\$ 18,056,001 93,599 1,804,264	\$ 18,056,001 93,599 1,804,264	\$ 20,524,350 91,386 1,765,458
Permits/Licenses/Inspections Intergovernmental Revenues Charges for Services Fines and Forefeitures Miscellaneous Revenues	5,600 783,437 1,080,664 372,245 953,145	5,000 731,094 453,350 230,000 129,200 1,500,000	5,000 731,094 453,350 230,000 1,613,093	5,000 750,762 478,250 210,000 141,800
Interest Proceeds from Disposal of Assets Other Sources - Transfers In Use of Net Position (Reserves)  TOTAL REVENUES	2,092,773 46,544 374,452 - \$ 23,810,931	1,500,000 10,000 2,252,540 - \$ 25,265,048	1,500,000 10,000 2,252,540 342,297 \$ 27,091,238	1,500,000 10,000 456,920 3,338,353 \$ 29,272,279
EXPENDITURES				
Personnel Costs Operating Expenses Capital Outlay Non-Operating Expenses Transfers to Other Funds Contingency Return to Reserves	\$ 9,125,434 3,953,811 155,105 31,712 5,554,844 -	\$ 11,966,644 5,767,088 123,534 30,500 1,338,330 250,000 5,788,952	\$ 11,901,364 6,145,268 152,931 30,500 1,338,330 250,000 7,272,845	\$ 12,590,308 6,122,366 27,465 32,140 10,250,000 250,000
TOTAL EXPENDITURES  Net Results	\$ 18,820,906 \$ 4,990,025	\$ 25,265,048	\$ 27,091,238	\$ 29,272,279 \$ (0)
ive: i/eauita	Ψ 4,330,023			Ψ (0)

### **001 GENERAL FUND**

### **TOTAL REVENUES**

			FY 2024		FY 2025		FY 2025	FY 2026			
-	Line Item Prefix: 001:	(L	Actual Jnaudited)		Adopted	Estimated			Proposed		
511-311-1000	Current & Delinquent Real Property	\$ 1	16,103,708	\$	17,906,001	\$	17,906,001	\$ :	20,374,350		
511-311-1001	Current & Delinquent Personal Property	Ψ.	172,586	Ψ	150,000	Ψ	150,000	Ψ.	150,000		
TOTAL	Ad Valorem - Operating Real Property Tax	\$1	16,276,294	\$	18,056,001	\$	18,056,001	\$ :	20,524,350		
_	,		, ,				, ,				
511-312-4100	First Local Option Fuel Tax	\$	77,823	\$	68,053	\$	68,053	\$	66,039		
511-312-4200	Second Local Option Fuel Tax		25,700		25,546		25,546		25,347		
TOTAL	Sales and Use Taxes	\$	103,523	\$	93,599	\$	93,599	\$	91,386		
511-314-1000	Electric Utility	\$	801,102	\$	850,000	\$	850,000	\$	850,000		
511-314-4000	Gas Utility		31,789		24,150		24,150		24,150		
511-315-0100	Communication Services Tax		194,378		181,984		181,984		181,984		
511-316-0100	Surfside Local Business Licensing Tax		48,533		75,000		75,000		48,000		
511-316-0200	Miami-Dade Occ Licenses Tax Share		6,140		6,200		6,200		5,000		
511-316-0300	Surfside Local Business License Penalty		-		500		500		-		
TOTAL	Municipal Utility & Other Use Taxes	\$	1,081,942	\$	1,137,834	\$	1,137,834	\$	1,109,134		
F44 202 4000	Floring Franchis	•	040.007	Φ	047.000	Φ	047.000	Φ	000 700		
511-323-1000	Electric Franchise	\$	613,397	\$	647,680	\$	647,680	\$	628,736		
511-323-4000	Gas Franchise	\$	26,915	•	18,750	•	18,750	•	27,588		
TOTAL	Franchise Fees	Þ	640,312	\$	666,430	\$	666,430	\$	656,324		
511-329-2010	Lobbyist Fees / Registrations	\$	5,600	\$	5,000	\$	5,000	\$	5,000		
TOTAL	Permits/Licenses/Inspection	\$	5,600	\$	5,000	\$	5,000	\$	5,000		
	•		•		•		•				
511-335-1200	State Revenue Sharing	\$	214,130	\$	197,508	\$	197,508	\$	202,190		
511-335-1500	Beverage License		8,107		7,500		7,500		8,000		
511-335-1800	Half Cent Sales Tax		558,466		522,586		522,586		538,072		
511-335-4900	Motor Fuel Tax Rebate		2,734	_	3,500	•	3,500	•	2,500		
TOTAL	Intergovernmental - Federal/State	\$	783,437	\$	731,094	\$	731,094	\$	750,762		
511-341-9000	Election Qualifying Fees	\$	350	\$	_	\$	_	\$	250		
515-322-7500	Planning & Zoning Reviews	\$	88,810	\$	40,000	\$	40.000	\$	40,000		
515-369-5010	Application Fees	\$	2,500	\$	-	\$	-	\$	-		
515-369-9010	Misc. Revenues - Planning	\$	200	\$	_	\$	_	\$	_		
521-342-1010	Special Police Detail - Extra Duty	\$	800,713	\$	230,000	\$	230,000	\$	250,000		
572-347-2002	Pool Admission Fees	•	9,474	7	10,500	•	10,500	•	9,500		
572-347-2003	Recreation - Aquatic Programs		40,025		38,500		38,500		40,000		
572-347-2004	Recreation - Community Ctr Facility Rentals		8,573		8,000		8,000		8,500		
572-347-2005	Recreation - ID Cards		25		50		50		-		
572-347-2015	Recreation - Adult Programs		23,822		24,000		24,000		23,800		
572-347-2016	Recreation - Youth Programs		101,674		100,000		100,000		100,000		
	1 Recreation - Senior Programs		4,435		2,300		2,300		4,400		
572-347-2090	Recreation - Concessions	•	37	•	452.250	•	452.250	•	1,800		
TOTAL	Charges for Services	Þ	1,080,664	\$	453,350	\$	453,350	\$	478,250		
521-351-5005	Traffic Violations	\$	15,159	\$	20,000	\$	20,000	\$	15,000		
521-351-5010	Parking Violations	Ψ	220,954	Ψ	145,000	Ψ	145,000	Ψ	150,000		
521-351-5030	Red Light Enforcement		1,157		-		-		-		
511-369-9020	Lien Searches		20,657		35,000		35,000		15,000		
524-359-4000	Code Enforcement Fees and Penalties		114,318		30,000		30,000		30,000		
TOTAL	Fines & Forfeitures	\$	372,245	\$	230,000	\$	230,000	\$	210,000		
<del>-</del>		-	_,	7	,	7	,	7	,		

### **001 GENERAL FUND**

## TOTAL REVENUES

			FY 2024		FY 2025		FY 2025	FY 2026		
	Line Item Prefix: 001:	(1	Actual Jnaudited)		Adopted		Estimated		Proposed	
511-361-1000	Interest Earnings	\$	2,092,773	\$	1,500,000	\$	1,500,000	\$	1,500,000	
511-364-1000	Disposition of Assets		46,544		10,000		10,000		10,000	
511-366-1010	Contributions & Donations-Private Sources		103,840		-		-		-	
521-369-3025	Premium Tax Revenues (CH 185)		50,481		-		-		-	
521-369-3030	Cost Recovery - Take Home Vehicle		34,416		31,200		31,200		31,200	
521-369-9004	Other Miscellaneous Revenues - Police		6,074		5,000		5,000		5,000	
524-322-8600	Certificate of Use		2,905		4,500		4,500		2,500	
511-369-9010	Other Miscellaneous Revenues		53,343		25,000		25,000		25,000	
539-322-7000	Public Works Permit		10,535		10,000		10,000		10,000	
539-343-9011	Vacant Window Covering		6,481		-		-		2,500	
511-369-9040	Beach Furniture Registration		3,000		1,000		1,000		1,000	
511-369-9050	Bike Sharing Revenue		10,182		-		-		10,000	
511-369-9055	Car Charging Station Revenue		135		1,000		1,000		100	
511-369-9060	Sidewalk Café Site Permit		40,255		35,000		35,000		35,000	
511-369-9065	Gazette Advertisement Revenue		16,235		14,500		14,500		15,000	
511-369-9075	Special Event Permits		4,541		2,000		2,000		4,500	
369-90-TBD	Developer Fees		610,722		-		1,483,893		-	
TOTAL	Miscellaneous Revenues	\$	3,092,462	\$	1,639,200	\$	3,123,093	\$	1,651,800	
511-381-1700	Interfund Transfer: Mun. Transportation	\$	16,869	\$	- /	\$	15,472	\$	15,472	
511-381-1200	Interfund Transfer: Resort Tax		59,597		64,852		64,852		73,575	
511-381-1600	Interfund Transfer: Building Services		143,033		142,512		142,512		220,724	
511-381-4200	Interfund Transfer: Mun. Parking		119,195		129,704		129,704		147,149	
511-381-4400	Interfund Transfer: Stormwater		35,758		1,900,000		1,900,000		-	
TOTAL	Interfund Transfers	\$	374,452	\$	2,252,540	\$	2,252,540	\$	456,920	
F44 200 0000	Annual sisted Found Polence			Φ		Φ	0.40.007	Φ	0.000.050	
511-392-0000	Appropriated Fund Balance			\$	-	\$	342,297		3,338,353	
TOTAL	Appropriated Fund Balance	\$	-	\$	-	\$	342,297	\$	3,338,353	
TOTAL	REVENUES	\$2	23,810,931	\$	25,265,048	\$ 2	27,091,238	\$	29,272,279	

# **001 GENERAL FUND**TOTAL EXPENDITURES

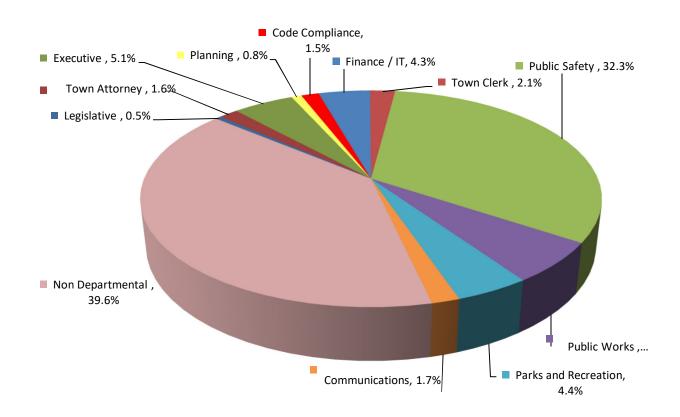
			FY 2024	FY 2025		FY 2025	FY 2026			
	Line Item	(L	Actual Jnaudited)	Adopted	E	Estimated	ı	Proposed		
Personnel	<u>Services</u>		•							
1210	Regular Salaries	\$	5,482,648	\$ 7,280,951	\$	7,231,346	\$	7,364,555		
1310	Other Salaries		127,221	319,152		308,116		261,654		
1410	Overtime		296,926	313,000		313,000		313,000		
1510	Special pay		121,112	174,036		174,036		174,245		
1520	Extra Duty Pay		632,536	230,000		230,000		230,000		
2110	Payroll Taxes		569,559	620,154		615,515		624,404		
2210	Retirement Contribution		1,152,772	1,561,118		1,561,118		1,809,012		
2310	Life & Health Insurance		738,465	1,266,318		1,266,318		1,548,984		
2410	Workers Compensation		2,262	201,915		201,915		264,454		
2510	Unemployment Compensation		1,933	-		-		-		
Total	Personnel Services	\$	9,125,434	\$ 11,966,644	\$	11,901,364	\$	12,590,308		
Operating	Expenses									
3103	Lobbyist	\$	46,818	\$ 47,000	\$	47,000	\$	47,000		
3110/3115	Professional Services		624,815	1,071,242		1,427,162		1,119,820		
3111/3120	Lawsuits and Prosecutions		16,075	-		-		-		
3112	Physical Examinations		18,291	31,306		31,306		29,980		
3210	Accounting and Auditing		48,530	85,500		85,500		85,500		
3410	Other Contractual Services		321,774	356,598		371,518		371,939		
3411	Nuisance Abatement		-	1,500		1,500		1,500		
3420	Other Code Services		834	6,850		6,850		5,000		
4009	Car Allowance		35,072	43,866		43,866		13,650		
4110	Telecommunications		138,820	118,278		118,278		120,508		
4111	Postage		10,050	16,850		16,850		16,850		
4112	Mobile Phone Allowance		3,981	6,480		6,480		6,480		
4310	Electricity		56,630	107,424		107,424		109,998		
541-4310	Roadway Electricity		39,117	45,360		45,360		47,652		
4311	Water and Sewer		82,833	85,490		85,490		85,490		
4403	Equipment/Vehicle Leasing		184,255	366,475		380,390		584,252		
4510	Property and Liability Insurance		397,438	649,799		649,799		734,972		
4601	Maintenance Service/Repair Contra		134,554	151,646		151,646		156,160		
4602	Building Maintenance		78,812	130,409		125,209		137,409		
4603	Equipment Maintenance		30,400	42,975		42,975		42,975		
4604	Grounds Maintenance		218,456	287,968		287,968		316,133		
516-4605	IT Software Maintenance		98,571	174,657		179,657		185,401		
4606	IT Hardware Maintenance		27,282	68,058		68,058		81,910		
4611	Miscellaneous Maintenance		21,781	66,700		71,797		81,700		

# **001 GENERAL FUND**TOTAL EXPENDITURES

			FY 2024		FY 2025		FY 2025		FY 2026
	Line Item	(L	Actual Jnaudited)		Adopted	ı	Estimated	I	Proposed
4612	Vehicle Maintenance - Usage		185,387		209,877		209,877		227,760
4613	Vehicle Maint Fleet Replacement		336,162		416,844		416,844		482,375
4710	Printing & Binding		2,357		6,250		6,250		6,250
4810	Promotional Activities		92,574		127,107		127,107		87,479
4910	Legal Advertisement		68,988		54,900		54,800		8,500
4911	Other Current Charges		144,426		197,050		185,678		202,050
4913	Other Current Charges -Transportat		-		135,000		135,000		85,000
5110	Office Supplies		35,174		65,975		65,975		65,450
5210	Property and Maintenance		9,936		15,000		15,000		15,000
5213	Landscape Improvements		700		10,000		10,000		10,000
5214	Uniforms		41,357		48,700		48,700		39,200
5216	Gasoline		118,628		131,140		131,140		131,350
5217	K-9 Allowance		5,198		-		-		_
5225	Merchant Fees		14,527		16,400		16,400		16,400
5290	Miscellaneous Operating Supplies		142,148		176,246		176,246		161,240
5310	Road Materials		7,320		22,500		22,500		22,500
5410	Subscriptions and Memberships		14,972		27,668		27,668		30,283
5520	Conferences and Seminars		91,523		92,000		92,000		98,850
5510	Training & Educational		7,245		52,000		52,000		50,400
Total	Operating Expenses	\$	3,953,811	\$	5,767,088	\$	6,145,268	\$	6,122,366
Capital O	utlav								
6310	Improvements other than Building	\$	49,749	\$	_	\$	_	\$	_
6410	Machinery and Equipment	Ψ	105,356	Ψ	123,534	Ψ	152,931	Ψ	27,465
Total	Capital Outlay	\$	155,105	\$	123,534	\$	152,931	\$	27,465
	Cupital Cuttary	<u> </u>	100,100		.20,00		.02,00		21,100
Non-oper	ating Expenses								
8300	Other Grants and Aid	\$	31,712	\$	30,500	\$	30,500	\$	32,140
9130	Transfer to Capital Projects Fund	\$	2,974,844		769,200		769,200		1,250,000
9140	Transfer to Water Sewer Fund		-		-		-		6,500,000
9144	Transfer to Stormwater Fund		2,500,000		-		-		2,500,000
9190	Transfer to Fleet Mgmt Fund		80,000		569,130		569,130		-
9920	Contingency		-		250,000		250,000		250,000
9310	Reserves/Return to Fund Balance				5,788,952		7,272,845		
Total	Non-operating Expenses	\$	5,586,556	\$	7,407,782	\$	8,891,675	\$	10,532,140
TOTAL	GENERAL FUND EXPENDITURES	\$	18,820,906	\$	25,265,048	\$	27,091,238	\$	29,272,279

## **General Fund Expenditures Summary by Department**

		FY 2024	FY 2025		FY 2025	FY 2026
Department	(	Actual Unaudited)	Adopted		Estimated	Proposed
Legislative	\$	123,940	\$ 126,205	\$	126,205	\$ 135,605
Town Attorney		483,751	570,018		570,018	473,004
Executive		828,707	1,105,049		1,105,049	1,489,878
Planning		315,213	247,400		247,400	247,400
Code Compliance		358,843	406,242		406,242	432,045
Capital Projects Management		73,250	195,027		195,027	-
Finance / IT		1,027,205	1,342,215		1,342,215	1,264,379
Town Clerk		566,526	584,136		604,556	613,635
Public Safety		7,087,199	9,531,390		9,573,668	9,454,232
Public Works		1,480,089	1,696,305		1,970,904	1,776,374
Parks and Recreation		558,584	1,153,642		1,153,642	1,293,360
Communications		334,661	401,105		406,105	486,260
Emergency & Disaster Relief		(333,623)	-		-	-
Non-Departmental Non-Departmental - Reserves/ Fund		5,916,561	2,117,362		2,117,362	11,606,107
Balance		-	5,788,952		7,272,845	-
Total	\$	18,820,906	\$ 25,265,048	\$	27,091,238	\$ 29,272,279



# R-1



### **Legislative Department**

#### Services, Functions, and Activities:

The Town of Surfside, Florida is a Commission-Manager form of government. Article II of the Town of Surfside Charter provides a detailed explanation of the associated rights, responsibilities and prohibitions governing the Commission.

The Legislative Department consists of the Mayor, Vice Mayor and three Town Commissioners. They are identified by name and title on the title page of this document. Collectively, the legislative body is responsible principally for setting the general policy direction of the town. The Town Commission makes four critically important appointments on behalf of the Town and provides oversight to those appointments. The appointments are: 1) the Town Manager, 2) the Town Attorney, 3) the Town's external auditor, and 4) Town Board members.

The powers and responsibilities of the Town Commission designated in the Town Charter include, among others: 1) appointments, 2) establishing administrative departments through the adopted budget, 3) levying taxes and assessments, 4) authorizing bond issuance, 5) adopting and modifying the official Town map, 6) regulating development consistent with governing laws, 7) addressing neighborhood development, 8) granting public utility franchises, 9) providing for an employee pension plan, 10) monitoring administrative services through the Town Manager, 11) appointing interim Commissioners in the event of a vacancy of office, and 12) providing Town ceremonial functions.

# **LEGISLATIVE (1000)**

001 General Fund

	I	FY 2024	FY 2025		F	Y 2025	FY 2026		
	Actual (Unaudited)		Adopted		E	stimated	Proposed		
<u>APPROPRIATIONS</u>									
Personnel Services	\$	-	\$	5	\$	5	\$	5	
Operating Expenses		92,228		95,700		95,700		103,460	
Capital Outlay		-		-		-		-	
Non-operating Expenses		31,712		30,500		30,500		32,140	
TOTAL	\$	123,940	\$	126,205	\$	126,205	\$	135,605	

#### Significant Changes from FY 2025 Adopted Budget

Operating Expenses

Miami Dade County League of Cities Annual Gala cost increase	\$	5.500
liciease	Ψ	3,300
Subscriptions & Memberships increase	\$	2,260
Ruth K. Broad nurse initiative increase	\$	1,640

	Personnel Complement													
		2025			FY	<sup>'</sup> 2026								
		Fu	nded		Fui	Funded								
	Full	Part			Full	Part								
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs						
Mayor	1.00				1.00									
Vice Mayor	1.00				1.00									
Town Commissioners	3.00				3.00									
Total	5.00	0.00	0.00	0.00	5.00	0.00	0.00	0.00						

# **LEGISLATIVE (1000)**

## 001 General Fund

## **EXPENDITURES**

		FY 2024		FY 2025	FY 2025	FY 2026		
Line Ite	m Prefix: 001-1000-511-:		Actual naduited)	Adopted	Estimated	P	roposed	
Suffix	Object Description							
Personr	nel Services							
1210	Regular Salaries	\$	-	\$ 5	\$ 5	\$	5	
Total	Personnel Services	\$		\$ 5	\$ 5	\$	5	
<u>Operati</u>	ng Expenses							
3103	Lobbyist	\$	46,818	\$ 47,000	\$ 47,000	\$	47,000	
3110	Professional Services		19	3,000	3,000		3,000	
4110	Telecommunications		4,991	6,100	6,100		6,100	
4111	Postage		-	250	250		250	
5110	Office Supplies		3,856	4,000	4,000		4,000	
5290	Miscellaneous Operating Supplies		15,625	12,000	12,000		12,000	
5410	Subscriptions and Memberships		4,197	4,950	4,950		7,210	
5520	Conferences and Seminars		16,722	18,400	18,400		23,900	
Total	Operating Expenses	\$	92,228	\$ 95,700	\$ 95,700	\$	103,460	
Capital	<u>Outlay</u>							
6410	Machinery and Equipment	\$	-	\$ -	\$ -	\$		
Total	Capital Outlay	\$		\$ -	\$ -	\$		
Non-ope	erating Expenses							
8300	Other Grants/Aid	\$	31,712	\$ 30,500	\$ 30,500		32,140	
Total	Non-operating Expenses	\$	31,712	\$ 30,500	\$ 30,500	\$	32,140	
Total	Department Expenditures	\$	123,940	\$ 126,205	\$ 126,205	\$	135,605	

# R-1



### Office of the Town Attorney

The Town Attorney is a Charter Officer appointed by and directly responsible to the Town Commission. The Town Attorney provides legal counsel to the Town Commission, various advisory boards and committees, and Town Administration and staff. The Town's in-house legal department commenced in April 2024 when legal services were transitioned from outside contractual legal services.

#### Services, Functions, and Activities:

The Town Attorney prepares legislation (resolutions, ordinances) and contracts, provides inhouse legal representation and legal advice to the Town Commission, Town Administration and departments on all aspects of Town administration, provides labor and employment representation, retains subject matter legal experts as needed, supervises litigation and works with the Florida Municipal Insurance Trust ("FMIT") on claims and lawsuits covered by FMIT, and represents the Town in litigation matters not covered by FMIT defense. The Town Attorney attends all regular and special Town Commission meetings, Commission workshops, Board and Committee meetings and Special Master Hearings, as needed.

## **TOWN ATTORNEY (1500)**

001 General Fund

	F	Y 2024*	FY 2025		F	Y 2025	FY 2026		
	Actual (Unaudited)			Adopted		stimated	Proposed		
<u>APPROPRIATIONS</u>									
Personnel Services	\$	143,094	\$	419,818	\$	419,818	\$	331,804	
Operating Expenses		340,657		150,200		150,200		141,200	
Capital Outlay	\$		\$		\$		\$		
TOTAL	\$	483,751	\$	570,018	\$	570,018	\$	473,004	

<sup>\*</sup>During FY 2024, legal services were changed from contractual service to in-house staff.

#### Significant Changes from FY 2025 Adopted Budget

Personnel Services

Change to in-house legal services \$ (88,014)

**Operating Expenses** 

Vehicle allowance removed \$ (9,000)

Personnel Complement												
	FY 2025					FY 2026						
		Fu	nded		Funded							
	Full Part				Full	Part						
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs				
Town Attorney	1.00			1.00	1.00			1.00				
Executive Assistant to Town Attorney	1.00			1.00	1.00			1.00				
Total	2.00	0.00	0.00	2.00	2.00	0.00	0.00	2.00				

## **TOWN ATTORNEY (1500)**

001 General Fund EXPENDITURES

		F	Y 2024		FY 2025		FY 2025		FY 2026	
Line Item Pref	ix: 001-1500-514-:	Actual (Unaudited)			Adopted		Estimated		Proposed	
Suffix	Object Description									
Personnel Se	rvices									
1210	Regular Salaries	\$	114,868	\$	310,802	\$	310,802	\$	225,000	
2110	Payroll Taxes		9,210		19,504		19,504		17,213	
2210	Retirement Contribution		13,414		47,198		47,198		35,037	
2310	Life & Health Insurance		5,602		41,825		41,825		53,970	
2410	Workers Compensation		-		489		489		584	
Total	Personnel Services	\$	143,094	\$	419,818	\$	419,818	\$	331,804	
Operating Exp	<u>oenses</u>									
3110	Professional Services	\$	319,024	\$	125,000	\$	125,000	\$	125,000	
3111	Lawsuits and Prosecutions		16,075		-				-	
4009	Vehicle Allowance		4,154		9,000		9,000		-	
4110	Telecommunications		-		1,200		1,200		1,200	
5110	Office Supplies		484		7,000		7,000		7,000	
5410	Subscriptions and Memberships		312		4,000		4,000		4,000	
5420	Conferences and Seminars	\$	608	\$	4,000	\$	4,000		4,000	
Total	Operating Expenses	\$	340,657	\$	150,200	\$	150,200	\$	141,200	
Capital Outlay	<u>,</u>									
Total	Capital Outlay	\$	_	\$	-	\$	-	\$		
Total	Department Expenditures	\$	483,751	\$	570,018	\$	570,018	\$	473,004	

<sup>\*</sup>During FY 2024 the Town changed from contracted legal services to an in-house Town Attorney.

# R-1



## **Executive Department**

#### Services, Functions, and Activities:

The Executive Department provides for the centralized management of all Town functions. The Town Manager is the chief executive officer and the head of the administrative branch of the Town government. The Town Manager is responsible to the commission for the proper administration of all affairs of the Town and is responsible to execute the laws and administer the government of the Town, including the policy direction provided by the Town Commission. The Town Commission appoints the Town Manager and provides for general oversight. Article III of the Town of Surfside Charter provides a detailed explanation of the associated powers and duties of the Town Manager.

The powers and duties of the Town Manager set forth in the Town Charter include, among others: 1) appointment and removal of personnel not reserved to the Town Commission (boards, auditors, attorney); 2) preparation of the annual budget, Annual Comprehensive Financial Report (ACFR) and monthly financial reports to keep the Town Commission advised of the Town's financial condition; 3) oversight of all elements of financial and budgetary processing, control, and management; and 4) such other duties as may be required by the Town Commission not inconsistent with the Town Charter.

The Town Manager provides the primary source of leadership to the Town's administration and staff, and other responsibilities include, but are not limited to, coordination of intergovernmental efforts, implementation of Town strategies and priorities, grant management, and special/capital project oversight.

The Town operates its Human Resources function as an element of the Executive Department. All Human Resources issues are addressed in this element including: employment and recruitment; employee benefits administration; employee health and wellness; employee development and training; labor and employee relations; and employee records management.

The Town operates the following functions as divisions of the Executive Department:

- Planning responsible for community development, planning and zoning functions.
- Code Compliance responsible for enforcement of Town Code.
- Capital Improvement Projects Management responsible for development and construction of Town assets.

#### **Town Manager:**

#### Fiscal Year 2025 Accomplishments:

- Utilities Undergrounding: Continued work on largest infrastructure project in Town history, including Design professionals, Construction professionals, financing professionals, and bond counsel.
- Completed and Opened the New 96 ST PARK
- o Commenced the Abbott Avenue Stormwater Improvement Project.
- Completed 60% of the Design for the CTS Surfside Memorial Project.
- Completed Vulnerability Assessment with CAT5 study of critical infrastructure.
- Entered into an Interagency Agreement with Miami-Dade County, thereby enabling the Town to manage its own traffic control devices.
- o Implemented a pilot school bus shuttle service to RKBBH K-8 Center.

- Installed two (2) new Citibike stations at the Tot Lot and 96 ST Park.
- Secured grants and state appropriations to assist Town with additional funding sources for infrastructure, including the new and improved Flamingo Gardens Park.
- Employed new Chief of Police, Deputy Chief of Police, and a new Major to lead the new and improved Surfside Police Department and its Command Staff.
- o Increased Police Department staffing and surveillance throughout Town.
- Installed a new Trellis system to the Surfside Community Center.
- o Installed new vending machines to the Surfside Community Center and 96 ST Park.
- Negotiated and Purchased new Town Property at 9333 Harding Avenue.
- Contracted with new Vendor furnishing the Town with a kiosk for the rental of paddleboards and kayaks at the 96 ST Park.
- o Adopted new Permit Fees for the Town.
- Required construction fencing with artistic design for all new Town Developments.
- Completed renovations of Town Hall by and for Town Staff.
- Engaged new Landscaper to beautify the Town's public spaces and beach dune.
- Transplanted a mature Seagrape Tree from a Town property to the Dune.
- Received a donated turtle to the Town's turtle walk adjacent to Town Hall.
- Adjusted solid waste rates to support operations. Absorbed more Solid Waste scope of work in-house.
- Overhauled the Planning Department with a new Town Planner.
- Employed a new Building Official to rebuild and enhance the Town's Building Department.
- o Employed a new Grant Writer for the Town.
- Commenced a new Residential Parking Program to provide residents additional parking while removing unauthorized vehicles from Town streets and roads.
- Hosted a successful Fireworks and Drone show for the 4th of July.
- Freebee expansion of area of service and number of vehicles servicing the Town.
- Implementation of UKG payroll software.
- General Town beautification.

#### **Fiscal Year 2026 Primary Objectives:**

The following initiatives are identified as the most important existing and future issues.

- Utilities Undergrounding: Commence infrastructure project for Area 3 (93-96 ST).
- o Commence construction of the CTS Surfside Memorial Project.
- Complete Abbott Avenue Stormwater Improvement Project.
- Commence Collins Avenue Water Main Replacement Project.
- Commence Dune Resiliency and Beautification Project.
- Commence Improvement of Downtown Alley Project.
- Beautification of sidewalks in the Town's Business District.

- Construct speed tables and circles throughout the Residential District.
- Construction of bike lanes and sidewalks in Town.
- Enhanced landscaping for roundabouts and street ends.
- Shade the Hardpack on the Beach.
- Fully Staff Town Hall.

#### **Human Resources**

#### **Services, Functions, and Activities:**

The Human Resources Office provides effective human resources management by developing and implementing polices/procedures, programs and services to attract, develop, motivate and retain a diverse workforce. The Human Resource Office embraces diversity and inclusiveness as a core value.

The Human Resources element of the Executive Department is responsible for all personnel matters such as recruitment, compensation, employee recognition, employee engagement, employee labor relations, training, benefits, labor relations and risk management.

- Recruitment function: assist all departments with recruitment efforts to fill vacant positions with the best qualified candidate through advertising, screening applications/resumes, preparing interview questions, conducting interviews, pre-employment and promotional examinations, conducting pre-employment background checks, selection and conducting initial employee orientation.
- Compensation function: preparation and maintenance of classification expectations, compensation plan, preparation and maintenance of job descriptions, unemployment hearings, cost of living adjustments (COLA), merit increases, employment verifications, tuition reimbursements, maintaining personnel files to include payroll related forms such as Form W4, direct deposit, deductions, garnishments, union dues, benefit elections, and all other payroll related items.
- Employee recognition function: rewards and recognitions and handled in various ways throughout the year. These include service lapel pins, Gazette spotlight / article, wellness activities and special department recognitions.
- Employee engagement function: coordinates various employee events to create a sense of belonging. These include employee and family events, wellness events, holiday lunches, and pop-up events.
- Employee labor relations function: partners with departments to provide guidance and consultation on human resources matters. Employee disciplinary actions are coordinated with the assistance of the Human Resources Director to ensure proper procedures and consistency with the process. Investigates and responds to Equal Employment Opportunity Commission (EEOC) official charges of alleged discrimination; assists with last chance agreements; administers the Town's collective bargaining agreements.
- Training function: provides guidance and input on training initiatives. Facilitates leadership development and succession planning process to identify and grow future leaders. Provides oversight and consults with departments on training and development needs to support employee development. Oversees the employee training program.

- Employee benefits function: assist in formulation of employee benefit program that provides a competitive and affordable option; coordinate open enrollment activities; provide assistance with retirement plans, life, accidental death and disbursement (AD&D), health, dental, vision, disability, and supplemental insurance plans. Oversees the Town's wellness program; creates and provides continuous enhancements to the employee discount program. Some benefits may vary due to collective bargaining agreements in place.
- Labor relations function: oversee, consult and process disciplinary matters, assist in investigating and responding to all Equal Employment Opportunity Commission (EEOC) official charges of alleged discrimination; negotiate and administer last chance agreements; assist with contract negotiations between union representatives and management, as well as provide assistance to employees and management with conflict resolution.
- Risk management function: assist with workers' compensation and liability claims, as well as compliance with the American with Disabilities Act (ADA), Patient Protection, Affordable Care Act, Health Insurance Portability and Accountability (HIPPA), and Equal Employment Opportunity Commission (EEOC).

#### Fiscal Year 2025 Accomplishments:

- Provided programs and information with a holistic approach to support a healthy lifestyle for physical, emotional, and financial wellbeing. Integrated many activities to facilitate ongoing wellness initiatives. Promoted and maintained an environment of inclusiveness, respect and acceptance of individual differences and responded to the needs of a diverse workforce.
- Provided a variety of training and educational opportunities for employees to enhance their skills. This included: supervisory / leadership training, customer service training, job specific training, as well as training methods to ensure a safe work environment.

#### Fiscal Year 2026 Objectives:

- Provide programs with holistic approach to support a healthy lifestyle for physical, emotional, and financial well-being. Increase wellness initiatives and implement new wellness related programs. Continue to focus on mental health.
- o Continue to promote and maintain an environment of inclusiveness, respect, and acceptance of individual differences; a culture where employees feel valued.
- Facilitate leadership development and succession planning process to identify and train future leaders.
- Develop ideas to attract and retain top talent. Recruit and maintain a diverse and quality workforce.
- Continue to review and revamp HR policies, practices, and processes to ensure a compliant and customer centric workplace.

### **Priority 2: Excellence in Municipal Services**

Goal: Efficient and effective delivery of all Town services

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2025	FY 2025
Performance Measures	Actual	Actual	Actual	Target	Est	Target
Experience Modification Rate (Workers Comp)	0.85	0.77	0.85	1	0.77	0.77
Percentage of new hires completing orientation and training within first month of employment	95%	95%	95%	95%	95%	95%
Percentage of employees completing mandatory training on schedule per policy	95%	95%	95%	95%	95%	95%
Annual Employee Health Fair	Yes	Yes	Yes	Yes	Yes	Yes

## **EXECUTIVE (2000)**

001 General Fund

	FY 2024 Actual (Unaudited)		F	FY 2025		FY 2025		FY 2026
			Adopted		Estimated		Proposed	
<u>APPROPRIATIONS</u>								
Personnel Services	\$	687,342	\$	851,066	\$	851,066	\$	814,297
Operating Expenses		141,228		253,983		253,983		675,581
Capital Outlay		137						
TOTAL	\$	828,707	\$	1,105,049	\$	1,105,049	\$	1,489,878

#### Significant Changes from FY 2025 Adopted Budget

Personnel Services	
Planned salary and benefit adjustments Community Rating System Coordinator/Flood Plans	\$ 19,209
Examiner position transferred to Building Fund	\$ (55,978)
Operating Expenses	
Contractual grant writing & support services	\$ (27,000)
Human Resources Consultant contractual Oct-Dec	\$ 28,500
Vehicle allowance removed	\$ (13,200)
Property & liability insurance increase	\$ 6,659
Information Technology transferred from Finance Department	\$ 405,706
IT onsite contractual decrease from change to new vendor during FY 2024	\$ (3,563)
IT software mainenance increase - MS365, cloud backup, VPN & other	\$ 18,344
IT hardware maintenance contracts & needs increase - Town Chambers, security cameras, server room, &	
town-wide hardware	\$ 13,851
Misc. Operating annual employee anniversay package	\$ (3,000)
Conferences and Seminars reduced	\$ (4,700)

Personnel Complement												
		FY	2025			FY 2026						
		Fu	nded			Fur	nded					
	Full	Part			Full	Part						
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs				
Town Manager	1.00			1.00	1.00			1.00				
Administrative Assistant <sup>1</sup>	1.00			1.00	1.00			1.00				
Human Resources Director	1.00			1.00	1.00			1.00				
Human Resources & Risk Specialist Community Rating System Coordinator/	1.00			1.00	1.00			1.00				
Flood Plans Examiner <sup>2</sup>		0.00		0.00		0.00		0.00				
Total	4.00	0.00	0.00	4.00	4.00	0.00	0.00	4.00				

<sup>&</sup>lt;sup>1</sup>Position title changed to Executive Assistant to Town Manager & HR Generalist form Administrative Assistant during FY 2025.

<sup>&</sup>lt;sup>2</sup>Position transferred to Building Fund during FY 2025.

# **EXECUTIVE (2000)**

# 001 General Fund EXPENDITURES

		•	FY 2024 FY 2025		Г	FY 2025		FY 2026		
Line Item P	refix: 001-2000-512-:		Actual naudited)	P	Adopted	E	stimated	Ρ	roposed	
Suffix	Object Description									
Personnel S	<u>Services</u>									
1210	Regular Salaries	\$	487,504	\$	582,770	\$	582,770	\$	585,177	
1310	Other Salaries		5,709		52,000		52,000		-	
1510	Special pay		4,154		4,500		4,500		1,750	
2110	Payroll Taxes		62,570		46,387		46,387		40,963	
2210:20	Retirement Contribution		77,881		90,798		90,798		90,029	
2310	Life & Health Insurance		47,847		73,354		73,354		94,860	
2410	Workers Compensation		-		1,257		1,257		1,518	
2510	Unemployment Compensation		1,677		-		-		-	
Total	Personnel Services	\$	687,342	\$	851,066	\$	851,066	\$	814,297	
Operating E										
3110	Professional Services	\$	61,600	\$	85,000	\$	85,000	\$	86,500	
516-3110/20	) IT Professional Services		-		-		-		204,000	
3112	Physical Examinations		1,651		4,200		4,200		4,200	
3410	Other Contractual Services		1,050		1,800		1,800		1,800	
4009	Vehicle Allowance		9,854		13,200		13,200		-	
4110	Telecommunications		3,065		2,500		2,500		2,500	
4510	Property and Liability Insurance		26,906		42,483		42,483		49,142	
516-4605	IT Software Maintenance		-		_		-		159,034	
516-4606	IT Hardware Maintenance		_		_		_		71,305	
4710	Printing & Binding		_		250		250		250	
4911	Other Current Charges		3,990		14,500		14,500		14,500	
5110	Office Supplies		2,995		6,000		6,000		6,000	
5290	Miscellaneous Operating Supplies-HR		18,701		32,000		32,000		29,000	
5410	Subscriptions and Memberships		4,354		5,250		5,250		5,250	
5520	Conferences and Seminars		6,462		16,800		16,800		12,100	
5510	Training & Educational		600		30,000		30,000		30,000	
Total	Operating Expenses	\$	141,228	\$	253,983	\$	253,983	\$	675,581	
Capital Out	<u>lay</u>									
6410	Machinery and Equipment	\$	137	\$	-	\$	-	\$	-	
Total	Capital Outlay	\$	137	\$	-	\$	_	\$	-	
Total	Department Expenditures	\$	828,707	\$	1,105,049	\$	1,105,049	\$ 1	1,489,878	

# **Executive Department Planning Division**

#### Services, Functions, and Activities:

The Planning Division includes two primary functions: Community Development Services, and Planning and Zoning. The Community Development Services and Planning and Zoning functions are outsourced services.

Community Development Services is responsible for the forward looking strategic planning for the community, recommending development policies and procedures, developing strategies to attract desired investment to the community, and related functions to ensure that the Town of Surfside remains vital, attractive, a pleasant place to reside and competitive for prospective new residents and businesses. These services are provided through a contractual agreement with The Corradino Group.

Planning and Zoning is responsible for the creation of and the modification to the Town ordinances that regulate development within the Town. This includes review of all plans for new development or modifications to existing development for compliance with the Town's applicable ordinances. Planning and Zoning provides a number of services to the residents and commercial property developers of the Town to ensure compliance with the Town's codes. The purpose of Planning and Zoning is to establish and enforce development criteria such as setbacks, building heights, landscaping and signs, to assure that Surfside's small town appearance and atmosphere is preserved. All plans for development, whether it be a new building, the modification of or addition to an existing building, the addition of items such as swimming pools, fences and signs, require a building permit application which is reviewed by zoning. Planning and Zoning also serves as the liaison to the Planning and Zoning Board. Planning and Zoning services and functions are provided to the Town are through a contractual agreement with The Corradino Group.

# **EXECUTIVE (2000)**PLANNING DIVISION 515

001 General Fund

	F	FY 2024		FY 2025		FY 2025		Y 2026
	Actual (Unaudited)		Adopted		Estimated		P	roposed
<u>APPROPRIATIONS</u>								
Personnel Services	\$	117,739	\$	-	\$	-	\$	-
Operating Expenses		197,474		247,400		247,400		247,400
Capital Outlay								-
TOTAL	\$	315,213	\$	247,400	\$	247,400	\$	247,400

<sup>\*</sup>During FY 2024, the Town's changed to contractual planning services from an in-house Town Planner.

# **EXECUTIVE (2000) PLANNING (515)**

001 General Fund EXPENDITURES

		ı	Y 2024	F	Y 2025*	F	Y 2025*	ı	Y 2026
Line Item Pi	refix: 001-2000-515-:	(U	Actual naudited)	ļ	Adopted	opted Estimat		d Propose	
Suffix	Object Description								
Personnel S	<u>Services</u>								
1210	Regular Salaries	\$	82,098	\$	-	\$	-	\$	-
2110	Payroll Taxes		5,888		-		-		-
2210	Retirement Contribution		19,888		-		-		-
2310	Life & Health Insurance		9,865		-		-		-
Total	Personnel Services	\$	117,739	\$	-	\$	-	\$	-
Operating E	xpenses								
3110/3115	Professional Services	\$	194,786	\$	245,400	\$	245,400	\$	245,400
4009	Car Allowance		2,181		-		-		-
4110	Telecommunications		291		-		-		-
5110	Office Supplies		-		500		500		500
5290	Miscellaneous Operating Supplies		-		1,500		1,500		1,500
5410	Subscriptions and Memberships		216		-		-		-
Total	Operating Expenses	\$	197,474	\$	247,400	\$	247,400	\$	247,400
Capital Outl	<u>ay</u>								
6410	Machinery and Equipment	\$	-	\$	-			\$	-
Total	Capital Outlay	\$	_	\$	-	\$	-	\$	_
Total	Department Expenditures	\$	315,213	\$	247,400	\$	247,400	\$	247,400

<sup>\*</sup>In FY 2025 no personnel expenditures are budgeted. Planning services are provided through a contractual agr

## **Executive Department Code Compliance Division**

#### Services, Functions, and Activities:

The Division runs a code enforcement program for town residents, business owners, and visitors. It enforces the Town code through education and the issuance of notices while maintaining a fair, professional, and courteous approach. The Code Compliance staff assures compliance with regulations through proactive observations and responding to constituents' complaints.

This Division is responsible for ensuring that residents' quality of life is met, that safety is observed, and that properties maintain a good appearance through property maintenance standards, including construction sites. The Division also enforces noise, construction hours, and beach regulations, including marine turtle lighting guidelines. Additionally, the Division assists other departments such as Planning, Building, Public Works, and Finance to ensure that land development regulations, landscaping, signs, construction with permits, sanitation & illegal trash disposal, and that fees are remitted to the Town.

The Division follows Florida State Statutes Chapter 162 and establishes financial penalties through a Special Magistrate Hearing process when voluntary compliance is not attained.

The Code Compliance staff receives and responds to public complaints and proactively addresses municipal code violations. All complaints properly submitted are investigated. Staff take appropriate actions when violations are confirmed by either issuing a verbal warning, courtesy letters, civil violation notices, or civil tickets. When voluntary compliance is not attained, code cases are scheduled to be presented before the Town's Special Master.

The Code Compliance Division is involved in many different activities that include but are not limited to the following:

- Receiving, responding, and processing complaints.
- Performing routine and proactive inspections of the entire Town, including residential, commercial, and beach areas.
- Monitoring the Downtown business district to identify any violations or new businesses.
- Meeting with residential and commercial owners, tenants, and visitors to educate them on Town Codes.
- Assists in reviewing special event permit applications and assuring compliance after issuance.
- Processing Short-Term Rental applications, Sidewalk Café, and Beach Furniture Operator permits.
- Serving and posting notices of violation and notices to appear.
- Scheduling and presenting non-compliant cases before the Special Master in accordance with Florida State Statute 162.
- Assisting other departments and Town staff such as the Town Clerk's office with public records requests, the Finance Department with the issuance of delinquent notices and lien searches, the Building Official with "stop work orders," the Public Works Department with the issuance of notices for sanitation concerns, and the Town Planner with site inspections and enforcement of zoning regulations.

New developments have remained steady within the past few years, creating many construction sites throughout the Town. Hence, the Code Compliance Division continues to encounter demands for enforcing construction site safety and maintenance, construction work hours, traffic, and construction noise throughout the Town.

#### Fiscal Year 2025 Accomplishments:

- o Presented YTD 58 cases before the Code Compliance Special Master.
- Continued to use the Code Compliance Special Master hearing process for non-compliant violators.
- o Prepared settlement agreements.
- Continued to collect fines and recorded liens on properties in default or owing monies to the Town due to code fines.
- Assisted the Finance Department in the collection of overdue fees and revenues.
- o Reviewed, monitored, and enforced the Sidewalk Café Permit Program.
- o Processed, monitored, and enforced the Beach Furniture Operation Program.
- o Collected short-term rental registration fees and issued citations to offenders.
- o Monitored and enforced code violations at construction sites.
- Continued to inspect and enforce Marine Turtle Lighting on all oceanfront properties.
- Continued paperless filing of all code cases.
- Community outreach and education to residents, property managers, contractors, and visitors.

#### Fiscal Year 2026 Objectives:

Continue to provide support and service for the following programs:

- Property inspections (reactive and proactive).
- Yearly Exterior Minimum Housing Standard inspections on multifamily buildings (County mandated).
- Reactive interior Minimum Housing Standard Inspections.
- Code Compliance Special Master Hearings.
- o Sidewalk Café permits and monitoring.
- Short-term rental monitoring and enforcement.
- Beach furniture operation permit processing program.
- Yearly Marine Turtle Lighting education, inspections, and enforcement.
- Continue paperless filing for all code cases.
- Train the Code Compliance team to assist the Planning and Zoning department in site inspections.

## **Priority 3: Vibrant and Sustainable Community**

Goal: Enhance quality of life while preserving the Town's unique character

	FY 2022	FY 2023	FY 2024	FY 2024	FY 2025	FY 2026
Performance Measures	Actual	Actual	Est	Actual	YTD	Target
Cases opened	1,913	1,708	762	1,743	917	1,700
Cases closed	1,876	1,668	701	1615	914	1,615
Percentage of resolved cases (Compliance Rate)	98%	99%	92%	93%	99%	95%
Code fines collected	\$95,201	\$90,417	\$55,434	\$135,518	\$148,209	

## **EXECUTIVE (2000)**

#### **CODE COMPLIANCE DIVISION 524**

001 General Fund

	FY 204 Actual (Unaudited)		F	FY 2025		FY 2025		FY 2026
			Adopted		E	stimated	Proposed	
<u>APPROPRIATIONS</u>								
Personnel Services	\$	291,304	\$	322,661	\$	322,661	\$	341,924
Operating Expenses		67,539		83,581		83,581		90,121
Capital Outlay		-		-		-		
TOTAL	\$	358,843	\$	406,242	\$	406,242	\$	432,045

#### Significant Changes from FY 2025 Adopted Budget

#### **Personnel Services**

Planned salary and benefit adjustments \$ 19,263

#### **Operating Expenses**

Decrease to maintenance of liened property \$ (1,850)

Vehicle maintenance-usage allocation \$ 2,108

Fleet replacement increase \$ 5,172

Personnel Complement												
	FY 2025											
		Fun	ded	Funded								
	Full	Part		Full								
Position Title	Time	Time	Temp	<b>FTEs</b>	Time	Time	Temp	FTEs				
Code Compliance Director	1.00			1.00	1.00			1.00				
Code Compliance Officer II	2.00			2.00	1.00			1.00				
Code Compliance Officer I					1.00			1.00				
Total	3.00	0.00	0.00	3.00	3.00	0.00	0.00	3.00				

## **EXECUTIVE (2000)**CODE COMPLIANCE

001 General Fund EXPENDITURES

		F	FY 2024	F	FY 2025	ı	FY 2025	F	FY 2026
Line Item Pr	efix: 001-2000-524-:		Actual naudited)	ļ	Adopted	E	stimated	Р	roposed
Suffix	Object Description								
Personnel S	ervices								
1210	Regular Salaries	\$	201,738	\$	211,764	\$	211,764	\$	219,983
1410	Overtime		1,979		10,000		10,000		10,000
1510	Special pay		1,654		2,000		2,000		2,000
2110	Payroll Taxes		15,216		17,440		17,440		18,068
2210	Retirement Contribution		30,997		33,776		33,776		37,351
2310	Life & Health Insurance		39,720		41,601		41,601		45,788
2410	Workers Compensation		-		6,080		6,080		8,734
Total	Personnel Services	\$	291,304	\$	322,661	\$	322,661	\$	341,924
Operating E	xpenses								
3112	Physical Examinations	\$	_	\$	600	\$	600	\$	600
3410	Other Contractual Services	•	10,802	•	17,100	Ť	17,100	•	17,700
3412/3420	Other Code Services		834		6,850		6,850		5,000
4009	Car Allowance		3,069		4,200		4,200		4,200
4110	Telecommunications		4,846		3,060		3,060		3,060
4111	Postage		4,687		7,750		7,750		7,750
4601	Maintenance Service/Repair C		11,115		8,371		8,371		8,371
4612	Vehicle Maintenance - Usage		7,028		7,028		7,028		9,136
4613	Vehicle Maint - Fleet Replacer		15,552		15,552		15,552		20,724
4810	Promotional Activities/Newslet		-		1,000		1,000		1,000
5110	Office Supplies		355		1,650		1,650		1,650
5214	Uniforms		1,585		1,500		1,500		1,800
5216	Vehicle Maintenance - Fuel		1,920		1,920		1,920		2,130
5290	Miscellaneous Operating Supp		2,531		2,500		2,500		2,500
5410	Subscriptions and Membership		350		500		500		500
5520	Conferences and Seminars		2,865		2,500		2,500		2,500
5510	Training & Educational		-		1,500		1,500		1,500
Total	Operating Expenses	\$	67,539	\$	83,581	\$	83,581	\$	90,121
Capital Outla	a <u>y</u>								
6410	Machinery and Equipment	\$	-	\$	-	\$	-	\$	
Total	Capital Outlay	\$	-	\$	-	\$	-	\$	
Total	Department Expenditures	\$	358,843	\$	406,242	\$	406,242	\$	432,045

## **EXECUTIVE (2000)**

#### **CAPITAL IMPROVEMENT PROJECTS MANAGEMENT 539**

001 General Fund

	F	Y 2024*	F	FY 2025		FY 2025		2026**
	Actual (Unaudited)		A	Adopted		Estimated		posed
<u>APPROPRIATIONS</u>								
Personnel Services	\$	70,655	\$	186,332	\$	186,332	\$	-
Operating Expenses		2,595		8,695		8,695		-
Capital Outlay						_		
TOTAL	\$	73,250	\$	195,027	\$	195,027	\$	_

<sup>\*</sup>In FY 2024, Town capital improvement projects were managed under the newly etablished Capital Projects Management Division in the Executive Department.

<sup>\*\*</sup>In FY 2026, capital improvement projects will be managed under the Public Works Department. The Capital Projects Management Division is being eliminated. See Proogram Modification.

Significant Changes from FY 2025 Adopted	Budget	
Personnel Services		
Division position eliminated	\$	(186,332)
Operating Expenses		
Division operations eliminated	\$	(8,695)

Personnel Complement												
				FY	2026							
		Fu	nded				Fur	nded				
	Full	Part				Full	Part					
Position Title	Time	Time	Temp	FTEs	-	Time	Time	Temp	FTEs			
Capital Improvement Projects Director*	1.00			1.00	_	0.00			0.00			
Total	1.00	0.00	0.00	1.00		0.00	0.00	0.00	0.00			

# EXECUTIVE (2000) CAPITAL IMPROVEMENT PROJECTS MANAGEMENT

001 General Fund

**EXPENDITURES** 

		F	Y 2024*	FY 2025		FY 2025	F	Y 2026**
Lin	e Item prefix: 001-2000-539-:		Actual naudited)	Adopted	I	Estimated	F	Proposed
Suffix	Object Description							
Personne	I Services							
1210	Regular Salaries	\$	59,712	\$ 135,000	\$	135,000	\$	-
2110	Payroll Taxes		4,595	10,649		10,649		-
2210	Retirement Contribution		-	21,533		21,533		-
2310	Life & Health Insurance		6,348	18,882		18,882		-
2410	Workers Compensation			268		268		-
Total	Personnel Services	\$	70,655	\$ 186,332	\$	186,332	\$	_
<u>Operating</u>	<u>Expenses</u>							
3112	Physical Examinations	\$	350	\$ 600	\$	600		
4009	Vehicle Allowance		1,615	4,200		4,200		-
4110	Telecommunications		-	720		720		-
5110	Office Supplies		519	525		525		
5214	Uniforms		111	500		500		
5290	Miscellaneous Operating Supplies		-	500		500		
5410	Subscriptions and Memberships		-	500		500		
5520	Conferences and Seminars		-	1,150		1,150		
Total	Operating Expenses	\$	2,595	\$ 8,695	\$	8,695	\$	_
Capital O	utlav							
6410	Machinery and Equipment		-	_				_
Total	Capital Outlay	\$	_	\$ _	\$	_	\$	_
Total	Department Expenditures	\$	73,250	\$ 195,027	\$	195,027	\$	

<sup>\*</sup>In FY 2024, Town capital improvement projects were managed under the newly etablished Capital Projects Management Division in the Executive Department.

<sup>\*\*</sup>In FY 2026, Town capital improvement projects will be managed under the Public Works Department. The Capital Projects Management Division is being eliminated. See Proogram Modification.

## **FY 2026 New Program Enhancement (Modification)**

		cutive Department S	traotaro one	arigo				
			Funding	Dept/ Org	Total			
Depart	ment Name	Division Name	Source	No.	Requested			
		Capital Improvement						
Ex	ecutive	Projects Management	General	539-2000	(\$195,027)			
		Justification and De	escription					
The Capital Improvement Projects (CIP) Management Division under the Executive will be eliminated. The duties of the CIP Management Director will be assigned								
		•	ent Director will	be assigned	to the Public			
Works Dire	ctor. This resu	Its in a savings of \$195,027.						
	Bene	efits or Alternative/Adverse	Impact if not for	unded				
			•					
		Required Reso	urces					
		New Personi	nel					
Number of				Fringe				
Positions		Title		Benefits	Cost			
-1	Capital Impro	vement Projects Director	(\$135,000)	(\$51,332)	(\$186,332)			
		Other Beauting Open	estina Costo					
Account Nu	ımher	Other Recurring Oper	cription		Cost			
001-2000-5		Profession Services - Phy			(\$600)			
001-2000-5		Vehicle Allowance	- CICAIC		(\$4,200)			
001-2000-5		Telecommunications			(\$720)			
001-2000-5		Office Supplies			(\$525)			
001-2000-5		Uniforms			(\$500)			
001-2000-5	39-52-90	Miscellaneous Operating	Supplies		(\$500)			
001-2000-5	39-54-10	Subscriptions and Member			(\$500)			
001-2000-539-55-20 Conferences and Seminars								
		One Time Co			•			
Account Nu	ımber	Des	cription		Cost			
1								

### **Finance Department**

#### Services, Functions, and Activities:

The Finance Department provides for the effective, lawful, and efficient management of the Town's financial matters. The department manages and maintains the Town's financial records in conformity with generally accepted accounting principles and in compliance with state, federal, and local laws. The department develops and maintains effective and efficient financial planning and reporting. It supports other departments in achieving their program objectives. The department provides the Town Commission and residents with transparent financial information in a timely and meaningful manner. The department provides quality service to the Town's residents and businesses. The department is charged with safeguarding the Town's assets.

The main areas of responsibility include: departmental administration, accounting, payroll, risk management, budgeting, financial reporting, treasury management, debt management, capital asset management, internal support, information technology, and pension plan oversight. Each of these areas requires their own reporting and documentation procedures.

<u>Administration</u> entails addressing the functions typical of managing a department: personnel issues and scheduling; policy development; coordination with internal and external agencies; and ensuring compliance with contract and legal requirements.

<u>Accounting</u> functions include: accounts payable; accounts receivable; pension; and general accounting activities that comply with generally accepted accounting principles, federal, state, and local laws, cash management and deposits.

<u>Payroll</u> insures prompt and accurate payments to employees while complying with all applicable federal, state, and local laws.

<u>Risk Management</u> includes: risk-related policy development and recommendations, that minimize risk exposures to the Town; procurement of applicable insurance policies or other risk reduction techniques; processing of claims; identification of exposures; vendor compliance with risk management policies and procedures; and timely maintenance of schedules of insured coverages.

<u>Budgeting</u> responsibilities include: development; revision; publication; managing the adoption process; implementation; monitoring the budget throughout the year; Capital Improvement Plan coordination; and coordination of annual budgets with long-term financial plans.

<u>Treasury Management</u> responsibilities include: identifying available balances for investment; reviewing placement options to ensure each conforms to Town policies; regularly reviewing yields and other investment options; ensuring transfers are completed; maintaining a professional working relationship with bank officials; bank account reconciliations; interest allocations; and maximizing yields while maintaining liquidity and safety of Town funds.

<u>Debt Management</u> involves: the identification of debt needs; researching available options for debt placement; issuing debt; avoiding negative arbitrage; ensuring timely debt principal and interest payments; maintaining debt service covenants and coverage requirements; and identifying refunding opportunities when market conditions merit consideration.

<u>Capital Asset Management</u> involves: identifying and tracking all assets owned by the Town; calculating depreciation where appropriate; and complying with external audit requirements established by the Governmental Accounting Standards Board (GASB).

<u>Information Technology Management:</u> The Finance Director serves as liaison between a contracted IT vendor, including on-site IT staff, and all Town staff. Those services include:

- hardware, including desktop computers, laptops, telephones, office machines including copiers and printers for all departments
- network trouble shooting
- o software maintenance and development
- o phone hardware and software
- cyber-security systems and staff training
- o automation of billing service payments through credit cards on Web access

<u>Internal Support</u> functions include providing necessary training and communication on finance related items, providing information for departmental research/reports, supporting requests of the Town Commission and all other interested parties, assisting with the identification of service resources.

#### Fiscal Year 2025 Accomplishments:

- Received the Distinguished Budget Presentation Award by the Government Finance Officers Association for the FY 2025 Annual Budget. The Town received the Award for the previous fiscal year.
- Continued monitoring of the Town's cash management by shifting additional funds into the Florida State Board of Administration's Local Government Surplus Funds Trust Fund (Florida PRIME) to increase interest yields.

#### Fiscal Year 2026 Objectives:

- Complete the Comprehensive Annual Financial Report before April 30, 2026 and submit for the Certificate of Achievement for Excellence in Financial Reporting.
- Submit the Annual Budget for the Distinguished Budget Presentation Award by the Government Finance Officers Association.
- Update the Five-Year Financial Projection Plan with in-house resources.
- Produce a process of auditing businesses in the Town that remit resort taxes by an outside independent auditor to ensure compliance with the Resort Tax Ordinance.
- Review the Town's Investment Policy.

Priority 1: Responsible Town Government
Goal: Financially sound; Timely and clear communications

Journal of the state of the sta	ila oloai	<del>oomman.</del>	<del>outiono</del>			
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2025	FY 2026
Performance Measures	Actual	Actual	Actual	Target	Estimated	Target
Awarded GFOA Distinguished Budget Presentation	Y	Y	Y	Υ	Y	Y
Awarded GFOA Certificate of Achievement for Excellence in Financial Reporting	Y	Y	TBD	Y	Y	Y
Bank reconciliations completed by 30 <sup>th</sup> of each month	100%	100%	TBD	100%	40%	100%
Employee payroll completed on-time	100%	100%	100%	100%	96%	100%
Make all debt payment on time	100%	100%	100%	100%	75%	100%

#### **FINANCE (2100)**

001 General Fund

		FY 2024	FY 2025		FY 2025		FY 2026	
	Actual (Unaudited)		Adopted		Estimated		Proposed	
<u>APPROPRIATIONS</u>								
Personnel Services	\$	618,502	\$	788,529	\$	723,249	\$	1,101,949
Operating Expenses		406,670		553,686		618,966		155,230
Capital Outlay		2,033		-		-		7,200
TOTAL	\$	1,027,205	\$	1,342,215	\$	1,342,215	\$	1,264,379

## Significant Changes from FY 2025 Adopted Budget

Personnel Services

Planned salary and benefit adjustments \$ 18,548

Department restructure - positions \$ 294,872

**Operating Expenses** 

Information Technology transferred to Executive
Department \$ (405,706)
Other contractual services increase for cash-intransit \$ 7,200

Capital Outlay

Computers, phone & related office equipment - department restructure PM \$ 10,800

	Personnel Complement												
		FY 202	5			FY	2026						
		Funded	d			Fur	nded						
	Full	Part			Full	Part							
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs					
Finance Director	1.00			1.00	1.00			1.00					
Budget Officer	1.00			1.00	1.00			1.00					
Controller (Accounting/Finance Manager) <sup>1</sup>	0.50			0.50	0.50			0.50					
Accountant	1.00			1.00	2.00			2.00					
Payroll & Accounts Payable Specialist	1.00			1.00	1.00			1.00					
Accountant/ Procurement Coordinator <sup>2</sup>		0.50		0.50	1.00			1.00					
Customer Service Representative <sup>3</sup>	0.40			0.40	0.40			0.40					
Accounting Clerk⁴	0.00			0.00	1.00			1.00					
Total	4.90	0.50	0.00	5.40	7.90	0.00	0.00	7.90					

<sup>&</sup>lt;sup>1</sup>General fund allocation. Position split funded with Water & Sewer Fund.

<sup>&</sup>lt;sup>2</sup>Position to Full-time in FY 2026.

<sup>&</sup>lt;sup>3</sup>General Fund allocation. Position split funded with Water & Sewer, Solid Waste, and Stormwater Funds.

<sup>&</sup>lt;sup>4</sup>New Position in FY 2026. See Program Modification.

## **FINANCE (2100)**

001 General Fund EXPENDITURES

		ı	FY 2024	I	FY 2025	ı	FY 2025		FY 2026
Line Item Pref	ix: 001-2100-513-:	Actual Adopted Estimated Prop (Unaudited)		Estimated		Proposed			
Suffix	Object Description								
Personnel Ser	vices								
1210	Regular Salaries	\$	450,165	\$	539,022	\$	489,417	\$	755,528
1310	Other Salaries		21,743		50,000		38,964		-
1410	Overtime		5,488		-		-		-
1510	Special pay		3,000		2,650		2,650		3,000
2110	Payroll Taxes		35,078		45,585		40,946		58,349
2210	Retirement Contribution		43,616		48,240		48,240		81,133
2310	Life & Health Insurance		59,412		101,865		101,865		202,386
2410	Workers Compensation		-		1,167		1,167		1,553
6	Personnel Services	\$	618,502	\$	788,529	\$	723,249	\$	1,101,949
Operating Exp	<u>enses</u>								
3110	Professional Services	\$	55,821	\$	13,000	\$	78,280	\$	13,000
516-3110/3120	/∂Professional Services IT		169,916		207,563		207,563		-
3112	Physical Examinations		175		600		600		600
3210	Accounting and Auditing		48,530		85,500		85,500		85,500
3410	Other Contractual Services		-		-		-		7,200
4009	Car Allowance		3,231		4,200		4,200		4,200
4110	Telecommunications		4,332		3,990		3,990		3,990
4111	Postage		1,821		300		300		300
4112	Mobile Phone Allowance		-		-		-		-
516-4605	IT Software Maintenance		80,881		140,690		140,690		_
516-4606	IT Hardware Maintenance		27,282		57,453		57,453		-
4710	Printing & Binding		2,357		6,000		6,000		6,000
4910	Legal Advertisement		3,200		6,500		6,500		6,500
5110	Office Supplies		2,533		4,300		4,300		4,300
5290	Miscellaneous Operating Supplies		20		1,350		1,350		1,350
5410	Subscriptions and Memberships		(1,325)		3,840		3,840		3,890
5520	Conferences and Seminars		7,896		18,400		18,400		18,400
Total	Operating Expenses	\$	406,670	\$	553,686	\$	618,966	\$	155,230
Capital Outlay									
6410	Machinery and Equipment		_					\$	7,200
516-6410	Machinery and Equipment IT	\$	2,033	\$	-			\$	-
Total	Capital Outlay	\$	2,033	\$	_	\$	-	\$	7,200
Total	Department Expenditures	\$	1,027,205	\$	1,342,215	\$	1,342,215	\$	1,264,379

## **FY 2026 New Program Enhancement (Modification)**

#### **Finance Department Structure Change**

Department Name Division Name		Funding Source	Dept/ Org No.	Total Requested
		General		
Executive	Finance	Water & Sewer	2100-513	\$302,072

#### **Justification and Description**

The Finance Department structure is recommended to change with the following positions,

#### Benefits or Alternative/Adverse Impact if not funded

The Deparment needs these positions to provide for qualified and experienced personnel in key technical or professional positions. The Department is not able to function properly as presently staffed.

#### **Required Resources**

#### **New Personnel**

		-		
Number of Positions	Title	Salary	Fringe Benefits	Cost
	Finance Director - Salary Increase	\$50,650	\$13,560	\$64,210
1	Accountant - New Position	\$65,000	\$40,000	\$105,000
0.5	Procurement Coordinator to Full-time	\$7,000	\$49,630	\$56,630
1	Accounting Clerk	\$45,164	\$23,868	\$69,032

#### **Other Recurring Operating Costs**

Account Number	Description	Cost

#### **One Time Costs**

Account Number	Description	Cost
001-2100-513-64-10	Capital Outlay - Machinery & Equipment	\$7,200
	(Computers, Phones, and Related Office)	

#### **Town Clerk Department**

#### Services, Functions, and Activities:

The Town Clerk works in unison with the Town Manager, Town Commission and Town staff to offer continued service to the community with the utmost professionalism and efficiency. The department captures and archives the public record accurately, making it available as quickly and as broadly as possible, and safeguards the integrity of the election process by applying technology and improved business process.

#### Town Clerk Administration:

The Town Clerk preserves the integrity of the Town's official records, which encompass business transactions, law and policy making. The Office of Town Clerk is established by Town Charter and provides a variety of information services to the public, the Town Commission and to staff. Some of the duties are:

- Conducts regular and special municipal elections with the assistance of the Miami-Dade County Department of Elections.
- o Monitors compliance of town, county and state regulations pertaining to elections.
- Prepares agendas for Town Commission meetings, including staff reports, commission communications and other information necessary to enable the Town Commission to make informed decisions on individual items.
- Publishes notices of proposed and adopted ordinances.
- Provides notices associated with the business being conducted at regular and special Town Commission, Board and Committee meetings.
- o Prints, records and indexes ordinances, charter amendments, resolutions and minutes.
- o Advertises bids, Requests for Proposals, Requests for Qualifications, requests for information, and attends all bid openings and mandatory pre-bid meetings, as required.
- o Processes the codification of the Town of Surfside Municipal Code Book.
- o Ensures that lobbyists are properly registered with the Office of the Town Clerk.
- o Acts as the custodian of public records of the Town.
- o Processes public records requests.
- Provides information and referrals to Town residents.
- o Attests official Town documents.
- Serves as the Clerk for all Special Master Hearings.
- Keeps the minutes of the Town Commission proceedings, and all Town boards and committees, which constitute a public record.
- Keeps a record of executed contracts and agreements.

<u>Legislative</u>: In addition to the services identified above, the Town Clerk's office is responsible for the management of the Legislative Department's budget in conjunction with the Town Manager's office.

#### **Fiscal Year 2025 Accomplishments:**

- Conducted two (2) Town Wide Special Elections.
- The Town Clerk's Office has supported the Charter Officers (Town Attorneys and Town Managers), and their respective offices during their transition with the Town with the Town of Surfside.
- Destroyed documents after retention was met in accordance with State Law.
- Attended and completed Regular Town Commission meetings, Planning and Zoning Board Meetings, Special Town Commission meetings, Special Master Hearings, and Commission workshops.
- Prepared agendas, attended, and completed meeting minutes for: Parks and Recreation Committee, Resort Tax Board, Planning and Zoning Board, Youth Council, Sustainability and Resiliency Committee, Community Relations Board, Town Commission meetings and workshops.
- Recorded agreements and resolutions with the Miami Dade County Clerk of Courts as needed.
- Responded to all Public Records Requests within a reasonable amount of time.
- Obtained the required signatures and information for all adopted minutes, resolutions and ordinances.
- Uploaded all adopted minutes, resolutions, and ordinances to the Town's website to allow for public access and transparency.
- o Maintained all original agreements in an electronic and/or paper form.
- Update the State requirements for filing of Form 1 for all Town board and committee members throughout the year.
- Sent reminders to all board and committee members to file their Form 1 with the Florida Commission on Ethics in a timely manner.
- Sent and remind elected officials to complete the Town of Surfside Source of Income in accordance with Town Code section 2-233.
- o Reminded all elected Official to complete the State mandated ethics training. Coordinate and provide links to the various State ethics training courses available.
- Created and posted all Town meetings and public notices on the bulletin board and website calendar.
- Coordinated and completed the third phase of the Town's document preservation project.
- Implemented the Transparency Suite with Granicus that allows the public to locate agenda items and listen to the meeting video section on demand. This service also provides close caption services in accordance with the law.
- Thanks to the gracious donation from Kofile and Town Staff, a gold bound book was created to preserve with memorabilia collected from the Champlain Towers South collapse. This is intended for the preservation of the documents for years to come.

#### Issues:

The Town does not have the space to maintain all records indefinitely in-house.

#### Fiscal Year 2026 Objectives:

- The Town Clerk's Office will continue to be responsible for the administration of all board and committee agendas and agenda packets.
- Town Clerk's Office attends all Board and Committee meetings, creates and submits all minutes for approval, making it a one stop shop for access to public documents.
- Continue to process all Public Records Requests within a reasonable amount of time.
- Continue to provide citizens with the most updated documents on the Town's website in an efficient manner, and to provide transparency.
- Continue to update the Town Clerk's page and Town Meeting Calendar on the Town's website with the most current and accurate information pertaining to Town meetings.
- o Continue the efforts of the Town-wide Records Management plan.

Goal: Timely and clear communications: Strong partnership with community

- Continue to purge documents after retention has been met in accordance with State Law.
- o Continue the digitization of all historic and permanent records.

#### **Priority 1: Responsible Town Government**

Coal. Timely and clear communications, offong partnership with community										
	FY	FY	FY	FY	FY	FY	FY			
	2022	2023	2024	2024	2025	2025	2026			
Performance Measures	Actual	Actual	Est	Actual	Target	Est	Target			
Commission meeting agendas										
distributed within 6 days	86%	90%	90%	95%	95%	79%	95%			
Percentage of resolutions processed within 3 days	90%	95%	89%	90%	90%	90%	90%			

## **TOWN CLERK (2400)**

001 General Fund

	FY 2024 Actual (Unaudited)		FY 2025 Adopted		FY 2025 Estimated		FY 2026 Proposed	
<u>APPROPRIATIONS</u>								
Personnel Services	\$	345,338	\$	367,987	\$	367,987	\$	415,346
Operating Expenses		221,188		216,149		231,069		196,289
Capital Outlay		-		-		5,500		2,000
TOTAL	\$	566,526	\$	584,136	\$	604,556	\$	613,635

1,756

## Significant Changes from FY 2025 Adopted Budget

Agenda/meeting software annual increases

**Personnel Services** 

Planned salary and benefit adjustments	\$ .	47,359
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Operating Expenses

Legal advertilsement decrease from change to advertising on Miami Dade County website	\$ (46,400)
Special election November 2025 Miscellaneous Operating - Boards &	\$ 20,000
Committees	\$ 1,580
Conferences & Seminars increase	\$ 1,500

**Capital Outlay** 

Laptop - Records Tech/Assisant to Town	
Clerk	\$ 2,000

Personnel Complement											
	FY 2025					FY 2026					
	Funded Funded					nded					
	Full	Part				Full	Part				
Position Title	Time	Time	Temp	FTEs		Time	Time	Temp	FTEs		
Town Clerk	1.00			1.00		1.00			1.00		
Deputy Town Clerk	1.00			1.00		1.00			1.00		
Records Technician/ Assistand to Town Clerk	1.00			1.00		1.00			1.00		
Recording Clerks for Boards		1.00		0.50			1.00		0.50		
Total	3.00	1.00	0.00	3.50		3.00	1.00	0.00	3.50		

## TOWN CLERK (2400)

001 General Fund EXPENDITURES

		F	FY 2024	ı	FY 2025		FY 2025		Y 2026		
Line Item pr	efix: 001-2400-519-:		Actual naudited)	d) Adopt		Estimated		Adopted Estimated		Р	roposed
Suffix	Object Description										
Personnel S	<u>Services</u>										
1210	Regular Salaries	\$	264,873	\$	276,050	\$	276,050		\$289,839		
1410	Overtime		56		-		-		-		
1510	Special pay		2,885		3,000		3,000		1,500		
2110	Payroll Taxes		20,225		21,669		21,669		22,609		
2210	Retirement Contribution		33,342		34,164		34,164		49,212		
2310	Life & Health Insurance		23,957		32,557		32,557		51,434		
2410	Workers Compensation		-		547		547		752		
Total	Personnel Services	\$	345,338	\$	367,987	\$	367,987	\$	415,346		
Operating E	<u>xpenses</u>										
3112	Physical Examinations	\$	194	\$	600	\$	600	\$	600		
3410	Other Contractual Services		93,971		81,162		96,082		81,231		
4009	Car Allowance		4,038		4,200		4,200		4,200		
4110	Telecommunications		2,415		2,040		2,040		3,060		
4111	Postage		43		250		250		250		
4403	Equipment/Vehicle Leasing		15,466		35,684		35,784		37,440		
4910	Legal Advertisement		65,788		48,400		48,300		2,000		
4911	Other Current Charges		18,712		22,000		22,000		42,000		
5110	Office Supplies		7,274		8,000		8,000		8,000		
5290	Miscellaneous Operating Supplies		1,535		2,720		2,720		4,300		
5410	Subscriptions and Memberships		2,331		1,693		1,693		2,308		
5520	Conferences and Seminars		9,421		9,400		9,400		10,900		
Total	Operating Expenses	\$	221,188	\$	216,149	\$	231,069	\$	196,289		
Capital Outl	<u>ay</u>										
6410	Machinery and Equipment	\$	-	\$	-	\$	5,500	\$	2,000		
Total	Capital Outlay	\$	_	\$	_	\$	5,500	\$	2,000		
Total	Department Expenditures	\$	566,526	\$	584,136	\$	604,556	\$	613,635		

## **FY 2026 New Capital Outlay Request**

Laptop Computer							
Department	Division	Dep Division Funding Source Org N				Fiscal Impact	
Town Clerk		General Fund	General Fund 519-2400 \$2				
Justification and Description	on						
committee meetings.	ato if wat founded.						
Alternative/Adverse Impa	cts ii not iunaea:						
Alternative/Adverse Impa	Required Res	sources					
Alternative/Adverse Impa  Account Number	Required Res	sources Description of Request		Cost			
	Required Res	escription of Request					
Account Number	Required Res	escription of Request					
Account Number	Required Res	Description of Request		Cost \$2,000			

### **Public Safety Department**

#### Services, Functions, and Activities:

The Public Safety Department is committed to delivering the highest standard of police service to the community in a professional, courteous, ethical, and impartial manner. Police services aim to preserve peace and order, while ensuring the protection of life, property, and the overall well-being of all residents and visitors.

#### **Public Safety Services Include:**

- o Receiving, dispatching, and responding to public safety calls for service.
- o Preventing, deterring, detecting, and reducing crime through proactive and progressive community policing strategies.
- Addressing traffic enforcement, parking violations, and quality of life concerns to enhance community well-being.
- Conducting thorough criminal investigations to support justice and public trust.
- Investigating internal complaints to maintain accountability and uphold professional standards.
- Managing recruitment, hiring processes, and comprehensive background investigations for new personnel.
- Providing in-service, supervisory, tactical, and state-mandated training to ensure staff readiness and compliance.
- Maintaining compliance with Florida law enforcement accreditation standards to ensure operational excellence.
- Processing and fulfilling public records requests in accordance with Florida's public records laws.
- Coordinating emergency preparedness and disaster response efforts in collaboration with regional partners.
- Leveraging technology and data analytics to support decision-making, crime analysis, and transparency initiatives.

#### Fiscal Year 2025 Accomplishments:

#### **Technological Advancements**

 Contracted with LexisNexis and CellHawk to enhance investigative capabilities through advanced data analysis and mobile device mapping technologies.

#### **Workforce and Training**

- o Filled two (2) vacant Police Officer positions, strengthening frontline law enforcement capacity.
- Filled two (2) Administrative Aide positions to support departmental operations and efficiency.
- o Procured six (6) Chevrolet Tahoes and three (3) Chevrolet Colorados to enhance patrol capabilities during floods, severe weather, and beach operations.

- Increased firearms training frequency to twice annually to maintain and improve officer proficiency.
- Integrated the Miami Beach Police Range Facility into the department's regular training rotation.
- Certified department Firearms Instructors in Patrol Rifle and Low Light tactics to expand specialized training capabilities.
- Certified new department Firearms Instructors to support ongoing training needs and readiness.
- Scheduled annual Active Shooter training to enhance preparedness and ensure effective response during critical incidents.
- Assigned detectives to the State Attorney's Office Human Trafficking Task Force to strengthen interagency collaboration and enhance efforts to combat human trafficking.
- Community Service Aides and Parking Enforcement Officers completed Vehicle Operations Training at the Miami-Dade College North Campus Driving Range to enhance safe driving practices and operational readiness.
- Community Service Aides were certified as Child Passenger Safety Technicians (CPST), gaining specialized expertise in the proper installation and use of child safety seats to promote child passenger safety within the community.
- o Implemented a Reserve Police Officer Program and successfully onboarded the department's first Reserve Officer to support operations and community engagement.

#### **Safety Initiatives**

- Prevented and reduced crime through targeted enforcement and proactive crime prevention strategies.
- Replaced expired ballistic body armor for three (3) police officers to maintain safety standards.
- Revamped the Criminal Investigations Unit (CIU) by implementing advanced investigative software and increasing training frequency to improve case resolution and expertise.
- Completed scheduled annual fleet vehicle replacements to ensure operational readiness and reliability.
- Issued patrol shields to each patrol squad and provided individual ballistic plates to every officer, improving officer protection during high-risk incidents.

#### **Traffic Safety**

- Established a dedicated Traffic Unit to enhance focus on traffic enforcement and roadway safety.
- Equipped every patrol vehicle with new printers to improve efficiency in issuing citations and traffic reports.
- Continued development of innovative traffic safety, traffic control, and vehicle intrusion strategies through enforcement, education, and roadway design—implemented in collaboration with state and county agencies.
- Launched a quarterly multi-jurisdictional traffic enforcement initiative to address regional traffic concerns and improve compliance across jurisdictions.

#### **Community Outreach**

The department remains committed to fostering strong community relationships through a variety of engagement initiatives, including:

- Bi-annual Shred-A-Thons
- Monthly Blood Drives
- Monthly "Coffee with the Cops" events
- "Shop with a Cop" Holiday Event
- Surf-Bal-Bay Community Night Out
- Support for Tourism Town events such as Farmers Market, Third Thursday, and Summer Sundays
- Support for Parks and Recreation events including the 5k Run/Walk, Family Fun Day, Halloween Spooktacular, Winter Wonderland, and Junior Lifeguard and Teen Scene Programs
- Hosting Mobile DMV events for convenient public service
- "Pizza with the Police" held every two months
- Coordination of the July 4th Fireworks Show to celebrate the holiday and ensure public safety.
- Organized June's Building Collapse Remembrance Event to honor the lives impacted and provide community support.

#### Fiscal Year 2026 Objectives:

- Achieve re-accreditation status for the fifth consecutive cycle through the Commission for Florida Law Enforcement Accreditation (CFA), having successfully completed the Excelleur assessment.
- Hire six (6) new Police Officers to enhance staffing levels and improve public safety services.
- Continue comprehensive review and updates of all department directives, policies, and protocols to align with law enforcement best practices and maintain accreditation standards.
- Complete the remodeling of the Public Safety Communications Center, sergeant offices, department flooring, and construct a dedicated interview room within existing department space.
- Continue research into new firearms suitable for response and control of critical incidents and active shooter scenarios at high-risk locations, including schools and other vulnerable areas in Surfside.
- Replace expired ballistic body armor for five (5) police officers to maintain safety compliance and officer protection.
- Advance development of innovative traffic safety, control, and intrusion prevention initiatives through enforcement, education, and roadway design in coordination with State and County agencies.
- Re-certify departmental CPR instructors to maintain readiness and compliance with emergency medical response standards.

- Enhance tactical equipment and resources needed to effectively respond to and manage critical incidents and active shooter situations at high-risk targets.
- o Recommence the Citizens Police Academy Program to strengthen community engagement, education, and transparency.

001 General Fund

	FY 2024 Actual (Unaudited)	FY 2025 Adopted	FY 2025 Estimated	FY 2026 Proposed
<u>APPROPRIATIONS</u>				
Personnel Services	\$ 5,928,193	\$ 7,548,387	\$ 7,548,387	\$ 7,931,343
Operating Expenses	1,099,378	1,300,339	1,335,292	1,517,624
Capital Outlay	59,628	113,534	120,859	5,265
Non-operating Expenses		569,130	569,130	
TOTAL	\$ 7,087,199	\$ 9,531,390	\$ 9,573,668	\$ 9,454,232

#### Significant Changes from FY 2025 Adopted Budget

Da	 nne	 ~ w .:	

Planned salary and benefit adjustments excluding Fraternal Order of Police FY 2026	
contract terms	\$ 632,653
Deputy Chief of Police position eliminated	\$ (249,697)

#### **Operating Expenses**

New tasers annual increase to Year 2	\$ 141,401
CAD system - annual increase Year 3	\$ 8,854
Increase to cost of aircards	\$ 5,868
Property & liabilty insurance Software maintenance contracts net	\$ 27,904
increases	\$ 5,234
Vehicle maintenance-usage allocation	\$ 30,045
Fleet replacement increase Uniforms decrease related to new officer	\$ 18,492
positions budgeted in prior year  Misc operating supplies decrease related to	\$ (9,300)
new officer positions budgeted in prior year Misc operating - CLEAR investigation tool	\$ (5,884)
removed	\$ (5,000)

#### Capital Outlay

Balistic vests, outer carriers & accessories \$ 5,265

#### Non-operating expenses

No transfer to Fleet Management Fund - prior year related to additional patrol vehicles for six new officer positions

\$ (569,130)

001 General Fund

	. 0.00		mpleme	•••		=\:		
			2025			FY 2		
		Fu	nded			Fun	ded	
	Full	Part			Full	Part		
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs
Police Chief	1.00			1.00	1.00			1.00
Deputy Chief <sup>1</sup>	1.00			1.00	0.00			0.00
Police Major <sup>2&amp;3</sup>	0.50			0.50	0.50			0.50
Lieutenant <sup>4</sup>	0.00			0.00	1.00			1.00
Executive Assistant to the Chief <sup>2</sup>	0.75			0.75	0.75			0.75
Administrative Aide	2.00			2.00	2.00			2.00
Accreditation Manager		1.00		0.50		1.00		0.50
Police Sergeants	6.00			6.00	6.00			6.00
Patrol Officers	24.00			24.00	25.00			25.00
Detectives	2.00			2.00	2.00			2.00
Business District Officer <sup>4</sup>	1.00			1.00	0.00			0.00
Traffic Enforcement Officer <sup>5</sup>	1.00			1.00	0.00			0.00
Communications Supervisor	1.00			1.00	1.00			1.00
Communications Operators	3.00			3.00	3.00			3.00
Public Safety Specialist	1.00			1.00	1.00			1.00
Total	44.25	1.00	0.00	44.75	43.25	1.00	0.00	43.75

<sup>&</sup>lt;sup>1</sup>Position closed in FY 2026.

<sup>&</sup>lt;sup>2</sup>General Fund allocation. Position split funded with Municipal Parking Fund.

<sup>&</sup>lt;sup>3</sup>Administrative Captain position reclassified to Major during FY 2025.

<sup>&</sup>lt;sup>4</sup>Lieutenant -new position in FY 2026 and Business District Officer position closed.

<sup>&</sup>lt;sup>5</sup>Traffic Enforcement Officer position classified as a Patrol Officer position during FY 2025.

001 General Fund EXPENDITURES

			FY 2024	FY 2025		FY 2025		FY 2026
Line Item Pref	ix: 001-3000-521-:	(L	Actual Jnaudited)	Adopted	E	Stimated	F	Proposed
Suffix	Object Description							
Personnel Ser	vices							
1210	Regular Salaries	\$	3,273,163	\$ 4,408,268	\$	4,408,268	\$	4,401,391
1310	Other Salaries		26,121	48,256		48,256		48,256
1410	Overtime		229,976	220,000		220,000		220,000
1510	Special pay		102,764	152,485		152,485		157,205
1520	Extra Duty Pay		632,536	230,000		230,000		230,000
2110	Payroll Taxes	\$	365,095	\$ 387,428	\$	387,428		387,263
2210	Retirement Contribution		853,357	1,183,524		1,183,524		1,414,497
2310	Life & Health Insurance		442,919	752,900		752,900		855,501
2410	Workers Compensation		2,262	165,526		165,526		217,230
Total	Personnel Services	\$	5,928,193	\$ 7.548.387	\$	7,548,387	\$	7,931,343
		Ť		 , ,		, , , , ,		, ,
Operating Exp	<u>oenses</u>							
3110	Professional Services	\$	46,919	\$ 10,000	\$	31,138	\$	10,000
3112	Physical Examinations		14,066	21,510		21,510		20,780
3410	Other Contractual Services		_	5,200		5,200		5,200
4110	Telecommunications		3,769	4,272		4,272		4,272
4111	Postage		1,163	1,000		1,000		1,000
4112	Mobile Phone Allowance		3,808	5,400		5,400		5,400
4403	Equipment/Vehicle Leasing		78,003	197,699		211,514		355,235
4510	Property and Liability Insurance		112,028	162,984		162,984		190,888
4601	Maintenance Service/Repair Contracts		100,645	68,712		68,712		73,946
4603	Equipment Maintenance		8,170	12,975		12,975		12,975
4612	Vehicle Maintenance - Usage		146,641	159,157		159,157		189,202
4613	Vehicle Maint - Fleet Replacement		278,772	349,464		349,464		367,956
4810	Promotional Activities		10,390	9,875		9,875		9,875
4911	Other Current Charges		11,188	11,150		11,150		11,150
5110	Office Supplies		13,164	8,000		8,000		8,000
5214	Uniforms		33,879	33,100		33,100		23,800
5215	Uniform Allowance		-	-		-		-
5216	Vehicle Maintenance - Fuel		108,938	120,700		120,700		120,700
5217	K-9 Allowance		5,198	-		-		-
5290	Miscellaneous Operating Supplies		73,481	83,176		83,176		70,090
5410	Subscriptions and Memberships		4,138	4,065		4,065		4,255
5520	Conferences and Seminars		45,018	15,000		15,000		15,000
5510	Training & Educational		-	16,900		16,900		17,900
Total	Operating Expenses	\$	1,099,378	\$ 1,300,339	\$	1,335,292	\$	1,517,624

## 001 General Fund EXPENDITURES

			FY 2024		FY 2025		FY 2025		FY 2026
Line Item Prefix: 001-3000-521-:		(L	Actual Jnaudited)	Adopted		Estimated		Proposed	
Suffix	Object Description								
Capital Outla	a <u>y</u>								
6410	Machinery and Equipment	\$	59,628	\$	113,534	\$	120,859	\$	5,265
Total	Capital Outlay	\$	59,628	\$	113,534	\$	120,859	\$	5,265
	ng Expenses	•			<b></b>		<b></b> 400		
581-9190	Transfer to Fleet Management Fund	\$		\$	569,130	\$	569,130	\$	<u>-</u> _
Total	Non-operating Expenses	\$	-	\$	569,130	\$	569,130	\$	
Total	Department Expenditures	\$	7,087,199	\$	9,531,390	\$	9,573,668	\$	9,454,232

FY 2026 New Program Enhancement (Modification)								
Public Safety Department Structure Change								
Depart	ment Name	Division Name	Funding Source	Dept/ Org No.	Total Requested			
Pub	lic Safety		General Fund	3000-521	(\$249,697)			
		Justification and	d Description					
\$252,588.	y Crilei of Poli	ce position is being el	iiiiiiateu. IIIIS Iesu	iis iii a total	ueciease Oi			
	Bene	fits or Alternative/Adve	erse Impact if not fu	ınded				
		Required Re	esources					
		New Pers	onnel					
Number of Positions		Title	Salary	Fringe Benefits				
-1	Donuty Chief of		(\$174,600) (\$75,097)		Cost			
	Deputy Chief of	Police	(\$174,600)	(\$75,097)	Cost (\$249,697)			
	Deputy Chief of	Police	(\$174,600)	(\$75,097)				
·	Deputy Chief of	Police Other Recurring O		(\$75,097)				
Account Nu		Other Recurring O		(\$75,097)				
		Other Recurring C	perating Costs Description	(\$75,097)	(\$249,697)			
	umber	Other Recurring O	perating Costs Description	(\$75,097)	(\$249,697)			

Cost

### **FY 2026 New Program Enhancement (Modification)**

#### **Public Safety Department Structure Change**

Department Name	Division Name	Funding Source	Total Requested	
Public Safety		General Fund	3000-521	\$78,340

#### **Justification and Description**

One Lieutenant position is being added.

Account Number

One Business District Officer position is being eliminated.

The position of Lieutenant will assume responsibilities of Investigations Unit supervision, provide staff level supervision during evening hours, supervise the Crime Analysis unit, and other administrative related duties as assigned by the Chief of Police.

#### Benefits or Alternative/Adverse Impact if not funded

#### **Required Resources**

#### **New Personnel**

Number of Positions	Title	Salary	Fringe Benefits	Cost
1	Lieutenant	\$135,000	\$87,050	\$222,050
-1	Business District Officer	(\$80,905)	(\$62,805)	(\$143,710)
		\$54,095	\$24,245	\$78,340

#### **Other Recurring Operating Costs**

Account Number	Description	COSt
	One Time Costs	
Account Number	Description	Cost

## FY 2026 New Program Enhancement (Modification)

Hurricane Supply/MRE									
Departme	Department Name Division Name Source Priority R								
Public S	Safety	Police	General	521-3000	\$4,130				
		Justification ar	nd Description						
during a hur Ready-to-Ea Pubic Works  A total of 70 day for a mir  Each box contestimated to	ricane eme t (MREs) for c, Code Enfor 2 meals wo nimum of 3 contains 12 be needed	meals at an estimated at a total cost of \$4,130.	he budget is proncluding Police, Department.  upon each staff recost of \$70 pe	posed to accom Town Manager, member requirin	nmodate Meals HR, Finance				
	a three (3)	to five (5) year shelf life	if properly stored						
Ensuring that operational can supports rea	Ben at staff has continuity, a	to five (5) year shelf life  efits or Alternative/Adv  adequate food during and compliance with emethoricane season and a	verse Impact if r emergency deplo ergency prepared	not funded Dyment is esser Iness standards	. This increase				
Ensuring that operational can supports rea	Ben at staff has continuity, a	efits or Alternative/Adv adequate food during and compliance with eme	verse Impact if remergency deployergency prepared ligns with best p	not funded Dyment is esser Iness standards	. This increase				
Ensuring that operational of supports real logistics.	Ben at staff has continuity, a	adequate food during and compliance with emethoricane season and a	verse Impact if remergency deployergency prepared ligns with best pared Resources	not funded byment is esser Iness standards practices for disa	. This increase				
Ensuring that	Ben at staff has continuity, a	adequate food during and compliance with emethoricane season and a	verse Impact if remergency deployergency prepared ligns with best pared Resources	not funded Dyment is esser Iness standards	. This increase				
Ensuring that operational control supports real logistics.	Ben at staff has continuity, a	adequate food during and compliance with emethoricane season and a Required F	verse Impact if remergency deployergency prepared ligns with best presences resonnel Salary	pyment is esser Iness standards practices for disa	. This increase				
Ensuring that operational control supports real logistics.	Ben at staff has continuity, a adiness for	adequate food during and compliance with emetal hurricane season and a Required F  New Per  Title  Other Recurring	verse Impact if remergency deployergency prepared ligns with best presences resonnel Salary	pyment is esser Iness standards practices for disa	. This increase				
Ensuring that operational of supports real logistics.  Number of Positions	Ben at staff has continuity, a adiness for	adequate food during and compliance with emetal hurricane season and a Required F  New Per  Title  Other Recurring	verse Impact if remergency deployergency prepared aligns with best processes and all aligns with seasources.  Salary  Operating Costs escription	pyment is esser Iness standards practices for disa	. This increase aster response				
Ensuring that operational of supports real logistics.  Number of Positions	Ben at staff has continuity, a diness for mber	refits or Alternative/Advadequate food during and compliance with emethurricane season and a required For New Permittee  Other Recurring  One Time	verse Impact if remergency deployergency prepared light with best processes resonnel  Salary  Operating Costs escription	pyment is esser Iness standards practices for disa	. This increase aster response				

## **FY 2026 New Capital Outlay Request**

Five (5) Ballistic Vests with Outer Carriers and Accessories								
Department	Division	Funding Source	Dept/ Org No.	Fiscal Impact				
Public Safety	Police	General Fund	521-3000	\$5,265				

#### **Justification and Description**

Five (5) ballistic protection systems, each consisting of a ballistic vest, an outer carrier, and standard accessories. These vests are intended to outfit newly assigned personnel and replace aging or expired protective gear currently in service.

#### Alternative/Adverse Impacts if not funded:

Ballistic vests have a defined service life, typically 5 years. Continued use beyond expiration reduces their protective integrity and puts personnel at risk. All field personnel are outfitted with current and functional protective equipment that supports workplace safety regulations, mitigates agency liability, and aligns with best practices for officer safety.

Required Resources						
Account Number	Title or Description of Request	Cost				
001-3000-521-64-10	Capital Outlay - Machinery & Equipmet	\$5,265				
	Other Recurring Operating Costs					
Account Number	Description	Cost				

### **Public Works Department**

#### Services, Functions, and Activities:

The Public Works Department provides for the effective management and maintenance of the Town's roadways, infrastructure systems, and facilities as well as the management and supervision of the solid waste collection operation and the storm water and water/sewer utilities. Public Works also responds to and assists other Town departments in emergencies and instances of severe weather preparation and recovery. The department is directly responsible for several specialized divisions: public works - administration, capital improvement plan management, general maintenance, facilities maintenance and street maintenance; solid waste; water and sewer; and stormwater.

#### **Public Works Division**

- Administration: The Public Works Director is responsible for all administrative activity for the department such as management of all the day-to-day field operations, personnel management, departmental records management, agenda preparation, research, customer service, and all related managerial responsibilities.
- Capital Improvement Plan Management: Public Works is responsible for the development and construction of Town assets. Responsibilities include the oversight of project planning, coordination, and management of Town facilities, parks, and infrastructure related improvements within the Town. Contract management related to capital improvement projects rests with the Public Works Department.
- General Maintenance: This area of responsibility includes needs identification, assignment and supervision for general maintenance to Town property including: equipment, grounds, streets, vehicles and landscape maintenance as well as miscellaneous maintenance items.
- Facilities Maintenance: Public Works is responsible for the maintenance of all Town owned buildings and provides support services such as painting, plumbing, air conditioning, construction and electrical. Facilities maintenance also includes oversight/supervision of contracted vendors providing work related to large maintenance projects.
- Street Maintenance: Maintenance of roadways, roadway cleaning, coordination with community bus schedules, and roadway hazards is the responsibility of Public Works. Expenditures directly related to street operations are identified within this section either by title or by the presence of "541" in the line item coding.

#### **Solid Waste Division**

The division provides services for garbage, yard waste and recycling collection and disposal services for all residential customers and commercial customers. During FY2024 the Solid Waste Division implemented recycling services to all commercial accounts, a function that was previously outsourced. Further information about solid waste operations and the related budget is found in the Solid Waste section of this document.

#### **Stormwater Division**

The division is responsible for all stormwater drainage in the Town and providing functional, well-maintained drainage to minimize flooding. The division plans and manages improvements, maintains efficient stormwater collection, routing and pumping systems, repairs stormwater infrastructure and is responsible for maintaining permitting compliance under the National Pollutant Discharge Elimination System (NPDES) permit. Further information about stormwater utility operations and related budget is found in the Stormwater section of this document.

#### **Water and Sewer Division**

This division provides planning, maintenance and repair of water supply and sanitary sewer systems pipelines, valves, manholes, and hydrants along with maintenance and monitoring of sanitary and sewer pump stations. This division is also responsible for reading and installation of water meters and the related billing function. Additional information about water/sewer utility operations is found in the Water/Sewer section of this document.

#### Fiscal Year 2025 Accomplishments:

- Tree City USA Re-Certification for Ninth Year
- o Hosted Annual Hazardous Waste Drop-Off
- o Completed Cellular Endpoint Cloud-Based Meter System Conversion
- Continue Dune Resiliency Project
- Continue Design Phase for Collins Avenue Water Main Project
- Continued Design Phase of Utilities Undergrounding Project
- Commenced Abbott Avenue Drainage Improvement Project
- Execution of Recycling Agreement with Waste Management for Recycling
- Completed RFP Landscape Services (Awarded to Brightview Landscape)
- Renovation of Office Spaces within Town Hall
- Beach Lifeguard Tower Repair
- o Installation of ADA Mats at 94th, 92nd, 88th Street Beach Access
- Completion of Community Center Space for Installation of New Vending Machines

#### Fiscal Year 2026 Objectives:

- Tree City USA Re-Certification.
- Host Annual Hazardous Waste Drop-Off
- o Continue Design Phase of the Utilities Undergrounding Project

- o Construction Phase for Collins Avenue Water Main Project
- o Finalization of Abbott Avenue Drainage Improvement Project
- Stormwater Improvement Project four priority areas
- o Continue Dune Resiliency Project

#### **Priority 2: Excellence in Municipal Services**

Goal: Efficient and effective delivery of Town services

	FY 2022	FY 2023	FY 2024	FY 2024	FY 2025	FY 2025	FY 2026
Performance Measures	Actual	Actual	Est	Actual	Target	Est	Target
			103				
Public Works permits issued	279	289	(YTD)	151	250	200	200
	> 3	> 3	< 2	< 2	< 2	< 2	< 2
Turnaround time	days	days	Weeks	Weeks	Weeks	Weeks	Weeks
Sidewalk trip hazards corrected	25	25	30		15		15
Pothole repairs	31	15	31	<10	25	<10	<10
Fire hydrants serviced	100	100	100	100	100	100	100
Water valves serviced	289	289	350	289	350	289	289
Percentage of "unaccounted for water" (calendar year)	0.16%	16%	<10%	<10%	<10%	<10%	<10%

#### **Priority 3: Vibrant Sustainable Community**

Goal: Enhance the quality of life while preserving the Town's unique character and natural resources

		FY 2022	FY 2023	FY 2024	FY 2024	FY 2025	FY 2025	FY 2026
Performance Measures		Actual	Actual	Est	Actual	Target	Est	Target
Litter Program:	Unit of Measure							
Beach Area	Cubic Yards	46	46	50	46	65	65	65
Collins/Harding	Cubic Yards	120	120	120	120	120	120	120
Street Sweeper	Tons	134	134	121	121	130	130	130
Stormwater Mgmt.:								
Manual drain cleaning	Each	1,989	1,989	1,000	1,000	2,200	2,200	2,200
Vacuum truck cleaning	Tons	75	75	80	75	100	100	100

**Priority 5: Investment in Today and Future** 

Goal: Upgraded Town infrastructure, facilities and parks to prepare for future needs and growth

<u> </u>	FY 2024	FY 2024	FY 2025	FY 2025	FY 2026
Performance Measures	Est	Actual	Target	Est	Target
Development of 5-Year Capital					
Improvement Plan with Finance	*	*			
Department	*	*	100%		100%
Complete the 96th Street Park facility	80%	80%	100%		NA
Percent of completion of grants management reporting:					
Abbott Avenue Stormwater Drainage	5%	*	100%	100%	**
Collins Avenue Water Main					
Replacement	*	*	10%	10	100%
Surfside Memorial Park	*	*	30%	30%	100%
Utilities Undergrounding project			10%	10%	60%

<sup>\*</sup>New in FY 2024.

<sup>\*\*</sup>New in FY 2025.

### **PUBLIC WORKS (5000)**

001 General Fund

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
<u>APPROPRIATIONS</u>	,			
Personnel Services	\$ 614,189	\$ 669,828	\$ 669,828	\$ 666,470
Operating Expenses	756,336	1,016,477	1,291,076	1,109,904
Capital Outlay	29,564	10,000	10,000	-
Total Debt Service				
Non-operating Expenses	80,000	-	-	-
TOTAL	\$ 1,480,089	\$ 1,696,305	\$ 1,970,904	\$ 1,776,374

Significant	Changes	from	FY 2025	Adopted Bu	ıdaet

Personnel Services	
Planned salary and benefit adjustments	\$ 36,321
Assistant Public Works Director position	
eliminated	\$ (59,577)
Facilities Manager reclassification	\$ 19,898
Operating Expenses	
Increase to Town Hall electricity estimate cost	\$ 2,574
Property and liability insurance	\$ 32,199
Grounds maintenance increase new contract March	
2025	\$ 34,405
Vehicle maintenance -usage alloacation	\$ (12,324)
Fleet replacement increase	\$ 38,621
Other current charges - change from sandless bags	
giveaway to self-fill bags	\$ (15,000)
Training decrease from employee certifications	
completed	\$ (2,600)
Roadway electricity costs increase Surfside Blvd.	\$ 2,292
Speed table installation program increase during FY	
2025	\$ 15,000

	Persor	nel Co	mpleme	nt				
		FY	2025			FY	2026	
		Fu	nded			Fui	nded	
	Full	Part			Full	Part		
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs
Public Works Director <sup>1</sup>	0.25			0.25	0.25			0.25
Assistant Public Works Director <sup>2</sup>	0.40			0.40	0.00			0.00
Operations Manager <sup>3</sup>	0.20			0.20	0.20			0.20
Public Works Coordinator	1.00			1.00	1.00			1.00
Facilities & Maintenance Manager⁴	0.00			0.00	1.00			1.00
Maintenance Supervisor <sup>4</sup>	1.00			1.00	0.00			0.00
Maintenance Worker II	1.00			1.00	1.00			1.00
Maintenance Worker I (Roads 541)	1.00			1.00	1.00			1.00
General Service Worker	1.00			1.00	1.00			1.00
Heavy Equipment Operator⁵	0.25			0.25	0.25			0.25
Total	6.10	0.00	0.00	6.10	5.70	0.00	0.00	5.70

<sup>&</sup>lt;sup>1</sup>General Fund allocation. Position split funded with Water & Sewer, Solid Waste, and Stormwater Funds.

<sup>&</sup>lt;sup>2</sup>Position closed in FY 2026.

<sup>&</sup>lt;sup>3</sup>General Fund allocation. Position split funded with Resort Tax, Water & Sewer, Solid Waste and Stormwater Funds.

<sup>&</sup>lt;sup>4</sup>In FY 2026 the Maintenance Supervisor is being reclassified to a Facilities & Maintenance Manager. See Program Modification.

<sup>&</sup>lt;sup>5</sup>General Fund allocation. Position split funded with Resort Tax and Water & Sewer Funds.

## **PUBLIC WORKS (5000)**

001 General Fund EXPENDITURES

		- 1	FY 2024		FY 2025 FY 2025		FY 2025		FY 2026
Line Item Pr	efix: 001-5000-539:	(U	Actual naudited)		Adopted	E	stimated	F	Proposed
Suffix	Object Description								
Personnel S	<u>ervices</u>								
1210	Regular Salaries	\$	330,540	\$	312,130	\$	312,130	\$	309,881
1410	Overtime		53,830		70,000		70,000		70,000
1510	Special pay		4,123		5,603		5,603		5,790
2110	Payroll Taxes		29,062		29,935		29,935		29,667
2210	Retirement Contribution		46,302		48,189		48,189		47,766
2310/2315	Life & Health Insurance		69,061		89,861		89,861		76,951
2410	Workers Compensation		-		11,560		11,560		12,795
Total	Personnel Services	\$	532,918	\$	567,278	\$	567,278	\$	552,850
o									
Operating Ex	xpenses Professional Services	\$	106,374	\$	101,476	\$	370,978	\$	101,476
3112	Physical Examinations	Ψ	275	Ψ	1,200	Ψ	1.200	Ψ	1,200
3411	Nuisance Abatement		210		1,500		1,500		1,500
4009	Vehicle Allowance		4,371		2,490		2,490		1,050
4110	Telecommunications		4,479		3,610		3,610		3,610
4111	Postage				50		50		50
4112	Mobile Phone Allowance		173		1,080		1,080		1,080
4310	Electricity		55,890		62,700		62,700		65,274
4310	Water and Sewer		38,483		53,150		53,150		53,150
4403	Equipment/Vehicle Leasing		50,465		5,000		5,000		5,000
4510	Property and Liability Insurance		89,684		130,108		130,108		162,307
4601	Maintenance Service/Repair Contracts		20,688		35,887		35,887		35,587
4602	Building Maintenance		74,507		110,409		110,409		110,409
4603	Equipment Maintenance		22,230		25,000		25,000		25,000
4604	Grounds Maintenance		159,619		205,964		205,964		240,369
4611	Miscellaneous Maintenance		14,655		35,200		40,297		35,200
4612	Vehicle Maintenance - Usage		26,887		35,863		35,863		23,539
4613	Vehicle Maint - Fleet Replacement		31,476		38,148		38,148		76,769
4911	Other Current Charges		14,846		24,600		24,600		9,600
5110	Office Supplies		1,354		2,500		2,500		2,500
5210	Property and Maintenance		9,936		15,000		15,000		15,000
5214	Uniforms		5,082		7,600		7,600		7,600
5216	Vehicle Maintenance - Fuel		6,490		7,100		7,100		7,100
5290	Miscellaneous Operating Supplies		11,698		14,600		14,600		14,600
5310	Road Materials		7,320		22,500		22,500		22,500
5410	Subscriptions and Memberships		-		1,170		1,170		1,170
5520	Conferences and Seminars		1,251		3,000		3,000		3,000
5510	Training & Educational		6,645		3,600		3,600		1,000
Total	Operating Expenses	\$	714,413	\$	950,505	\$	1,225,104	\$	1,026,640

## **PUBLIC WORKS (5000)**

## 001 General Fund EXPENDITURES

			FY 2024	FY 2025		FY 2025		FY 2026
Line Item P	refix: 001-5000-539:	(L	Actual Jnaudited)	Adopted	E	Estimated	ı	Proposed
Suffix	Object Description							
Capital Out	<u>lay</u>							
6410	Machinery and Equipment	\$	29,564	\$ 10,000	\$	10,000	\$	-
Total	Capital Outlay	\$	29,564	\$ 10,000	\$	10,000	\$	
Non-operat	ing Expenses							
581-9190	Transfer to Fleet Management Fund	\$	80,000	\$ -	\$	-	\$	
Total	Non-operating Expenses	\$	80,000	\$ -	\$	-	\$	-
Total	Department Expenditures	\$	1,356,895	\$ 1,527,783	\$	1,802,382	\$	1,579,490

## **PUBLIC WORKS (5000) ROAD MAINTENANCE (541)** 001 General Fund

**EXPENDITURES** 

			FY 2024	FY 2025		FY 2025		FY 2026	
Line Item	Prefix: 001-5000-541:	(L	Actual Jnaudited)		Adopted		Estimated		Proposed
Suffix	Object Description								
Personne	I Services								
541-1210	Road's Regular Salaries	\$	54,167	\$	51,076	\$	51,076	\$	56,311
541-1410	Road's Overtime		4,579		10,000		10,000		10,000
541-1510	Road's Special Pay		1,940		1,750		1,750		1,750
541-2110	Road's Payroll Taxes		4,205		4,807		4,807		5,207
541-2210	Road's Retirement Contribution		7,651		8,147		8,147		9,561
541-2310	Road's Life & Health Insurance		8,729		20,162		20,162		22,331
541-2410	Road's Workers Compensation		-		6,608		6,608		8,460
Total	Personnel Services	\$	81,271	\$	102,550	\$	102,550	\$	113,620
<u>Operating</u>	Expenses								
541-4110	Road's Telecommunications	\$	576	\$	612	\$	612	\$	612
541-4310	Roadway Electricity		39,117		45,360		45,360		47,652
541-4611	Miscellaneous Maintenance		2,230		20,000		20,000		35,000
Total	Operating Expenses	\$	41,923	\$	65,972	\$	65,972	\$	83,264
1									
Capital O	utlay								
Total	Capital Outlay	\$	-	\$	-	\$	-	\$	-
Total	Road Maintenance Division Expenditures	\$	123,194	\$	168,522	\$	168,522	\$	196,884
Total	Public Works Department Expenditures	\$	1,480,089	\$	1,696,305	\$	1,970,904	\$	1,776,374

Public Works Department Structure Change											
Eliminate Assistant Public Works Director Position											
Department Name	Department Name Division Name Source No. Requested										
	Public Works Water & Sewer	General Water & Sewer	539-5000 536-9900								

#### **Justification and Description**

Stormwater

Stormwater

Public Works

538-5500

(\$148,943)

The Assistant Public Works Director position is being eliminated. This results in a total decrease of \$148,943 across all funds.

#### Benefits or Alternative/Adverse Impact if not funded

	Required Resources								
	New Pers	onnel							
Positions	Title		Benefits	Cost					
	General Fund - Public Works								
-0.4	Assistant Public Works Director	(\$40,923)	(\$18,654)	(\$59,577)					
	Water & Wastewater Fund								
-0.3	Assistant Public Works Director	(\$30,693)	(\$13,990)	(\$44,683)					
	Stormwater Fund								
-0.3	Assistant Public Works Director	(\$30,692)	(\$13,991)	(\$44,683)					

### **Other Recurring Operating Costs**

Account Number	Description	Cost

#### One Time Costs

## Reclassify Maintenance Supervisor to Facilities & Maintenance Manager

Department Name	Division Name	Funding Source	Dept/ Org No.	Total Requested
	Public Works:			
	Facilities Maintenance			
Public Works	Street Maintenance	General	539-5000	\$19,898

#### **Justification and Description**

The Maintenance Supervisor is being reclassified to a Facilities & Maintenance Manager. This role will be instrumental in the management and administration of the Public Works Department. This reclassification results in a total increase of \$19,898.

#### Before:

## Public works division was limited to facilities of the The transition from Public Works Division to Town with no defined leadership deliverables and Facilities and Maintenance signifies a innovative use of management.

#### Change:

The transition from Public Works Division to Facilities and Maintenance signifies a strategic redefinition of the department's scope and responsibilities. Previously focused primarily on Town facilities, the division operated with limited leadership deliverables and lacked a framework for innovative management. The new designation broadens the division's mandate to include roads and works, street lighting, signage, and pavement markings. This change enhances operational capacity and provides greater clarity in leadership roles, enabling more comprehensive infrastructure and maintenance management across the Town.

#### Benefits or Alternative/Adverse Impact if not funded

If not funded the transition from Public Works Division to Facilities and Maintenance may result in a limited scope of services, unclear leadership responsibilities, and missed opportunities for innovation. Without a broader mandate, critical infrastructure areas such as roads, lighting, signage, and pavement markings could be neglected, leading to inefficiencies, fragmented maintenance efforts, and reduced public satisfaction. Additionally, the lack of a clear structure may hinder accountability and effective resource allocation, ultimately impacting the quality and reliability of town services.

Rec	Reclassify Maintenance Supervisor to Facilities & Maintenance Manager							
	Required Resources							
		New Pers	onnel					
Number of Positions		Title		Fringe Benefits	Cost			
1	Facilities & Mair	tenance Manager	\$80,000	\$42,514	\$122,514			
-1	Maintenance Su	pervisor	(\$62,420)	(\$40,196)	(\$102,616)			
0	Net Cha	nge	\$17,580	\$2,318	\$19,898			
		Other Recurring O	perating Costs					
Account Nu	mber	D	escription		Cost			
		One Time	Costs					
Account Nu	Account Number Description Cost							

## R-1



### **Parks and Recreation Department**

#### Services, Functions, and Activities:

The Parks and Recreation Department provides recreational and leisure opportunities that foster a strong sense of community while enhancing the social, cultural, and physical well-being of residents. The department is committed to innovation in its programming to meet the evolving needs of the community.

The department is responsible for the planning, supervision, maintenance, and continued development of the 96th Street Park, Veterans Park, Hawthorne Tot Lot, Paws Up Dog Park and the Beach Furniture Service. It also oversees a wide range of recreational programming and numerous special events, balancing these services with available resources. Staff members strive to deliver courteous, responsive service and create an inviting environment that supports recreation, community involvement, and quality leisure experiences through diverse, inclusive, and well-maintained offerings.

To support park-related goals, the department maintains a variety of open and operational park spaces that accommodate both active and passive recreational activities. To achieve community-related objectives, it actively coordinates and hosts a robust calendar of special events throughout the year. In support of its recreational mission, the department continues to provide diverse programming tailored to all ages and abilities.

#### Fiscal Year 2025 Accomplishments:

- Successfully opened the newly renovated 96th Street Park, now fully operational and staffed daily from 8:00 AM to 9:00 PM.
- Coordinated and hosted a successful grand reopening event, held in conjunction with the Winter Wonderland celebration.
- Expanded youth and adult programming at the renovated 96th Street Park to better serve the community.
- o Continued to oversee a highly successful and popular resident-only beach furniture service, providing exclusive amenities and enhancing the beach experience for Surfside residents.

#### Issues:

- Limited green space remains a challenge for expanding recreational activities.
- Harsh coastal conditions contribute to frequent equipment corrosion, creating ongoing maintenance challenges.
- Insufficient staffing to adequately operate and support all Parks and Recreation facilities and programs on a year-round basis

#### Fiscal Year 2026 Objectives:

- Develop innovative new programming to meet the community's evolving needs, with a specific focus on expanding teen programming through monthly activities and events.
- Partner with a vendor to install a kayak/paddleboard vending kiosk, providing residents with convenient access to equipment.
- Replaced old and deteriorated dog park aluminum fence.

- Strengthen recruitment efforts to hire and retain additional staff in support of the expanded operations at 96th Street Park.
- Continue to enhance and diversify programs and special events to better engage residents of all ages and interests

#### **Priority 3: Vibrant Sustainable Community**

Goal: Enhance the quality of life while preserving the Town's unique character and natural resources

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2025	FY 2026
Performance Measures	Actual	Actual	Actual	Target	YTD/Est	Target
					1,024 /	
Youth Program Participants	3,201	2,968	1,814	3,450	2,374	2,493
					6,635 /	
Special Events Participants	2,080	5,515	5,500	5,750	8,135	9,880

### **Parks & Recreation Town Map**



### **PARKS AND RECREATION (6000)**

001 General Fund

	FY 2024 Actual (Unaudited)		F	FY 2025	FY 2025		FY 2026	
			Adopted		Estimated		Proposed	
<u>APPROPRIATIONS</u>								
Personnel Services	\$	162,832	\$	503,965	\$	503,965	\$	653,930
Operating Expenses		381,758		649,677		633,105		639,430
Capital Outlay		13,994		<u> </u>		16,572		-
TOTAL	\$	558,584	\$	1,153,642	\$	1,153,642	\$	1,293,360

#### Significant Changes from FY 2025 Adopted Budget

Personnel Services	_	
Planned salary and benefit adjustments	\$	52,713
Department restructure -Program Modification Maintenance Worker II new position -Program Modification	\$ \$	(36,310) 85,060
mouniou.	Φ	65,000
Recreation Leaders part-time (2) Program Modification	\$	48,502
Operating Expenses	_	
Other contractual services increases	\$	7,472
Annual software licenses 96th St. Park	\$	3,485
Property and liabiltiy insurance	\$	17,116
Building maintenance increase - 96th St. Park	\$	7,000
Grounds maintenance increase new contract March		
2025	\$	(6,240)
Vehicle maintenance -usage alloacation	\$	(1,946)
Fleet replacement increase	\$	3,246
Promotional Activities-Special Events decrease from prior year related to grand opening of 96th St. Park	\$	(40,000)
1 0	*	( -,/

	Person	nel Cor	nplemer	nt						
		FY	2025		FY 2026					
		Fu	nded			nded				
	Full	Part			Full	Part				
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs		
Parks & Recreation Director <sup>1</sup>	0.05			0.05	0.05			0.05		
Assistant Parks & Recreation Director <sup>2</sup>	0.05			0.05	0.00			0.00		
Parks & Recreation Manager <sup>3</sup>	0.00			0.00	0.50			0.50		
Parks & Recreation Supervisor <sup>3</sup>	1.00			1.00	0.00			0.00		
Maintenance Worker II <sup>3</sup>	0.00			0.00	1.00			1.00		
Custodian <sup>4</sup>	1.50			1.50	1.50			1.50		
Recreation Leader II	1.00	7.00		5.00	1.00	7.00		5.00		
Recreation Leader I						2.00		1.00		
Total	3.60	7.00	0.00	7.60	4.05	9.00	0.00	9.05		

<sup>&</sup>lt;sup>1</sup>General Fund position allocation. Split funded with Resort Tax Fund 102.

<sup>&</sup>lt;sup>2</sup>Position closed in FY 2026. See Program Modification.

<sup>&</sup>lt;sup>2</sup>Position reclassification in FY 2026 - General Fund position allocation. Position split funded with Tourist Resort Fund. See Program Modification.

<sup>&</sup>lt;sup>3</sup>New position in FY 2026. See Program Modification.

## PARKS AND RECREATION (6000)

(6000) 001 General Fund EXPENDITURES

		ı	FY 2024		FY 2025		FY 2025	FY 2026
	Line Item Prefix: 001-6000-572-:	(U	Actual naudited)		Adopted	E	stimated	Proposed
Suffix	Object Description							
Personnel	<u>Services</u>							
1210	Regular Salaries	\$	53,734	\$	187,366	\$	187,366	\$ 237,270
1310	Other Salaries - Includes Seasonal		73,648		168,896		168,896	213,398
1410	Overtime		1,018		3,000		3,000	3,000
1510	Special pay		84		1,388		1,388	1,250
2110	Payroll Taxes		9,756		27,590		27,590	34,801
2210	Retirement Contribution		9,802		26,935		26,935	23,780
2310/2315	Life & Health Insurance		14,534		80,609		80,609	127,919
2410	Workers Compensation		_		8,181		8,181	12,512
2510	Unemployment Compensation		256		-		-	-
Total	Personnel Services	\$	162,832	\$	503,965	\$	503,965	\$ 653,930
	_							
Operating				_		_		
3112	Physical Examinations	\$	1,580	\$	1,600	\$	1,600	\$ 1,600
3410	Other Contractual Services		201,845		247,836		247,836	255,308
4009	Car Allowance		- 0.000		0.500			- 0.500
4110	Telecommunications		2,826		6,528		6,528	6,568
4111	Postage		740		100		100	100
4310	Electricity		740		44,724		44,724	44,724
4311	Water and Sewer		44,350		32,340		32,340	32,340
4403	Equipment/Vehicle Leasing		0.000		3,600		3,600	7,085
4510 4601	Property and Liability Insurance		8,968		28,615		28,615	45,731
4601 4602	Maintenance Service/Repair Contracts		2,106		33,651		33,651	33,231
4603	Building Maintenance Equipment Maintenance		4,305		20,000 5,000		14,800 5,000	27,000 5,000
4604	Grounds Maintenance		- 58,837		82,004		82,004	75,764
4611	Miscellaneous Maintenance		4,896		11,500		11,500	11,500
4612	Vehicle Maintenance - Usage		4,831		7,829		7,829	5,883
4613	Vehicle Fleet Replacement		10,362		13,680		13,680	16,926
4810	Promotional Activities - Special Events		6,599		47,000		47,000	7,000
4815:4911	Other Current Charges		11,858		27,800		16,428	27,800
5110	Office Supplies		-		4,000		4,000	4,000
5213	Landscape Improvements		700		10,000		10,000	10,000
5214	Uniforms		700		6,000		6,000	6,000
5216	Vehicle Maintenance - Fuel		1,280		1,420		1,420	1,420
5225	Merchant Fees		8,292		5,400		5,400	5,400
5290	Miscellaneous Operating Supplies		5,004		5,000		5,000	5,000
5410	Subscriptions and Memberships		399		700		700	700
5520	Conferences and Seminars		1,280		3,350		3,350	3,350
Total	Operating Expenses	\$	381,758	\$	649,677	\$	633,105	\$ 639,430

## PARKS AND RECREATION (6000)

(6000) 001 General Fund EXPENDITURES

		F	Y 2024		FY 2025		FY 2025	FY 2026	
Line Item Prefix: 001-6000-572-:			Actual naudited)		Adopted	ļ	Estimated		Proposed
Suffix	Object Description								
Capital Out		•	40.004	•		•	40.570	•	
6410	Machinery and Equipment	\$	13,994	\$	_	\$	16,572	\$	
Total	Capital Outlay	\$	13,994	\$	-	\$	16,572	\$	
Non-operati	ing Expenses								
581-9190	Transfer to Fleet Management Fund	\$	-	\$	-	\$	-	\$	
Total	Non-operating Expenses	\$	-	\$	-	\$	-	\$	_
Total	Department Expenditures	\$	558,584	\$	1,153,642	\$	1,153,642	\$	1,293,360

Parks & Recreation Department Structure Change											
Department Name	Division Name	Funding Source	Dept/ Org No.	Total Requested							
Parks & Recreation		General Fund	572-6000	(\$36,310)							

#### **Justification and Description**

The Assistant Parks & Recreation Director position is being eliminated. This results in a total decrease of \$7,653.

The Parks and Recreation Supervisor is being reclassified to a Parks and Recreation Manager. This role will be instrumental in the management and administration of the Parks and Recreation Department, including oversight of programs, facilities, and departmental operations. This position will be allocated/split funded in the General Fund and Resort Tax Fund 50/50. This reclassification results in a total increase of \$16,454.

The Recreation Leader II position is being reclassified to a Parks and Recreation Coordinator. This change reflects the expanded scope of responsibilities assigned to the role. The reclassified position role will take on greater involvement in the oversight, coordination, and execution of Parks and Recreation programs, maintenance activities, and day-to-day operations. This reclassification aligns with departmental needs for mid-level support staff who can assist with program planning, logistical execution, and facility operations. This reclassification results in a total increase of \$3,733.

	Required Res	ources		
	New Perso	nnel		
Number of Positions	Title		Fringe Benefits	Cost
-0.05	Assistant Parks & Recreation Director	(\$5,469)	(\$2,184)	(\$7,653
0.5	Parks & Recreation Manager	\$40,000	\$25,298	\$65,298
-1	Parks & Recreation Supervisor	(\$54,700)	(\$42,988)	(\$97,688
-0.5	Net Change	(\$14,700)	(\$17,690)	(\$32,390)
1	Parks & Recreation Coordinator	\$45,888	\$40,326	\$86,214
-1	Rec Leader II	(\$42,640)	(\$39,841)	(\$82,481
0	Net Change	\$3,248	\$485	\$3,733
	Other Recurring Op	erating Costs		
Account Nu	ımber De	scription		Cost

Parks & Recreation Department												
	M	aintenance Work	II New Posito	n								
D		Division Name	Funding	Dept/ Org	Total							
Departi	ment Name	Division Name	Source	No.	Requested							
Parks 8	Recreation	ecreation General Fund		572-6000	\$85,060							
	Justification and Description  One Maintenance Worker II position to support the increased maintenance demands within the											
facilities, pa	rticularly 96th S	artment. This addition is reet Park, which now re ifety, and service continu	quires a full-time									
	Benefi	ts or Alternative/Adver	se Impact if not	funded								
		Required Res	COURCOS									
		New Perso										
Number of Positions		Title		Fringe Benefits	Cost							
1	Maintenance W	orker II	\$45,602	\$39,458	\$85,060							
		Other Recurring Op	erating Costs									
Account Nu	mber	De	scription		Cost							
		One Time 0	Costs									

	Part T	ime Recreation Lea	der Two (2) I	Positions									
Depart	ment Name	Division Name	Funding Source	Source Dept/Org No. Requested									
Parks an	d Recreation	Recreation	General	572-6000	\$48,502								
		Justification and	Description										
public intere	est and demand ement of all visi	perienced a consistently be for recreational services a tors, it is essential to ma	and programs. To	ensure the safe	ty, supervision								
This reques	st is for two (2) pa	art-time Recreation Leade	r I positions assig	ned to the park.									
high-quality Park staff	service standa will supervise	across all operational hords, enhancing the common patrons, facilitate recrea	unity experience tional programm	, and preventing	g staff burnout								
Overall, the	e two positions w weekends, enab e community.	e coordination of special e vill help ensure the 96th S ling the Parks and Recrea	t. Park facility is ition Department	to effectively me	ed during pea								
Overall, the	e two positions w weekends, enab e community.	vill help ensure the 96th S ling the Parks and Recrea	t. Park facility is ation Department	to effectively me	ed during pea								
Overall, the hours and v	e two positions w weekends, enab e community.	vill help ensure the 96th S ling the Parks and Recrea efits or Alternative/Adve	t. Park facility is ation Department rse Impact if not sources	to effectively me	ed during pea								
Overall, the hours and v	two positions weekends, enable community.  Ben  Recreation Lea	rill help ensure the 96th S ling the Parks and Recrea  efits or Alternative/Adve  Required Re  New Person  Title  der I (each)	t. Park facility is ation Department rse Impact if not sources	to effectively me	ed during pea eet the growing Cost \$24,251								
Overall, the hours and with needs of the Number of Positions	two positions weekends, enable community.	rill help ensure the 96th S ling the Parks and Recrea  efits or Alternative/Adve  Required Re  New Perse  Title  der I (each)  Positions	t. Park facility is ation Department  rse Impact if not sources  onnel  Salary  \$22,251	to effectively me	ed during pea eet the growing								
Overall, the hours and who needs of the need	Recreation Lea	rill help ensure the 96th S ling the Parks and Recrea  efits or Alternative/Adve  Required Re  New Person  Title  der I (each)  Positions  Other Recurring Op	t. Park facility is ation Department  rse Impact if not sources  onnel  Salary \$22,251	to effectively me	Cost \$24,251								
Overall, the hours and with needs of the Number of Positions	Recreation Lea	rill help ensure the 96th S ling the Parks and Recrea  efits or Alternative/Adve  Required Re  New Person  Title  der I (each)  Positions  Other Recurring Op	t. Park facility is ation Department  rse Impact if not sources  onnel  Salary  \$22,251	to effectively me	ed during pea eet the growing Cost \$24,251								
Overall, the hours and who needs of the need	Recreation Lea	rill help ensure the 96th S ling the Parks and Recrea  efits or Alternative/Adve  Required Re  New Person  Title  der I (each)  Positions  Other Recurring Op	t. Park facility is ation Department  rse Impact if not sources  onnel  Salary \$22,251  cerating Costs escription	to effectively me	Cost \$24,251								

### **Communications Department**

#### Services, Functions, and Activities:

The Communications Department's mission is to build strong connections between Surfside residents, elected officials, and the broader community through strategic communication and innovative marketing initiatives. Its goal is to enhance the quality of life in Surfside by providing timely, informative content that educates, engages, and empowers residents, ensuring they are well-informed about Town services, events, and initiatives.

As the primary bridge between Town Administration and its citizens, the department plays a critical role in fostering transparency, accessibility, and unity within the community. It promotes active civic engagement, celebrates Surfside's unique heritage, and positions the Town as a model of effective governance and vibrant community participation.

The department publishes both print and digital editions of the 24-page monthly **Town Gazette**, which serves as a key communication tool to provide residents with insights into services, recent legislative actions, and upcoming special programs and events. The **Gazette** is designed to keep residents informed and encourage participation in the Town's activities.

#### 1. Content Creation and Distribution:

The Communications Department is responsible for creating and distributing content across various platforms, ensuring that residents are reached through their preferred communication channels. This includes maintaining the Town website, producing E-Newsletters, and generating posts for social media platforms such as @SurfsideFlorida on Instagram, Facebook, and Nextdoor. Additionally, the department collaborates with the Surfside Police Department on content for X (Twitter).

#### 2. Digital and Traditional Media Engagement:

The department leverages multiple platforms to amplify the Town's visibility, including the 888-777 text messaging system for emergency alerts, Breezeline Broadband's Channel 663 for programming, and the 94th Street Digital Sign to display real-time updates. In addition, the Town Hall Lobby TV programming provides another avenue for residents to stay informed on the latest updates and events.

#### 3. Community Engagement and Outreach:

To ensure that all residents, regardless of age, have access to vital information, the department strategically utilizes a variety of communication channels. From traditional methods like printed newsletters to digital platforms, the department ensures consistent messaging across all platforms, reinforcing the Town's commitment to effective communication.

#### 4. Partnerships and Strategic Initiatives:

The Communications Department continuously seeks out innovative partnerships and forward-thinking strategies to promote Surfside's goals. Through collaborative efforts with other departments and external stakeholders, the department supports initiatives that foster growth, strengthen the local economy, and enhance Surfside's community-driven approach to governance.

#### 5. Event Promotion and Public Relations:

The department is responsible for promoting Town events, programs, and initiatives through multiple communication channels. This includes developing

media outreach, designing promotional materials, and managing communications for special projects or events that directly impact the Surfside community.

#### 6. Crisis Communication and Emergency Alerts:

 In times of emergency, the Communications Department ensures residents receive timely and accurate information. The department manages the Everbridge emergency alert system, sending out critical information during crises such as natural disasters, infrastructure issues, or public safety concerns.

Through these services and activities, the Communications Department serves as the essential link between Surfside's residents, its leadership, and the broader community, ensuring effective and transparent communication that keeps Surfside thriving and engaged.

#### Fiscal Year 2025 Accomplishments:

- Successfully expanded the Everbridge emergency text alert list, enhancing community safety with increased outreach capabilities.
- Surpassed the goal of 1,500 followers on @surfsideflorida Instagram, enhancing community engagement and outreach through social media.
- Implemented a robust strategy for developing and consistently delivering fresh social media content monthly, effectively adapting it across all communication channels to amplify community awareness and engagement efforts.

#### Fiscal Year 2026 Objectives:

#### 1. Content Development:

- Develop two original content programs for Channel 663 and social media, each airing twice a month, a total of new original programs very week of the month.
  - Town Adminstration's Program: A series that highlights the Town Commission initiatives and projects aimed at improving residents' lives, showcasing key administration efforts in community development.
  - Police-Focused PSAs: A series of Public Service Announcements featuring the Surfside Police Department, focusing on crime prevention, safety tips, and other police-related community issues.

#### 2. Podcast Development:

Create and launch a podcast with the Chief of Police, where he connects with community members to discuss vital topics such as gun-violence prevention, traffic issues, enforcing parking rules, teen safety, and other community concerns. The podcast will be produced from concept to creation, ensuring it is engaging and accessible to residents.

#### 3. Gazette Production and Distribution:

 Ensure that the monthly Town Gazette is published and at residents' mailboxes between the 25th and 31st of each prior month, allowing timely delivery and ensuring residents are informed ahead of each month.

#### 4. Website Redesign and Hosting Provider Transition:

 Transition the Town's website to a new hosting provider that specializes in municipal and government websites. This move will improve the site's userfriendliness, accessibility, and overall functionality, ensuring it better serves residents and visitors with an intuitive and streamlined user experience.

#### 5. Organic Social Media Growth:

 Grow the Town of Surfside's Instagram following to 4,000 followers organically, enhancing community engagement and expanding reach. (Current count 2,008)

Priority 1: Responsible Tow	n Governi	ment				
Goal: Timely and clear com	municatio	ns				
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2025	FY 2026
Performance Measures	Actual	Actual	Actual	Target	Estimate	Target
Town e-blast subscribers	1,800	3,700	3,800	3,850	3,292	3,500
Followers on @surfsideflorida Instagram account	N/A	525	1,241	1,500	2,000	4,000
Everbridge text subscribers	850	950	980	10,050	1,055	1,300
Email marketing engagement: subscribers who engage with emails "often" or "sometimes"	42%	43%	41%	43%	43%	45%

### **COMMUNICATIONS (6600)**

001 General Fund

	FY 2024 Actual (Unaudited)		F	Y 2025	FY 2025 Estimated		FY 2026 Proposed	
			A	dopted				
<u>APPROPRIATIONS</u>								
Personnel Services	\$	146,246	\$	158,066	\$	158,066	\$	183,240
Operating Expenses		188,415		243,039		248,039		290,020
Capital Outlay						-		13,000
TOTAL	\$	334,661	\$	401,105	\$	406,105	\$	486,260

#### Significant Changes from FY 2025 Adopted Budget

Personnel Services	
Planned salary and benefit adjustments	\$ 12,116
Communications Director reclassification - Program Modification	\$ 112,520
Administrative Support reclassification - Program Modification	\$ 14,756
Tourism & Communications Director reclassification - Program Modification	\$ (114,218)
Operating Expenses	
IT services - Website redesign & hosting - Program modification	\$ 35,000
IT-Channel 663 broadcast onto website & bandwidth added during FY 2025	\$ 10,713
IT services, software subscriptions and broadband annual increases	\$ 4,928
IT software maintenance - Surfside One moved to DropBox	\$ (8,700)
IT software maintenance - annual increases	\$ 1,100
Conferences & Seminars	\$ 5,700
Capital Outlay	
Broadcast equipment	\$ 13,000

Personnel Complement									
		FY	2025		FY 2026				
		Fu	ınded		Funded				
	Full	Part				Full	Part		
Position Title	Time	Time	Temp	FTEs	7	Гіте	Time	Temp	FTEs
Tourism & Communications Director <sup>1</sup>	0.66			0.66		0.00			0.00
Communications Director <sup>2</sup>	0.00			0.00		1.00			1.00
Communications Manager <sup>2</sup>	0.25			0.25	(	0.00			0.00
Administrative Support <sup>3</sup>	0.00			0.00		0.50			0.50
Multimedia Communications Specialist <sup>3</sup>	0.25			0.25	(	0.00			0.00
Total	1.16	0.00	0.00	1.16		1.50	0.00	0.00	1.50

<sup>&</sup>lt;sup>1</sup>In FY 2025 the position was split funded: Resort Tax Fund 0.34 FTEs and General Fund 0.66 FTEs. In FY 2026 the position is being reclassified from Tourism & Communications Director to Tourism Director and fully allocated to the Resort Tax Fund 1 FTE. See Program Modification.

<sup>&</sup>lt;sup>2</sup>In FY 2025 the position was split funded: Resort Tax Fund 0.75 FTEs and General Fund 0.25 FTEs. In FY 2026 the position is being reclassified from Communications Manager to Communications Director and fully allocated to the General Fund 1 FTE. See Program Modification.

<sup>&</sup>lt;sup>3</sup>In FY 2025 the position was split funded: Resort Tax Fund 0.75 FTEs and General Fund 0.25 FTEs. In FY 2026 the position is being reclassified from Multimedia Communications Specialist to s Administrative Support and allocated to the Resort Tax Fund 0.50 FTEs and General Fund 0.50 FTEs. See Program Modification.

## **COMMUNICATIONS (6600)**

## 001 General Fund EXPENDITURES

		F	Y 2024	FY 2025	FY 2025	FY 2026
	Line Item prefix: 001-6600-552-:		Actual naudited)	Adopted	Estimated	Proposed
Suffix	Object Description					_
Personnel	<u>Services</u>					
1210	Regular Salaries	\$	110,086	\$ 116,698	\$ 116,698	\$ 134,170
1510	Special Pay		508	660	660	-
2110	Payroll Taxes		8,659	9,160	9,160	10,264
2210	Retirement Contribution		16,522	18,614	18,614	20,646
2310	Life & Health Insurance		10,471	12,702	12,702	\$ 17,844
2410	Workers Compensation		-	232	232	316
Total	Personnel Services	\$	146,246	\$ 158,066	\$ 158,066	\$ 183,240
<b>Operating</b>	<u>Expenses</u>					
516-3110	Professional Services (IT)	\$	39,127	\$ 75,003	\$ 75,003	\$ 125,644
3112	Physical Examinations		-	396	396	400
3410	Other Contractual Services		14,106	3,500	3,500	3,500
4009	Vehicle Allowance		2,559	2,376	2,376	-
4110	Telecommunications		-	960	960	1,200
516-4605	IT Software Maintenance		17,690	33,967	38,967	26,367
516-4606	IT Hardware Maintenance		-	10,605	10,605	10,605
4810	Promotional Activities / Newsletter		75,585	69,232	69,232	69,604
4911	Other Current Charges		39,348	45,000	45,000	45,000
5290	Miscellaneous Operating Supplies		-	1,000	1,000	1,000
5410	Subscriptions and Memberships		-	1,000	1,000	1,000
5520	Conferences and Seminars		-	-	-	5,700
Total	Operating Expenses	\$	188,415	\$ 243,039	\$ 248,039	\$ 290,020
6410	Machinery and Equipment	\$	-	\$ -	\$ -	\$ 13,000
Total	Capital Outlay	\$	-	\$ -	\$ -	\$ 13,000
Total	Department Expenditures	\$	334,661	\$ 401,105	\$ 406,105	\$ 486,260

# Restructure of: Community Services & Public Communications Department and Tourism Department

Department Name	Division Name	Funding Source	Org No.	Total Requested
Communications Tourism		General Fund Resort Tax Fund	552-6600 552-8000	

#### **Justification and Description**

There were three positions in the Community Services & Public Communications Department: Tourism & Communications Director, Communications Manager, and Multimedia Communications Specialist. These positions were allocated (split funded) to the General Fund and the Resort Tax Fund.

To align with the evolving needs, leadership demands, and operational priorities of both Public Communications and Tourism, the following structural modifications are proposed:

- Reclassify the Communications Manager position to Director of Communications to reflect the elevated strategic oversight, leadership, and cross-departmental coordination required. This reclassification results in a total increase of \$21,207. The position will be fully allocated to the General Fund.
- Reclassify the Multimedia Communications Specialist position to Administrative Support. The Administrative Support role will handle essential administrative, logistical, and routine communication functions. This reclassification results in a total decrease of (\$31,240). The position will be allocated to the General Fund and Resort Tax Fund.
- Reclassify the Tourism and Communications Director position to Tourism Director to reflect the elevated strategic oversight, leadership, and cross-departmental coordination required. This reclassification results in no increase. The position will be fully allocated to the Resort Tax Fund.

This is a summary of the overall changes across all funds. The position changes and allocations are further outlined in each position's Program Modification by department/fund that follows this summary.

#### Benefits or Alternative/Adverse Impact if not funded

This restructuring enhances each department's capacity to deliver high-impact, strategic communications, and supports promoting the Town as a tourist destination.

#### Required Resources

Below is an overall summary of the net change. Refer to allocation adjustments detailed on each personnel/department/fund Program Modification.

New Personnel						
Number of			Fringe			
Positions	Title	Salary	Benefits	Cost		
1	Director of Communications	\$102,500	\$40,458	\$142,958		
-1	Communications Manager	(86,052)	(35,699)	(121,751)		
0	Net Change	\$16,448	\$4,759	\$21,207		
-1	Multi-media Communications Specialist	(\$75,000)	(\$46,502)	(\$121,502)		
1	Administrative Support	50,000	40,262	90,262		
0	Net Change	(\$25,000)	(\$6,240)	(\$31,240)		
-1	Tourism & Communications Director	(\$122,004)	(\$51,053)	(\$173,057)		
1	Tourism Director	122,004	51,053	\$173,057		
0	Net Change	\$0	\$0	\$0		

#### 

To align with the evolving needs, leadership demands, and operational priorities of the Public Communications Department, the following structural modifications are proposed:

- Reclassify the Communications Manager position to Director of Communications to reflect the elevated strategic oversight, leadership, and cross-departmental coordination required. This reclassification results in a total net increase of \$21,207 which is allocated between the General Fund \$112,520 increase and Resort Tax Fund (\$91,313) decrease.
- This restructuring enhances the department's capacity to deliver high-impact, strategic communications, supports the Town's transparency and engagement goals, and optimizes budget allocations.

**Before:** Joint Tourism & Communications Department led by one Director. Department structure limited growth in communications deliverables and innovation. No defined communications strategy or leadership solely dedicated to storytelling and engagement.

Change: Establishment of a standalone Communications Department. Creation of a new Director position focused solely on resident engagement and communication strategy. Reports directly to the Town Manager for strategic alignment and high-level coordination. Clear division of responsibilities allows tourism and communications to each thrive.

#### Benefits or Alternative/Adverse Impact if not funded

Upgrading the Communications Manager role to Director provides the department with essential senior leadership, ensuring high-level strategic oversight, stronger cross-departmental coordination, and a more effective presence in media and public engagements.

Required Resources							
New Personnel							
Number of			Fringe				
Positions	Title	Salary	Benefits	Cost			
1	Director of Communications	\$102,500	\$40,458	\$142,958			
-0.25	Communications Manager	(21,513)	(8,925)	(30,438)			
0.75	Net Change	\$80,987	\$31,533	\$112,520			
	Other Recurri	ng Operating Costs					
Account Nu	ımber	Description		Cost			
	One ?	Time Costs					
Account Number Description				Cost			

Cost

### FV 2026 New Program Enhancement (Modification)

	Reclassify N	Iultimedia Specialis	st to Administra	tive Supp	ort	
	ment Name	Division Name	Funding Source	Org No.	Total Requested	
Depart	inent Name	Division Name	T diffding Source	Org No.	Requested	
Comm	nunications		General Fund	552-6600	¢11.756	
Comm	lunications	lustification and		552-6600	\$14,756	
Justification and Description  To align with the evolving needs, leadership demands, and operational priorities of the Communications						
		u, the following structural mo			iodiono	
Support role This reclassi \$14,756 incr • This restrue	will handle essent fication results in a ease and the Res cturing enhances t	emmunications Specialist postial administrative, logistical, a total net decrease of (\$31,2 ort Tax Fund (\$45,996) decrease department's capacity to	and routine communic 240), which is allocated ease. deliver high-impact, sti	ation functions between the communicategic commu	, The General Fund	
supports the	Town's transpare	ncy and engagement goals,	and optimizes budget	allocations.		
	Before: Multimedia Communications Specialist position has remained vacant for over a year. Role primarily executed design tasks and deliverables assigned.  Change: The new Communications Director will absorb the strategic and content production responsibilities previously delegated to the Multimedia Specialist. Administrative Support rowill perform essential logistical, routine tasks to benefit Surfside residents and tourism initiatives.				to the Support role ne tasks to	
		efits or Alternative/Adve	-			
on strategy, This realign responsiven Town Comn	storytelling, and komment maximizes ess, service quality nission's goals of tions and Tourism	n will allow the departments to ey initiatives while routine tas cost-effective resource u ey, and scalability as Town n f transparency, community is well-equipped to meet re	sks are managed smoo se, and positions th needs evolve. The new engagement, and op	othly.  e department  structure direct  perational exce	s for improve ctly supports the ellence, ensure	
		Required Re	sources			
		New Pers				
Number of				Fringe		
Positions		Title	Salary	Benefits	Cost	
0.5	Administrative S	Support	25,000	20,131	45,13	
-0.25		mmunications Specialist	(\$18,750)	(\$11,626)	(\$30,37	
0.25	Net Cha		\$6,250	\$8,506	\$14,756	
	l					
Account Nu		Other Recurring O	perating Costs escription		Cost	

**One Time Costs** 

Description

Account Number

FY 2026 New Program Enhancement (Modification)							
Reclassify Tourism & Communications Director to Tourism Director							
Depart	ment Name	Division Name	Funding Source	Org No.	Total Requested		
Comm	nunications		General Fund	552-8000	(\$114,218)		
		Justification and	Description				
following stru	uctural modificatio	• •			·		
strategic ove result in a n	ersight, leadership et increase, howe	d Communications Director o, and cross-departmental ever the full allocation to the rease and Resort Tax Fund S	coordination required. Resort Tax Fund res	This reclassifi	cation does no		
	•	s the department's capacit ency and engagement goals,			communications		
•	•	tructure limited growth in ons deliverables and					
		efits or Alternative/Adve					
•	-	role to Tourism provides ess irtmental coordination, and a			•		
		Required Re	sources				
		New Pers	onnel				
Number of		<del></del>		Fringe			
Positions	T : 0.0	Title	Salary	Benefits	Cost		
-0.66	Tourism & Com	munications Director	(\$80,523)	(\$33,695)	(\$114,218		
		Other Recurring O	perating Costs				
Account Nu	ımber	D	escription		Cost		
		One Time	Costs				
Account Nu	ımber	1	escription		Cost		

	Webs	ite Redesign and N	ew Hosting F	rovider		
Departr	nent Name	Division Name	Funding Source	Department/ Org No.	Total Requested	
-	ty Services &			J	•	
	mmunications	Public Communications	General	552-6600	\$35,000	
		Justification and	Description			
	•	e outdated website functions Is for digital accessibility a	•	e user experie	nce.This aligns	
	elopment - one	time fee \$27,500 ntenance, and software up	odates \$7,500.			
Before:In 2023, the Town redesigned its website but retained outdated back-end architecture using the Sitefinity platform, hosted/supported by SmoothFusion. Annual cost: \$25,000/year for hosting and support services alone, with limited front-end flexibility, difficult to search and no built-in multilingual tools.			Change:Transition to a government website industry leader  One-time implementation fee: \$27,500  Annual hosting & support: \$7,500/year  Beyond year 2, the Town saves \$17,500 annually-more than 70% off current costs  Enhanced search functionality so residents can easily find meeting agendas, services, or updates  Automatic language translation tools to better serve multilingual households  ADA-compliant design, improving accessibility for seniors and residents with disabilities  Mobile-responsive and user-friendly-optimized for any device  Simplified backend for faster updates across departments			
		efits or Alternative/Adve	<u></u>			
Adverse Im	•	n website will continue to	•	es, potentially h	ninderina public	
access to To	own information it within budget	. Alternative solutions wer constraints.	e considered but	did not provide	<b>O</b> .	
access to To		constraints.  Required Re	sources	did not provide	<b>O</b> .	
access to To improvemer		constraints.	sources		<b>O</b> .	
access to To		constraints.  Required Re	sources	Fringe Benefits	• .	
access to Toillingrovemer		constraints.  Required Resolve  New Persol  Title	sources onnel Salary	Fringe	comprehensive	
access to Toillingrovemer	nt within budget	constraints.  Required Resolve  New Persol  Title  Other Recurring Or	sources onnel Salary	Fringe	comprehensive	

**One Time Costs** 

### **FY 2026 New Capital Outlay Request**

Broadcast Equipment					
Dept/					
Department	Division	Funding Source	Org No.	Fiscal Impact	
Community Services & Public					
Communications	Communications	General Fund	552-6600	\$13,000	
Justification and Description					

The purchase of broadcast equipment in the Communications Department is essential to address the current lack of hardware, which severely hampers our ability to produce high-quality media content that informs and engages the Surfside community. This initiative is crucial to uphold competitive media standards and align with the Town Commission's commitment to transparency and community engagement.

The total initial investment for this upgrade is estimated at \$13,000, covering essential equipment such as camera, lenses, lighting, and computer hardware. The cost estimates reflect quotes from reputable vendors.

This upgrade will enhance our capacity to produce professional-grade media content, thereby improving community engagement and ensuring effective communication of crucial Town initiatives and events to residents. There are no specific contractual obligations tied to this request. The upgrade is imperative to meet departmental operational needs and strategic objectives, ensuring the Communications Department remains a reliable conduit for informing and engaging the Surfside community effectively.

Before: 1 camera from 2018	Change:Camera with Lens \$3,100
	Memory Card (3) \$66
	Wireless Microphone \$359
	Cam. Lens \$2,099
	Tripod & Carry Bag (2) \$700
	Case with Foam (light & stand case) \$504
	Stand for lights \$94
	Cover for lights (2) \$348
	LED Light Panel \$1,410
	Camera case \$263
	Reflector \$98
	SD Card Reader \$30
	On-Camera Light \$119
	External Hard Drive \$150
	Laptop \$3,660

#### Alternative/Adverse Impacts if not funded:

**Adverse Impact:** The Communications Department will lack the necessary hardware to produce high-quality media content effectively. This limitation could result in diminished community engagement and challenges in communicating critical Town initiatives and events to Surfside residents.

Required Resources				
Account Number	Title or Description of Request	Cost		
001-6600-552-64-10	Capital Outlay - Machinery & Equipment	\$13,000		
	Other Recurring Operating Costs			
Account Number	Description	Cost		

## R-1



## EMERGENCY & DISASTER RELIEF (6700)

001 General Fund

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
<u>APPROPRIATIONS</u>				
Personnel Services				
Operating Expenses	(383,372)	-	-	-
Capital Outlay	49,749	-	-	-
Non-operating Expenses				
TOTAL	\$ (333,623)	\$ -	\$ -	\$ -

<sup>\*</sup>All expenditures incurred are related to the Champlain Towers South collapse on June 24, 2021 and are for presentation only.

## EMERGENCY & DISASTER RELIEF (6700)

001 General Fund EXPENDITURES

		FY 2024*		FY 2025*		FY 2025*		FY 2026*		
	Line Item prefix: 001-6700-525-:		Actual naudited)		Adopted		Estimated		F	Proposed
Suffix	Object Description									
Operating E	<u>Expenses</u>									
3115	Professional Services - Engineering Svcs	\$	(383,372)	\$		-	\$	-	\$	-
Total	Operating Expenses	\$	(383,372)	\$		-	\$	-	\$	-
Capital Out	<u>lay</u>									
6310	Improvements other than Building	\$	49,749	\$		-	\$	-	\$	-
Total	Capital Outlay	\$	49,749	\$		-	\$	-	\$	-
Non-operat	ing Expenses									
8300:10:00	Grants & Aid-Mutual Aid Local Govts	\$	-	\$		-	\$	-	\$	-
Total	Non-operating Expenses	\$	-	\$		-	\$	-	\$	-
Total	Department Expenditures	\$	(333,623)	\$			\$	-	\$	-

<sup>\*</sup>All expenditures incurred are related to the Champlain Towers South collapse on June 24, 2021 and are for presentation only.

### **Non-Departmental Allocation Center**

#### Services, Functions, and Activities:

The Non-Departmental Allocation Center is a method to reflect those General Fund expenditures which are not otherwise classified or identifiable. It includes any interfund transfers out of the General Fund.

In FY 2026 General Fund transfers are appropriated to the following:

- o Capital Projects Fund \$1,250,000 for the Downtown Alleyway project
- Water and Sewer Fund \$6,500,000 for the Collins Avenue Water Main project
- Stormwater Fund \$2,500,000 for Stormwater Drainage four priority areas

This allocation center may also include other centralized costs which are not easily distributed. In FY 20256, for example, the portion of the Town's property and liability insurance coverage of the Town Hall building is included in this allocation center rather than distributed across the departments within Town Hall.

Other significant items funded here for FY 2026 include:

- Merit pool for non-union general employees and paid parental leave for general employees of \$150,000;
- Cost of commission on the amount of all real and tangible personal property taxes and special assessments collected and remitted in Miami Dade County estimated at \$387,906. The Miami Dade County Office of the Tax Collector will transition to a fee office established under 192.091(2), Florida Statutes effective October 1, 2025;
- o General operating contingency of \$250,000.
- Significant changes and additional information is presented in the allocation center's appropriation summary.

There are no personnel associated with this allocation center, however, funding reserved for the merit pool appears in the regular salary line to identify it as a personnel expense.

## **NON-DEPARTMENTAL (7900)**

001 General Fund

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
<u>APPROPRIATIONS</u>				
Personnel Services <sup>1</sup>	\$ -	\$ 150,000	\$ 150,000	\$ 150,000
Operating Expenses	441,717	948,162	948,162	956,107
Capital Outlay	-	-	-	-
Non-operating Expenses	5,474,844	1,019,200	1,019,200	10,500,000
Contingency/Return to Reserves		5,788,952	7,272,845	
TOTAL	\$ 5,916,561	\$ 7,906,314	\$ 9,390,207	\$ 11,606,107

<sup>&</sup>lt;sup>1</sup>Merit pool for non-union general employees is budgeted under Non-Departmental and allocated during the year to each department's Personnel Services budget based on annual adjustments. Therefore, actual expenditures are included in each department's budget in FY 2023. The allocation includes funding for paid parental leave.

#### Significant Changes from FY 2025 Adopted Budget

	0	pera	ting	Exp	en	ses
--	---	------	------	-----	----	-----

UKG Time & Attendance payroll software	\$ 55,000
Ruth K Broad K-8 transportation cost decrease	\$ (50,000)
Miami Dade County Tax Collector fee office commissions and fees on property taxes and special	\$ 410,487
Meeting supplies, employee annual holiday lunch (2)	\$ 7,000

#### Non-operating Expenses

Transfer to Capital Projects Fund for FY2026 scheduled projects	\$ 1,250,000
Transfer to Water & Sewer Fund - Collins Ave. Water Main	\$ 6,500,000
Transfer to Stormwater Fund - Drainage Four Priority Areas	\$ 2,500,000

## **NON-DEPARTMENTAL (7900)** 001 General Fund

**EXPENDITURES** 

_,,			FY 2024	FY 2025		FY 2025	FY 2026
	Line Item Prefix: 001-7900-:	(L	Actual Jnaudited)	Adopted	E	Estimated	Proposed
Suffix	Object description						
Personnel	<u>Services</u>						
590-1210	Regular Salaries	\$	-	\$ 150,000	\$	150,000	\$ 150,000
Total	Personnel Services	\$	-	\$ 150,000	\$	150,000	\$ 150,000
Operating	<u>Expenses</u>						
590-3110	Professional Services	\$	14,601	\$ 205,800	\$	205,800	\$ 205,800
590-4110	Telecommunications		107,230	82,686		82,686	84,336
590-4111	Postage		2,336	7,150		7,150	7,150
590-4403	Equipment/Vehicle Leasing		90,786	124,492		124,492	179,492
590-4510	Property and Liability Insurance		159,852	285,609		285,609	286,904
590-4601	Maintenance Service/Repair Contracts		-	5,025		5,025	5,025
590-4911	Other Current Charges		44,484	52,000		52,000	52,000
590-4913	Other Current Chgs - Other Transportati		-	135,000		135,000	85,000
590-5110	Office Supplies		2,640	19,500		19,500	19,500
590-5225	Merchant Fees		6,235	11,000		11,000	11,000
590-5290	Miscellaneous Operating Supplies		13,553	19,900		19,900	19,900
Total	Operating Expenses	\$	441,717	\$ 948,162	\$	948,162	\$ 956,107
Capital Out	tlay						
Total	Capital Outlay	\$	-	\$ -	\$	-	\$ -
Non-operat	ting Expenses						
581-9130	Transfers to Capital Projects Fund	\$	2,974,844	\$ 769,200	\$	769,200	\$ 1,250,000
581-9140	Transfer to Water and Sewer Fund		-	-		-	6,500,000
581-9144	Transfer to Stormwater Fund		2,500,000	-		-	2,500,000
590-9920	Contingency - General CY		-	250,000		250,000	250,000
590-9910	Return to Reserves			 5,788,952		7,272,845	 
Total	Non-operating Expenses	\$	5,474,844	\$ 6,808,152	\$	8,292,045	\$ 10,500,000
Total	Department Expenditures	\$	5,916,561	\$ 7,906,314	\$	9,390,207	\$ 11,606,107

## R-1





#### Capital Projects Fund

The Town maintains a fund which is used to provide revenues and expenditures associated with capital purchases associated with general governmental projects. The projects are all capital items (not consumed during regular operations) that are used for general governmental purposes (not for use for a specific enterprise/utility or special revenue fund). The qualifying items are budgeted in this Capital Projects Fund.

Information about this fund includes: a fund financial summary, a narrative summary of the fund's operations, a summary of revenues, a summary of expenditures with expenditure history, and new capital improvement projects.

A closely associated concept is the Capital Improvement Plan. The Capital Improvement Plan is a five year plan which shows capital purchases across all funds (not just general governmental in nature). The five year plan reflects all major projects occurring within the Town within the next five years and identifies the funding sources. Not all costs are direct Town costs. The projects may include, for example, funding from grant sources or partnership agreements.

## R-1



# 301 CAPITAL PROJECTS FUND FINANCIAL SUMMARY

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
FUNDS AVAILABLE Intergovernmental- Federal/State	\$ -	\$ 1,470,800	\$ 1,470,800	\$ 750,000
Developer Contributions	Ψ -	1,500,000	1,500,000	φ 730,000 -
Transfers In	2.974.844	769,200	769,200	1,250,000
TOTAL SOURCES	2,974,844	3,740,000	3,740,000	2,000,000
Fund Balance Beginning	12,354,395	312,522	9,523,382	3,118,950
TOTAL	\$ 15,329,239	\$ 4,052,522	\$ 13,263,382	\$ 5,118,950
APPROPRIATIONS Capital Outlay	\$5,805,857	\$3,740,000	\$10,144,432	\$ 2,000,000
Non-Operating Expenses	-	-	-	-
TOTAL APPROPRIATIONS Fund Balance Ending	<b>5,805,857</b> 9,523,382	<b>\$ 3,740,000</b> 312,522	<b>\$ 10,144,432</b> 3,118,950	<b>\$ 2,000,000</b> 3,118,950
TOTAL	\$ 15,329,239	\$ 4,052,522	\$ 13,263,382	\$ 5,118,950

## **Capital Projects Fund**

The Capital Projects Fund is a type of governmental fund. As such, it provides for projects which are not assignable to specific special revenue funds or proprietary funds (enterprise, internal service). The fund provides a place to account for improvements which cannot be assigned (per above). To be a qualified project for this fund, the anticipated value of the asset created must have an estimated value of at least \$25,000. An asset for these purposes is an item which is not generally consumed for operating purposes and which has an expected life of not less than three years.

Funding for capital projects generally comes from surplus revenues from other governmental funds (particularly the general governmental operating fund – also known as the "General Fund"). Additional revenue may derive from interest earnings or other permissible fund transfers. Expenditures for this fund are not generally restricted. Provided that the project meets the above qualifications, and appropriations are approved by the Town Commission, the project qualifies for funding in this fund.

In FY 2026, the following capital projects are funded and budgeted:

Downtown Alleyway 9400-9600 Improvements	2,000,000
Total	\$ 2,000,000

The Capital Projects Fund is closely related to, but not synonymous with, the Five-Year Capital Improvement Plan. The purpose of the Five-Year Capital Improvement Plan is to promote advanced planning by department directors and serves as a fiscal planning tool to forecast the demands on revenues. The plan anticipates the likely improvements to occur within the Town over the next five years. This planning document assists in identifying future resource needs and in planning the timing of projects. Wherever possible, the projects included in the Five-Year Capital Improvement Plan have identified funding sources for each year of expenses that will have an impact on the operating budget.

There are no personnel associated with this fund. Details on each of the projects within the Five-Year Capital Improvement Plan follow the financial pages of this fund.

## **301 CAPITAL PROJECTS FUND**

		FY 2024 Actual		FY 2025 Adopted		FY 2025 Estimated	ا	FY 2026 Proposed
REVENUES Intergovernmental- Federal/State	\$	_	\$	1,470,800	\$	1,470,800	\$	750,000
Developer Contributions	Ť	- 0.074.044	Ť	1,500,000	•	1,500,000	Ť	-
Other - Transfers In Use of Fund Balance		2,974,844 -		769,200 -		769,200 6,404,432		1,250,000 -
TOTAL REVENUES	\$	2,974,844	\$	3,740,000	\$	10,144,432	\$	2,000,000
EXPENDITURES Capital Outlay Expenditures		\$5,805,857		\$3,740,000	9	\$10,144,432	\$	2,000,000
TOTAL EXPENDITURES	\$	5,805,857	\$	3,740,000	\$	10,144,432	\$	2,000,000
Net Results	\$	(2,831,013)	\$	-	\$	-	\$	

## 301 Capital Projects Fund

**REVENUES** 

			FY 2024	FY 2025		FY 2025		FY 2026
Line Item	Prefix 301-590-	(L	Actual Jnaudited)	Adopted	E	Estimated	F	Proposed
Intergove	rnmental - Federal/State							
334-TBD	State - FDEP Beach Management Funding	\$	-	\$ 470,800	\$	470,800	\$	-
334-TBD	State - Division of Arts & Culture		-	1,000,000		1,000,000		-
334-TBD	State - Department of Commerce		-	-		-		750,000
-	Total Intergovernmental - Federal/State	\$	-	\$ 1,470,800	\$	1,470,800	\$	750,000
Miscellane	eous Revenues							
381-0100	Interfund Transfer from General Fund		2,974,844	769,200		769,200		1,250,000
389-8000	Capital Contributions - Developers		-	1,500,000		1,500,000		-
392-0000	Appropriated Fund Balance		-	-		6,404,432		-
	Total Miscellaneous Revenues	\$	2,974,844	\$ 2,269,200	\$	8,673,632	\$	1,250,000
	Total	\$	2,974,844	\$ 3,740,000	\$	10,144,432	\$	2,000,000

# CAPITAL IMPROVEMENT PROJECTS (4400)

## 301 Capital Projects Fund

			FY 2024		FY 2025		FY 2025		FY 2026
Line Item F	Prefix: 301-4400-:	_(	Actual Unaudited)	d) Adopted			Estimated		Proposed
Suffix	Object Description								
Capital Ou	<u>tlay</u>								
539-6220	Town Hall Improvements	\$	43,518	\$	-	\$	101,542	\$	-
539-6230	Buildings - Police Gym Improvements other than Building - Surfside		184		-		-		-
539-6310	Memorial Park		38,574		2,500,000		2,741,426		-
539-6330	Infrastructure - Dune Resiliency & Beautification		68,465		1,240,000		1,245,410		-
539-6350	Intrastructure - Utility Undergrounding		671,910		-		5,217,712		-
539-6410	Machinery and Equipment Harding Avenue Downtown Sidewalk		6,141		-		-		-
541-6384	Beautification/Walkability		30,796		-		-		-
541-6390	91st Street-Surfside Blvd. Improvements		42,200		-		61,500		-
541-63-TBE	Alleyway 9400-9600 Improvements		-		-		-		2,000,000
572-6380	96th Street Park Renovation		4,904,069		-		776,842		-
Total	Capital Outlay		\$5,805,857		\$3,740,000	. ;	\$10,144,432	\$	2,000,000
Total	Non-operating Expenses	\$	-	\$	-	\$	-	\$	-
Total	Capital Projects Fund Expenditures	\$	5,805,857	\$	3,740,000	\$	10,144,432	\$	2,000,000

#### **Capital Improvement Program**

#### **Overview**

Capital expenditures include money spent to acquire, construct, or upgrade the Town of Surfside's physical assets, such as buildings, infrastructure, machinery, equipment, and land. Capital expenditures and projects exceeding \$25,000 and having an expected life of five years or more are generally budgeted in the Town of Surfside's Capital Improvement Program (CIP).

The CIP is a five-year plan that identifies and prioritizes the Town's major capital projects and expenditures on an annual basis. The program aims to impact Surfside's residents, businesses, and visitors through the provision of infrastructure that promotes health, safety, transportation, recreation and other services. All projects and expenditures in the plan directly implement one or more of the Town's priorities.

The Town of Surfside's CIP serves to:

- Identify, plan, build and maintain capital infrastructure in a fiscally sound manner;
- Coordinate department resources and equipment;
- o Effectively communicate the description, justification and costs of projects to stakeholders;
- o Identify funding sources and ongoing budget impacts of projects;
- Complete projects on schedule and within budget;
- o Provide for an annual update to the CIP schedule;
- o Allow for program adjustments due to changing priorities;
- o Allow sufficient time to identify project financing and implementation measures; and

Capital Improvement Program (CIP) projects are forecast in the Five-Year Capital Improvement Plan to allow for long range planning. The CIP development process involves the efforts of all departments, policy direction by the Town Commission, coordination with several outside agencies, and coordination with external service providers. Often citizen advisory groups are involved as well. Multi-year CIP projects are reviewed during budget workshops and are included as a part of the budget development.

Funding for the projects is appropriated on an annual basis by the Town Commission. The projects included in the Five-Year CIP are related to both governmental and enterprise funds. Future operating cost (e.g. additional personnel, maintenance or utility costs) associated with capital projects are projected for each individual project. Anticipated operating cost information is not included in the current year's budget unless the projects are expected to be completed prior to year-end.

The Five-Year Capital Improvement Plan for Fiscal Years 2026-2030 estimates that \$98.9 million in funding will be needed for projects over the five-year period. A total of \$11,898,318 is funded for implementation during Fiscal Year 2026 for three improvement projects – Downtown Alleyway 9400-9600 Improvements (\$2m), Collins Avenue Water Main Replacement (\$6.5m), Stormwater Improvements four priority areas (\$2.5m), Traffic Calming Improvements (\$476,322); and the purchase of new/replacement vehicles (\$421,996). This CIP reflects the Town's long-term commitment to roads, water and sewer infrastructure, and other public infrastructure.

#### Capital Planning

Capital improvement planning is a year-round endeavor. Projects are planned and prioritized. Projects are identified through various means, such as needs analysis, professional studies, everyday operations of the Town, community outreach, department planning, and Town

Commission feedback and direction. The annual process to develop a new Five-Year CIP kicks off each year in tandem with the annual budget development process.

Project proposals submitted must meet the capital improvement criteria stated earlier for consideration. Funding sources for each project are identified, and departments are required to identify the ongoing operating budget impacts of their projects. Each project must also further at least one priority of the Town's priorities.

Capital projects submitted by the departments are evaluated, prioritized and then combined to form the Five-Year CIP. The first year of the CIP is considered the Capital Improvement Program, or Capital Budget, and gets incorporated into the annual budget of the various funds as necessary to appropriate funding for the projects or have funding appropriations in prior years. These projects may be revised during the fiscal year to add, modify, and terminate projects as necessary. Development, monitoring and tracking of the CIP is the responsibility of the Town's administration.

Projects funded by the General Fund are not budgeted as capital projects directly in the annual budget. Instead, the approved total dollar amount for these projects is budgeted as an interfund transfer from the General Fund to the Capital Projects Fund. These projects are then implemented through the Capital Projects Fund. This methodology applies to projects funded by General Fund operating dollars and General Fund reserves.

Funds included in the annual budget that provide funding support for FY 2026 CIP projects include the General Fund, Municipal Transportation Fund, Fleet Management Fund, and a Florida Department of Commerce grant.

#### Impact of Capital Improvements Projects (CIP) on the Operating Budget

CIP projects can affect the Town's operating budget by increasing expenditures and offset by projected savings or new revenues generated by the project. The projects in the CIP plan are not expected to be completed during FY 2026. Therefore, no additional maintenance and operating costs for those projects are projected to impact the FY 2026 operating budget.

#### Town of Surfside FY 2026 - 2030 Five Year Capital Improvement Plan

Department	Projects		FY 2026		FY 2027	FY 2028	FY 2029	F	Y 2030	5	YR TOTAL
Code Compliance	Replacement Vehicle	\$	77,496	\$	22,500			\$	22,500	\$	122,496
Public Safety	Replacement Vehicles				480,000	320,000	320,000		480,000	\$	1,600,000
	Replacement Vehicle - Parking				-	38,000	38,000		35,000	\$	111,000
Public Works	Replacement Vehicles		322,000		22,500	-	-		22,500	\$	367,00
	Utility Undergrounding		-	3	6,822,505	40,000,000	-			\$	76,822,50
	Alleyway 9400-9600 Improvements		2,000,000		-					\$	2,000,00
	Town Resilience - Infrastructure & Town Hall		-		500,000	-	-			\$	500,00
	Collins Avenue Water Main Replacement		6,500,000		-	-	-			\$	6,500,00
	Stormwater Improvements 4 Priority Areas		2,500,000		2,500,000	2,500,000	2,500,000			\$	10,000,00
	Traffic Calming Imp - Speed Tables & Roundabouts		476,322		-					\$	476,32
	Replacement Vehicle-Solid Waste Truck		-		283,000	-	-			\$	283,00
Parks and											
Recreation	Replacement Vehicle		-		23,000	-	-		23,000	\$	46,00
Community Center/	Replacement Vehicle		-		35,000	-	-		-	\$	35,00
Recreation	New Vehicle		22,500				23,000		-	\$	45,50
	Total Projects	\$ '	11,898,318	\$ 4	0,688,505	42,858,000	2,881,000		583,000	\$	98,908,82

Source Code	Revenue Sources	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	5	YR TOTAL
GF	General Fund (001)	\$ 10,250,000	\$ 500,000	\$ -	\$ -		\$	10,750,000
FDC	Florida Dept of Commerce	750,000	-	-	-	-	\$	750,000
GOB	General Obligation Bond	-	36,822,505				\$	36,822,505
MTF	Municipal Transportation Fund (CITT)	476,322	-	-	-		\$	476,322
FMF	Fleet Management Fund	421,996	866,000	358,000	381,000	583,000	\$	2,609,996
NF	Not Funded		2,500,000	42,500,000	2,500,000		\$	47,500,000
	Total Revenue Sources	\$ 11,898,318	\$ 40,688,505	\$ 42,858,000	\$ 2,881,000	\$ 583,000	\$	98,908,823

Project	Downtown Alleyway Improvements
	94th Street to 96th Street between Harding
Location	Avenue & Collins Avenue
Priority	
Department	Capital Improvement Projects

#### Description/Justification

Downtown Alleyway beautification to improve pedestrian walkability and safety. The beautification of the alleyway includes installation of pavers and curbing in the right-of-way of the alleyway. The Town secured a cost reimbursement grant of \$750,000 for project construction from the Florida Department of Commerce with the Town's match requirement of \$350,000.

This project is anticipated to be constructed simultaneously with the Overhead Utilities Undergrounding project for Area 3 North.



						Five Year	Prior Fiscal
PROJECT COSTS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	Years
Plans and Studies						\$0	
Land/Site						\$0	
Engineering/Architecture						\$0	\$70,995
Construction	2,000,000					\$2,000,000	
Equipment						\$0	
Other						\$0	
TOTAL COST	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$70,995

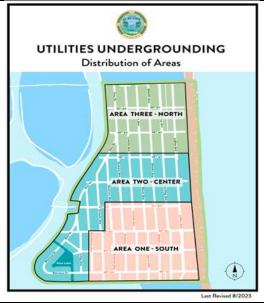
FUNDING SOURCES	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Five Year Total	
Grant Funded	750,000					\$750,000	
Not Funded	1,250,000					\$1,250,000	
Capital Improvement Projects Fund						\$0	\$100,000
TOTAL	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$100,000

						Five Year	
ANNUAL OPERATING IMPACT	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	
Personnel						\$0	
Operating						\$0	
Capital Outlay						\$0	
Other						\$0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

Project	Utilities Undergrounding
Location	Town-wide
Priority	1
Department	Public Works

#### Description/Justification

Undergrounding all current above ground utilities throughout Town. The utilities include electrical mains, feeders, communications and residential drop connections



							Five Year	Prior Fiscal
PROJECT COSTS	FY 202	25	FY 2026	FY 2027	FY 2028	FY 2029	Total	Years
Plans and Studies							\$ -	\$ 191,405
Land/Site							-	
Engineering/Architecture							-	2,695,390
Construction							-	
Equipment							-	
Other							-	
TOTAL COST	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,886,795

						Five Year	Prior Fiscal
FUNDING SOURCES	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total	Years
General Fund						\$ -	\$ 2,448,219
Developer Contributions						-	\$ 438,576
Not Funded/Debt Issuance			\$ -	\$36,822,505	\$40,000,000	76,822,505	
						-	
TOTAL	\$ -	\$ -	\$ -	\$36,822,505	\$40,000,000	\$ 76,822,505	\$ 2,886,795

						Five Year	
ANNUAL OPERATING IMPACT	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total	
Personnel						\$ -	
Operating						-	
Capital Outlay						-	
Other						-	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

	Collins Avenue Water Main Replacement
Project	Project
	Collins Avenue from 88th Street to 96th
Location	Street
Priority	High
Department	Public Works Department

#### Description/Justification

Replacement of the 8-inch water main along Collins Avenue. Seventy percent (70%) of the Town's water flows and is distributed through an 8-inch water main that runs along Collins Avenue. The 80-year old cast iron pipe water main has been identified for replacement. The Town's contracted Water & Sewer engineering consultant performed an assessment and feasibility study on the system and it was determined that the water main is undersized for the current properties it serves. The project will improve water service reliability to customers.



										Five Year		Prior Fiscal
PROJECT COSTS	FY 2	026	FY 2027	FY 202	8	FY 20	)29	FY 20	30	Total		Years
Plans and Studies										\$	-	
Land/Site											-	
Engineering/Architecture											-	340,206
Construction					-						-	
Equipment											-	
Other											-	
TOTAL COST	\$	-	\$ -	\$	-	\$	-	\$	-	\$	- 5	340,206

FUNDING SOURCES	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Five Year Total	Prior Fiscal Years
FL Dept of Environmental							
Protection Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 217,731
Federal Grant - Treasury (ARPA)		-				-	122,475
General Fund Transfer	6,500,000		-			6,500,000	
TOTAL	\$ 6,500,000	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000	\$ 340,206

						Five Year	
ANNUAL OPERATING IMPACT	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total	
Personnel						\$0	
Operating						\$0	
Capital Outlay						\$0	
Other						\$0	
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

	Townwide Traffic Calming and Pedestrian
Project	Safety Phase II
Location	Townwide
Priority	
	Public Works -Capital Improvement
Department	Projects
· ·	

#### Description/Justification

Objective: To enhance pedestrian safety, reduce vehicular speeds, and improve neighborhood livability through strategic traffic calming measures. The implementation of traffic circles and paver speed tables is essential to improve safety, reduce speeding, and enhance the livability of local streets. These measures:

Reduce vehicle speeds and improve pedestrian safety, especially near schools, parks, and residential zones.

Lower crash rates, particularly at intersections, and decrease crash severity. Improve traffic flow without full stops, reducing idling and emissions. Enhance aesthetics and neighborhood appeal through attractive paver designs and landscaped traffic circles.

Support long-term cost savings by reducing crash-related expenses and maintenance needs.

Overall, these interventions create safer, calmer, and more people-friendly streets while maintaining access for emergency and service vehicles.



						Five Year	Prior Fiscal
PROJECT COSTS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	Years
Plans and Studies						\$0	
Land/Site						\$0	
Engineering/Architecture						\$0	
Construction	476,322					\$476,322	
Equipment						\$0	
Other						\$0	
TOTAL COST	\$476,322	\$0	\$0	\$0	\$0	\$476,322	\$0

						Five Year	
FUNDING SOURCES	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	
Transportation Fund - CITT	476,322					\$476,322	
						\$0	
						\$0	
TOTAL	\$476,322	\$0	\$0	\$0	\$0	\$476,322	

						Five Year	
ANNUAL OPERATING IMPACT	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	
Personnel						\$0	
Operating	\$0	\$9,000	\$9,270	\$9,548	\$9,835	\$37,653	
Capital Outlay						\$0	
Other						\$0	
TOTAL	\$0	\$9,000	\$9,270	\$9,548	\$9,835	\$37,653	

Project	Drainage Improvement - Four Priority Areas
Location	Various - Townwide
Priority	
Department	Capital Improvement Projects

#### Description/Justification

Surfside's Town-wide Drainage Improvement and Hazard Mitigation Plan (Stormwater Master Plan) looked at vulnerable flooding areas in the Town. The plan identified five priority areas.

The Abbott Avenue priority area is currently under construction. This Capital Improvement Project addresses the remaining four priority areas.



						Five Year	Prior Fiscal
PROJECT COSTS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	Years
Plans and Studies						\$0	
Land/Site						\$0	
Engineering/Architecture						\$0	
Construction	2,500,000	2,500,000	2,500,000	2,500,000		\$10,000,000	
Equipment						\$0	
Other						\$0	
TOTAL COST	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$0	\$10,000,000	\$0

						Five Year	
FUNDING SOURCES	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	
Not Funded	2,500,000	2,500,000	2,500,000	2,500,000		\$10,000,000	
						\$0	
						\$0	
TOTAL	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$0	\$10,000,000	

						Five Year	
ANNUAL OPERATING IMPACT	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	
Personnel						\$0	
Operating						\$0	
Capital Outlay						\$0	
Other						\$0	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	

## R-1





## Special Revenue Funds

This section contains general information about the Town's Special Revenue Funds. These funds are governmental in nature but have revenues which must be used for specific types of functions or be lost.

The four Special Revenue Funds are: 1) Resort Tax Fund, 2) Police Forfeiture Fund 3) Municipal Transportation Fund, and 4) Building Fund.

Information about these funds includes: a fund summary, summary revenues, summary expenditures with expenditure history, program modification explanations and Capital Improvement Projects which are associated with that fund.

## R-1





The Resort Tax Fund is a Special Revenue Fund within the Town of Surfside's budget. Funding for the Resort Tax Fund is derived almost entirely from taxes placed on certain types of private enterprise – food and beverage sales (restaurants), and accommodations (short term rental properties) - that are passed on to consumers.

The Town accounts for projected Resort Tax revenues in the Resort Tax Fund. Revenues are allocated directly for tourism related activities through the Tourist Bureau and for the cost of operating the Community Center and Tennis Center operations, and other resort tax eligible activities.

## R-1



# 102 Resort Tax Fund FINANCIAL SUMMARY

	FY 202	24	FY 2025		FY 2025		FY 2026
	Actua (Unaudi		Adopted	ı	Estimated	ı	Proposed
FUNDS AVAILABLE							
Resort Taxes	\$ 5,345	,717,	\$ 5,254,057	\$	5,254,057	\$	5,507,089
Miscellaneous Revenues	10	,699	10,500		10,500		10,500
Interest	279	,015	228,000		228,000		192,000
TOTAL SOURCES	5,635	,431	5,492,557		5,492,557		5,709,589
Projected Fund Balance Beginning:							
Restricted	6,800	,515	4,955,109		7,540,945		7,490,475
Committed-Reserve for:							
Hurricane/Natural Disaster	283	,282	330,105		330,105		367,173
Budget Stabilization		,282	330,105		330,105		367,173
Capital	283	,282	330,105		330,105		367,173
TOTAL FUND BALANCE BEGINNING	7,650	,361	5,945,424		8,531,260		8,591,994
TOTAL	\$ 13,285	,792	\$ 11,437,981	\$	14,023,817	\$	14,301,583
APPROPRIATIONS Personnel Costs Operating Expenses Capital Outlay Non-Operating Expenses Transfer to Other Funds			\$ 2,455,549 2,719,877 141,545 50,000 64,852	\$	2,455,549 2,740,079 155,920 15,423 64,852	\$	2,577,291 2,747,090 88,500 50,000 96,075
TOTAL APPROPRIATIONS	\$ 4,754		\$ 5,431,823	\$	5,431,823	\$	5,558,956
Projected Fund Balance Ending:	<u> </u>	,	 		-,,		2,000,000
Restricted	7,540	.945	4,904,639		7,490,475		7,604,034
Committed-Reserve for:	.,	,	.,,		.,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Hurricane/Natural Disaster	330	,105	367,173		367,173		379,531
Budget Stabilization	330	,105	367,173		367,173		379,531
Capital		,105	367,173		367,173		379,531
TOTAL FUND BALANCE ENDING	8,531		6,006,158		8,591,994		8,742,627
TOTAL	\$ 13,285		\$ 11,437,981	\$	14,023,817	\$	14,301,583

## Resort Tax Fund Tourism Department

The Tourism Department/Tourist Bureau encourages patronage of Surfside's business establishments and hotels through cooperative events, as well as marketing and promotional activities. The office also assists in the improvement of the Surfside Business District by functioning as a promotional partner, advisor and advocate on initiatives through the Downtown Vision Advisory Committee (DVAC).

#### Services, Functions, and Activities:

Surfside is one of only three municipalities in Miami-Dade County currently eligible by Florida State Law to levy a Resort Tax of four percent (4%) on accommodations and two percent (2%) on food and beverage sales as a source of revenue. Miami Beach and Bal Harbour are the other two municipalities with the same capability. This unique revenue generating opportunity is also defined in the Town's Charter in Sec, 69-A. Resort Tax. The Resort Tax Fund is a Special Revenue Fund within the Town of Surfside's budget. This means that revenues, like all Special Revenue Funds, are collected from specific sources and dedicated to specific allowable uses.

Resort Tax is used to fund the operations/maintenance of the Community Center, Tennis Center, beautification and maintenance of the beach and the Downtown district as well as enhancing other tourist eligible activities throughout the Town, therefore directly relieving ad valorem taxes from being used for such purposes. Resort Taxes are also used to fund services and programs to promote the Town as a tourist destination with the help of the Tourist Board and may support the related personnel within the Tourism Bureau.

For the FY 2026 Proposed Budget, the Resort Taxes allocated for the Community Center, Tennis Center, beautification and maintenance of the beach and the Downtown district are funded by resort tax collections equivalent to an additional 0.78 mills, if the services and activities were funded within the General Fund through ad valorem revenue. This provides relief from ad valorem taxes to property owners.

The focus of the Resort Tax Board and the Tourism Department is to position the Town as a favored tourist destination worldwide. The Resort Tax Board members, appointed by the Town Commission, oversee the appropriate use of Resort Tax allocated for promoting the Town's dining, shopping, lodging, recreation and beach to visitors nationally, internationally, and within the state of Florida - attracting visitors from within the state as well as other US states, in addition to many Latin American countries, Canada, Europe and beyond.

Surfside continues to be a sought-after destination of visitors. The Surfside coastline is enjoyed by residents and visitors throughout the year. The allure of the beautiful beach, restaurants with exceptional culinary offerings along downtown Harding Avenue and at hotel locations, and our distinctive hotels generates robust tourism. Resort Tax collections have remained strong throughout FY2025, and in FY 2026 are projected to increase 3% over the FY 2024 actual (unaudited) amount. Occupancy rates are up 1% through May 2025, as well as the average daily rate (ADR) 2.3%. RevPar, which combines occupancy rate and ADR, is estimated at 3.3% through May 2025. These factors continue to generate strong tax collections for the Town. The Town anticipates steady demand for Surfside's amenities in FY 2026.

The Town of Surfside's Tourist Bureau, in collaboration with the Downtown Vision Advisory Committee, is making a concerted effort to promote, assist, partner and advise local

businesses in determination to create a sense of place that encourages retention, and economic development, while maintaining and enhancing the characteristics that attract residents and visitors. The FY 2026 budget includes funding for proactive marketing efforts, the opportunity to enhance and expand special events with an expanding lineup of cultural initiatives and partnerships which remains a primary focus for the current Board.

The responsibilities, focus, and implementation of Resort Tax Board approved initiatives from the Tourist Bureau through the Tourism Director and staff, but are not limited to the following:

- o Plan, organize and manage all Tourist Bureau marketing efforts.
- Production of special events that will favorably capture the Town's spirit as a community and destination.
- Maintain working rapport with hotel management, restaurants, and downtown businesses to encourage and develop participation in Tourist Bureau physical, social and economic initiatives.
- Implement communication plans and strategies to reach various groups and individuals for the purpose of attracting and securing potential customers for accommodations, dining, and shopping for each event and promotion.
- Oversee creative, production and implementation of all visitor marketing communications including website, @visitsurfside social media, brochures, and event signage.
- Assist in Resort Tax compliance issues in an effort to maximize revenue collection.
- Represent the Town in matters pertaining to various tour and travel associations and similar tourism organizations.

The following are initiatives that, at a minimum, constitute an effective marketing operation:

#### Pre-arrival tactics, including, but not limited to:

- Website updates, enhancements, and promotions
- Social media postings @visitsurfside
- o E-blasts to trade & consumers
- Travel website promotions
- o Partnership development initiatives
- o Internal/External PR efforts
- Advertisina
- Visitor Guide

#### Public programming efforts, including but not limited to:

- Signature annual events
- Visitor-focused communications
- Street banners
- Holiday lighting
- Cultural partnerships

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#### Fiscal Year 2025 Accomplishments:

#### **Downtown District/Harding Avenue**

- Promotion of the Town's 90<sup>th</sup> Anniversary through curated content with dedicated Anniversary creative design highlighting Town history
- Hosted a series of special events for the Town's 90<sup>th</sup> culminating with the 90<sup>th</sup> Anniversary Evening Celebration at 96<sup>th</sup> Street Park
- Expanded holiday season illumination to include a 20-foot Christmas tree at Town Hall and hosted the first-ever, highly successful Christmas Tree Lighting Ceremony.
- Purchased a beautiful new Nativity Scene that will be displayed annually outside Town Hall during the holiday season. The tree, lighting enhancements and Nativity Scene will all encourage Instagrammable content from visitors and residents alike.
- Installed new illumination for the palm trees along Harding Avenue to attract more shoppers.
- Weekly resharing of social media stories by Surfside partners and businesses on @visitsurfside accounts.
- Monthly offers distributed via the Visit Surfside newsletter shared with residents in addition to travel/trade contacts.
- o Incorporation of Town businesses (when possible) at Town events. For example, Potterme Surfside at the "A Night in Italy" event.

#### Resiliency & Beach

- Held two successful beach cleanup events with @plasticfisherman
- Replaced the @plasticfisherman Do the Dunes event with Clean for Cones, a new event which helped clean 200 lbs. of trash from Surfside's beach. Participants collected litter in exchange for free ice cream.
- o In partnership with the Sustainability & Resiliency Committee, met with representatives from the UM Rosenstiel School of Marine, Atmospheric, and Earth Science to discuss the possibility of launching a next generation artificial reef within Surfside next year, securing a Letter of Intent from the Commission.

#### **Digital Communications, Event Marketing**

- o Maintained high number of special events, 20.
- 90<sup>th</sup> Anniversary Evening Celebration Event was the Board's biggest goal of the fiscal year. The Board delivered an exceptional event experience for all attendees highlighting community and Surfside's history. Event featured exceptional food and drinks, themed decor and music entertainment for attendees to enjoy.
- o Introduced cultural events: Two film screenings in partnership with the Miami Film Festival, and the Miami Jewish Film Festival.
- Summer Sundays beach series expanded for six months, continuing through October to capitalize on attendance momentum
- o Two successful SURF FOOD FEST events with food trucks and live music

- A Night in Italy was the most successful event of the season (other than the 90<sup>th</sup> Celebration) transforming 93<sup>rd</sup> Street Town Hall into an Italian festa.
- Continued the Sunday Farmers Market from October through May at the 96<sup>th</sup> Street beach location. The market continues to grow in popularity showing strong attendance each weekend.
- Continued Historical Walking Tours with HistoryMiami Museum.
- Introduced event assistance from area teens and members of the Youth Council who assist staff, and provide a warm welcome for visitors and residents, further enhancing Surfside's community feel that visitors are known to appreciate.

#### Issues, Trendlines:

- Resort Tax collection remains strong but is leveling off in both Food and Beverage and accommodations.
- With a lone staff member scheduling can be difficult during peak event seasons when activities are taking place back to back.
- Potential decrease to US tourism given the perception of tariffs, and as a response to ongoing global conflicts.

#### Fiscal Year 2026 Objectives:

- Continue to add to diversify the special events lineup through the Tourist Bureau, welcoming visitors to more events that will continue to be used as a marketing platform.
- Creating more cultural experiences for Surfside visitors such as complimentary or discounted access to Miami's top museums, film screenings.
- Shift focus from the 90<sup>th</sup> Anniversary to the curation of a new 'signature' event in winter/spring
- If selected by UM and approved by Commission, launch artificial reef in Surfside to promote eco-tourism, increase biodiversity, and provide resiliency and flooding mitigation benefits.
- Expand the annual holiday lighting to feature better displays, encourage photos for social media, and expand lighting into different areas of Town including Veteran's Park and the Community Center front façade.
- Grow the Christmas Tree Lighting Ceremony event.
- Promote visitation to the destination via targeted social media advertising given slight decrease in collection.
- Continue to support Harding Avenue commercial district and all Surfside businesses with marketing and content production.
- Continue to grow our social media presence on the visitor side, get closer to the 11,900follower mark on Instagram.
- Continue partnerships with local destination marketing organization, Greater Miami Convention & Visitors Bureau (GMCVB).

#### **Priority 4: Tourism and Economic Development**

Goal: Promote the Town as a world-class, family-friendly tourist destination recognized for its natural beauty, unique cultural experiences, and iconic landmarks, and encourage visitation to local businesses for positive economic impact and downtown vibrancy

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2025	FY 2026
Performance Measures	Actual	Estimate	Actual	Target	Estimate	Target
Social Media Followers:						
Facebook	3,425	3,550	3,700	3,750	3,750	3,750
Instagram	10,500	10,700	11,000	11,400	11,600	11,800
Average Hotel Occupancy	65%	64%	64%	65%	65%	65%
Hotel ADR	\$928	\$1,170	\$1,031	\$1,100	\$1,100	\$1,100
RevPar	\$750	\$656	\$663	\$680	\$680	\$680
Events Held	15	28	28	23-26	20	16-22

# Resort Tax Fund Recreation - Community Center

The Parks and Recreation Department offers a wide range of recreational and leisure opportunities designed to foster a strong sense of community and enhance the social, cultural, and physical well-being of residents and visitors. These programs and services are available at the Community Center, Tennis Center, 96th Street Park, and on the beach. The department continually seeks innovative ways to meet the evolving needs of the community.

#### Services, Functions, and Activities:

The Town invests resort tax revenues back into the operations/maintenance of the Community Center, the Tennis Center, 96<sup>th</sup> Street Park community facility, beach management and other resort tax eligible activities thus providing relief from ad valorem taxes to property owners.

The Parks and Recreation Department operates and provides for the planning, supervision, and maintenance of the Community Center, Tennis Center, 96<sup>th</sup> Street Park facility, recreational programming, beach operations, and numerous special events. The Department strives to courteously assist patrons in meeting their needs for recreation, community involvement, and enjoyable leisure time by developing diverse offerings in a safe, attractive and well-maintained environment. The Parks and Recreation Committee continues to focus on providing quality facilities to meet the recreational needs of the ever-changing Town demographics.

To achieve its community engagement objectives, the department coordinates a variety of special events throughout the year. It also offers recreational programming for all age groups and abilities, ensuring access and inclusiveness. The Community Center, Tennis Center, and 96th Street Park operate year-round, offering high-quality programs and services to both residents and visitors. Lifeguards are on duty daily to ensure safety on the beach, which is also maintained and supervised year-round.

Resort tax eligible activities to maintain, beautify, and improve the beach hardpack/walking path, and the Collins and Harding corridor such as downtown sidewalk maintenance and street sweeping, are funded through resort taxes. Surfside has become a premier U.S. tourist destination, and the upsurge in tourist activity emphasized the need to improve public safety in Surfside's tourism related areas. A public safety initiative for three Community Service Aides to operate seven days a week in Surfside's tourist related areas such as the Collins and Harding corridor, downtown business district and the beach continues in FY 2026 and is funded from resort taxes.

The department operates out of the Community Center and the 96<sup>th</sup> St Park. The community center consists of multi-purpose spaces that can be utilized for events and recreation programming, an indoor playground for toddlers, an aquatic center featuring a recreational pool with lap lanes, plunge pool and slide, children's activity pool and Jacuzzi. The 96<sup>th</sup> Street Park includes a two-story community center, multi-purpose field, basketball court, playground, a kayak launch. The multi-purpose space can be utilized for events and recreation programming, as well as an indoor playground for toddlers. Department operations are comprised of four main areas: Recreation, Facility Maintenance, and Events & Communications.

#### Fiscal Year 2025 Accomplishments:

- Completed full refurbishment of all pool slides and steel structures.
- Installed a new shade trellis system at the Community Center Pools—replacing the old structure on the north side and adding a new one on the east side for increased shade coverage.
- Replaced the deteriorating perimeter fence at the Community Center.
- Installed a new outdoor LED screen at the Community Center for advertising and public information.

#### Issues:

- Limited green space available for recreational activities.
- o Ongoing challenges in recruiting and retaining certified lifeguard staff.
- Proximity to the beach creates harsh environmental conditions, leading to frequent equipment corrosion and increased maintenance challenges.

#### Fiscal Year 2026 Objectives:

- Implement a new on-call program for lifeguard staff to expand staffing capacity during peak seasons.
- Replace damaged and deteriorated mosaic tiles between the two pools to eliminate safety hazards and improve aesthetics.
- Contract services for year-round outdoor lighting at the Community Center to improve safety and usability during evening hours.
- o Replace thirty pool deck lounge chairs and an ADA beach chair.

Priority 3: Vibrant Sustainable Community
Goal: Enhance the quality of life while preserving the Town's unique character and natural resources

Performance	FY 2022	FY 2023	FY2024	FY2025	FY2025	FY2026
Measures	Actual	Actual	YTD/Est	Target	YTD/Est	Target
Adult/Senior Program Participants	2,853	3,190	3,300	3,550	1,377/ 2,754	2,900
Community Center Participants	27,500	29,535	32,000	32,250	17,344 / 33,450	34,550
Pool/Water Playground/ Tennis Center Reservations	14,200	15,634	16,500	16,750	12,634/ 20,565	21,650

		FY 2024 Actual (Unaudited	FY 2025 Adopted	FY 2025 Estimated	FY 2026 Proposed
REVENUES Resort Taxes Miscellaneous Revenues Interest	TOTAL REVENUES	\$ 5,345,7° 10,68° 279,0° <b>\$ 5,635,4</b> °	99 10,500 15 228,000	\$ 5,254,057 10,500 228,000 <b>\$ 5,492,557</b>	\$ 5,507,089 10,500 192,000 <b>\$ 5,709,589</b>
EXPENDITURES Tourist Bureau					<b>A</b> 040 707
Personnel Costs Operating Expenses		\$ 260,38 999,17		\$ 300,432 1,203,260	\$ 312,707 1,216,367
Capital Outlay		14,14		1,203,200	1,210,307
Transfer to General Fund		20,26		_	_
Total Tourism Expend	litures	\$ 1,293,9		\$ 1,503,692	\$ 1,529,074
Community & Tennis Ce Public Safety	nters/ Recreational/				
Personnel Costs		\$ 1,917,96	68 \$ 2,155,117	\$ 2,155,117	\$ 2,264,584
Operating Expenses		972,39	96 1,516,617	1,536,819	1,530,723
Capital Outlay		530,8		155,920	88,500
Non-Operating Expenses			- 50,000	15,423	50,000
Transfer to General Fund		39,33	34 64,852	64,852	73,575
Transfer to Fleet Manager Return to Reserves	nent Fund			- 60.724	22,500
Total Community & To	onnic Contorol		- 60,734	60,734	150,633
Recreational/ Public S					
Expenditures	raioty	\$ 3,460,5	55 \$ 3,988,865	\$ 3,988,865	\$ 4,180,515
•	AL EXPENDITURES	\$ 4,754,53		\$ 5,492,557	\$ 5,709,589
	Net Results	\$ 880,89	99 \$ -	\$ -	\$ -

#### Significant Changes from FY 2025 Adopted Budget +/(-)

#### **TOURIST BUREAU**

Personner Services	
Planned merit pay, salary and benefit adjustments	\$ 5,366
Communications Director reclassification - Program Modification	\$ (91,313)
Administrative Support reclassification - Program Modification	\$ (45,996)
Tourism & Communications Director reclassification - Program Modification	\$ 114,218
Farmers Market Public Safety Officers overtime initiated in FY 2025	\$ 30,000

Significant Changes from FY 2025 Adopted Budget +/(-)

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Operating Expenses		
Promotional activities - marketing & advertising:		
Sustainable coral reef -Program Modificattion	\$	50,000
Decrease to branded items	\$	(15,000)
Increase to holiday lights	\$	17,000
Decrease to photography & video support	\$	(6,000)
Promotional activities- special events Tourism net decrease	\$	(46,000)
Promotional activities- special events P&R net increase:	\$	9,500
COMMUNITY & TENNIS CENTERS/ RECREATIONAL		
Personnel Services		04-40
Planned merit pay, salary and benefit adjustments	\$	91,710
Part-time Recreation Leader - two (2) positions - Program Modification	\$	48,502
Department structure change - Program Modificaton	\$	(73,091)
Planned merit pay, salary and benefit adjustments-Public	_	
Safety/Recreational	\$	36,622
Planned merit pay, salary and benefit adjustments-Public Works/Recreational	\$	5,724
Operating Expenses		
Community & Tennis Centers:		
Current programs - cost increase	\$	12,840
Music program added during FY 2025	\$	12,000
Property & liabliity insurance increase	\$	25,459
Pool & spa heater maintence contract increase	\$	2,000
RecTrac software licensing and hosting and app increase	\$	4,066
Community Center building maintenance cost increases	\$	2,582
Pool chemicals & other building maintenance increases	\$	32,000
Equipment maintenance increase due to aging	\$	15,000
Vehicle maintenance -usage increase	\$	(1,946)
Vehicle mainenance -fleet replacement increase	\$	3,246
Promotional Activities-Special Events increase to current events added during FY 2025	\$	13,600
Public Safety/Recreational:		•
Vehicle maintenance -usage	\$	2,853
Vehicle mainenance -fleet replacement increase	\$	6,924
Public Works/Recreational:	_	
Change to in-house street sweeping	\$	(7,769)
Change to in-house street sweeping Beachend and hardpack maintenance	\$ \$	(8,550) 42,700
•	,	,

#### Significant Changes from FY 2025 Adopted Budget +/(-)

#### **COMMUNITY & TENNIS CENTERS/ RECREATIONAL**

**Capital Outaly** 

Lounge chairs for pool deck (30)	\$ 15,000
ADA beach chair	\$ 6,500
Community Center year-round lighting	\$ 25,000
Community Center replacement of mosaic tile - pool deck	\$ 45,000

	Person	nel Con	nplement					
	FY 2025					FY 2	2026	
		F	unded			Fun	nded	
TOURIST BUREAU	Full	Part			Full	Part		
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs
Tourism & Communications Director <sup>1</sup>	0.34			0.34	0.00			0.00
Tourism Director <sup>1</sup>	0.00			0.00	1.00			1.00
Communications Manager <sup>2</sup>	0.75			0.75	0.00			0.00
Multimedia Communications Specialist <sup>3</sup>	0.75			0.75	0.00			0.00
Communications Administrative Support <sup>3</sup>	0.00			0.00	0.50			0.50
Parks & Recreation Coordinator⁴	0.00			0.00	0.00			0.00
Tota	al 1.84	0.00	0.00	1.84	1.50	0.00	0.00	1.50

<sup>&</sup>lt;sup>1</sup>In FY 2025 the position was split funded: Tourist Resort Fund 0.34 FTEs and General Fund 0.66 FTEs. In FY 2026 the position is being reclassified from Tourism & Communications Director to Tourism Director and fully allocated to the Tourist Resort Fund 1 FTE. See Program Modification.

<sup>&</sup>lt;sup>2</sup>In FY 2025 the position was split funded: Tourist Resort Fund 0.75 FTEs and General Fund 0.25 FTEs. In FY 2026 the position is being reclassified from Communications Manager to Communications Director and fully allocated to the General Fund 1 FTE. See Program Modification.

<sup>&</sup>lt;sup>3</sup>In FY 2025 the position was split funded: Tourist Resort Fund 0.75 FTEs and General Fund 0.25 FTEs. In FY 2026 the position is being reclassified from Multimedia Communications Specialist to Communications Administrative Support and allocated to the Resort Tax Fund 0.50 FTEs and General Fund 0.50 FTEs. See Program Modification.

<sup>&</sup>lt;sup>4</sup>For operational needs during FY 2025, the Program and Events Coordinator position was changed to a Parks & Recreation Coordinator and 0.6 FTEs were transferred from Tourist Bureau operations to Community & Tennis Centers operations within the Resort Tax Fund.

	Person	nel Con	nplement											
	FY 2025						FY 2026							
COMMUNITY & TENNIS CENTERS/		Fι	ınded			Funded								
RECREATIONAL	Full	Part			Full	Part								
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs						
Parks & Recreation Director <sup>1</sup>	0.95			0.95	0.95			0.95						
Assistant Parks & Recreation Director <sup>2</sup>	0.95			0.95	0.00			0.00						
Assistant to the Parks & Recreation Director <sup>3</sup>	1.00			1.00	1.00			1.00						
Parks & Recreation Manager <sup>4</sup>	0.00			0.00	0.50			0.50						
Aquatics Supervisor	1.00			1.00	1.00			1.00						
Parks & Recreation Coordinator⁵	1.00			1.00	1.00			1.00						
Customer Service Representative	1.00			1.00	1.00			1.00						
Head Lifeguard	1.00			1.00	1.00			1.00						
Lifeguards <sup>6&amp;7</sup>	5.00	5.00	8.00	9.40	5.00	5.00	8.00	9.40						
Maintenance Worker II <sup>7</sup>	1.00			1.00	1.00			1.00						
Custodian <sup>8</sup>	1.50			1.50	1.50			1.50						
Program and Events Coordinator⁵	0.00			0.00	0.00			0.00						
Recreation Leader II	2.00			2.00	2.00			2.00						
Recreation Leader	0.00	2.00		1.00	0.00	4.00		2.00						
Total	16.40	7.00	8.00	21.80	15.95	9.00	8.00	22.35						

<sup>&</sup>lt;sup>1</sup>Tourist Resort Fund position allocation. Split funded with General Fund 001.

<sup>&</sup>lt;sup>8</sup>Tourist Resort Fund position allocation. One position split funded with General Fund 001.

Personnel Complement												
			F١	2025			FY 2026					
		Funded				Funded						
PUBLIC SAFETY-RECREATIONAL		Full	Part			Full	Part					
Position Title		Time	Time	Temp	FTEs	Time	Time	Temp	FTEs			
Community Service Aid		3.00			3.00	3.00			3.00			
	Total	3.00	0.00	0.00	3.00	3.00	0.00	0.00	3.00			

<sup>&</sup>lt;sup>2</sup>Position closed in FY 2026. See Program Modification.

<sup>&</sup>lt;sup>3</sup>During FY 2025 one Parks and Recreation Coordinator position was reclassified to Assistant to the Parks & Recreation Director.

<sup>&</sup>lt;sup>4</sup>Position reclassification in FY 2026 - Tourist Resort Fund position allocation. Position split funded with General Fund. See Program Modification.

<sup>&</sup>lt;sup>5</sup>For operational needs during FY 2025, the Program and Events Coordinator position was changed to a Parks & Recreation Coordinator and 0.6 FTEs were transferred from Tourist Bureau operations to Community & Tennis Centers operations within the Resort Tax Fund.

<sup>&</sup>lt;sup>6</sup>Due to labor shortages and challenges to fill open positions, the Town converted two part-time Lifeguard positions to one full-time Lifeguard position during FY 2025 to maintain current operations at the Community Center. There was no effect on FTEs.

<sup>&</sup>lt;sup>7</sup>Temporary lifeguard positions consist of eight (8) positions for ten weeks for increased hours of operation and programming at the Community Center during the summer months.

Personnel Complement													
	FY 2025 FY 2026												
			Fu	ınded			Funded						
PUBLIC WORKS-RECREATIONAL		Full	Part				Full	Part					
Position Title		Time	Time	Temp	FTEs		Time	Time	Temp	FTEs			
Operations Manager <sup>1</sup>		0.20			0.20		0.20			0.20			
Heavy Equipment Operator <sup>2</sup>		0.50			0.50		0.50			0.50			
Maintenance Worker II - Beach Patrol		1.00			1.00		1.00			1.00			
	Total	1.70	0.00	0.00	1.70	_	1.70	0.00	0.00	1.70			

<sup>&</sup>lt;sup>1</sup>Tourist Resort Fund position allocation. Position split funded with General, Water & Sewer, Solid Waste and Stormwater Funds.

<sup>&</sup>lt;sup>2</sup>Tourist Resort Fund position allocation. Position split funded with General and Water & Sewer Funds.

## **REVENUES**

			FY 2024	FY 2025	FY 2025	FY 2026
	Line Item Prefix: 102-552-:	(1	Actual Unaudited)	Adopted	Estimated	Proposed
312-1200	Two Percent Resort Tax	\$	1,333,481	\$ 1,311,526	\$ 1,311,526	\$ 1,373,486
312-1400	Four Percent Resort Tax		4,012,236	3,941,531	3,941,531	\$ 4,132,603
312-1500	Resort Tax Penalties/Interest			1,000	1,000	1,000
Total	Resort Taxes	\$	5,345,717	\$ 5,254,057	\$ 5,254,057	\$ 5,507,089
361-1000 369-8500 369-9000	Interest Earnings Resort Registration Fees Other Miscellaneous Revenues	\$ \$	279,015 9,757 942	\$ 228,000 10,500	\$ 228,000 10,500	\$ 192,000 10,500
Total	Miscellaneous Revenues	\$	289,714	\$ 238,500	\$ 238,500	\$ 202,500
392-0000	Use of Restricted Fund Balance		·	\$ -		\$ -
Total	Other Funding Sources	\$	-	\$ -	\$ -	\$ 
Total	Total Revenues	\$	5,635,431	\$ 5,492,557	\$ 5,492,557	\$ 5,709,589

	D11 01123		FY 2024	FY 2025		FY 2025			Y 2026
		(L	Actual Jnaudited)		Adopted	E	Stimated	Ρ	roposed
TOURIST I	BUREAU	,							
Line Item I	Prefix: 102-8000-552:								
Suffix	Object Description								
<u>Personnel</u>	Services								
1210	Regular Salaries	\$	164,931	\$	190,174	\$	190,174	\$	166,688
1410	Overtime		32,565		35,000		35,000		65,000
1510	Special pay		262		940		940		1,000
2110	Payroll Taxes		15,016		17,298		17,298		18,077
2210	Retirement Contribution		24,679		29,376		29,376		27,965
2310/2315	Life & Health Insurance		20,814		26,022		26,022		33,549
2410	Workers Compensation		2,122		1,622		1,622		428
	Total Personnel Services	\$	260,389	\$	300,432	\$	300,432	\$	312,707
0	F								
Operating		Φ.	450	Φ.	440	Φ.	440	Φ	440
3112	Physical Examinations	\$	150	\$	410	\$	410	\$	410
3210	Accounting and Auditing		7,000		7,000		7,000		7,000
3410	Other Contractual Services		18,344		27,360		27,360		27,867
4009	Vehicle Allowance		1,480		-		-		3,600
4110	Telecommunications		1,921		3,300		3,300		1,800
4111	Postage		-		400		400		400
4403	Equipment/Vehicle Leasing		2,627		7,940		7,940		7,940
4810	Promo. ActivMarketing & Advert.		91,397		190,500		190,500		236,500
4811:4815	Promo. ActivSpecial Events		870,784		945,050		945,050		909,550
4911	Other Current Charges		142		2.000		2.000		2 000
5110	Office Supplies		2,064		3,000		3,000		3,000
5290	Miscellaneous Operating Supplies		3,123 147		10,500 2,900		10,500 2,900		10,500
5410 5520	Subscriptions and Memberships Conferences and Seminars		147		4,900		4,900		2,600 5,200
Total	Operating Expenses	\$	999,179	\$	1,203,260	\$	1,203,260	\$ 1	1,216,367
10141	operating Expenses	Ψ_	000,170	Ψ	1,200,200	Ψ	1,200,200	Ψ	1,210,001
6410	Machinery and Equipment	\$	14,146	\$	-	\$	-	\$	
Total	Capital Outlay	\$	14,146	\$	-	\$	-	\$	
Non ana	ting Fynance								
<u>Non-opera</u> 9101	ting Expenses  Transfer to General Fund	\$	20.262	\$		\$		\$	
Total	Non-operating Expenses	<u> </u>	20,263 20,263	\$	<u>-</u>	_		\$	<u>-</u>
Total	Tourism Expenditures	<u>Ψ</u>			1,503,692	<u>φ</u>			1,529,074
· Otal	TOUTION EXPONIULUIGO	Ψ	1,200,011	Ψ	.,000,002	Ψ	.,000,002	Ψ	.,525,017

		ı	Y 2024	ı	FY 2025	F	FY 2025	ı	Y 2026
			Actual naudited)	A	Adopted	E	stimated	Р	roposed
COMMUNI	TY &TENNIS CENTERS/RECREATIONAL								
Line Item F	Prefix: 102-8000-572-:								
Personnel	Services								
1210	Regular Salaries	\$	830,721	\$	876,625	\$	876,625	\$	877,490
1310	Other Salaries - Includes Seasonal		320,614		355,425		355,425		372,627
1410	Overtime		46,747		50,000		50,000		50,000
1510	Special pay		3,810		6,763		6,763		4,750
2110	Payroll Taxes		89,087		98,856		98,856		100,084
2210	Retirement Contribution		73,332		103,485		103,485		135,892
2310/2315	Life & Health Insurance		189,908		220,354		220,354		235,656
2410	Workers Compensation		-		45,996		45,996		48,126
Total	Personnel Services	\$	1,554,219	\$	1,757,504	\$ '	1,757,504	\$	1,824,625
• "	_								
Operating		Ф	0.005	φ	F 000	Φ	F 000	Φ	F 000
3112	Physical Examinations	\$	2,335	\$	5,800	\$	5,800	\$	5,800
3210	Accounting and Auditing		13,200		13,200		13,200		13,200
3410	Other Contractual Services		104,655		169,585		169,585		194,425
4009 4110	Vehicle Allowance Telecommunications		10 442		3,420 13,020		3,420		3,420
4111	Postage		10,442 42		50		13,020 50		13,020 50
4310	Electricity		44,017		53,400		53,400		53,400
4311	Water and Sewer		17,837		29,700		29,700		29,700
4312	Natural Gas Service		34,752		42,000		42,000		42,000
4403	Equipment/Vehicle Leasing		(630)		20,330		20,330		21,730
4510	Property and Liability Insurance		91,065		144,934		144,934		170,393
4601	Maintenance Service/Repair Contracts		45,327		71,123		71,123		79,771
4602	Building Maintenance		76,526		92,000		92,000		124,000
4603	Equipment Maintenance		57,683		194,065		194,065		59,300
4604	Grounds Maintenance		52,928		84,988		84,988		84,988
4612	Vehicle Maintenance - Usage		5,503		7,829		7,829		5,883
4613	Vehicle Maint Fleet Replacement		10,362		13,680		13,680		16,926
4810	Promotional Activities - Special Events		17,417		28,600		28,600		42,200
5110	Office Supplies		5,565		5,500		5,500		5,500
5213	Landscape Improvements		-		5,000		27,000		5,000
5214	Uniforms		4,940		4,950		4,950		4,950
5216	Vehicle Maintenance - Fuel		1,280		1,420		1,420		1,420
5225	Merchant Fees		9,079		4,750		4,750		4,750
5290	Miscellaneous Operating Supplies		42,766		49,000		47,202		49,000
5410	Subscriptions and Memberships		3,500		3,592		3,592		3,960
5520	Conferences and Seminars		7,064		9,150		9,150		9,150
Total	Operating Expenses	\$	657,655	\$	1,071,086	\$ -	1,091,288	\$	1,043,936

		ı	FY 2024	ı	FY 2025	ı	FY 2025		FY 2026		
			Actual naudited)	,	Adopted	E	stimated	Р	roposed		
COMMUNI	TY &TENNIS CENTERS/RECREATIONAL										
Line Item I	Prefix: 102-8000-572-:										
Capital Ou	itlav										
6220	Buildings - Tennis Center	\$	252,013	\$	_	\$	_	\$	_		
6410	Machinery and Equipment	•	240,309	•	141,545	Ψ	155,920	Ψ	88,500		
Total	Capital Outlay	\$	492,322	\$	141,545	\$	155,920	\$	88,500		
Non-onera	iting Expenses										
9101	Transfer to General Fund	\$	39,334	\$	64,852	\$	64,852	Ф	73,575		
581-9190	Transfer to Fleet Management Fund	φ	39,334	φ	04,032	φ	04,032	φ	22,500		
9910	Return to Reserves		-		60,734		60,734		150,633		
			-		•		•				
9920 Total	Contingency - Current Year	\$	39,334	\$	50,000	\$	15,423	\$	50,000		
Total	Non-operating Expenses				175,586		141,009		296,708		
Total	Community/Tennis Centers Expenditures	<b>\$</b>	2,743,530	Ð.	3,145,721	<b>.</b>	3,145,721	φ.	3,253,769		
Line Item I	AFETY RECREATIONAL Prefix: 102-8000-521-:	_									
Personnel	<u></u>		100 710		444.545	•	444.545	•	4.40.000		
1210	Regular Salaries	\$	128,712	\$	141,545	\$	141,545	\$	148,622		
1410	Overtime		6,710		-		-		5,000		
2110	Payroll Taxes		10,631		10,829		10,829		11,753		
2210	Retirement Contribution		20,391		22,577		22,577		25,234		
2310/2315	Life & Health Insurance		6,616		31,029		31,029		49,830		
2410	Workers Compensation				5,964		5,964		8,127		
Total	Personnel Services	\$	173,060	\$	211,944	\$	211,944	\$	248,566		
• "	_										
Operating 4110	<u>Expenses</u> Telecommunications	\$		\$	1,800	\$	1,800	\$	1,800		
4612	Vehicle Maintenance - Usage	Ψ	_	Ψ	1,000	Ψ	1,000	Ψ	2,853		
4613	Vehicle Maint Fleet Replacement		_		_		_		6,924		
5216	Vehicle Maintenance - Fuel		1,800		1,800		1,800		1,800		
5510	Training & Educational		1,000		1,500		1,500		1,500		
Total	Operating Expenses	\$	1,800	\$	5,100	\$	5,100	\$	14,877		
			,		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		,		
Capital Ou	<del></del>	_		_		_		_			
6410	Machinery and Equipment	\$	-	\$	-	\$	-	\$	-		
Total	Capital Outlay	\$	_	\$	_	\$	-	\$	_		
Non-onero	uting Expenses										
581-9190	Transfer to Fleet Management Fund	\$		¢		¢		¢			
1		<u>\$</u>		\$ \$		\$ \$		\$ \$			
Total	Non-operating Expenses	Ф	-	Ф	-	Ф	-	Φ			

		ı	FY 2024	ı	FY 2025	ı	FY 2025	FY 2026		
			Actual naudited)	A	Adopted		stimated	Proposed		
COMMUNI	TY &TENNIS CENTERS/RECREATIONAL									
Total	Public Safety Recreational Expenditures	\$	174,860	\$	217,044	\$	217,044	\$	263,443	
_	ORKS RECREATIONAL Prefix: 102-8000-539-:									
Personnel	Services									
1210	Regular Salaries	\$	45,228	\$	83,746	\$	83,746	\$	84,948	
1410	Overtime		101,158		55,000		55,000		55,000	
1510	Special pay		-		240		240		540	
2110	Payroll Taxes		10,584		10,647		10,647		10,762	
2210	Retirement Contribution		11,883		13,194		13,194		13,385	
2310/2315	Life & Health Insurance		21,836		19,120		19,120		20,924	
2410	Workers Compensation		-		3,722		3,722		5,834	
Total	Personnel Services	\$	190,689	\$	185,669	\$	185,669	\$	191,393	
Operating	Fynenses									
4112	Mobile Phone Allowance	\$	173	\$	180	\$	180	\$	180	
4313	Solid Waste	Ψ	127,432	Ψ	127,432	Ψ	127,432	Ψ	132,530	
4601	Maintenance Service/Repair Contracts		169,367		187,319		187,319		171,000	
4604	Grounds Maintenance		36		48,500		48,500		91,200	
4611	Miscellaneous Maintenance		15,933		77,000		77,000		77,000	
Total	Operating Expenses	\$	312,941	\$	440,431	\$	440,431	\$	471,910	
Capital Ou	tlav									
6410	Machinery and Equipment	\$	38,535	\$	_	\$	_	\$	_	
Total	Capital Outlay	\$	38,535	\$	_	\$	_	\$		
Total	Public Works Recreational Expenditures	\$	542,165	\$	626,100	\$	626,100	\$	663,303	
Total	CC&TC/ PS/ PW Expenditures	\$ :	3,460,555	\$ :	3,988,865	\$ :	3,988,865	\$ 4	4,180,515	
Total	Resort Tax Fund Expenditures	\$ 4	4,754,532	\$ :	5,492,557	\$ :	5,492,557	\$ !	5,709,589	
-										

# Restructure of: Community Services & Public Communications Department and Tourism Department

Department Name	Division Name	Funding Source	Org No.	Total Requested
Communications Tourism		General Fund Resort Tax Fund	552-6600 552-8000	

#### **Justification and Description**

There were three positions in the Community Services & Public Communications Department: Tourism & Communications Director, Communications Manager, and Multimedia Communications Specialist. These positions were allocated (split funded) to the General Fund and the Resort Tax Fund.

To align with the evolving needs, leadership demands, and operational priorities of both Public Communications and Tourism, the following structural modifications are proposed:

- Reclassify the Communications Manager position to Director of Communications to reflect the elevated strategic oversight, leadership, and cross-departmental coordination required. This reclassification results in a total increase of \$21,207. The position will be fully allocated to the General Fund.
- Reclassify the Multimedia Communications Specialist position to Administrative Support. The Administrative Support role will handle essential administrative, logistical, and routine communication functions. This reclassification results in a total decrease of (\$31,240). The position will be allocated to the General Fund and Resort Tax Fund.
- Reclassify the Tourism and Communications Director position to Tourism Director to reflect the elevated strategic oversight, leadership, and cross-departmental coordination required. This reclassification results in no increase. The position will be fully allocated to the Resort Tax Fund.

This is a summary of the overall changes across all funds. The position changes and allocations are further outlined in each position's Program Modification by department/fund that follows this summary.

#### Benefits or Alternative/Adverse Impact if not funded

This restructuring enhances each department's capacity to deliver high-impact, strategic communications, and supports promoting the Town as a tourist destination.

#### **Required Resources**

Below is an overall summary of the net change. Refer to allocation adjustments detailed on each personnel/department/fund Program Modification.

New Personnel						
Number of			Fringe			
Positions	Title	Salary	Benefits	Cost		
1	Director of Communications	\$102,500	\$40,458	\$142,958		
-1	Communications Manager	(86,052)	(35,699)	(121,751)		
0	Net Change	\$16,448	\$4,759	\$21,207		
-1	Multi-media Communications Specialist	(\$75,000)	(\$46,502)	(\$121,502)		
1	Administrative Support	50,000	40,262	90,262		
0	Net Change	(\$25,000)	(\$6,240)	(\$31,240)		
-1	Tourism & Communications Director	(\$122,004)	(\$51,053)	(\$173,057)		
1	Tourism Director	122,004	51,053	\$173,057		
0	Net Change	\$0	\$0	\$0		

	FY 2026 NO	ew Program Enh	iancement (ivid	odificatio	on)
Recla	ssify Comm	unications Manag	er to Director of	Commun	ications
Depart	ment Name	Division Name	Funding Source	Org No.	Total Requested
Touri	st Bureau	Tourism  Justification and	Resort Tax Fund	552-8000	(\$91,313
•	-	eeds, leadership demands	s, and operational pric	orities of the (	Communications
strategic ove total net incr Fund (\$91,3	ersight, leadership rease of \$21,207 v 13) decrease.	tions Manager position to o, and cross-departmental o which is allocated between	coordination required. T the General Fund \$112	his reclassifica 2,520 increase	ation results in and Resort Ta
		s the department's capaci ncy and engagement goals			communications
by one Direc communicati communicati	tor. Department s ons deliverables a	munications Department led tructure limited growth in and innovation. No defined adership solely dedicated to	Communications Dep Director position focus	artment. Creati sed solely on re munication stra lanager for stra lation. Clear di	ion of a new esident ategy. Reports ategic alignment vision of
leadership,	he Communication ensuring high-lev	efits or Alternative/Advenced by Manager role to Directly strategic oversight, strong public engagements.	ctor provides the dep	artment with	
		Required Re			
Number of Positions -0.75	Communication	Title s Manager	Salary (64,539)	Fringe Benefits (26,774)	Cost (91,313
Account Nu	ımber	Other Recurring C	Operating Costs Description		Cost
		One Time	Costs		
Account Nu	ımber		Description		Cost

İ				odificatio	,,,,
Reclassify Multimedia Specialist to Administrative Support					
Depart	ment Name	Division Name	Funding Source	Org No.	Total Requested
Touri	st Bureau	Tourism	Resort Tax Fund	552-8000	(\$45,996
		Justification and	-		
-	•	ds, leadership demands, and iu, the following structural mo			ications
Support role This reclassi \$14,756 incr	will handle essen fication results in ease and the Res	ommunications Specialist postial administrative, logistical, a total net decrease of (\$31,3 ort Tax Fund (\$45,996) decr	and routine communic 240), which is allocated ease.	ation functions d between the 0	, The General Fund
	-	the department's capacity to ency and engagement goals,	• .	-	nications,
has remaine	d vacant for over	cations Specialist position a year. Role primarily liverables assigned.	Change: The new Co absorb the strategic a responsibilities previor Multimedia Specialist. will perform essential benefit Surfside reside	nd content produsly delegated Administrative logistical, routin	duction to the Support role ne tasks to
		n will allow the departments ey initiatives while routine ta	•		dership to foc
This realigr responsiven Town Comr Communicat	nment maximizes ess, service quali nission's goals o tions and Tourism	cost-effective resource uty, and scalability as Town rf transparency, community is well-equipped to meet re	se, and positions th needs evolve. The new engagement, and op	e department structure directional exce	ctly supports tellence, ensur
This realigr responsiven Town Comr Communicat	nment maximizes ess, service quali nission's goals o tions and Tourism	cost-effective resource u ty, and scalability as Town r f transparency, community n is well-equipped to meet re	ise, and positions the needs evolve. The new engagement, and op esident and visitor exp	e department structure directional exce	ctly supports the
This realigr responsiven Town Comr Communicat	nment maximizes ess, service quali nission's goals o tions and Tourism	cost-effective resource u ty, and scalability as Town r f transparency, community	se, and positions the needs evolve. The new engagement, and opesident and visitor expessources	e department structure directional exce	ctly supports the
This realign responsiven Communicate municipal surplements of Positions	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.	cost-effective resource uty, and scalability as Town rf transparency, community is well-equipped to meet resource Required ReNew Pers	se, and positions the needs evolve. The new engagement, and opesident and visitor expessources onnel	e departments structure direct perational excel ectations, and  Fringe Benefits	ctly supports the lence, ensured drive long-ten
This realign responsivent Town Communicat municipal su  Number of Positions 0.5	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.  Administrative S	cost-effective resource uty, and scalability as Town reference, community is well-equipped to meet reference.  Required Re New Pers  Title  Support	se, and positions the needs evolve. The new engagement, and opesident and visitor expessionnel  Salary 25,000	Fringe Benefits 20,131	ctly supports tellence, ensur drive long-tel
This realign responsive notes that the communicate municipal surplements of the control of the c	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.  Administrative S Multi-media Co	cost-effective resource uty, and scalability as Town reference, community is well-equipped to meet resource Required Resource New Persoupport  Title Support  mmunications Specialist	se, and positions the needs evolve. The new engagement, and opesident and visitor expessionnel  Salary  25,000 (\$56,250)	Fringe Benefits 20,131 (\$34,877)	Cost 45,13 (\$91,12
This realign responsivent Town Communicat municipal su  Number of Positions 0.5	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.  Administrative S	cost-effective resource uty, and scalability as Town reference, community is well-equipped to meet resource Required Resource New Persoupport  Title Support  mmunications Specialist	se, and positions the needs evolve. The new engagement, and opesident and visitor expessionnel  Salary 25,000	Fringe Benefits 20,131	Cost 45,13 (\$91,12
This realign responsive no communicate municipal surplement of Positions 0.5 -0.75	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.  Administrative S Multi-media Co	cost-effective resource uty, and scalability as Town references, community is well-equipped to meet resource.  Required Re New Pers  Title Support mmunications Specialist ange	se, and positions the needs evolve. The new engagement, and opesident and visitor expessionnel  Salary  25,000 (\$56,250) (\$31,250)	Fringe Benefits 20,131 (\$34,877)	Cost 45,13 (\$91,12
This realign responsive not communicate municipal surplements of Positions 0.5 -0.75 -0.25	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.  Administrative S Multi-media Co Net Cha	cost-effective resource uty, and scalability as Town reference, community is well-equipped to meet resource Required Resource New Pers  Title Support mmunications Specialist ange  Other Recurring O	se, and positions the needs evolve. The new engagement, and opesident and visitor expessionnel  Salary  25,000 (\$56,250) (\$31,250)  perating Costs	Fringe Benefits 20,131 (\$34,877)	Cost 45,13 (\$45,996
This realign responsive of Communicipal surplications 0.5 -0.75	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.  Administrative S Multi-media Co Net Cha	cost-effective resource uty, and scalability as Town reference, community is well-equipped to meet resource Required Resource New Pers  Title Support mmunications Specialist ange  Other Recurring O	se, and positions the needs evolve. The new engagement, and opesident and visitor expessionnel  Salary  25,000 (\$56,250) (\$31,250)	Fringe Benefits 20,131 (\$34,877)	otly supports the left of the
This realign responsive not communicate municipal surplements of Positions 0.5 -0.75 -0.25	ment maximizes ess, service quali nission's goals o tions and Tourism ccess.  Administrative S Multi-media Co Net Cha	cost-effective resource uty, and scalability as Town reference, community is well-equipped to meet resource Required Resource New Pers  Title Support mmunications Specialist ange  Other Recurring O	se, and positions the needs evolve. The new engagement, and opesident and visitor expessions.  Salary  25,000 (\$56,250) (\$31,250)  perating Costs escription	Fringe Benefits 20,131 (\$34,877)	Cost 45,13 (\$45,996

	1 1 2020 140	ew Program Enn	ancement (wit	Junicatio	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Recla	assify Touris	sm & Communicati	ons Director to	Tourism [	Director
Depart	ment Name	Division Name	Funding Source	Org No.	Total Requested
Touri	st Bureau	Tourism  Justification and	Resort Tax Fund	552-8000	\$114,218
• Reclassify strategic over result in a non-General Functure. • This restrusupports the Before: Join by one Direction.	the Tourism and ersight, leadership et increase, howe d (\$114,218) decructuring enhanced Town's transpare et Tourism & Competer. Department se	ds, leadership demands, and	position to Tourism Doordination required. Resort Tax Fund res 114,218 increase.	Director to reflect This reclassifications.  This reclassification and the strategic of a standal of Director postitives and strategic for strategic of the str	ect the elevated cation does not ents to both the communications one Tourism sition focused egy. Reports stegic alignment vision of
•	rring the Director	efits or Alternative/Adversible to Tourism provides essurtmental coordination, and a	sential senior leadershi	p, ensuring hig	_
		D : 1D			
		Required Re New Pers			
Number of Positions	Tourism Directo	Title	Salary 122,004	Fringe Benefits 51,053	Cost \$173,057
-0.34	Tourism & Com	munications Director	(\$41,481)	(\$17,358)	(\$58,839
0.66	Net Cha	nnge	\$80,523	\$33,695	\$114,218
A accused Nis	ımb or	Other Recurring O			Coot
Account Nu	imber	U	escription		Cost
		One Time	Costs		
	ımber	<u> </u>	escription		Cost

Departm	nent Name	Division Name	Funding Source	Dept./ Org	Total Requested
Tourist Bureau		Tourism	Resort Tax Fund	8000-552	\$50,000
		Justification and	d Description		
These includincreased bid If Surfside is The requeste	de flooding mi odiversity and p selected amor ed amount is c	cial reef in Surfside that valigation during storms, peromotion of eco-tourism.  Ing other cities and the graph on the graph on the graph on the reef would recomment of the reef would recomment.	prevention of sand UM has applied fo ant is approved, th rant is denied and	d erosion from or a state grant e \$50,000 wou UM seeks to	the shoreline for this project ald not be used partner with th
		on would be handled exeric, and Earth Science.	clusively by the U	Iniversity of M	iami Rosensti
		eric, and Earth Science.  Required Re	esources	Iniversity of M	ami Rosenstie
		eric, and Earth Science.	esources	Pringe Benefits	Cost
School of Ma		eric, and Earth Science.  Required Re  New Pers	esources connel	Fringe	
School of Ma		eric, and Earth Science.  Required Re  New Pers	esources connel Salary	Fringe	
School of Ma	arine, Atmosphe	Required Re New Pers  Title  Other Recurring O	esources connel Salary	Fringe	
Number of Positions	arine, Atmosphe	Required Re New Pers  Title  Other Recurring O	Salary  perating Costs escription	Fringe	Cost
Number of Positions	nber	Required Re New Pers  Title  Other Recurring O	Salary  perating Costs escription	Fringe	Cost

Parks & Recreation Department Structure Change					
Department Name	Division Name	Funding Source	Dept/ Org No.	Total Requested	
Parks & Recreation		Resort Tax Fund	572-8000	(\$73,091)	

#### **Justification and Description**

The Assistant Parks & Recreation Director position is being eliminated. This results in a total decrease of \$145,406

The Parks and Recreation Supervisor is being reclassified to a Parks and Recreation Manager. This role will be instrumental in the management and administration of the Parks and Recreation Department, including oversight of programs, facilities, and departmental operations. This position will be allocated/split funded in the General Fund and Resort Tax Fund 50/50. This reclassification results in a total increase of \$65,297.

One Recreation Leader II position is being reclassified to a Parks and Recreation Coordinator. This change reflects the expanded scope of responsibilities assigned to the role. The reclassified position role will take on greater involvement in the oversight, coordination, and execution of Parks and Recreation programs, maintenance activities, and day-to-day operations. This reclassification aligns with departmental needs for mid-level support staff who can assist with program planning, logistical execution, and facility operations. This reclassification results in a total increase of \$7,018.

	Benefits or Alternative/Adver	rse Impact if not f	unded		
Required Resources					
	New Person	onnel			
Number of Positions	Title		Fringe Benefits	Cost	
-0.95	Assistant Parks & Recreation Director	(\$103,907)	(\$41,499)	(\$145,406)	
0.5	Parks & Recreation Manager	\$40,000	\$25,297	\$65,297	
1	Parks & Recreation Coordinator	\$45,888	\$24,594	\$70,482	
-1	Rec Leader II	(\$40,491)	(\$22,973)	(\$63,464)	
0	Net Change	\$5,397	\$1,621	\$7,018	
	Other Recurring Op	perating Costs			
Account Number Description Co					
	One Time	Costs			

		me Recreation Lea	- ( )		
Depart	ment Name	Division Name	Funding Source	Dept/Org No.	Total Requested
Parks an	d Recreation	Recreation	Resort Tax Fund	572-8000	\$48,50
		Justification an	d Description		
increasing visitors, it is This reque Center. Tennis Cer	public interest a essential to mai st is for a total c	perienced a consistently and demand. To ensure intain adequate staffing loof two (2) part-time Recrund demand have steadily taff members will assis	the safety, supervevels at all times at eation Leader I pos	rision, and eng the facility. sitions assigned sitating additions operations, ens	agement of a decision of the support. The support of the support o
enforcemer participants customer s Overall, the and weeke	nt of rules and for these position ervice at the center two positions would be two positions would and the nunity and hotel	facility policies, and connumbers will also help supporter.  The properties are the supporter.  The properties are the supporter.  The properties are the supporter.  The properties are the supporter.	t programming, events conter is adequated because the contert of the content of t	ent coordination tely staffed dur tively meet the	n, and genei ing peak hou
enforcemer participants customer s Overall, the and weeke	nt of rules and for these position ervice at the center two positions would be two positions would and the nunity and hotel	facility policies, and connex will also help supporter.  Will help ensure the Tennie Parks and Recreation Inguests.  The properties of Alternative/Adv	s Center is adequa Department to effect	ent coordination tely staffed dur tively meet the	n, and gener
enforcemer participants customer s Overall, the and weeke	nt of rules and for these position ervice at the center two positions would be two positions would and the nunity and hotel	facility policies, and connumbers will also help supporter.  Fill help ensure the Tennice Parks and Recreation Inguests.	s Center is adequal Department to effect erse Impact if not essources	ent coordination tely staffed dur tively meet the	n, and gener
enforcemer participants customer s Overall, the and weeke	at of rules and for these positions are two positions when the central structure is two positions when the central structure is two positions when the central structure is two positions when the central structure is two positions when the central structure is the central	racility policies, and connex will also help supporter.  We will also help supporter.  We have the Tennice Parks and Recreation I guests.  We will also help supporter.	s Center is adequal Department to effect erse Impact if not essources	ent coordination tely staffed dur tively meet the	n, and gener
enforcemer participants customer so Overall, the and weeke of the comr	t of rules and for these positions were two positions we had, enabling the nunity and hotel Benear Recreation Lear	racility policies, and connes will also help supporter.  Till help ensure the Tennie Parks and Recreation I guests.  Title  der I (each)	s Center is adequal Department to effect erse Impact if not essources	ent coordination tely staffed dure tively meet the funded Fringe	n, and genering peak hou growing need
enforcemer participants customer some of the comments of the c	t of rules and for these positions were two positions we had, enabling the nunity and hotel Benear Recreation Lear	racility policies, and connes will also help supporter.  Till help ensure the Tennie Parks and Recreation I guests.  Title	s Center is adequate Department to effect erse Impact if not esources  Sonnel  Salary	ent coordination tely staffed dure tively meet the funded  Fringe Benefits	n, and gener
enforcemer participants customer some of the comments of the c	t of rules and for these positions were two positions we had, enabling the nunity and hotel Benear Recreation Lear	racility policies, and connes will also help supporter.  Till help ensure the Tennie Parks and Recreation I guests.  Title  der I (each)	s Center is adequal Department to effect erse Impact if not essources  Sonnel  Salary  \$22,251	ent coordination tely staffed dure tively meet the funded  Fringe Benefits	n, and genering peak hou growing need
enforcemer participants customer so Overall, the and weeke of the comments of Positions 2	t of rules and for these positions were two positions we had, enabling the nunity and hotel  Recreation Lead  Total - 2	racility policies, and constant will also help supporter.  Till help ensure the Tennice Parks and Recreation If guests.  Title der I (each)  Positions  Other Recurring Constant will also help supported the Tennice Parks and Recreation If guests.	s Center is adequal Department to effect erse Impact if not essources  Sonnel  Salary  \$22,251	ent coordination tely staffed dure tively meet the funded  Fringe Benefits	n, and genering peak hou growing need
enforcemer participants customer some of the comments of the c	t of rules and for these positions were two positions we had, enabling the nunity and hotel  Recreation Lead  Total - 2	racility policies, and constant will also help supporter.  Till help ensure the Tennice Parks and Recreation If guests.  Title der I (each)  Positions  Other Recurring Constant will also help supported the Tennice Parks and Recreation If guests.	s Center is adequa Department to effect erse Impact if not esources Sonnel Salary \$22,251	ent coordination tely staffed dure tively meet the funded  Fringe Benefits	Cost \$24,25
enforcemer participants customer so Overall, the and weeke of the comments of Positions 2	nt of rules and for these positions were two positions we had, enabling the nunity and hotel  Recreation Lead  Total - 2	racility policies, and constant will also help supporter.  Till help ensure the Tennice Parks and Recreation If guests.  Title der I (each)  Positions  Other Recurring Constant will also help supported the Tennice Parks and Recreation If guests.	s Center is adequal Department to effect erse Impact if not essential Salary \$22,251  Operating Costs Description	ent coordination tely staffed dure tively meet the funded  Fringe Benefits	Cost \$24,25

## **FY 2026 New Capital Outlay Request**

30 New Lounge Chairs for Pool Deck				
Department	Division	Funding Source	Dept/ Org No.	Fiscal Impact
Parks and Recreation	Community Center	Resort Tax Fund	572-8000	\$15,000

#### Justification and Description

Replace 30 pool lounge chairs at the Community Center. In recent years, most of the chairs have been replaced. This would complete the final phase of the replacement process.

The existing chairs are over 14 years old and have significantly deteriorated over time due to constant exposure to sun, water, and heavy daily use. They are worn out, discolored, and in poor condition — making them both unsightly and uncomfortable for guests.

Purchasing these 30 chairs will:

- Enhance patron experience
- Improve safety
- Preserve facility standards.

#### Alternative/Adverse Impacts if not funded:

Adverse Impact:

Guest compaints and reduced satisfaction from use of furniture that is past its useful life.

Required Resources				
Account Number	Title or Description of Request	Cost		
102-8000-572-64-10	Capital Outlay - Machinery & Equipment	\$15,000		
	Other Recurring Operating Costs			
Account Number	Description	Cost		

FY 2026 New Capital Outlay Request				
ADA Beach Chair				
			Dept/	
Department	Division	Funding Source	Org No.	Fiscal Impact
	Commnity Center -			
Parks and Recreation	Aquatics	Resort Tax Fund	572-8000	\$3,500
Justification and Description				
use for both guests and staff. individuals safely and comfortable. An upgraded ADA beach chair work improve accessibility  Provide a more comfortable, equal access to the beach.  Enhance transportability as mand built for all-terrain moveme	oly across the sand. ill: safe, and dignified exper	ience for individuals are designed to be lig	with mobi ghtweight, o	lity needs, ensurin
Alternative/Adverse Impacts if	not funded:			
	Required Re	sources		
Account Number	Title or Desc	cription of Request		Cost
102-8000-572-64-10	Capital Outlay - Machine	ry & Equipment		\$3,500
	Other Recurring Op	<u> </u>	1	
Account Number	De	scription		Cost

## **FY 2026 New Capital Outlay Request**

Outdoor Y	ear-Round Lighti	ng - Commun	ity Cent	er
Department	Division	Funding Source	Dept/ Org No.	Fiscal Impact
Parks and Recreation	Community Center	Resort Tax Fund	572-8000	\$25,000

#### Justification and Description

Installation of year-round amber lighting on the palm trees surrounding the Community Center, including the front entrance and the middle of the pool deck. This project is designed to enhance the appearance and visibility of the facility while remaining fully compliant with environmental regulations, particularly during turtle nesting season.

Amber lighting was specifically chosen because it meets sea turtle-friendly guidelines, ensuring we protect our coastal wildlife while improving the Coummity Center's lighting aesthetics.

#### Benefits or Alternative/Adverse Impact if not funded

#### Benefits:

- Improved aesthetics
- Year-round visibility
- Environmental compliance

	Required Resources	
Account Number	Title or Description of Request	Cost
102-8000-572-64-10	Capital Outlay - Machinery & Equipment	\$25,000
	Other Recurring Operating Costs	
Account Number	Description	Cost

## **FY 2026 New Capital Outlay Request**

Replacement	t of Mosaic Tile Are	a Between Bot	h Pools	
			Dept/	
Department	Division	Funding Source	Org No.	Fiscal Impact
	Community Center -			
Parks and Recreation	Aquatics	Resort Tax Fund	572-8000	\$45,000

#### Justification and Description

Replacement of approximately 2,400 square feet of pool deck mosaic tiles located between both pools at the Community Center. These tiles are over 14 years old and have endured significant wear and tear due to years of foot traffic, exposure to water and chemicals, and natural aging.

A large number of the tiles break, loosen, or need replacement. As a result, our team is frequently performing patchwork just to maintain safety and functionality. This leads to an overall reduction in aesthetics of the pool deck area. Replacing this section will improve safety, enhance aesthetics, and reduce maintenance needs.

#### Alternative/Adverse Impacts if not funded:

Adverse Impact:

- The deteriorating condition of the current tiles will continue to pose safety concerns and contribute to a negative impression of the facility.
- Ongoing patchwork does not provide a long-term solution.
- Repair costs for labor and materials to maintain the area increase annually.

	Required Resources	
Account Number	Title or Description of Request	Cost
102-8000-572-64-10	Capital Outlay - Machinery & Equipment	\$45,000
	Other Recurring Operating Costs	<u> </u>
Account Number	Description	Cost

# R-1





### Police Forfeiture Fund

The Police Forfeiture Fund is funded through forfeitures, seizures, and confiscations related to criminal activity. Use of the funds is restricted to crime prevention initiatives. Supplanting (replacing) funding for other programs with this revenue is expressly prohibited.

The Chief of Police is authorized to certify that adopted expenditures comply with the revenue restrictions. The Chief of Police makes recommendations through the Town Manager to the Advisory Council concerning expenditures. It is not uncommon for the Town Commission to appoint itself as the Advisory Council as a cost saving measure. In the Town of Surfside, the Town Commission acts as the Advisory Council and has final funding authority.

# R-1



# 105 POLICE FORFEITURE FUND FINANCIAL SUMMARY

	F	Y 2024	FY 2025		FY 2025	1	FY 2026
		Actual naudited)	Adopted	E	Estimated	Р	roposed
FUNDS AVAILABLE							
Forfeiture Proceeds	\$	-	\$ -	\$	-	\$	-
Interest Earnings		-	-		-		
TOTAL SOURCES	\$	-	\$ -	\$	-	\$	-
Projected Restricted Fund Balance Beginning		122,227	66,919		106,554		50,611
TOTAL	\$	122,227	\$ 66,919	\$	106,554	\$	50,611
<u>APPROPRIATIONS</u>							
Operating Items	\$	12,923	\$ 34,300	\$	34,300	\$	23,300
Capital Outlay		2,750	_		-		-
Non-Operating		-	21,643		21,643		21,643
TOTAL APPROPRIATIONS	\$	15,673	\$ 55,943	\$	55,943	\$	44,943
Projected Restricted Fund Balance Ending		106,554	10,976		50,611		5,668
TOTAL	\$	122,227	\$ 66,919	\$	106,554	\$	50,611

### **Police Forfeiture Fund**

The Police Forfeiture Fund is a Special Revenue Fund within the Town of Surfside's budget. This means that the income, like all Special Revenue Funds, is derived from specific sources and is restricted to specific allowable uses. Funding for the Police Forfeiture Fund is derived primarily from the sale of legally seized (taken) assets. The permissible use for revenue resulting from the sale of these assets is restricted by State law to specific types of equipment, training, overtime, enforcement or crime prevention projects and/or programs. Often there is a very long lag time from when the assets are seized and when the Town receives its share of the disposition.

The Police Chief is primarily responsible for identifying and certifying that expenditures from this fund are compliant with the restricted legitimate uses. Generally, the funding may be utilized to support the creation of new programs and to supplement, but not supplant, funding for equipment, crime prevention, crime detection, and enforcement. In FY 2026, the shared cost of a School Resource Officer at Ruth K. Broad K-8, a citizen's police academy and other crime prevention/community policing initiatives are funded.

One of the conditions for receiving this restricted funding is that it needs to be used or have a planned use for accumulated funds. The funding has been used for the department's purchase of weapons, radios, bicycle and work utility beach vehicle purchases, a secure ID access system, surveillance equipment, vehicles for undercover operations electronic data storage, tactical equipment, supplemental training and other qualified expenditures.

A personnel complement chart is not provided for this fund as there are no positions funded. This fund is supported by personnel budgeted in other funds. Under the existing authorizing legislation for this restricted revenue, no provision allows for a transfer (or use) of forfeiture revenues for indirect administrative costs. Therefore, no transfer to the General Fund is budgeted.

The fund's primary revenue source is from the sale of legally seized assets which may be used to supplement funding for public safety uses as noted above. This revenue stream and the timing of the Town's receipt of its distributive share is volatile. There was no actual distributive share of revenue to the Town in FY 2024. No revenues are budgeted in FY 2025 and FY 2026. As a result, the FY 2026 ending fund balance is projected at \$5,668. The Town will appropriate \$44,943 of its estimated fund balance in FY 2026 for the use of forfeiture funds for allowable public safety expenditures.

## **105 POLICE FORFEITURE FUND**

	F	Y 2024	F	Y 2025	F	Y 2025	F	Y 2026
	_	Actual naudited)	A	dopted	Es	timated	Pr	oposed
REVENUES								
Forfeiture Proceeds	\$	-	\$	-	\$	-	\$	-
Use of Fund Balance		-		55,943		55,943		44,943
TOTAL REVENUES	\$		\$	55,943	\$	55,943	\$	44,943
EXPENDITURES Operating Expenses Capital Outlay Aids to Government Agencies	\$	12,923 2,750	\$	34,300 - 21,643	\$	34,300 - 21,643	\$	23,300 - 21,643
Contingency/Return to Reserves		_		_		_		_
TOTAL EXPENDITURES	\$	15,673	\$	55,943	\$	55,943	\$	44,943
Net Results	\$	(15,673)	\$		\$		\$	_

### Significant Changes from FY 2025 Adopted Budget +/(-)

#### Non-Operating Expenses

Specialized equipment decrease -

funded in General Fund \$ (10,000) No Police Summer Teen Camp \$ (1,000)

## **105 POLICE FORFEITURE**

## **REVENUES**

		FY	2024	FY 2025	ı	FY 2025	F	Y 2026
Line Item:	105-521:		tual udited)	 Adopted	E	stimated	P	roposed
Fines & F	<u>orfeitures</u>							
359-2015	State Confiscations	\$	-	\$ -	\$	-	\$	-
Total	Fines & Forfeitures	\$	-	\$ -	\$	-	\$	
Miscellan	eous Revenues							
392-0000	Appropriated Fund Balance	\$	-	\$ 55,943	\$	55,943	\$	44,943
Total	Miscellaneous Revenues	\$	-	\$ 55,943	\$	55,943	\$	44,943
TOTAL	Police Forefeiture Fund Revenues	\$	-	\$ 55,943	\$	55,943	\$	44,943

# 105 POLICE FORFEITURE FUND

**EXPENDITURES** 

		F	Y 2024	FY 2025		FY 2025		FY 2026
Line Item	Prefix: 105-3300/3400/3500-521:		Actual naudited)	Adopted	E	estimated	F	Proposed
Suffix	Object Description							
Operating	Expenses							
4810	Promotional Activities	\$	8,337	\$ 9,000	\$	9,000	\$	9,000
4911	Other Current Charges		3,900	18,500		18,500		7,500
5225	Bank & Merchant Fees		686	1,100		1,100		1,100
5290	Miscellaneous Operating Supplies			5,700		5,700		5,700
Total	Operating Expenses	\$	12,923	\$ 34,300	\$	34,300	\$	23,300
Capital Ou	<u>utlay</u>							
6410	Machinery and Equipment	\$	2,750	\$ -	\$	-	\$	-
Total	Capital Outlay	\$	2,750	\$ -	\$	-	\$	
Non-opera	ating Expenses							
8100	Aids to Government Agencies	\$	-	\$ 21,643	\$	21,643	\$	21,643
Total	Non-operating Expenses	\$	-	\$ 21,643	\$	21,643	\$	21,643
Total	Forfeiture Fund Expenditures	\$	15,673	\$ 55,943	\$	55,943	\$	44,943

# R-1





## Municipal Transportation Fund

The Town operates an On-Demand Freebee Service which provides transportation services connecting to large mass transit services. This service is made possible through the use of the Citizens Independent Transportation Trust (CITT) funds. The funds are generated through the Miami-Dade County half-penny sales surtax and results from a citizens' initiative to improve transportation throughout the County.

A minimum of 20% of the surtax proceeds are required to be spent on transit uses and the Town of Surfside exceeds this obligation. The Town is also required to continue its separately funded maintenance efforts called Maintenance of Effort (MOE). The Town meets this obligation through street maintenance expenditures in the General Fund and the Stormwater Fund.

The balance of surtax proceeds (total less transit uses) may be spent on new projects or programs which provide transportation enhancement with a preference for improving pedestrian (non-motorized) safety and access to mass transit systems.

# R-1



# **107 Municipal Transportation Fund FINANCIAL SUMMARY**

		Y 2024 naudited)	ı	FY 2025		FY 2025	F	FY 2026
		 Actual	A	Adopted	E	Estimated	Р	roposed
FUNDS AVAILABLE Transit Surtax Proceeds		\$ 375,077	\$	309,433	\$	309,433	\$	309,433
Miscellaneous Revenues Interest		-		- 750		- 750		-
TOTAL SOURCES Fund Balance Beginning		\$ <b>375,077</b> 715,208	\$	<b>310,183</b> 648,715	\$	<b>310,183</b> 760,205	\$	<b>309,433</b> 604,436
	TOTAL	\$ 1,090,285	\$	958,898	\$	1,070,388	\$	913,869
APPROPRIATIONS								
Operating Expenses		\$ 276,429	\$	235,500	\$	235,500	\$	363,020
Capital Outlay		36,782		-		214,980		476,322
Transfers to Other Funds		 16,869		15,472		15,472		15,472
TOTAL APPROPRIATI	ONS	\$ 330,080	\$	250,972	\$	465,952	\$	854,814
Fund Balance Ending		760,205		707,926		604,436		59,055
	TOTAL	\$ 1,090,285	\$	958,898	\$	1,070,388	\$	913,869

### **Municipal Transportation Fund**

The Municipal Transportation fund is a Special Revenue Fund within the Town of Surfside's budget. Funding for the Municipal Transportation Fund comes from the Town's pro-rata share of a half-cent discretionary sales surtax on purchases made in Miami-Dade County. These Charter County Transportation Sales Surtax proceeds are made available to promote the Peoples' Transportation Plan (PTP) administered by the Citizens' Independent Transportation Trust (CITT) for use on local transportation and transit projects.

The Town estimates a \$309,433 surtax proceeds distribution from Miami Dade County for use on local transportation and transit projects. Municipalities must apply at least twenty percent (20%) of their share of surtax proceeds toward transit uses. The Town applies its required transit share obligation of \$61,887 through the provision of On-Demand Freebee Services.

To enhance locally operated public transportation services to match the local travel needs of residents and visitors, and improve first and last mile connectivity, the Town entered into an interlocal agreement with Miami-Dade County in January 2024 relating to the operation of the Town's on-demand transportation services. This allows the Town to use its municipal share of surtax proceeds to fund on-demand services. The on-demand service provides a primary mode of public transportation for commuters within Surfside, complements the existing Miami-Dade Department of Transportation and Public Works (DTPW) bus routes with a commuter option for first and last mile connectivity to the nearest bus stop, and helps increase the use of these regional services. This service replaced the community bus service.

In July 2025, on-demand service was expanded with an additional vehicle and an extended service area. The annual expenditure for on-demand services is projected at \$287,760. The Town received a cost reimbursement grant Public Transportation Grant from the Florida Department of Transportation (FDOT) of \$120,898 in FY 2025. The reimbursement is expected to partially offset the FY 2026 expanded cost of this service.

Additional service information on the on-demand service can be found at: <a href="https://www.townofsurfsidefl.gov/news-and-events/news-detail/2024/04/08/freebee-service-begins-april-10">https://www.townofsurfsidefl.gov/news-and-events/news-detail/2024/04/08/freebee-service-begins-april-10</a>

The Town commenced Phase I of an improvement project in FY 2025 for traffic calming measures to install speed tables and roundabouts at various locations throughout the Town over a two-year period. In FY 2026, approximately sixteen speed tables, four roundabouts, and pavement markings will be installed under Phase II, and funding for the current estimated cost of \$476,322 is appropriated. The implementation of this speed management strategy aims to reduce vehicular speeds to enhance safety, promote safe mobility for road users, and improve traffic flow.

The following are funded in FY 2025 through CITT:

On-Demand Services	\$ 263,500
Traffic Consulting Services	25,000
Sidewalk Replacements	45,000
Bus Stop Maintenance	4,500
Roadway Painting & Repairs	5,000
Bike Lane Painting & Striping	20,000
Speed Table & Traffic Circle Improvements	476,322
5% (maximum) Administrative Transfer	 15,472
Total	\$ 653,472

General Town administrative support services provide a number of services for this fund (such as: planning, general management, budgeting, accounting, reporting, and provision of related work space and other indirect costs). The Municipal Transportation Fund offsets some of these costs with a service payment of \$15,472.

The restricted fund balance as of September 30, 2024 was \$715,208; the unaudited restricted fund balance is projected to be \$760,205 at the end of FY 2024. The Town projects that a traffic calming improvement phased over two years at a total cost of approximately \$691,302 will be funded through the use of these reserves.

No personnel complement chart is provided for this fund as the Municipal Transportation (CITT) Fund has no personnel assigned.

## **On-Demand Point-to-Point Transportation Services**

#### **Objective**

To complement eixsting Miami Dade Transit (MDT) service

Provide direct transportatin to destinations in Surfside

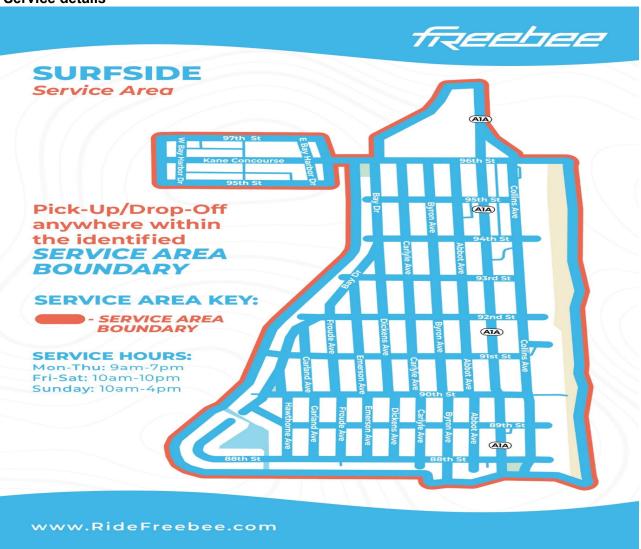
Access and connect to neighboring municipalities of Bal Harbour and Bay Harbor Islands

Access and connect to North Beach Library and North Beach Trolley

Connect to Miami Dade Transit (MDT) service

Access and connect to distinations throughout the region

#### Service details



## **107 Municipal Transportation Fund**

	F	Y 2024	F	Y 2025	ı	FY 2025	F	Y 2026
		Actual naudited)		dopted	E	stimated	P	roposed
REVENUES Transit Surtax Proceeds Interest Use of Fund Balance TOTAL REVENUES	\$ <b>\$</b>	375,077 - - - 375,077	\$ <b>\$</b>	309,433 750 - 310,183	\$ <b>\$</b>	309,433 750 155,769 <b>465,952</b>	\$	309,433 - 545,381 <b>854,814</b>
EXPENDITURES Operating Expenses Capital Outlay Transfer to General Fund Contingency/Return to Reserves TOTAL EXPENDITURES	\$	276,429 36,782 16,869 -	\$	235,500 - 15,472 59,211 <b>310,183</b>	\$ <b>\$</b>	235,500 214,980 15,472 - 465,952	\$ <b>\$</b>	363,020 476,322 15,472 - 854,814
Net Results	\$	44,997	\$	0	\$		\$	0

Significant Changes from FY 2025 Adopted Budget +/(-)
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Operating Expenses	_	
On-demand service increase		\$107,520
Striping of bike lane		\$20,000
Capital Outlay	_	
Traffic calming improvements	\$	476,322

## **107 MUNICIPAL TRANSPORTATION FUND**

### **REVENUES**

		1	FY 2024		FY 2025		FY 2025		FY 2026
Line Item Prefix: 107-549-:		(U	Actual naudited)	,	Adopted	E	stimated	P	roposed
Service Re	evenues								
338-1000	Transit Surtax Proceeds	\$	375,077	\$	309,433	\$	309,433	\$	309,433
Total	Services Revenues	\$	375,077	\$	309,433	\$	309,433	\$	309,433
Miscellane	eous Revenues								
361-1000	Interest Earnings	\$	-	\$	750	\$	750	\$	-
392-0000	Use of Restricted Fund Balance		-		-		155,769		545,381
Total	Miscellaneous Revenues	\$	-	\$	750	\$	156,519	\$	545,381
Total	Transportation Fund Revenues	\$	375,077	\$	310,183	\$	465,952	\$	854,814

## **107 MUNICIPAL TRANSPORTATION FUND**

## **EXPENDITURES**

		ı	FY 2024	I	FY 2025	ı	FY 2025		FY 2026
Line Item Prefix: 107-8500-549-:		(U	Actual (Unaudited)		Adopted		Estimated		Proposed
Suffix	Object Description	_							
Operating Ex	<u>kpenses</u>								
3110	Professional Services	\$	102,250	\$	25,000	\$	25,000	\$	25,000
3410	Other Contractual Services		169,385		156,000		156,000		263,520
4911	Other Current Charges		4,794		54,500		54,500		74,500
Total	Operating Expenses	\$	276,429	\$	235,500	\$	235,500	\$	363,020
Capital Outla	<del>-</del>								
541-6310	Infrastructure - Improvements	\$	-	\$	-	\$	214,980	\$	476,322
6320	Improvements other than Building		36,782		-		-		-
Total	Capital Outlay	\$	36,782	\$	-	\$	214,980	\$	476,322
Non-operatir	ng Expenses								
581-9101	Transfer to General Fund	\$	16,869	\$	15,472	\$	15,472	\$	15,472
549-9910:20	Contingency/Reserve		-		59,211		-		
Total	Non-operating Expenses	\$	16,869	\$	74,683	\$	15,472	\$	15,472
Total	Transportation Fund Expenditures	\$	330,080	\$	310,183	\$	465,952	\$	854,814

### **Capital Improvement Project**

	Townwide Traffic Calming and Pedestrian
Project	Safety Phase II
Location	Townwide
Priority	
	Public Works -Capital Improvement
Department	Projects

#### Description/Justification

Objective: To enhance pedestrian safety, reduce vehicular speeds, and improve neighborhood livability through strategic traffic calming measures. The implementation of traffic circles and paver speed tables is essential to improve safety, reduce speeding, and enhance the livability of local streets. These measures:

Reduce vehicle speeds and improve pedestrian safety, especially near schools, parks, and residential zones.

Lower crash rates, particularly at intersections, and decrease crash severity. Improve traffic flow without full stops, reducing idling and emissions. Enhance aesthetics and neighborhood appeal through attractive paver designs and landscaped traffic circles.

Support long-term cost savings by reducing crash-related expenses and maintenance needs.

Overall, these interventions create safer, calmer, and more people-friendly streets while maintaining access for emergency and service vehicles.



						Five Year	Prior Fiscal
PROJECT COSTS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	Years
Plans and Studies						\$0	
Land/Site						\$0	
Engineering/Architecture						\$0	
Construction	476,322					\$476,322	
Equipment						\$0	
Other						\$0	
TOTAL COST	\$476,322	\$0	\$0	\$0	\$0	\$476,322	\$0

						Five Year	
FUNDING SOURCES	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	
Transportation Fund - CITT	476,322					\$476,322	
						\$0	
						\$0	
TOTAL	\$476,322	\$0	\$0	\$0	\$0	\$476,322	

						Five Year	
ANNUAL OPERATING IMPACT	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total	
Personnel						\$0	
Operating	\$0	\$9,000	\$9,270	\$9,548	\$9,835	\$37,653	
Capital Outlay						\$0	
Other						\$0	
TOTAL	\$0	\$9,000	\$9,270	\$9,548	\$9,835	\$37,653	



## **Building Fund**

The Building Fund is a special revenue fund to account for the building department activities within the Town. Revenues sources are generated from fees for the issuance of building permits and inspections related to construction, building, renovation, alteration, repair or other activity requiring a permit by the Code of Ordinances or the Florida Building Code. The fees fund building department operations.

# R-1



# 150 Building Fund FINANCIAL SUMMARY

		FY 2024	FY 2025	FY 2025	FY 2026
		Actual (Unaudited)	Adopted	Estimated	Proposed
FUNDS AVAILABLE Building Permits Miscellaneous Revenues		\$ 1,206,981 152,522	\$ 466,100 120,000	\$ 1,723,688 120,000	\$ 460,100 120,000
Other Revenues		4,427	2,000	2,000	2,000
TOTAL SOURCES		\$ 1,363,930	\$ 588,100	\$ 1,845,688	\$ 582,100
Projected Fund Balance Beginning		3,225,465	2,887,091	3,523,911	3,807,677
	TOTAL	\$ 4,589,395	\$ 3,475,191	\$ 5,369,599	\$ 4,389,777
APPROPRIATIONS Personnel Costs Operating Expenses Capital Outlay Administrative Charge Transfer to Other Funds TOTAL APPROPRIATIONS		\$ 752,983 167,320 2,148 143,033 - \$ 1,065,484	\$ 1,028,875 216,780 - 142,512 - \$ 1,388,167	\$ 1,028,875 390,535 - 142,512 - \$ 1,561,922	\$ 1,120,236 284,221 - 220,724 - \$ 1,625,181
Projected Fund Balance Ending		3,523,911	2,087,024		2,764,596
	TOTAL	\$ 4,589,395	\$ 3,475,191	\$ 5,369,599	\$ 4,389,777

## **Building Services Department**

The Building Services Department mission is to facilitate quality construction for the safety and enhancement of the lives of the citizens of the Town of Surfside. Our goal is to continually raise the levels of professionalism and work to create an environment of cooperation and mutual benefit with those we serve.

#### Services, Functions, and Activities:

The Building Services Department provides a full range of services to its residents, contractors and developers of our Town with the aim of ensuring that all buildings and other regulated structures comply with the Building Department's commitment to protect health, safety and welfare of people in the built environment. Helping people build better buildings of all types through compliance with the Florida Building Code and related Federal, State and Town adopted laws, statutes, codes and ordinances ensures that safe and compliant buildings are constructed, occupied and enjoyed by all.

#### The Building Services Department provides the following services:

**Permit Clerks** (Under the Supervision of the Building Department Supervisor)

- o Building permit applications are submitted digitally and in hard copy at the front counter.
- o Applications are reviewed, checked for completeness, scanned and assigned a number.
- Permit documents and construction plans are then sent out digitally for concurrent review by Planning, Structural, Mechanical, Electrical, Plumbing, Public Works, Code Compliance, and Building Plans Examiners.
- Permit documents once approved are processed; fees collected and permits are issued.

#### Inspectors

- Licensed inspection professionals perform field inspections within their respective disciplines for compliance with approved plans and permit documents, the current version of the Florida Building Code, and all applicable laws, statutes, and ordinances. These disciplines are: Building, Roofing, Plumbing, Electrical and Mechanical Trades.
  - Each trade requires a separate license issued by the State of Florida DACS.
- Inspections are performed to evaluate structures for possible hazards and habitability in violations and unsafe structures cases.
- o Inspectors also perform post-disaster inspections and evaluations.

#### **Plans Examiners**

Licensed Plans Examiners perform plan reviews, within their respective disciplines, of permit documents, including but not limited to building plans, structural calculations, geotechnical reports, equipment and material specifications and shop drawings. The plan review disciplines are: Structural, Building, Plumbing, Electrical and Mechanical trades. These reviews are performed to ascertain compliance with the Florida Building Code(s) and all applicable laws, statutes and ordinances.

#### **Community Rating System Coordinator/ Flood Plans Examiner**

o Floodplain management, including aspects of the Town's participation in FEMA's National Flood Insurance Program (NFIP) Community Rating System (CRS) are administered under the Building Department. Development compliance with federal, state, and local floodplain regulations is intended to safeguard public health, safety, and general welfare, and mitigate loss from flooding in flood hazard areas.

#### Fiscal Year 2025 Accomplishments:

- Continued scanning/digitizing archived existing building plans for upload to the Town website for convenient public records access.
- Implemented full digital capability to the permit process.
- o Added additional on call Inspectors/Reviewers to better serve the Town's needs.
- o Begun the process to fully develop the Electronic Permitting and Licensing upgrade.
- Installed a certified Business Tax Professional to oversee BTR and C/U's.
- Hired full time Building Official/Director.
- Increased the professionalism and expertise of our staff through training and achievement of important credentials and certifications. For example: 1. Building Supervisor to become Certified Flood Plan Manager; 2. Permit Clerks to become ICC Certified Permit Technicians (CPT).
- o Provided the Town of Surfside with courteous, knowledgeable, expeditious and professional building construction guidance reflecting a commitment to the highest ideals and principles of ethical conduct in safeguarding life, health and the public welfare.
- Continued to practice excellence in managing the Town of Surfside Special Flood Hazard Area per the Federal Emergency Management Agency's (FEMA) National Flood Insurance Program (NFIP) and the Town Floodplain Ordinance.
- Processed applications, coordinated and contributed to all Planning and Zoning Board meeting agendas and participated in all meetings.
- Coordinated and managed Town ADA issues, 40-year Building Recertification Program, and the Expired Permit Renewal Program.

#### Fiscal Year 2026 Objectives:

- o Continue the digitization of the permitting process to include Digital Permit Documents and Digital Plans Review. This will result in a reduction of permit and plan review timelines.
- o Streamline Building process even further through upgrades on software.
- Continue training and developing our Inspectors/Reviewers in education and licensing.
- Continue to implement the new Customer Self Service (CSS) portal for the permitting process.
- Create to implement the Contractor Portal on the Town website through which permit holders can view and manage permits, request inspections, view inspection results and pay permit fees.

- Continue to develop and manage a process to address all expired building permits within the Town's reporting and tracking system.
- o Provide the Town of Surfside with courteous, knowledgeable, expeditious and professional building construction guidance reflecting a commitment to the highest ideals and principles of ethical conduct in safeguarding life, health and the public welfare.
- Continue to practice excellence in managing the Town of Surfside Special Flood Hazard Area per the Federal Emergency Management Agency's (FEMA) National Flood Insurance Program (NFIP) and the Town Floodplain Ordinance.
- o Process applications, coordinate and contribute to all Planning and Zoning Board meeting agendas and continue participation in all meetings.
- o Attend, participate in and be a resource for all Town Commission Meetings.
- Coordinate and manage Town ADA issues.
- o Initiate the newly adopted 30-year Building Recertification program, the 25 Year Milestone, and the Expired Permit Renewal Program.
- o Continue scanning/digitizing archived existing building plans for upload to the Town
- Website for convenient public records access.

Goal: Efficient and effective delivery of all Town Services	Priority 2: Excellence in Municipal	Service D	elivery				
	Goal: Efficient and effective delivery of all Town Services						
FY 2021 FY 2022 FY 2023 FY 2024 FY 202		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Performance Measures	Actual	Actual	Actual	Estimated	Estimated
Completed Plan Reviews	3,125	2,435	3,285	2,979	3,109
Completed Inspections	2,459	2,077	3,300	2,914	2,270
Code: Building Related Cases (no work permit)	61	30	87	74	36
Forty Year Case Management	2	2	3	10	10
Building Code Effectiveness Grading	3	2	3	3	3
Community Rating System (CRS)	7	6	6	6	6

## 150 Building Fund

	ı	FY 2024	FY 2025			FY 2025	FY 2026		
DEVENUE		Actual naudited)	Adopted		Estimated		_ F	Proposed	
REVENUES Building Permits Miscellaneous Revenues	\$	1,206,981 215	\$	466,100	\$	1,723,688	\$	460,100	
Other Revenues		4,427		2,000		2,000		2,000	
Interest		152,307		120.000		120,000		120.000	
Use of Fund Balance		-		800,067		-		1,043,081	
TOTAL REVENUES	\$	1,363,930	\$	1,388,167	\$	1,845,688	\$	1,625,181	
EXPENDITURES									
Personnel Costs	\$	752,983	\$	1,028,875	\$	1,028,875	\$	1,120,236	
Operating Expenses		167,320		216,780		390,535		284,221	
Capital Outlay		2,148		-		-		-	
Transfer to General Fund		143,033		142,512		142,512		220,724	
Contingency/Return to Reserves						283,766			
TOTAL EXPENDITURES	\$	1,065,484	\$	1,388,167	\$	1,845,688	\$	1,625,181	
Net Results	\$	298,446	\$	-	\$	-	\$	-	
Significant Changes from FY 2025 Adopted Budget +/(-)									
Personnel Services									
Planned merit pay, salary and benefit adjustments	\$	147,474							

Personnel Services	_	
Planned merit pay, salary and benefit adjustments	\$	147,474
Community Rating System Coordinator/ Flood Plans Review part-time position eliminated	\$	(56,113)
Operating Expenses	_	
Phased completion to digitize building records increase	\$	35,000
Outside inspections increase	\$	10,000
Building plans software annual increases	\$	6,895
Vehicle usage, fleet replacement & fuel	\$	11,431
Training needs increase	\$	5,000
Non-operating Expenses	_	
Administrative charge cost increase	\$	78,212

Personnel Complement											
		Funded				Funded					
	Full	Part			Full	Part					
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs			
Building Official	1.00			1.00	1.00			1.00			
Building Supervisor II - Administrative	1.00			1.00	1.00			1.00			
Building Supervisor I - Permits	1.00			1.00	1.00			1.00			
Building Permit Clerk <sup>1</sup>	2.00			2.00	3.00			3.00			
Building Permit Clerk II	0.00			0.00	0.00			0.00			
Building Permit Clerk I	0.00			0.00	0.00			0.00			
Customer Service Representative 1	1.00			1.00	0.00			0.00			
Community Rating System Coordinator/ Flood Plans											
Review <sup>2</sup>		1.00		0.50		0.00		0.00			
Plumbing Inspector		1.00		0.50		1.00		0.50			
Mechanical Inspector		1.00		0.50		1.00		0.50			
Structural/ Plans Examiner		1.00		0.50		1.00		0.50			
Building Inspector/Plans Examiner		1.00		0.50		1.00		0.50			
Total	6.00	7.00	0.00	9.50	6.00	6.00	0.00	9.00			

<sup>&</sup>lt;sup>1</sup>For operational needs during FY 2025, the full-time Customer Service Representative position was converted to a full-time Building Permit Clerk position.

<sup>&</sup>lt;sup>2</sup>Position transferred from Executive Department during FY 2025. Position closed in FY 2026 - see program modification.

# **BUILDING SERVICES (2500) 150 Building Fund**REVENUES

			FY 2024 FY 2025			FY 2025		FY 2026	
Line Item	Prefix: 150-524-:	Actual (Unaudited)			Adopted		Estimated		Proposed
322-1000	Building Permits	\$	1,024,082	\$	375,000	\$	1,632,588	\$	375,000
322-2000	Electrical Permits		23,539		20,000		20,000		20,000
322-3000	Plumbing Permits		23,518		18,000		18,000		18,000
322-4000	Mechanical Permit		60,816		5,000		5,000		5,000
322-5000	Re-Inspection Fees		80		-		-		-
322-6000	Structural Review		13,130		40,000		40,000		40,000
322-7000	Public Works Permits - ROW		75		-		-		_
322-7500	Zoning Review		-		100		100	100	
322-8600	Certificate of Use		-		5,500		5,500		-
322-8700	Certificate of Occupancy		25,030		-		-		-
322-9000	Pool Permits		17,665		_		-		_
322-9600	Permits - 40 Year Certification		2,085		2,500		2,500		2,000
322-9700	Renewal Permit Fees		16,961		_		_		_
TOTAL	Permits/Licenses/Inspection	\$	1,206,981	\$	466,100	\$	1,723,688	\$	460,100
361-1000	Interest Earnings	\$	152,307	\$	120,000	\$	120,000	\$	120,000
369-9010	Other Miscellaneous Revenues	•	215	·	-	·	-	•	-
TOTAL	Miscellaneous Revenues	\$	152,522	\$	120,000	\$	120,000	\$	120,000
0.4.4.0000	D 110	•				•		•	
341-8000	Permit Penalties	\$	4,427	\$	2,000	\$	2,000	\$_	2,000
TOTAL	Other Revenues	\$	4,427	\$	2,000	\$	2,000	\$	2,000
392-0000	Appropriated Fund Balance	\$	-	\$	800,067	\$	-	\$	1,043,081
TOTAL	Appropriated Fund Balance	\$	-	\$	800,067	\$	-	\$	1,043,081
Total	Building Fund Revenues	\$	1,363,930	\$	1,388,167	\$	1,845,688	\$	1,625,181
			, ,	_	, , -	_	, ,	_	

# BUILDING SERVICES (2500) 150 Building Fund EXPENDITURES

		FY 2024			FY 2025	FY 2025		FY 2026	
Line Item Pr	refix: 150-2500-524-:		Actual naudited)		Adopted	E	Stimated	Proposed	
Suffix	Object Description								
Personnel S	Services_								
1210	Regular Salaries	\$	334,801	\$	487,515	\$	487,515	\$	475,558
1310	Other Salaries		260,220		270,860		270,860		319,123
1410	Overtime		2,648		10,000		10,000		10,000
1510	Special pay		2,817		3,900		3,900		1,250
2110	Payroll Taxes		45,987		59,401		59,401		61,654
2210	Retirement Contribution		56,546		76,306		76,306		82,579
2310/2315	Life & Health Insurance		49,048		105,249		105,249		149,314
2410	Workers Compensation		-		12,444		12,444		17,558
2510	Unemployment Compensation		916		-		-		-
2610	Other Post Employment Benefits		-		3,200		3,200		3,200
Total	Personnel Services	\$	752,983	\$	1,028,875	\$	1,028,875	\$	1,120,236
Operating E	xpenses								
3110	Professional Services	\$	92,359	\$	23,785	\$	197,540	\$	70,000
3410	Other Contractual Services		23,836		94,000		94,000		94,000
4009	Car Allowance		2,181		4,200		4,200		-
4110	Telecommunications		4,348		2,760		2,760		2,760
4111	Postage		406		350		350		350
4403	Equipment/Vehicle Leasing		7,345		18,736		18,736		18,736
4601	Maintenance Service/Repair Contracts		10,901		31,149		31,149		38,044
4610	Vehicle Maintenance - Usage		-		-		-		2,707
4613 4710	Vehicle Maint Fleet Replacement Printing & Binding		-		5,900		5,900		6,924 5,900
4911	Other Current Charges		423		3,000		3,000		3,000
5110	Office Supplies		3,695		5,700		5,700		5,700
5214	Uniforms		481		2,000		2,000		2,000
5216	Vehicle Maintenance - Fuel		-		2,000		2,000		1,800
5225	Merchant Fees		16,904		13,200		13,200		13,200
5290	Miscellaneous Operating Supplies		(65)		1,500		1,500		1,500
5410	Subscriptions and Memberships		1,523		2,000		2,000		2,100
5520	Conferences and Seminars		2,983		3,500		3,500		5,500
5520 5510	Training & Educational		۷,903 -		5,000		5,000		10,000
Total	Operating Expenses	\$	167,320	\$	216,780	\$	390,535	\$	284,221
ı Otai	Operating Expenses	Ψ	101,320	Ψ	210,700	Ψ	000,000	Ψ	∠∪ <del>1</del> ,∠∠ I

# BUILDING SERVICES (2500) 150 Building Fund EXPENDITURES

		FY 2024			FY 2025		FY 2025	FY 2026		
Line Item Prefix: 150-2500-524-:		Actual (Unaudited)			Adopted		Estimated	F	Proposed	
Suffix	Object Description									
Capital Out	<u>tlay</u>									
6220	Town Hall Improvements	\$	250	\$	-	\$	-	\$	-	
6410	Machinery and Equipment	\$	1,898	\$	-	\$	-	\$		
Total	Capital Outlay	\$	2,148	\$	-	\$	-	\$		
Non-operat	ting Expenses									
581-9101	Administrative Charge	\$	143,033	\$	142,512	\$	142,512	\$	220,724	
9910	Contingency/Reserve		-		-		283,766		_	
Total	Non-operating Expenses	\$	143,033	\$	142,512	\$	426,278	\$	220,724	
Total	Department Expenditures	\$	1,065,484	\$	1,388,167	\$	1,845,688	\$	1,625,181	

## FY 2026 New Program Enhancement (Modification)

# Building Department Structure Change

Building Department Structure Change										
Co	Community Rating System Coordinator/ Flood Plans Review									
Part-time Position Eliminated										
			Funding	Dept/ Org	Total					
Depart	ment Name	Division Name	Source	Requested						
- 1					•					
В	uilding		Building Fund	524-2500	(\$56,703)					
		Justification and	Description							
The Comm	unity Rating Sy	stem Coordinator/ Floo	d Plans Review	part-time po	sition is being					
	The Community Rating System Coordinator/ Flood Plans Review part-time position is being eliminated. This results in a total decrease of \$56,703									
		, , ,								
The Building Official will perform these duties.										
	g Official Will per	ioriii triese duties.								
	Benefi	ts or Alternative/Adver	se Impact if not t	funded						
		Required Res	sources							
New Personnel										
Positions		Title		Benefits	Cost					
-0.5			(\$52,000)	(\$4,703)	(\$56,703)					

## **Other Recurring Operating Costs**

Account Number	Description	Cost

### **One Time Costs**

# R-1





## **Enterprise Funds**

This section contains information about the Town's Enterprise Funds.

The Town's four enterprises are:

- 1) Water and Sewer
- 2) Municipal Parking
- 3) Solid Waste
- 4) Stormwater Utility

Information about these funds includes: a fund summary, summary revenues, summary expenses with expense history, program modifications, and capital improvement projects associated with the fund.

# R-1





### Water and Sewer Fund

The Town operates its own water and sewer enterprise fund. Town water is purchased from Miami-Dade County at wholesale rates and transmitted through Town owned water lines. Wastewater (sewer) runs through the Town's collection system and is discharged under an agreement with the City of Miami Beach.

Information about this fund includes: a fund summary of finances, a narrative summary of the fund's operations, a summary of revenues, a summary of expenses with expense history, program modifications, and capital improvement projects.

# R-1



# 401 WATER & SEWER FUND FINANCIAL SUMMARY

		FY 2024		FY 2025	FY 2025			FY 2026
	<u>(</u> L	Actual Inaudited)		Adopted		Estimated	ı	Proposed
FUNDS AVAILABLE								
Service Revenues	\$	4,258,848	\$	4,457,151	\$	4,457,151	\$	4,832,760
Miscellaneous Revenues		1,844		500	·	500		500
Development Fees		180,000		-		-		-
Interest		57,681		5,000		5,000		5,000
Interfund Transfer from General Fund		-		-		-		6,500,000
TOTAL REVENUES	\$	4,498,373	\$	4,462,651	\$	4,462,651	\$	11,338,260
NET POSITION (Beginning):								
Net Investment in Capital Assets		9,774,168		9,774,168		9,774,168		9,774,168
Restricted Net Position - Renewal & Replacement		1,772,319		1,772,319		1,772,319		1,772,319
Restricted Net Position - Loan Reserve		243,000		243,000		243,000		243,000
Unrestricted Net Position		(667,916)		(821,298)		(119,103)		(189,795)
TOTAL NET POSITION (Beginning)	\$	11,121,571	\$	10,968,189	\$	11,670,384	\$	11,599,692
TOTAL	\$	15,619,944	\$	15,430,840	\$	16,133,035	\$	22,937,952
<u>USES</u>								
Personnel Costs	\$	449,258	\$	589,550	\$	589,550	\$	603,770
Operating Expenses		3,185,027		2,545,360		2,572,726		3,062,892
Capital Outlay		142,148		50,000		153,545		6,500,000
Debt Service Costs		173,127		1,217,522		1,217,522		1,677,874
TOTAL USES - EXPENSES	\$	3,949,560	\$	4,402,432	\$	4,533,343	\$	11,844,536
NET POSITION (Ending):								
Net Investment in Capital Assets		9,774,168		9,774,168		9,774,168		9,774,168
Restricted Net Position - Renewal & Replacement		1,772,319		1,772,319		1,772,319		1,266,043
Restricted Net Position - Loan Reserve		243,000		243,000		243,000		243,000
Unrestricted Net Position	•	(119,103)	•	(761,079)	•	(189,795)	•	(189,795)
TOTAL NET POSITION (Ending)		11,670,384	_	11,028,408	÷	11,599,692	_	11,093,416
TOTAL	\$ '	15,619,944	\$	15,430,840	\$	16,133,035	\$	22,937,952

### Water and Sewer Fund

The Town maintains and operates an in-house Water and Sewer System. User fees are charged for operations and maintenance, debt service, and infrastructure renewal and replacement needs. The Town issued debt to pay for a portion of its water and sewer capital project and the debt service is repaid through the system's net revenues. Allowable system development fees are also collected to offset the impact of growth from serving new customers and development.

Water and Sewer operations are under the supervision of the Public Works Director. The water utility services are provided by the Town with the aim of providing for the continual supply of quality potable water and providing for the safe and environmentally sound removal of wastewater. Additional water related responsibilities include water quality testing and water delivery infrastructure maintenance and improvements.

To meet the need for water, the Town purchases water from Miami-Dade County's Water and Sewer Department (WASD). WASD is proposing a 2.81% increase in the wholesale water rate from \$2.4003 to \$2.4678 per 1,000 gallons for FY 2026. WASD projects the Town's FY 2026 water consumption to increase to 345,000 thousand gallons from 278,000 thousand gallons in FY 2025. In addition, WASD will annually pass through to wholesale customers a true-up adjustment. The true-up is imposed in the fiscal year following the completion of WASD's audited financial report. The true-up is based on the variances in WASD's projected wholesale water expenses and the actual audited wholesale expenses.

WASD will pass through to wholesale water customers a true-up based upon FY 2024 budget to actual variances from the following:

- Net decrease in water net operating expenses for costs related to purification, source of supply, and general and administrative expenses.
- Debt service for 2024 bond sales occurred later in the fiscal year.
- o Decrease in renewal and replacement due to delayed construction projects.
- Increase in interest earnings due to higher than anticipated interest rates.

The FY 2024 true-up represents monies owed from WASD to wholesale customers. Therefore, the Town will receive a credit of \$15,767 in FY 2025 as a true-up adjustment for these wholesale water cost variances.

To fulfill the wastewater removal component, the Town contracts with the City of Miami Beach which receives wholesale wastewater service from WASD. WASD is proposing a wholesale wastewater rate increase of 19.05% in FY2026, to an average rate per thousand gallons (wet and dry season) of \$4.5351 from \$3.8094. The City of Miami Beach adds a surcharge to the WASD rates to determine the rates charged to the Town for wastewater removal.

The City of Miami Beach undertook an update of its 2007 Cost of Service study regarding the wastewater conveyance service provided to the Town to assess the need for any adjustment to the surcharge, based on the need to recover operation and maintenance expenses, as well as capital replacement costs. As a result of the study, the City of Miami Beach's consultant recommended the surcharge rate be increased to \$2.36 per thousand gallons. To lessen the impact of this surcharge increase, The City of Miami Beach agreed to spread this increase over a two-year period – FY 2026 and FY 2027. Therefore, the City of Miami Beach intends to raise the surcharge in FY 2026 to \$1.18 per thousand gallons from \$0.4025 per thousand gallons in FY 2025. This results in an approximately three-fold increase in the surcharge. The Town's total wastewater disposal cost is estimated to increase by approximately 40% (\$474,275) in FY 2026 as a result of the combined WASD rate increase and the City of Miami Beach surcharge increase.

The chart below reflects the FY 2026 sewer rates the City of Miami Beach (CMB) will charge the Town for the Wet Season (May 1 to October 31) and the Dry Season (November 1 to April 30).

FY 2026	We	t Season	Dry	Season
MD Sewer Rate	\$	5.1020	\$	3.9682
CMB Surcharge		1.1800		1.1800
Rate	\$	6.2820	\$	5.1482

WASD annually passes through to wholesale wastewater customers a true-up adjustment. The true-up is imposed in the fiscal year following the completion of WASD's audited financial report. The true-up is based on the variances in WASD's projected wholesale wastewater expenses and the actual audited wholesale expenses.

WASD will pass through to wholesale wastewater customers a true-up based upon FY 2024 budget to actual variances from:

- increase in wastewater net operating expenses for costs related to treatment and disposal, pumping, and general and administrative.
- o Decrease in debt service from bond sale occurring late in fiscal year.
- Increase in renewal & replacements of capital projects for additional required rehabilitation at regional wastewater treatment plants; increased cost of construction related equipment; and replacement of effluent pump station chillers.
- o Increase in interest earnings from higher than anticipated interest rates.

This true-up represents monies owed to WASD from wholesale wastewater customers, and will be charged during FY 2026. Therefore, WASD will pass through to the City of Miami Beach a true-up debit for wastewater cost variances. The City of Miami Beach true-up pass-through to the Town is calculated at the rate of \$0.0753 per thousand gallons based upon the FY 2024 billed sewer flow of 255,832 thousand gallons.

Therefore, the true-up debit (charge) the Town will pay to the City of Miami Beach is \$19,264.

The Town adopted Resolution No. 2022-2919 at the September 13, 2022 Town Commission meeting. The resolution's four-year rate structure was estimated to provide sufficient revenues to meet projected utility operations costs and debt service for FY2023 through FY2026. Beginning October 2023, the Town's utility rates will increase annually for water consumption and sewer flow rates (3%) and base charges (2%). The FY 2026 budget includes the annual rate increase in water and sewer service revenue projections. Since Miami Dade County's WASD is proposing a rate increase to wholesale water (2.81%) and an increase to wastewater (19.05%), the Town's adopted FY 2026 rate structure is projected to partially offset the WASD rate increases.

A capital improvement project to replace the aging Collins Avenue Water Main with new, robust up-sized infrastructure is currently in the design phase. The proposed budget includes \$6.5M of interim funding from a General Fund transfer for the construction phase of this project.

The Utility System Revenue Bonds Series 2011 matures on May 1, 2026 at which time the final payment for the remaining portion of principal and interest will be made. Once the final payment is made, the Town will have successfully fulfilled its debt obligation to the bondholders. Further information regarding the bond is presented in the Debt Management section.

The Water and Sewer division's billing and collection functions are managed by the Finance Department's Controller, allocated fifty percent (50%) to the Water and Sewer Fund. General Town administrative support provides services for Water and Sewer operations such as: oversight, finance, payroll, human resources, benefits and pension management, and the provision of office space. The Water and Sewer Fund would normally offset a portion of these costs with a service payment, however, the FY 2026 unrestricted fund balance minimal and no transfer is budgeted.

## **401 WATER & SEWER FUND**

		FY 2024	FY 2025			FY 2025	FY 2026	
	(L	Actual (Unaudited)		Adopted	E	Estimated		Proposed
<u>REVENUES</u>						_		
Service Revenues	\$	4,258,848	\$	4,457,151	\$	4,457,151	\$	4,832,760
Miscellaneous Revenues		1,844		500		500		500
Development Fees		180,000		-		-		-
Interest		57,681		5,000		5,000		5,000
Interfund Transfer from General Fund		-		-		-		6,500,000
Use of Renewal and Replacement		-		-		-		506,276
Use of Net Position (Reserves)		-		_		130,911		-
TOTAL REVENUES	\$	4,498,373	\$	4,462,651	\$	4,593,562	\$	11,844,536
<u>EXPENSES</u>								
Personnel Costs	\$	449,258	\$	589,550	\$	589,550	\$	603,770
Operating Expenses		3,185,027		2,510,360		2,537,726		3,027,892
Capital Outlay		142,148		50,000		153,545		6,500,000
Debt Service		173,127		1,217,522		1,217,522		1,677,874
Contingency - Operating		-		35,000		35,000		35,000
Contingency/Return to Reserves		-		60,219		60,219		-
TOTAL EXPENSES	\$	3,949,560	\$	4,462,651	\$	4,593,562	\$	11,844,536
Net Results	\$	548,813	\$	-	\$	-	\$	-

### Significant Changes from FY 2025 Adopted Budget +/(-)

Personnel Services	
Planned salary and benefit adjustments	\$ 27,505
Assistant Public Works Director position closed	\$ (44,683)
Water & Wastewater Manager	
Reclassification	\$ 31,398
Operating Expenses	
Estimated increase-MDC Water	
purchases	\$ 111,279
Estimated increase-MB sewer charges	\$ 474,275
Property & liability insurance	\$ 11,099
Water meter replacement Phase III	
completed	\$ (112,990)
Emergency pump rentals	\$ 25,000
Fleet usage & replacement increase	\$ 6,753
Capital Outlay	
Collins Ave. Water Main Replacement	\$ 6,500,000

### **401 WATER & SEWER FUND**

	Personnel Complement								
		FY 2025				FY	2026		
		Funded				Fur	nded		
	Full	Part			Full	Part			
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs	
Public Works Director <sup>1</sup>	0.25			0.25	0.25			0.25	
Assistant Public Works Director <sup>2</sup>	0.30			0.30	0.00			0.00	
Operations Manager <sup>3</sup>	0.20			0.20	0.20			0.20	
Water & Wastewater Manager⁴	0.00			0.00	1.00			1.00	
Maintenance Supervisor⁴	1.00			1.00	0.00			0.00	
Maintenance Worker II	3.00			3.00	3.00			3.00	
Heavy Equipment Operator⁵	0.25			0.25	0.25			0.25	
Controller <sup>6</sup>	0.50			0.50	0.50			0.50	
Customer Service Representative <sup>1</sup>	0.20			0.20	0.20			0.20	
Total	5.70	0.00	0.00	5.70	5.40	0.00	0.00	5.40	

<sup>&</sup>lt;sup>1</sup>Water and Sewer Fund allocation. Position split funded with General, Solid Waste, and Stormwater Funds.

<sup>&</sup>lt;sup>2</sup>Position closed in FY 2026.

<sup>&</sup>lt;sup>3</sup>Water and Sewer Fund allocation. Position split funded with General, Resort Tax, Solid Waste and Stormwater Funds

<sup>&</sup>lt;sup>4</sup>In FY 2026 the Maintenance Supervisor is being reclassified to a Water & Wastewater Manager. See Program Modification.

<sup>&</sup>lt;sup>5</sup>Water and Sewer Fund allocation. Position split funded with General and Resort Tax Funds.

<sup>&</sup>lt;sup>6</sup>Water and Sewer Fund allocation. Position split funded with General Fund.

# 401 WATER & SEWER FUND REVENUES

			FY 2024	FY 2025		FY 2025		FY 2026	
Line Item Pro	efix: 401-536-:	Actual Adopted (Unaudited)		Estimated		Proposed			
Services Rev	<u>venues</u>								
343-3000	Water Utility Service Revenue	\$	2,065,382	\$ 2	2,181,159	\$ 2	2,181,159	\$	2,410,200
343-5000	Wastewater Utility Service Revenue		2,193,466	2	2,275,992	:	2,275,992		2,422,560
Total	Services Revenues	\$	4,258,848	\$ 4	4,457,151	\$ 4	4,457,151	\$	4,832,760
Miscellaneou 363-2300	<u>us Revenues</u> Development Fees	\$	180,000	\$	-	\$	-	\$	-
	<u> </u>	\$	180 000	\$	_	\$	_	\$	_
369-9010:11 381-0100 389-1000	Other Miscellaneous Revenues Interfund Transfer from General Fund Interest Earnings		1,844 - 57,681		500 - 5,000		500 - 5,000		500 6,500,000 5,000
391-1000	Use of Net Position		· -		-		130,911		, -
391-1020	Restricted Renewal & Replacement		-		-		-		506,276
Total	Miscellaneous Revenues	\$	239,525	\$	5,500	\$	136,411	\$	7,011,776
TOTAL	Water and Sewer Fund Revenues	\$	4,498,373	\$ 4	4,462,651	\$ 4	4,593,562	\$	11,844,536

# **401 WATER & SEWER FUND EXPENSES**

		ı	FY 2024	ı	FY 2025	FY 2025		FY 2026	
Line Item Pr	efix: 401-9900-536-:	ίU	Actual naudited)		Adopted	Estimated		Proposed	
Code Suffix	Object Description		-iuuuitou)						
Doroonnol S	omice.								
Personnel S 1210	Regular Salaries	\$	279,788	\$	363,725	\$	363,725	\$	375,245
1410	Overtime	*	54,562	Ψ	45,000	Ψ	45,000	Ψ.	45,000
1510	Special pay		2,032		2,678		2,678		790
2110	Payroll Taxes		25,051		31,650		31,650		32,304
2210	Retirement Contribution		41,904		45,457		45,457		57,065
2310/2315	Life & Health Insurance		45,921		81,732		81,732		73,762
2410	Workers Compensation		-		16,208		16,208		16,504
2610	Other Post Employment Benefits		-		3,100		3,100		3,100
Total	Personnel Services	\$	449,258	\$	589,550	\$	589,550	\$	603,770
Operating E									
3110	Professional Services	\$	60,518	\$	60,391	\$	60,391	\$	60,391
3310	Utility Billing Charges		3,673		4,800		4,800		4,800
3401	Water Purchases		816,473		724,345		724,345		835,624
3402	Sewage Disposal		1,109,087		1,185,223		1,185,223		1,659,498
3410	Other Contractual Services		828		1,275		1,275		1,275
4009	Car Allowance		466		2,130		2,130		1,050
4110	Telecommunications		747		1,560		1,560		1,560
4111	Postage		5,939		7,000		7,000		7,000
4112	Mobile Phone Allowance		166		180		180		180
4310	Electricity		36,401		39,060		39,060		39,996
4403	Equipment/Vehicle Leasing		47,645		20,620		20,620		22,380
4510	Property and Liability Insurance		51,120		64,554		64,554		75,653
4601	Maintenance Service/Repair Contracts		21,491		48,954		48,954		49,454
4603	Equipment Maintenance		82,993		215,990		243,356		103,000
4611	Miscellaneous Maintenance		15,604		19,500		19,500		44,500
4612	Vehicle Maintenance - Usage		11,531		14,188		14,188		14,773
4613	Vehicle Maintenance - Fleet Replacement		18,684		21,180		21,180		27,348
5110	Office Supplies		340		1,500		1,500		1,500
5214	Uniforms		4,645		5,850		5,850		5,850
5216	Vehicle Maintenance - Fuel		3,840		4,260		4,260		4,260
5225	Bank & Merchant Fees		62,258		58,800		58,800		58,800
5290	Miscellaneous Operating Supplies		3,775		4,500		4,500		4,500
5410	Subscriptions and Memberships		-,		100		100		100
5520	Conferences and Seminars		_		400		400		400
5510	Training & Education		6,495		4,000		4,000		4,000
5901	Depreciation		820,308		-		-		-
Total	Operating Expenses	\$ ;	3,185,027	\$	2,510,360	\$ 2	2,537,726	\$	3,027,892

# **401 WATER & SEWER FUND EXPENSES**

		I	FY 2024	2024 FY 2025		FY 2025		FY 2026	
Line Item Pr	efix: 401-9900-536-:	Actual (Unaudited)		Adopted		Estimated		Proposed	
Code Suffix	Object Description								
Capital Outle	ay								
6320	Water Improvements other than Building	\$	94,657	\$	-	\$	103,545	\$	6,500,000
6410	Machinery and Equipment		47,491		50,000		50,000		-
Total	Capital Outlay	\$	142,148	\$	50,000	\$	153,545	\$	6,500,000
Debt Service	2								
7110	Principal - Utility Bond	\$	-	\$	681,033	\$	681,033	\$	1,195,896
7115	Principal - State Revolving Fund Loan		-		371,733		371,733		378,717
7210	Interest - Utility Bond		106,000		104,510		104,510		50,026
7215	Interest - State Revolving Fund Loan		67,127		60,246		60,246		53,235
Total	Debt Service	\$	173,127	\$	1,217,522	\$	1,217,522	\$	1,677,874
Non-operati	ng Expenses								
9920	Contingency - Operating Needs R&M	\$	-	\$	35,000	\$	35,000	\$	35,000
9910	Return to Reserve		-		60,219		60,219		-
Total	Non-operating Expenses	\$	-	\$	95,219	\$	95,219	\$	35,000
Total	Water & Sewer Fund	\$	3,949,560	\$	4,462,651	\$	4,593,562	\$	11,844,536

## **FY 2026 New Program Enhancement (Modification)**

Public Works Department Structure Change Eliminate Assistant Public Works Director Position										
Department Name	Department Name Division Name Source No. Requested									
	Public Works Water & Sewer	General Water & Sewer	539-5000 536-9900							

### **Justification and Description**

Stormwater

538-5500

(\$148,943)

Stormwater

Public Works

The Assistant Public Works Director position is being eliminated. This results in a total decrease of \$148,943 across all funds.

### Benefits or Alternative/Adverse Impact if not funded

	Required Res	sources		
	New Perso	onnel		
Positions	Title		Benefits	Cost
	General Fund - Public Works			
-0.4	Assistant Public Works Director	(\$40,923)	(\$18,654)	(\$59,577)
	Water & Wastewater Fund			
-0.3	Assistant Public Works Director	(\$30,693)	(\$13,990)	(\$44,683)
	Stormwater Fund			
-0.3	Assistant Public Works Director	(\$30,692)	(\$13,991)	(\$44,683)

### Other Recurring Operating Costs

Account Number	Description	Cost

### **One Time Costs**

### **FY 2026 New Program Enhancement (Modification)**

# Reclassify Maintenance Supervisor- Water & Sewer to Water & Wastewater Manager

Department Name	Division Name	Funding Source	Dept/ Org No.	Total Requested
Public Works	Water & Sewer	Water & Sewer	401-9900	\$31,398

### **Justification and Description**

The Maintenance Supervisor-Water & Sewer is being reclassified to a Water and Wastewater Manager. This role will be instrumental in the management and administration of the Water & Sewer Division Division. This reclassification results in a total increase of \$31,398

**Before:** The Maintenance Supervisor W & S currently manages daily operations, staff supervision, maintenance, and regulatory compliance for the tTown's water and wastewater systems.

After: As infrastructure and regulations grow more complex, upgrading this role to a Water & Wastewater Manager is necessary to provide strategic leadership, oversee long-term planning and budgeting, and drive system improvements. This change would enhance service reliability, ensure regulatory compliance, and better align the department with modern organizational needs.

### Benefits or Alternative/Adverse Impact if not funded

If the Water and Sewer Supervisor role is not upgraded and funded as a manager position, the department may face challenges such as limited strategic oversight, insufficient long-term planning, and reduced capacity to manage budgets and capital projects. This can lead to inefficiencies in system maintenance, delayed responses to infrastructure issues, and potential non-compliance with evolving regulations. Without higher-level leadership, opportunities for innovation and sustainability initiatives may be missed, staff development could suffer, and overall service reliability may decline.

	Required Resources								
New Personnel									
Number of Positions	Title		Fringe Benefits	Cost					
1	Water & Wastewater Manager	\$80,000	\$43,045	\$123,045					
-1	Maintenance Supervisor - W&S	(\$56,154)	(\$35,493)	(\$91,647)					
0	Net Change	\$23,846	\$7,552	\$31,398					
	Other Recurring O	perating Costs	I						
Account Nu	umber D	escription		Cost					
	One Time	Costs	•						
Account Number Description									

# R-1





## Municipal Parking Fund

The Town operates its own municipal parking enterprise fund. The Town currently operates several parking lots and on-street parking spaces to provide parking throughout Town and convenient access to the Harding Avenue business district.

Information about this fund includes: a fund summary of finances, a narrative summary of the fund's operations, a summary of revenues, and a summary of expenses with expense history.

Parking citation revenue is allocated to the General Fund.

# R-1



# 402 MUNICIPAL PARKING FUND FINANCIAL SUMMARY

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
FUNDS AVAILABLE				
Service Revenues	\$2,068,349	\$ 2,072,719	\$ 2,072,719	\$ 2,135,450
Interest	119,261	102,000	102,000	102,000
Proceeds from Disposal of Assets	6,711	-	-	
TOTAL REVENUES	\$2,194,321	\$2,174,719	\$2,174,719	\$2,237,450
NET POSITION (Beginning):				
Net Investment in Capital Assets	1,682,615	1,822,764	1,682,615	1,682,615
Projected Unrestricted Net Position Beginning	3,338,429	3,307,857	4,142,340	3,233,399
TOTAL NET POSITION (Beginning):	5,021,044	5,130,621	5,824,955	4,916,014
TOTAL	\$7,215,365	\$ 7,305,340	\$ 7,999,674	\$ 7,153,464
<u>USES</u>				
Personnel Costs	\$ 520,180	\$ 745,296	\$ 745,296	\$ 699,458
Operating Expenses	629,252	608,660	608,660	605,738
Capital Outlay	121,783	-	1,600,000	-
Transfer to General Fund	119,195	129,704	129,704	147,149
TOTAL USES - EXPENSES	\$1,390,410	\$ 1,483,660	\$ 3,083,660	\$ 1,452,345
NET POSITION (Ending):				
Net Investment in Capital Assets	1,682,615	1,822,764	1,682,615	1,682,615
Projected Unrestricted Net Position Ending	4,142,340	3,998,916	3,233,399	4,018,504
TOTAL NET POSITION (Ending):	5,824,955	5,821,680	4,916,014	5,701,119
TOTAL	\$7,215,365	\$ 7,305,340	\$ 7,999,674	\$ 7,153,464

### **Municipal Parking Fund**

Municipal Parking operations are under the supervision of the Public Safety Department. Municipal Parking provides parking services for municipal lots and all specified on-street parking spaces to provide sufficient public parking that is safe, self-sustained, visually aesthetic, and provides convenient access for Surfside residents, business owners and visitors at a reasonable rate structure. The Town provides these services with Parking Division in-house staff.

Parking is a self-sustaining enterprise fund that operates six municipal surface lots and single space on-street parking.

### **Municipal Surface Lot Locations:**

- 9500 block of Abbott Avenue
- 200 block of 95<sup>th</sup> Street North side
- 200 block of 95<sup>th</sup> Street South side
- 94<sup>th</sup> Street and Harding Avenue
- o 200 block of 93rd Street
- 93<sup>rd</sup> Street and Collins Avenue



TOWN OF SURFSIDE

#### Parking Division operations are as follows:

- Parking operations and enforcement for all on-street and off-street parking spaces, the parking pay station system and the Pay-by-Phone application system are overseen by the Police Major.
- Five parking enforcement officers and Community Service Aides monitor parking spaces to address safety, enforcement needs, and engage with the community seven days a week.
- Administrative duties, billing, the issuance of approximately 220 monthly business parking permits, and special event parking permits when requested.
- A maintenance worker upkeeps municipal surface parking lots and areas with paid parking.

The Municipal Parking Division supports Town administration in planning expansions and improvements to parking facilities. Town administration and staff continue to consider parking solutions to alleviate parking congestion and issues.

Parking operations have taken several actions to address several parking matters:

- There is a two-hour parking limit for commercial vehicles in municipal lots to address the problem of these vehicles parking all day and taking spaces from customers visiting the business district.
- Instituted time variable rates, and variable time limits in municipal lots to allow for greater parking space turnover to accommodate business patrons.
- o A pay-by-phone system is utilized for all municipal lots and on-street parking spaces.
- o Parking pay stations have pay-by-plate functionality and digital patrol applications to enhance operations and administrative reporting.
- o Parking rates of \$5 per hour with a 3-hour maximum time limit (non-renewable) is in effect 24 hours, 7 days a week, effective April 15, 2024.

The chart below reflects the past, current and proposed parking rate structure.

	Parking Fee Schedule								
			FY 2023	FY 2024	FY 2025	FY 2026			
Type of parking	Location	Time Period	Rate	Rate	Rate	Rate Est			
Metered	Off street -	Hourly	\$2 -\$3 time variable rate	\$5 per hour 3-hour limit	\$5 per hour 3-hour limit	\$5 per hour 3-hour limit			
Metered	On street	Hourly	\$2 - \$4 (time variable rate in business district)	\$5 per hour 3-hour limit	\$5 per hour 3-hour limit	\$5 per hour 3-hour limit			
Business permits	94 <sup>th</sup> Street Lot	Monthly	\$75	\$75	\$75	\$75			
Business permits	Abbott Lot	Monthly	\$91	\$91	\$91	\$91			

The Town's Solid Waste division provides collection and disposal of surface parking lot locations refuse containers to maintain the lots. The Municipal Parking Fund fee for these services is budgeted at \$41,858 based on an estimated 1,622 cubic yards collected annually at the commercial customer rate of \$25.80 per cubic yard.

General Town administrative support provides services for Municipal Parking operations such as: oversight, finance, payroll, human resources, benefits and pension management, and the provision of office space. The Municipal Parking Fund offsets a portion of these costs with a service payment of \$147,149.

#### Fiscal Year 2025 Accomplishments:

Implementation of Pay-by-Phone and Restricted Parking Programs
 The Parking Department is currently working on implementing the Pay-by-Phone parking system and Restricted Parking programs in the residential district, improving convenience and parking compliance.

### Digital Transition of Parking Permits

Parking permits for both residents and businesses will be fully digital in the very near future. This enhancement eliminates the need for in-person visits to the Police Department, streamlining the process and increasing accessibility for the community.

### Enhanced Construction Parking Enforcement

Proactive enforcement measures were instituted to reduce the number of vehicles illegally parked throughout Surfside, including towing of vehicles found in violation.

### Townwide Cashless Parking Availability

Cashless parking was successfully implemented townwide, offering a more convenient and user-friendly experience for residents, visitors, and businesses.

### Ride-Share Designated Staging Areas

Maintained dedicated ride-share staging areas with two-vehicle spaces in the 300 block of 95th Street to reduce traffic congestion in the business district and improve transportation options for residents and tourists.

### Double Parking Initiative

Community Service Aides and Parking Enforcement Officers have enhanced double parking violations during peak times on a more consistent basis.

### Mandatory Daily Checks Detail

Community Service Aides and Parking Enforcement Officers have been tasked with a checklist of areas of concern with regard to parking violations. The list consists of approximately 18 different locations that CSA's and PEO's must check throughout their shift in addition to their other assignments.

#### Fiscal Year 2026 Objectives:

#### Monitor Double Parking in the Business District

Continue to monitor and address double parking issues in the Business District to improve traffic flow and ensure safety for pedestrians and motorists.

### Address Parking Concerns on Biscaya Drive

In response to ongoing resident concerns, the Parking Division will continue exploring and implementing solutions for managing construction worker parking in residential areas. The goal is to identify alternative parking options that balance construction needs with maintaining neighborhood quality of life.

#### Enhance Construction Parking Enforcement

Continue proactive enforcement efforts to reduce the number of construction vehicles illegally parked throughout Surfside, including towing of vehicles in violation when necessary.

#### Increase Parking Enforcement Visibility

Improve presence and visibility of Parking Enforcement Officers in both the Business District and residential neighborhoods to enhance compliance and deter violations.

#### Expand Enforcement Team

Hire two additional Parking Enforcement Officers, funded in the Fiscal Year 2025 budget, to strengthen enforcement capabilities, reduce response times, and meet growing demands in residential and commercial areas.

### o Mandatory Daily Checks Detail

Community Service Aides and Parking Enforcement Officers have been tasked with a checklist of areas of concern with regard to parking violations. The list consists of approximately 18 different locations that CSA's and PEO's must check throughout their shift in addition to their other assignments.

### **Priority 3: Vibrant Sustainable Community**

Goal: Enhance the quality of life while preserving the Town's unique character and natural resources

	2021	2022	2023	2024	2025
Performance Measures*	Actual	Actual	Actual	Actual	YTD
Parking Citations	7,717	7,328	7,223	17,042	5,922

<sup>\*</sup>Calendar year reporting

### **402 MUNICIPAL PARKING FUND**

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual (Unaudited)	Adopted	Estimated	Proposed
REVENUES Service Revenues Interest	\$ 2,068,349 119,261	\$ 2,072,719 102,000	\$ 2,072,719 102,000	\$ 2,135,450 102,000
Proceeds from Disposal of Assets Use of Net Position (Reserves)	6,711 		1,600,000	<u>-</u>
TOTAL REVENUES	\$ 2,194,321	\$ 2,174,719	\$ 3,774,719	\$ 2,237,450
EXPENSES				
Personnel Costs Operating Expenses	\$ 520,180 629,252	\$ 745,296 608,660	\$ 745,296 608,660	\$ 699,458 605,738
Capital Outlay Transfer to General Fund	121,783 119,195	- 129,704	1,600,000 129,704	- 147,149
Contingency/Return to Reserves TOTAL EXPENSES	\$ 1,390,410	691,059 <b>\$ 2,174,719</b>	691,059 <b>\$ 3,774,719</b>	785,105 <b>\$ 2,237,450</b>
Net Results	\$ 803,911	\$ -	\$ -	\$ -

### Significant Changes from FY 2025 Adopted Budget +/(-)

Personnel Services	
Planned merit pay, salary and benefit adjustments	\$ (45,838)
Operating Expenses	
Parking citation cost increase	\$ 12,000
Parking lot solid waste disposal increase	\$ 1,610
Property & liability insurance increase	\$ 2,220
Fleet maintenance- vehicle usage & fleet replacement decrease	\$ (5,112)
Decrease to Misc. Operating from 94th St. lot gate not implemented	\$ (15,000)

Personnel Complement											
FY 2025						FY 2026					
		Fι	ınded		Funded						
	Full	Part			Full	Part					
Position Title	Time	Time	Temp	FTEs	Time	Time	Temp	FTEs			
Police Major <sup>1&amp;2</sup>	0.50			0.50	0.50			0.50			
Executive Assistant to the Chief <sup>1</sup>	0.25			0.25	0.25			0.25			
Police Sergeant <sup>3</sup>	0.50			0.50	0.00			0.00			
Parking Enforcement Officer	5.00			5.00	5.00			5.00			
Maintenance Worker (Public Works)	1.00			1.00	1.00			1.00			
Total	7.25	0.00	0.00	7.25	6.75	0.00	0.00	6.75			

<sup>&</sup>lt;sup>1</sup>Parking Fund allocation. Position split funded with General Fund 001.

<sup>&</sup>lt;sup>2</sup>Administrative Captain position reclassified to Major during FY 2025.

<sup>&</sup>lt;sup>3</sup>During FY 2025 a Police Sergeant (0.50 FTEs) commenced managing the Parking Division to address vacancies and operational needs. Those duties were then assigned to the Police Major during FY 2025 and the Police Sergeant was no longer allocated to the Municipal Parking Fund.

# 402 MUNICIPAL PARKING FUND REVENUES

			FY 2024 F		FY 2025	FY 2025		FY 2026	
Line Item Pro	efix: 402-545-:	(	Actual Unaudited)		Adopted		Estimated	stimated Propos	
344-5001	Post Office Parking Lease	\$	29,993	\$	32,719	\$	32,719	\$	-
344-5002	Permit Parking Fees - Business District		149,133		125,000		125,000		125,000
344-5003	Metered Parking Fees		1,889,206		1,915,000		1,915,000		2,010,450
344-5012	Permit Parking Fees - Residential		17		-		-		-
Total	Services Revenues	\$	2,068,349	\$	2,072,719	\$	2,072,719	\$	2,135,450
369-1000	Disposal of Assets	\$	6,711			\$	-	\$	-
389-1000	Interest Earnings		119,261		102,000		102,000		102,000
391-1000	Appropriated Net Position		-		-		1,600,000		-
Total	Miscellaneous Revenues	\$	125,972	\$	102,000	\$	1,702,000	\$	102,000
TOTAL	Municipal Parking Fund Revenues	\$	2,194,321	\$	2,174,719	\$	3,774,719	\$	2,237,450

## 402 MUNICIPAL PARKING FUND EXPENSES

		ı	FY 2024		FY 2025		FY 2025		Y 2026
Line Item	n Prefix: 402-9500-545-:	(U	Actual naudited)	,	Adopted	Estimated		Р	roposed
Suffix	Object Description								
Personne	el Services								
1210	Regular Salaries	\$	359,557	\$	467,368	\$	467,368	\$	405,985
1410	Overtime		7,859		12,000		12,000		12,000
1510	Special pay		5,851		9,725		9,725		8,545
2110	Payroll Taxes		27,149		37,485		37,485		32,699
2210	Retirement Contribution		76,801		83,511		83,511		79,500
2310/231	5 Life & Health Insurance		42,963		108,352		108,352		130,949
2410	Workers Compensation		-		22,255		22,255		25,180
2610	Other Post Employment Benefits		-		4,600		4,600		4,600
Total	Personnel Services	\$	520,180	\$	745,296	\$	745,296	\$	699,458
<b>Operatin</b>	g Expenses								
3410	Other Contractual Services	\$	109,702	\$	109,200	\$	109,200	\$	121,200
4112	Mobile Phone Allowance		-		900		900		900
4310	Electricity		9,464		9,600		9,600		10,560
4313	Solid Waste		40,248		40,248		40,248		41,858
4403	Equipment/Vehicle Leasing		13,282		21,975		21,975		22,075
4510	Property and Liability Insurance		10,224		12,911		12,911		15,131
4601	Maintenance Service/Repair Contracts		17,527		28,603		28,603		28,903
4603	Equipment Maintenance		-		9,000		9,000		9,000
4604	Grounds Maintenance		44,506		67,150		67,150		67,150
4611	Miscellaneous Maintenance		2,604		7,500		7,500		7,500
4612	Vehicle Maintenance - Usage		21,930		30,639		30,639		24,327
4613	Vehicle Maint - Fleet Replacement		30,108		29,244		29,244		30,444
4911	Other Current Charges		9,969		10,000		10,000		10,000
5213	Landscape Improvements		-		15,000		15,000		15,000
5214	Uniforms		1,112		6,000		6,000		6,000
5216	Vehicle Maintenance - Fuel		4,480		4,970		4,970		4,970
5225	Merchant Fees		145,602		180,000		180,000		180,000
5290	Miscellaneous Operating Supplies		27,651		25,025		25,025		10,025
5410	Subscriptions and Memberships		695		695		695		695
5901	Depreciation		140,148		-		-		
Total	Operating Expenses	\$	629,252	\$	608,660	\$	608,660	\$	605,738
Capital C	Outlay								
6410	Machinery and Equipment	\$	121,783	\$	-	\$	1,600,000	\$	_
Total	Capital Outlay	\$	121,783	\$	-		1,600,000	\$	_
	•					_	· · · ·		

## 402 MUNICIPAL PARKING FUND EXPENSES

			FY 2024		FY 2025		FY 2025		FY 2026
Line Item Prefix: 402-9500-545-:		(U	Actual (naudited)	,	Adopted		Estimated		Proposed
Suffix	Object Description								
Non-oper									
581-9101	Transfer to General Fund		119,195		129,704		129,704		147,149
9910	Return to Reserve		-		691,059		691,059		785,105
Total	Non-operating Expenses	\$	119,195	\$	820,763	\$	820,763	\$	932,254
Total	Municipal Parking Fund Expenses	\$	1,390,410	\$	2,174,719	\$	3,774,719	\$	2,237,450

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### Solid Waste Fund

The Town operates its own solid waste (garbage, vegetation, and recyclable material) collection and disposal which is supervised by the Public Works Director. The Solid Waste Fund accounts for the cost of these operations.

Information about this fund includes: a fund summary of finances, a narrative summary of the fund's operations, a summary of revenues, and a summary of expenses with expense history.

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# 403 SOLID WASTE FUND FINANCIAL SUMMARY

	FY 2024		FY 2025		FY 2025		FY 2026
	Actual (Unaudited)		Adopted	I	Estimated		Proposed
FUNDS AVAILABLE Service Revenues TOTAL REVENUES NET POSITION (Beginning): Net Investment in Capital Assets	\$ <b>\$</b>	2,064,310 <b>2,064,310</b> 306,414	\$ 2,078,961 <b>\$ 2,078,961</b> 387,207	\$ <b>\$</b>	2,078,961 <b>2,078,961</b> 306,414	\$ <b>\$</b>	2,171,325 <b>2,171,325</b> 306,414
Projected Unrestricted Net Position Beginning		(46,928)	(49,346)		5,928		5,928
TOTAL NET POSITION (Beginning):		259,486	337,861		312,342		312,342
TOTAL	\$	2,323,796	\$ 2,416,822	\$	2,391,303	\$	2,483,667
<u>USES</u>							
Personnel Costs	\$	948,232	\$ 1,049,469	\$	1,049,469	\$	1,126,158
Operating Expenses		1,063,222	1,029,492		1,029,492		1,051,095
Capital Outlay TOTAL USES - EXPENSES NET POSITION (Ending):	\$	- 2,011,454	\$ 2,078,961	\$	2,078,961		\$2,177,253
Net Investment in Capital Assets		306,414	387,207		306,414		306,414
Projected Unrestricted Net Position Ending		5,928	(49,346)		5,928		-
TOTAL NET POSITION (Ending):		312,342	337,861		312,342		306,414
TOTAL	\$	2,323,796	\$ 2,416,822	\$	2,391,303	\$	2,483,667

#### Solid Waste Fund

Solid Waste operations are under the supervision of the Public Works Director. The Solid Waste Fund accounts for the cost of operating and maintaining collection and disposal services for Town residents and commercial businesses/properties. Solid waste collection and disposal services are provided by the Town for garbage, bulk trash and vegetation. The Town provides in-house collection and disposal of recyclable materials for residential and commercial properties.

The Solid Waste division aims to provide for the environmentally sensitive removal and disposal of solid waste materials consistent with balancing quality services at an affordable cost. The Town provides excellent solid waste collection services to the single-family homes, condominiums, multi-family buildings, and commercial properties in the downtown area. These customers are collected five days per week.

The FY 2026 includes in increase to the annual Solid Waste Special Assessment. Solid waste collection charges for single-family residential property are billed by Miami-Dade County on the real property tax (TRIM) notice as a non-ad valorem assessment. The proposed budget includes a residential property assessment increase to \$400.00 in FY 2026 from \$331.42 in FY 2025 for garbage/recycle. The Commercial Solid Waste Collection Charges are variable rates charged for condos, multi-family units, commercial and other properties, and those rates will remain unchanged.

The Town conducted a rate study in July 2023 which recommended a new commercial recycling rate structure to support the continued funding of annual commercial recycling operations. The Town adopted Resolution No. 2023-3006 at the August 8, 2023 Town Commission meeting. The resolution's five-year rate structure is estimated to provide sufficient revenues to meet projected commercial recycling operations costs for FY2024 through FY2028 with an annual rate increase of approximately 3%. The FY 2026 budget includes the annual rate increase in recycling service revenue projections.

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual In Tons	FY 2025 Estimated	FY 2026 Projected
In-House Solid Waste Collected	6,560	6,465	6,845	6,535	6,550

The Town has a waste disposal inter-local agreement with Miami-Dade County's Department of Solid Waste Management (DSWM) for waste disposal of in-house solid waste collected. DSWM passes through an annual increase based on the Bureau of Labor Statistics Consumer Price Index (CPI). The contracted disposal fee is projected to increase 4% in FY 2026 per the inter-local agreement. Recyclable materials are disposed with an outside vendor and the FY 2025 budget projects a 4% increase in recycle disposal costs.

The Solid Waste division provides collection and disposal services to maintain the Town's tourism areas such as the Collins and Harding corridor, the beach hardpack/walking path, beach street-ends, and to the Town's municipal surface parking lot locations. Waste

containers are provided and serviced to maintain these areas. The Resort Tax Fund and the Municipal Parking Fund will be charged the commercial customer rate of \$25.80 per cubic yard for solid waste collected from these locations. The Resort Tax Fund fee for these services is budgeted at \$132,529 based on an estimated 5,137 cubic yards of solid waste collected annually from the tourism related areas. The Municipal Parking Fund fee for these services is budgeted at \$41,858 based on an estimated 1,622 cubic yards collected annually.

General Town administrative support provides services for Solid Waste operations such as: oversight, finance, payroll, human resources, benefits and pension management, and the provision of office space. The Solid Waste Fund would normally offset a portion of these costs with a service payment, but with the fund having a low unrestricted fund balance no transfer is budgeted.

The Solid Waste fleet was reviewed for the replacement of each individual vehicle based on condition, suitability for service, current economy, repair history, actual utilization rate of each asset, and other applicable factors. It is estimated that the balance of funds previously transferred to the Fleet Management Fund (\$379,046) as of September 30, 2023 is adequate to ensure the scheduled replacement of a new garbage truck. The future scheduled replacement of additional fleet is not funded due to the lack of sufficient fund balance. Therefore, no transfer for vehicle replacements will be made to the Fleet Management Fund in FY 2026.

### **403 SOLID WASTE FUND SUMMARY**

		FY 2024	FY 2025	FY 2025 FY 2025	
		Actual (Unaudited)	Adopted	Adopted Estimated	
REVENUES Service Revenues Use of Net Position (Reserves)	TOTAL REVENUES	\$ 2,064,310 - <b>\$ 2,064,310</b>	\$ 2,078,961 - <b>\$ 2,078,961</b>	\$ 2,078,961 - \$ 2,078,961	\$ 2,171,325 5,928 <b>\$ 2,177,253</b>
EXPENSES Personnel Costs Operating Expenses Capital Outlay	TOTAL EXPENSES	\$ 948,232 1,063,222 - <b>\$ 2,011,454</b>	\$ 1,049,469 1,029,492 - \$ 2,078,961	\$ 1,049,469 1,029,492 - \$ 2,078,961	\$ 1,126,158 1,051,095 - \$ 2,177,253
	Net Results	\$ 52,856	\$ -	\$ -	<u>\$</u>

Significant Changes	from	FΥ	2025	Adonted	Budget 4	-/(- <b>)</b>
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Personnel Services	
Planned merit pay, salary and benefit adjustments	\$ 52,414
Solid Waste Manager reclassification. Program Modification.	\$ 24,275
Operating Expenses	
Increase in collected waste and tipping fees (annual	
COLA - Miami Dade County)	\$ 6,286
Property & liability insurance increase	\$ 16,649
Vehicle usage increase	\$ 1,340
Bank charges & merchant fees	\$ 1,560

	Pe	ersonne	l Com	plemen	t					
			F۱	2025	FY 2026					
			Fu	unded			Fur	nded		
		Full	Part			Full	Part			
Position Title		Time	Time	Temp	FTEs	Time	Time	Temp	FTEs	
Public Works Director <sup>1</sup>		0.25			0.25	0.25			0.25	
Operations Manager <sup>2</sup>		0.20			0.20	0.20			0.20	
Solid Waste Manager <sup>3</sup>		0.00			0.00	1.00			1.00	
Solid Waste Supervisor <sup>3</sup>		1.00			1.00	0.00			0.00	
Solid Waste Operator		3.00			3.00	3.00			3.00	
Refuse Collector		7.00			7.00	7.00			7.00	
Customer Service Representative <sup>1</sup>		0.20			0.20	0.20			0.20	
	Total	11.65	0	0	11.65	11.65	0	0	11.65	

<sup>&</sup>lt;sup>1</sup>Solid Waste Fund allocation. Position split funded with General, Water and Sewer, and Stormwater Funds.

<sup>&</sup>lt;sup>2</sup>Solid Waste Fund allocation. Position split funded with General, Resort Tax, Water and Sewer, and Stormwater Funds.

<sup>&</sup>lt;sup>3</sup>In FY 2026, the Solid Waste Supervisor is being reclassified to a Solid Waste Manager. See Program Modification.

# **403 SOLID WASTE FUND**REVENUES

		FY 2024 FY 2025		FY 2025	FY 2026
Line Item Prefix: 403-534-:		Actual Adopted (Unaudited)		Estimated	Proposed
325-2000	Special Assessments Solid Waste	\$ 373,446	\$ 371,615	\$ 371,615	\$ 453,184
343-4000	Commercial Solid Waste Collection Charges	1,572,146	1,580,944	1,580,944	1,592,563
343-4100	Recycling Revenues	99,638	101,352	101,352	105,528
343-9001	Late Fees & Penalties	5,104	5,000	5,000	5,000
343-9002	Garbage Container Sales/Rentals	13,215	20,000	20,000	15,000
343-9004	Extra Vegetation	62	50	50	50
343-9010	Miscellaneous Revenues	699	-	-	
Total	Services Revenues	\$ 2,064,310	\$ 2,078,961	\$ 2,078,961	\$ 2,171,325
391-1000	Appropriated Net Assets				5,928
Total	Miscellaneous Revenues	\$ -	- \$ -	\$ -	\$ 5,928
TOTAL	Solid Waste Fund Revenues	\$ 2,064,310	\$ 2,078,961	\$ 2,078,961	\$ 2,177,253

# **403 SOLID WASTE FUND EXPENSES**

			FY 2024	FY 2025		FY 2025		FY 2026	
Line Item	Prefix: 403-4000-534:	(l	Actual Jnaudited)		Adopted	E	Estimated	F	Proposed
Suffix	Object Description								
Personnel	Services								
1210	Regular Salaries	\$	591,230	\$	624,854	\$	624,854	\$	671,344
1410	Overtime		99,212		55,000		55,000		55,000
1510	Special pay		12,094		13,303		13,303		13,540
2110	Payroll Taxes		51,026		53,165		53,165		56,739
2210	Retirement Contribution		71,001		78,362		78,362		87,905
2310/2315	Life & Health Insurance		121,407		173,343		173,343		173,306
2410	Workers Compensation		2,262		43,442		43,442		60,324
2610	Other Post Employment Benefits		-		8,000		8,000		8,000
Total	Personnel Services	\$	948,232	\$	1,049,469	\$	1,049,469	\$	1,126,158
Operating	<u>Expenses</u>								
3112	Physical Examinations	\$	35	\$	400	\$	400	\$	400
3310	Utility Billing Charges		573		1,700		1,700		1,700
3410	Other Contractual Services		606,610		634,868		634,868		641,154
3420	Recycling Expense		39,228		43,980		43,980		44,928
4009	Car Allowance		466		1,050		1,050		1,050
4110	Telecommunications		642		750		750		750
4112	Mobile Phone Allowance		166		180		180		-
4111	Postage		1,663		1,800		1,800		1,800
4403	Equipment/Vehicle Leasing		5,980		6,000		6,000		6,000
4510	Property and Liability Insurance		127,796		96,831		96,831		113,480
4603	Equipment Maintenance		9,497		34,000		34,000		29,000
4612	Vehicle Maintenance - Usage		103,656		115,520		115,520		116,860
4911	Other Current Charges		1,805		5,150		5,150		5,150
5110	Office Supplies		30		100		100		100
5214	Uniforms		12,528		17,380		17,380		17,380
5216	Vehicle Maintenance - Fuel		59,685		58,360		58,360		58,360
5225	Merchant Fees		3,527		3,000		3,000		4,560
5290	Miscellaneous Operating Supplies		8,541		8,200		8,200		8,200
5410	Subscriptions and Memberships		-		223		223		223
5901	Depreciation		80,794		-		-		-
Total	Operating Expenses	\$	1,063,222	\$	1,029,492	\$	1,029,492	\$	1,051,095
Total	Capital Outlay	\$	-	\$	-	\$	-	\$	-
Total	Non-operating Expenses	\$	-	\$	-	\$	-	\$	-
Total	Solid Waste Fund Expenses	\$	2,011,454	\$	2,078,961	\$	2,078,961	\$	2,177,253

### **FY 2026 New Program Enhancement (Modification)**

Reclassify Solid Waste Supervisor to Solid Waste Manager								
Department Name Division Name Source No. Requested								
Public Works	Solid Waste	Solid Waste	534-4000	\$24,275				
Justification and Description								

The Solid Waste Supervisor is being reclassified to a Solid Waste Manager. This role will be instrumental in the management and administration of the Solid Waste Division. This reclassification results in a total increase of \$24,275

**Before:** The current role of Supervisor of Solid Waste focuses primarily on overseeing daily operations, including staff coordination, route management, and basic service delivery.

After: Reclassifying the Solid Waste Supervisor to Solid Waste Manager reflects an expanded scope of responsibility, including strategic planning, budgeting, and policy implementation. This change enhances the role's authority and credibility, aligns it with other managerial positions within the organization, and supports more effective decision-making and accountability. It also improves internal and public perception, aids in recruitment and retention, and encourages innovation and efficiency in solid waste operations.

#### Benefits or Alternative/Adverse Impact if not funded

If the current Solid Waste Supervisor role is not upgraded to a manager position, the department may face limitations in authority, strategic planning, and interdepartmental coordination. The role would remain focused on day-to-day operations without the ability to lead long-term initiatives, manage budgets, or drive innovation. This can result in inefficiencies, missed opportunities for service improvements, and weaker alignment with organizational goals. Additionally, staff development and public accountability may suffer, and the department could be underrepresented in leadership discussions compared to other areas with manager-level oversight.

	Required Resources								
New Personnel									
Number of	mber of Fringe								
Positions		Title		Benefits	Cost				
1 Solid Waste Manager \$				\$49,326	\$129,326				
-1 Maintenance Supervisor			(\$63,654)	(\$41,397)	(\$105,051)				
0	Net Cha	\$24,275							
		Other Recurring Op	perating Costs						
Account Nu	ımber		escription		Cost				
		One Time (	Costs						
Account Nu	Account Number Desc				Cost				
					<u> </u>				
				•					

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## Stormwater Utility Trust Fund

The Town operates its own storm water collection enterprise fund. The Town completed a capital improvement project to replace a number of stormwater pump stations, catch basins and conveyance pipes to relieve urban flooding and to reduce potential environmental runoff issues.

Information about this fund includes: a fund summary of finances, a narrative summary of the fund's operations, a summary of revenues, a summary of expenses with expense history, and program modifications.

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## 404 STORMWATER FUND FINANCIAL SUMMARY

	FY 2024		FY 2025	FY 2025		FY 2026	
	(	Actual Unaudited)	Adopted		Estimated	P	roposed
FUNDS AVAILABLE							
Service Revenues	\$	846,587	\$ 870,000	\$	870,000	\$	846,000
Interest		144,297	60,000		60,000		60,000
Intergovernmental Revenues		2,140,697	3,000,000		5,000,000		-
Interfund Transfer - General Fund		2,500,000	-		-	2	2,500,000
TOTAL REVENUES	\$	5,631,581	\$ 3,930,000	\$	5,930,000	\$ 3	3,406,000
NET POSITION (Beginning):							
Net Investment in Capital Assets		725,142	725,142		725,142		725,142
Restricted Net Position - Renewal & Replacement Beginning		266,140	266,140		266,140		266,140
Restricted Net Position - Loan Reserve Beginning		81,000	81,000		81,000		81,000
Unrestricted Net Position - Beginning		2,931,976	104,824		7,724,997		633,278
TOTAL NET POSITION (Beginning):		4,004,258	1,177,106		8,797,279	•	1,705,560
TOTAL	\$	9,635,839	\$ 5,107,106	\$	14,727,279	\$ 5	5,111,560
<u>USES</u>							
Personnel Costs	\$	181,136	\$ 225,003	\$	225,003	\$	192,054
Operating Expenses		328,556	272,676		272,676		322,781
Capital Outlay		235,401	1,132,151		10,198,200	2	2,500,000
Debt Service Costs		57,709	405,840		405,840		559,292
Non-Operating Expenses		-	20,000		20,000		15,000
Transfer to Other Funds		35,758	1,900,000		1,900,000		
TOTAL USES - EXPENSES	\$	838,560	\$ 3,955,670	\$	13,021,719	\$ 3	3,589,127
NET POSITION (Ending):							
Net Investment in Capital Assets		725,142	725,142		725,142		725,142
Restricted Net Position - Renewal & Replacement - Ending		266,140	266,140		266,140		266,140
Restricted Net Position - Loan Reserve Ending		81,000	81,000		81,000		81,000
Unrestricted Net Position Ending (Unaudited)		7,724,997	79,154		633,278		450,151
TOTAL NET POSITION (Ending):	_	8,797,279	1,151,436		1,705,560		1,522,433
TOTAL	\$	9,635,839	\$ 5,107,106	\$	14,727,279	\$ 5	5,111,560

### **Stormwater Utility Fund**

The Stormwater Utility Fund accounts for the cost of operating and maintaining the Town's stormwater drainage system in accordance with the Environmental Protection Agency National Pollutant Discharge Elimination System (NPDES) permit. The Stormwater Division operations are under the supervision of the Public Works Director. Stormwater services are provided by the Town with the aim of providing for the safe, efficient, and ecologically responsible removal and discharge of storm related water at an affordable cost.

Revenues are generated from a Stormwater Utility Fee collected through a separate line item on Town water bills. The Town adopted Resolution No. 2017-2467 in November 2017. The resolution's stormwater utility four-year rate structure was a solution to provide sufficient revenues to meet projected utility operations costs and debt service from FY 2018 through FY 2021. The FY 2026 budget does not include an annual rate increase for stormwater service revenue projections.

The bi-monthly stormwater utility fixed rates for FY 2026 are:

#### Service Type:

Residential Properties:

Single Family (1.0 ERU) \$ 34.16 Multi Family (1.0 ERU per dwelling unit) \$ 34.16

Non-residential Developed Properties:

**Excluding Places of Worship** 

(1.25 ERU per 1,300 sq. ft. of impervious area) \$ 42.80

Places of Worship

(0.5 ERU per 1,300 sq. ft. of impervious area) \$ 17.10

The Town employs one stormwater maintenance worker who provides recurring maintenance services. Twenty-five percent (25%) of the Public Works Director position, thirty percent (30%) of the Assistant Public Works Director position, and twenty (20%) for an Operations Manager and Customer Service Representative are also allocated to this fund. The Town contracts out many of the stormwater related functions. These functions include planning, developing, testing, maintaining and improving the management of waters resulting from storm events. Vacuum truck services as well as the street sweeping program to maintain the stormwater infrastructure are funded.

The Utility System Revenue Bonds Series 2011 matures on May 1, 2026 at which time the final payment for the remaining portion of principal and interest will be made. Once the final payment is made, the Town will have successfully fulfilled its debt obligation to the bondholders. Further information regarding the bond is presented in the Debt Management section.

The FY 2026 Proposed Budget includes a transfer (loan) from the General Fund to appropriate \$2.5M to address further drainage improvements in four remaining priority areas identified in the Town-wide Drainage Improvement and Hazard Mitigation Plan. Further information on this project is presented in the Five-Year Capital Improvement section of the budget.

General Town administrative support provides services for stormwater operations such as: oversight, finance, payroll, human resources, benefits and pension management, and the

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provision of office space. The Stormwater Utility Fund offset a portion of these costs with a service payment to the General Fund through FY 2024. No service payment is budged in FY 2025 and FY 2026 as projected revenues are sufficient to only fund stormwater operations and debt service.

#### **404 STORMWATER FUND**

	FY 2024	FY 2025	FY 2025	FY 2026
	Actual Adopted (Unaudited)		Estimated	Proposed
REVENUES				
Service Revenues	\$ 846,587	\$ 870,000	\$ 870,000	\$ 846,000
Interest	144,297	60,000	60,000	60,000
Intergovernmental Revenues	2,140,697	3,000,000	5,000,000	-
Interfund Transfer from General Fund	2,500,000	-	-	2,500,000
Use of Net Position (Fund Balance)	-	32,151	7,098,200	183,127
TOTAL REVENUES	\$ 5,631,581	\$ 3,962,151	\$ 13,028,200	\$ 3,589,127
EXPENSES Personnel Costs	\$ 181.136	\$ 225.003	\$ 225.003	\$ 192.054
	*,	,	·,	¥,
Operating Expenses Capital Outlay	328,556 235.401	272,676 1,132,151	272,676 10,198,200	322,781 2,500,000
Debt Service	57,709	405,840	405,840	559,292
Transfer to Other Funds	35,758	1,900,000	1,900,000	-
Contingency - Operating	-	20,000	20,000	15,000
Return to Reserves	-	6,481	6,481	-
TOTAL EXPENSES	\$ 838,560	\$ 3,962,151	13,028,200	\$ 3,589,127
Net Results	\$ 4,793,021	\$ -	\$ -	\$ -

Significant	Change	fram EV	2025 444	antad Rud	aat ±//_\
Significant	Cilaliyes		2023 Auc	pieu buu	461 1/(- <i>)</i>

Personnel Services	
Planned merit pay, salary and benefit adjustments	\$ 26,628
Assisant Public Works Director position closed	\$ (59,577)
Operating Expenses	
Electricity for stormwater pumps	\$ 12,053
Repair & maintenance services cost increase	\$ 4,207
Emergency stormwater pump rental needs	\$ 35,000
Curb replacements increase	
Capital Outlay	
Town-wide drainage improvement priority areas	\$ 2,500,000

		Persor	nnel C	omplem	ent				
			F۱	2025			FY	2026	
			F	unded			Fur	nded	
		Full Part					Part		
Position Title		Time	Time	Temp	FTEs	Time	Time	Temp	FTEs
Public Works Director <sup>1</sup>		0.25			0.25	0.25			0.25
Assistant Public Works Director <sup>2</sup>		0.30			0.30	0.00			0.00
Operations Manager <sup>3</sup>		0.20			0.20	0.20			0.20
Maintenance Worker		1.00			1.00	1.00			1.00
Customer Service Representative <sup>4</sup>		0.20			0.20	0.20			0.20
	Total	1.95	0	0	1.95	1.65	0	0	1.65

<sup>&</sup>lt;sup>1</sup>Stormwater Fund allocation. Position split funded with General Fund, Water and Sewer Fund, and Solid Waste Fund.

<sup>&</sup>lt;sup>2</sup>Position closed in FY 2026.

<sup>&</sup>lt;sup>3</sup>Stormwater Fund allocation. Position split funded with General, Resort Tax, Water and Sewer, and Solid Waste Funds.

<sup>&</sup>lt;sup>4</sup>Stormwater Fund allocation. Position split funded with General Fund, Water and Sewer Fund, and Solid Waste Fund.

# 404 STORMWATER FUND REVENUES

		FY 2024			FY 2025		FY 2025		FY 2026
Line Item Prefix: 404-538-:		Actual (Unaudited)		Adopted	Estimated		Proposed		
Intergoverr	nmental Revenues								
331-5040	Federal Grant - Treasury (ARPA)	\$	2,140,697	\$	-			\$	-
334-3605	FL Dept of Environmental Protection		-		3,000,000		5,000,000		-
Total	Intergovernmental - Federal/State/County	\$	2,140,697	\$	3,000,000	\$	5,000,000	\$	-
Services R	<u>evenues</u>								
343-9110	Stormwater Utility Fees	\$	846,587	\$	870,000	\$	870,000	\$	846,000
Total	Services Revenues	\$	846,587	\$	870,000	\$	870,000	\$	846,000
<u>Miscellane</u>	ous Revenues								
381-0100	Transfers In - General Fund	\$	2,500,000	\$	-	\$	-	\$	2,500,000
389-1000	Interest Earnings	\$	144,297	\$	60,000	\$	60,000	\$	60,000
391-1000	Appropriated Net Assets				32,151		7,098,200		183,127
Total	Miscellaneous Revenues	\$	2,644,297	\$	92,151	\$	7,158,200	\$	2,743,127
TOTAL	Stormwater Fund Revenues	\$	5,631,581	\$	3,962,151	\$	13,028,200	\$	3,589,127

# **404 STORMWATER FUND EXPENSES**

		FY 2024			FY 2025	FY 2025		FY 2026	
Line Item P	refix: 404-5500-538-:	(U	Actual naudited)		Adopted	E	Estimated	F	Proposed
Suffix	Object Description								
Personnel S	<u>Services</u>								
1210	Regular Salaries	\$	133,498	\$	150,086	\$	150,086	\$	124,916
1410	Overtime		3,012		2,500		2,500		2,500
1510	Special pay		830		1,728		1,728		1,090
2110	Payroll Taxes		10,311		11,968		11,968		9,895
2210	Retirement Contribution		19,951		22,080		22,080		19,439
2310/2315	Life & Health Insurance		13,534		25,723		25,723		22,877
2410	Workers Compensation		-		9,618		9,618		10,037
2610	Other Post Employment Benefits		-		1,300		1,300		1,300
Total	Personnel Services	\$	181,136	\$	225,003	\$	225,003	\$	192,054
Operating E	Expenses								
3110	Professional Services	\$	69,766	\$	29,500	\$	29,500	\$	29,500
3310	Utility Billing Charges		-		1,000		1,000		1,000
4009	Car Allowance		466		2,130		2,130		840
4112	Mobile Phone Allowance		173		-		_		_
4310	Electricity		43,908		37,057		37,057		49,110
4403	Equipment/Vehicle Leasing		13,881		15,775		15,775		15,850
4601	Maintenance Service/Repair Contracts		36,376		101,231		101,231		105,438
4603	Equipment Maintenance		22,328		58,683		58,683		58,683
4611	Miscellaneous Maintenance		290		25,000		25,000		60,000
5410	Subscriptions and Memberships		1,000		500		500		560
5520	Conferences and Seminars		-		900		900		900
5510	Educational & Training		368		900		900		900
5901	Depreciation		140,000		_		_		_
Total	Operating Expenses	\$	328,556	\$	272,676	\$	272,676	\$	322,781
1000		<u> </u>	020,000	<u> </u>		Ψ_		Ψ	022,: 0 :
Capital Out	<u>lay</u>								
6310	Improvements other than Building	\$	4,500	\$	1,132,151	\$	10,198,200	\$	2,500,000
6410	Machinery and Equipment		230,901		<u>-</u>		<u> </u>		<u>-</u>
Total	Capital Outlay	\$	235,401	\$	1,132,151	\$	10,198,200	\$	2,500,000
Debt Servic	<u>e</u>								
7110	– Principal	\$	-	\$	227,011	\$	227,011	\$	398,632
7115	Principal - SRF	•	-		123,911	•	123,911	•	126,239
7210	Interest		35,333		34,836		34,836		16,676
7215	Interest - SRF		22,376		20,082		20,082		17,745
Total	Debt Service	\$	57,709	\$	405,840	\$	405,840	\$	559,292

# **404 STORMWATER FUND EXPENSES**

		F	Y 2024		FY 2025		FY 2025		FY 2026
Line Item Prefix: 404-5500-538-:		Actual Adopted (Unaudited)			Estimated			Proposed	
Non-opera	ting Expenses								
581-9101	Transfer to General Fund	\$	35,758	\$	1,900,000	\$	1,900,000	\$	-
9920	Contingency - Operating needs R&M		-		20,000		20,000		15,000
9910	Reserve Replenishment		-		6,481		6,481		-
Total	Non-operating Expenses	\$	35,758	\$	1,926,481	\$	1,926,481	\$	15,000
Total	Stormwater Fund Expenses	\$	838,560	\$	3,962,151	\$	13,028,200	\$	3,589,127

## **FY 2026 New Program Enhancement (Modification)**

Public Works Department Structure Change Eliminate Assistant Public Works Director Position										
	Funding Dept/ Org Total									
<b>Department Name</b>	Division Name	Source	No.	Requested						
	Public Works	General	539-5000							
	Water & Sewer Water & Sewer 536-9900									
Public Works	Stormwater	Stormwater	538-5500	(\$148 943)						

#### **Justification and Description**

The Assistant Public Works Director position is being eliminated. This results in a total decrease of \$148,943 across all funds.

#### Benefits or Alternative/Adverse Impact if not funded

	Required Resources									
New Personnel										
Positions	Title		Benefits	Cost						
	General Fund - Public Works									
-0.4	Assistant Public Works Director	(\$40,923)	(\$18,654)	(\$59,577)						
	Water & Wastewater Fund									
-0.3	Assistant Public Works Director	(\$30,693)	(\$13,990)	(\$44,683)						
	Stormwater Fund									
-0.3	Assistant Public Works Director	(\$30,692)	(\$13,991)	(\$44,683)						

#### **Other Recurring Operating Costs**

Account Number	Description	Cost

#### One Time Costs



## Fleet Management Fund

The Fleet Management Fund is an internal service fund used to account for the purchase, operation, and maintenance costs of the Town's vehicles and to set aside funds for replacement of Town vehicles. The Town's fleet inventory includes patrol cars, vehicles for Code Compliance, Public Works, Parks & Recreation, Water & Sewer, Municipal Parking, and trucks for Solid Waste.

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### Fleet Management Fund

#### Services, Functions, and Activities:

The Fleet Management Fund is an internal service fund. Internal service funds are used to account for the provision of services within a government organization. The Town's Fleet Management Fund accounts for the purchase, operation, and maintenance of the Town's vehicles; thereby establishing a funding method for vehicle replacement and operating cost allocation to Town departments and enterprises for the vehicles used in their operations.

One of the purposes of the Fleet Management Fund is to ensure that adequate funds are available to purchase vehicles, to stabilize budgeting for these major purchases, and to provide a systematic, town-wide approach to acquisition and disposal of the fleet. The aim is to set charges to Town departments/enterprises to cover all costs. The fund should, over time, accumulate sufficient reserves to cover fluctuations and to provide for long-term vehicle replacement.

As a self-sustaining fund, the Fleet Management Fund provides maintenance services to all applicable departments in the Town on a cost reimbursement basis. Cost recovery is made for fuel, usage (personnel and operating), and a fleet replacement cost. These expenses are budgeted and paid for by the Fleet Management Fund. Therefore, quarterly interfund transfers will be processed to reimburse this fund. For example, fleet replacement cost is an operating expense to gradually pay for the use of all vehicles assigned to each department. The amount of annual chargeback is calculated for each type of vehicle taking into account the cost of the vehicle and its expected life plus an inflation adjustment. This chargeback is allocated to the user departments/enterprises annually for the number of years the vehicle will be in service. Budgeting for fleet replacement allows the Town to "pay-as-you-go" finance its vehicles, therefore avoiding debt.

The Town's fleet of approximately 68 vehicles is maintained by one full-time mechanic. The Public Works Department operates and oversees the garage and fueling facility.

FY 2026 revenues of \$1,170,063 are generated from fleet charges to Town departments and enterprises for cost recovery of a proportional share of fuel, usage, and a replacement cost of their assigned vehicles and their share to operate the fleet division as follows:

	Fleet Replacement	Usage	Fuel
General Fund	\$482,375	\$227,760	\$131,350
Resort Tax Fund	23,850	8,736	3,220
Building Fund	6,924	2,707	1,800
Water & Sewer Fund	27,348	14,773	4,260
Municipal Parking Fund	30,444	24,327	4,970
Solid Waste Fund	<u>\$0</u>	116,860	58,360
Total	\$570,941	\$395,162	\$203,960

The following vehicle purchases are funded in FY 2026:

Description	<u>Department</u>	Amount
Replacement vehicles - 2	Code Compliance	\$77,496
Work utility vehicle 4x4 new	Community Ctr /Recreation	22,500
Garbage truck replacement	Public Works-Solid Waste	322,000
Total		\$421,996

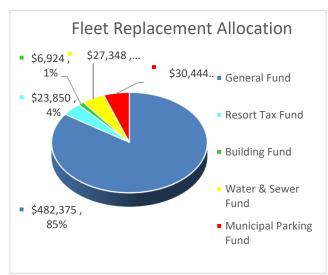
#### Impact of Fleet Management on the Operating Budget

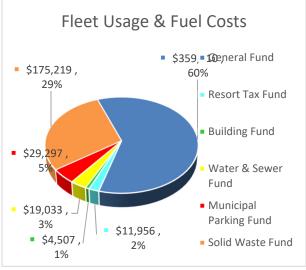
Replacement of vehicles is funded in the Fleet Management Fund. This internal service fund also provides for the operating and maintenance costs of the Town's vehicles. These costs are collected from all applicable departments.

Chargeback fees for fleet replacement is the method used to reimburse the Fleet Management Fund for the usage of a vehicle over its expected useful life. The fees are collected from departments and held in the Fleet Management Fund until needed to purchase vehicles. The total chargeback allocation for FY 2026 for fleet replacement is \$570,941 and the impact to the operating budget of other funds is as follows: General Fund \$482,375, Resort Tax Fund \$23,850, Building Fund \$6,924, Water and Sewer Fund \$27,344, and Municipal Parking Fund \$30,444.

The Solid Waste fleet was reviewed for the replacement of each individual vehicle based on condition, suitability for service, current economy, repair history, actual utilization rate of each asset, and other applicable factors. It is estimated that the balance of funds previously transferred to the Fleet Management Fund (\$379,046 as of September 30, 2023) is adequate to ensure future scheduled replacements. Therefore, no transfer for vehicle replacements will be made from the Solid Waste Fund in FY 2026.

Vehicle usage (maintenance expense & insurance), and fuel costs are also funded by the Fleet Management Fund. Cost recovery for these expenses is collected from departments via interfund transfers. The total cost recovery for FY 2026 is \$599,122, and the impact to the operating budget of other funds is as follows: General Fund \$359,110; Resort Tax Fund \$11,956; Building Fund \$4,507 Water and Sewer Fund \$19,033; Parking Fund \$29,297; and Solid Waste Fund \$175,219.





# **501 Fleet Management Fund FINANCIAL SUMMARY**

	FY 2024		FY 2025		FY 2025	FY 2026		
	<u>(</u> L	Actual Jnaudited)	Adopted		Estimated	Pro	Proposed	
FUNDS AVAILABLE								
Charges for Services	\$	911,265	\$ 1,064,740	\$	1,064,740	\$ 1,	170,063	
Miscellaneous Revenues		16,527	-		-		-	
Interfund Transfers In		80,000	569,130		569,130		22,500	
TOTAL REVENUES	\$	1,007,792	\$ 1,633,870	\$	1,633,870	\$ 1,	192,563	
NET POSITION (Beginning):								
Invested in Capital Assets		920,821	920,821		920,821		920,821	
Restricted for Renewal & Replacement		1,446,027	1,540,567		1,203,233	1,	665,981	
TOTAL NET POSITION (Beginning)		2,366,848	2,461,388		2,124,054	2,	586,802	
TOTAL	\$	3,374,640	\$ 4,095,258	\$	3,757,924	\$ 3,	779,365	
<u>APPROPRIATIONS</u>								
Personnel Costs	\$	80,992	\$ 93,491	\$	93,491	\$	83,747	
Operating Expenses		449,644	486,001		486,001		499,550	
Capital Outlay		719,950	591,630		591,630		421,996	
TOTAL APPROPRIATIONS	\$	1,250,586	\$ 1,171,122	\$	1,171,122	\$ 1,	005,293	
NET POSITION (Ending):								
Net Investment in Capital Assets		920,821	920,821		920,821		920,821	
Restricted for Renewal & Replacement		1,203,233	2,003,315		1,665,981	1,	853,251	
TOTAL NET POSITION (Ending)		2,124,054	2,924,136		2,586,802	2,	774,072	
TOTAL	\$	3,374,640	\$ 4,095,258	\$	3,757,924	\$ 3,	779,365	

# **501 Fleet Management Fund**

		FY 2024 Actual naudited)	_	FY 2025 Adopted	FY 2025 Estimated		FY 2026 Proposed
REVENUES Interfund Transfers Services Revenues Miscellaneous Revenues	\$	80,000 911,265 16,527		569,130 1,064,740	\$ 569,130 1,064,740	\$	22,500 1,170,063
TOTAL REVENUES	<u>\$</u>	1,007,792	\$	1,633,870	\$ 1,633,870	_	\$1,192,563
EXPENDITURES Personnel Costs Operating Expenses Capital Outlay Fleet Replacement Reserves TOTAL EXPENDITURES	\$	80,992 449,644 719,950 - 1,250,586	\$ <b>\$</b>	93,491 486,001 591,630 462,748 <b>1,633,870</b>	\$ 93,491 486,001 591,630 462,748 <b>1,633,870</b>	\$ <u>\$</u>	83,747 499,550 421,996 187,270 <b>1,192,563</b>
Net Results	\$	(242,794)	\$		\$ <u> </u>	\$	

#### Significant Changes from FY 2025 Adopted Budget +/(-)

Personnel Services		
Planned merit pay, salary and benefit adjustments	\$	(9,744)
Operating Expenses		
Property & liability insurance increase	\$	18,549
Estimated fuel costs decrease	\$	(5,000)
Capital Outlay		
Code Compliance 2 replacement vehicles	\$	77,496
P&R Community Center new beach 4x4 utility vehicle Solid Waste garbage truck replacement		\$22,500
vehicle		\$322,000

Personnel Complement											
		FY 2025				FY 2026					
		Funded			Funded						
		Full	Part			Full	Part				
Position Title		Time	Time	Temp	FTEs	Time	Time	Temp	FTEs		
Mechanic (Public Works)		1.00			1.00	1.00	•	•	1.00		
	Total	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00		

# FLEET MAINTENANCE (5000)

### 501 Fleet Management Fund

**REVENUES** 

			FY 2024	FY 2025		FY 2025		FY 2026
	Line Item Prefix: 501-539-:	(U	Actual naudited)	Adopted	ı	Estimated	ı	Proposed
341-2000	Fleet Charges - All Departments	\$	911,265	\$ 1,064,740	\$	1,064,740	\$	1,170,063
TOTAL	Services Revenues	\$	911,265	\$ 1,064,740	\$	1,064,740	\$	1,170,063
		<u>-</u>						
369-1000	Insurance Proceeds	\$	16,527	\$ -	\$	-	\$	-
369-9000	Other Miscellaneous Revenues	\$	-	\$ -	\$	-	\$	_
Total	Miscellaneous Revenues	\$	16,527	\$ -	\$	-	\$	
381-0100	Interfund Transfer from General Fund	\$	80,000	\$ 569,130	\$	569,130	\$	-
381-0800	Interfund Transfer from Resort Tax Fund			\$ -	\$	-	\$	22,500
392-0000	Use of Restricted Fund Balance			-		-		
Total	Other Funding Sources	\$	80,000	\$ 569,130	\$	569,130	\$	22,500
Total	Total Revenues	\$	1,007,792	\$ 1,633,870	\$	1,633,870	\$	1,192,563

# **FLEET MAINTENANCE**501 Fleet Management Fund

**EXPENDITURES** 

			FY 2024	FY 2025		FY 2025		FY 2026
	Line Item Prefix: 501-5000-539:	(L	Actual Jnaudited)	Adopted	E	Estimated	F	Proposed
Suffix	Object Description							
Personne	I Services							
1210	Regular Salaries	\$	53,675	\$ 57,497	\$	57,497	\$	60,372
1410	Overtime		2,587	2,000		2,000		2,000
1510	Special pay		1,442	2,700		2,700		2,700
2110	Payroll Taxes		4,664	4,850		4,850		5,070
2210	Retirement Contribution		-	-		-		-
2310/2315	Life & Health Insurance		18,624	24,533		24,533		11,485
2410	Workers Compensation		-	1,911		1,911		2,120
	Total Personnel Services	\$	80,992	\$ 93,491	\$	93,491	\$	83,747
<u>Operating</u>	Expenses							
4112	Mobile Phone/Tool Allowance	\$	-	\$ 1,200	\$	1,200	\$	1,200
4510	Property and Liability Insurance		60,998	99,741		99,741		118,290
4612	Vehicle Maintenance		206,007	177,900		177,900		177,900
5216	Fuel		182,639	207,160		207,160		202,160
5901	Depreciation		-			_		
Total	Operating Expenses	\$	449,644	\$ 486,001	\$	486,001	\$	499,550
Capital O	utlay							
6410	Machinery and Equipment	\$	719,950	\$ 591,630	\$	591,630	\$	421,996
Total	Capital Outlay	\$	719,950	\$ 591,630	\$	591,630	\$	421,996
Non-oper	ating Expenses							
9999	Fleet Replacement Reserves	\$	-	\$ 462,748	\$	462,748	\$	187,270
Total	Non-operating Expenses	\$	-	\$ 462,748	\$	462,748	\$	187,270
Total	Fleet Maintenance Fund Expenditures	\$	1,250,586	\$ 1,633,870	\$	1,633,870	\$	1,192,563

### **FY 2026 New Capital Outlay Request**

Two (2) Replacement Vehicles								
Department	Division	Funding Source	Dept/ Org No.	Fiscal Impact				
Evecutive	Code Compliance	Fleet Management	524-2000	\$77,496				
Executive	Code Compliance	Fund	524-2000	\$				

#### Justification and Description

Replacement of two (2) Code Compliance vehicle, including vehicle wrapping.

The Code Ccompliance division has two vehicles, a 2015 F150 pick-up truck (vehicle # 23) and a 2016 Ford Escape (vehicle # 22), that are driven daily. The vehicles have reached ten and nine years of age respectively and are showing signs of deterioration. The chassis of vehicle # 23 is significantly rusted, creating safety concern.

#### Alternative/Adverse Impacts if not funded:

Both vehicles have reached their replacement age and showing signs of deterioration.

Required Resources							
Account Number	Title or Description of Request	Cost					
501-5000-539-64-10	Capital Outlay - Machinery & Equipment	\$77,496					
	Other Recurring Operating Costs						
Account Number	Description	Cost					

## **FY 2026 New Capital Outlay Request**

New Beach 4x4 Work Utility Vehicle								
			Dept/					
Department	Division	Funding Source	Org No.	Fiscal Impact				
		Resort Tax Fund /						
	Community Center	Fleet Management						
Parks and Recreation	Aquatics	Fund	572-8000	\$22,500				

#### Justification and Description

The addition of a new 4x4 beach vehicle.

Currently, the Aquatics division has two 4x4 vehicles, and one of these is frequently out of service due to extensive corrosion caused by constant exposure to the beach environment. These vehicles face harsh conditions daily, and as a result, their useful life averages two to three years. The addition of a new unit is essential to maintain operational readiness, and ensure our teams can continue responding effectively to beach-related incidents and responsibilities without disruption. This new vehicle will help offset downtime, maintain adequate coverage, and reduce operational strain on the existing fleet.

#### Alternative/Adverse Impacts if not funded:

Adverse Impact:

Patrolling the beach may be limited due to the lack of operable vehicles.

Required Resources					
Account Number	Title or Description of Request	Cost			
501-5000-539-64-10	Capital Outlay - Machinery & Equipment	\$22,500			
	Other Recurring Operating Costs	<u>.                                    </u>			
Account Number	Description	Cost			

# **FY 2026 New Capital Outlay Request**

	2020 New Capit	iai Gatiay itee	<u>lacst</u>					
Solid Waste Replacement Truck								
Department	Division	Funding Source	Dept. Priority	Fiscal Impact				
Public Works	Solid Waste	Fleet Management Fund	534-4000	\$322,000				
Justification and Descript	ion							
	te garbage truck # 44. The	garhage truck has met	t its replace	ment criteria. The				
Alternative/Adverse Impa Adverse Impact: Additional and costly repa	acts if not funded: irs to maintain a truck past	t its expected useful lif	e.					
<u> </u>	Do weiwe di	·						
Account Number	Required I	Description of Request		Cost				
501-5000-539-64-10 Capital Outlay - Machinery & Equipment \$322,0								
	Other Recurring	Operating Costs						
Account Number		Description		Cost				

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## **Appendix**

This final section of the budget document provides supplemental information.

This section is comprised of the Town's financial policies, debt management, debt service summaries, schedules and requirements, millage and adopted budget resolutions; and a glossary of terms as they are used throughout this document.

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#### **Financial policies**

The Town of Surfside has adopted a separate Five-Year Financial Forecast document that provides a high-level evaluation of the Town's financial future. It serves as a baseline forecast against which the effects of certain policy and funding decisions may be compared. The principal financial policy issues include fund balance reserves, the property tax millage rate, maintaining the Town's infrastructure, and funding for capital projects.

The Town's financial policy looks beyond annual revenues and expenditures to policies promoting the sustainability of Town services and rate structure, property values and capital needs, with the focus of will current policies be financially sustainable over the next five years and beyond. The policy recommends a millage rate stabilization reserve that would allow for the smoothing of future years incomes to be placed in 1) budget stabilization reserve, 2) a capital reserve, and 3) a hurricane/disaster recovery reserve.

To achieve and maintain a resilient financial position, long-term financial planning is critical as is related to: debt, reserves, ad valorem tax revenue goals, residential/commercial property tax distribution and diversification of alternative revenue sources. Institutionalizing long-term financial planning provides a number of advantages, including:

- Helps prioritize services
- Involves and focuses employees
- o Decentralizes budget responsibilities and holds department heads accountable
- Stabilizes services and service levels which can be consistently funded
- Encourages consensus from stake holders
- Plays a role in optimizing public investments
- o Aids in avoiding potential emergencies / unanticipated challenges

The Town's Financial Forecast is important given the potential for changes in elected and appointed officials, policy direction, intergovernmental relationships, and a variety of other influences.

#### **Resiliency Reserve Policy**

The Town formally adopted a Resiliency Reserve Policy in FY 2020. This policy guides the use of the funds specifically for:

- Costs to strengthen the Town's electrical grid
- Costs to strengthen public infrastructure/parks via resiliency-type improvements
- Costs to implement resiliency-type improvements that strengthen the Town's water management and storm protection systems, including, but not limited to:
  - Submerged lands such as wetlands and living shorelines
  - Coastal green spaces such as open space parks
- Costs to mitigate the Town's greenhouse gas emissions
- Costs to implement other resiliency-type initiatives in the Climate Crisis Report and Action
   Plan
- Costs to combat public health emergencies

#### Reserves policy

The Town's Financial Forecast recommends a fund balance/reserve funds policy for adoption by the Town Commission. The reserve policy establishes an appropriate level of reserves for the Town to target and maintain in the General Fund, Resort Tax Fund and the Enterprise Funds. The Town formally adopted a fund balance policy on June 14, 2022. The fund balance policy establishes an appropriate level of reserves for the Town to target and maintain in the funds, primarily the General Fund.

#### **General Fund**

The Town will strive to budget and fund the target amounts listed below in the General Fund as a percentage of the Town's annual operating expenditures of the General Fund

- 25% Operations & Maintenance (O&M) Reserve
- 20% Hurricane/Natural Disaster Reserve
- 10% Budget Stabilization Reserve
- 5% Capital Reserve

The FY 2026 Adopted Budget will comply with the Reserves Policy as reflected in the General Fund Committed Fund Balance.

#### **Resort Tax Fund**

The Town will strive to budget and fund the target amounts listed below in the Resort Tax Fund as a percentage of the Town's non-Tourist Board annual operating expenditures of the Resort Tax Fund

- 10% Unrestricted Fund Balance
- 10% Hurricane/Natural Disaster Reserve
- 10% Budget Stabilization Reserve
- o 10% Capital Reserve

The FY 2026 Adopted Budget will comply with the Reserves Policy as reflected in the Resort Tax Fund Committed Fund Balance.

#### **Enterprise Funds**

- Fees charged to customers will cover operating expenses, debt service and required reserves to meet debt service requirements and a reserve for renewal and replacement of capital assets and infrastructure.
- The Town should have an appropriate unrestricted fund balance to be used for cash flow purposes for unanticipated expenses or a non-recurring nature or to meet unexpected increases in service delivery costs.

#### **Investment Policy**

The Town of Surfside will follow its adopted investment policy. The policy shall apply to funds under the control of the Town in excess of those required to meet current expenses. The primary objectives of investment activities shall be:

- Safety The safety of principal through limiting credit risk and interest rate risk to a level commensurate with the risks associated with prudent investment practices and performance benchmark.
- Liquidity The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.
- Yield The investment portfolio shall be designed with the objective of attaining a market return taking into account the investment risk constraints and liquidity needs.
- o Transparency The Town shall operate the portfolio in a transparent manner.

#### **Balancing the Budget**

- The Town's budget will support Town Commission goals, objectives and policies in meeting the needs of the community within the fiscal capabilities of the Town.
- The annual budget shall balance the public service needs of the community with the fiscal capabilities of the Town.
- The Town will prepare its annual budget using a balanced budget in which estimated revenues, including balances brought forward from prior fiscal years, are equal to total appropriations for expenditures and reserves.
- The Town will maintain budgetary controls to ensure compliance with its fiscal policies and legal provisions included in the Florida Statutes, the Town Charter, and those approved by the Town Commission in the annual adopted budget.

The FY 2026 Proposed Budget is balanced for every fund. Total anticipated revenues equal total budgeted expenditures plus required transfers, contingencies, and fund balance reserves. balanced in all funds.

#### **Capital Improvements Program policy**

- The Town will prepare and adopt a five-year Capital Improvements Program and a oneyear capital budget on an annual basis. Financial feasibility and budget impact will be assessed.
- The Town shall update the Capital Improvements Program annually to ensure level of service standards will be maintained during the next five-year planning period.
- The Town will prudently limit the amount of debt it assumes for capital improvements.

The FY 2026 Proposed Budget includes a five-year Capital Improvements Program.

#### **Accounts Management and Financial Reporting**

- The Town will maintain an accounting system that facilitates financial reporting that conforms to GAAP and Florida state law.
- The Town will prepare comprehensive annual financial statements in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governmental units.
- An independent audit will be performed annually, and subsequently an annual financial report will be issued as required by Florida state law.
- The Town will annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

#### **Debt Management policy**

Limitations on bonds and bonded indebtedness:

- 1) Bonds issued by the Town of Surfside may or may not be limited. Section 93 of the Town Charter specifies the following:
  - a) The total amount of general obligation bonds of the Town of Surfside outstanding in any one fiscal year shall not exceed fifteen percent of the assessed value of the taxable property of the town according to the assessment roll.
  - b) Bonds payable exclusively from the revenue of a municipal project may be issued without regard to any limitation or indebtedness, and subject to the requirements of (e) below.
  - c) Bonds, other than bonds payable exclusively from the revenue of a municipal project, issued by the Town of Surfside shall be considered in computing the amount of indebtedness.
  - d) Bonds, payable exclusively from the revenue of a municipal project or from special assessments, shall not be considered in computing the amount of indebtedness the Town may incur.
  - e) Any indebtedness incurred exceeding fifteen percent of the Town's average annual property tax revenue for the preceding five years and which is not fully repayable within a maximum of seven years, shall require approval by a minimum of three members of the Town Commission by ordinance followed by approval by referendum of the Town electors by majority vote.
  - f) "Indebtedness" is defined as any financial obligation of the Town to repay borrowed money or funds.
- 2) Florida Statutes require that general obligation bonds be approved by referendum.
- 3) The Town Charter Section 88 specifies that bonds may be issued for terms not exceeding thirty years.
- 4) Financing of capital projects:
  - a) The maturity of any debt shall not exceed the useful life of the infrastructure improvement or capital acquisition.
  - b) Bonds payable exclusively from the revenue of a municipal project shall be self-supporting whereby the rates, fees or charges prescribed shall produce sufficient revenue to pay when due all bonds and interest thereon.

#### **Debt Limits:**

The general obligation (GO) bond debt limit is 15% of the total taxable value of the Town.

For FY 2026, the GO bond limit is \$810,171,730, calculated as follows:

- a) FY 2026 Preliminary taxable value \$5,401,144,865.
- b) Annual limit of GO bond indebtedness outstanding in FY 2026 shall not exceed .15 x \$5,401,144,865 = \$810,171,730.

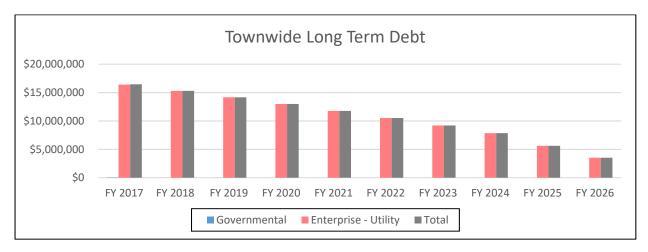
For FY 2026, indebtedness incurred exceeding \$2,239,865 and which is not fully repayable within a maximum of seven years, requires approval by a minimum of three members of the Town Commission by ordinance followed by Town elector referendum approval by majority vote, calculated as follows:

- a) Town's average annual property tax revenue for the preceding five years \$14,932,432.
- b) Indebtedness incurred exceeding 15% of the Town's average annual property tax revenue for the preceding five years .15 x \$14,932,432 = \$2,239,865.

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As of October 1, 2025, the Town of Surfside will have \$5,621,065 of debt outstanding.

The Town of Surfside does not intend to refinance existing debt.



### **GOVERNMENTAL FUNDS**

The Town currently does not have any general obligation bonds. Florida Statutes require that general obligation bonds be approved by referendum.

In May 2022, the Town adopted Resolution No. 2022-2877 for the official intent to issue voter approved tax exempt General Obligation Bonds up to \$40M for the costs of Undergrounding of Utilities. That project is currently in the design phase. The Town Commission paused the project in August 2025. Residents will have the opportunity to vote to proceed with the project at a special election in November 2025. Should the project be approved by voters, the Town will evaluate the project to determine the timing of future issuance of the first series of the bond.

### **ENTERPRISE FUNDS**

The Town currently has one revenue bond and one loan. The revenue bond and the loan are secured by pledges of enterprise revenues.

## **Utility System Revenue Bonds Series 2011**

Original Issue Amount - \$16,000,000

**Purpose** - The Utility System Revenue Bonds Series 2011 were issued for the purpose of providing funding, together with certain other available funds of the Town, to finance the cost of certain construction projects, including improvements for the existing facilities for the water, sewer, and storm water systems. Principal and interest are to be paid annually from the pledge of Water/Sewer and Stormwater fund revenues. Total principal remaining on the bond at September 30, 2025 is \$1,594,527. FY2025-26 debt service which is comprised of accrued interest and principal payments is \$1,661,228.

Principal amount outstanding at September 30, 2025	\$	1,594,527
Less: Principal payments	-	(1,594,527)
Principal amount outstanding at September 30, 2026	\$	

Maturity Date - May 1, 2026 Interest Rate - 4.720%

**Revenues pledged -** The Series 2011 Bonds are payable from the revenues generated from the Water/Sewer and Stormwater utility funds.

### **DEBT MANAGEMENT**

### State Revolving Loan

Original Issue Amount - \$9,310,000

**Purpose -** The Town executed a Clean Water State Revolving Fund Construction Loan Agreement with the State of Florida Department of Environmental Protection on August 24, 2012 in the amount of \$9,310,000 for the construction of wastewater and storm water improvements. Principal and interest are to be paid from the pledge of Water/Sewer and Stormwater fund net revenues. Principal and interest are to be paid in semi-annual payments over 20 years. Total principal outstanding at September 30, 2025 is \$4,026,538. FY 2026 debt service which is comprised of accrued interest and principal payments is \$575,934. The loan is secured by net water, sewer and stormwater revenues after payment of debt service on the Town's existing Series 2011 obligations.

Principal amount outstanding at September 30, 2025	\$	4,026,538
Less: Principal payments	-	(504,955)
Principal amount outstanding at September 30, 2026	\$	3,521,583

Maturity Date - January 15, 2033

Interest Rate - 1.87%

**Revenues pledged -** The State Revolving Loan is payable from the revenues generated from the Water/Sewer and Stormwater utility funds.

#### **DEBT SERVICE SCHEDULES**

### **DEBT SERIVICE REQUIREMENTS TO MATURITY - ALL FUNDS**

Fiscal Year	·	pital ases	Debt S	nmental Service otal	'	Utility System Revenue Bonds eries 2011	R	State Revolving Loan	Cap Cap Lea	ital	erprise Fund bt Service Total
FY 2026	\$	-	\$	-	\$	1,661,228	\$	575,934	\$	-	\$ 2,237,162
FY 2027						-		575,898			575,898
FY 2028		-		-		-		575,860		-	575,860
FY 2029		-		-		-		575,831		-	575,831
FY 2030		-		-		-		575,781		-	575,781
FY 2031-33		-		-		-		1,443,503		-	1,443,503
TOTAL	\$	-	\$	-	\$	1,661,228	\$	4,322,807	\$	-	\$ 5,984,035

## **ENTERPRISE DEBT SERIVICE REQUIREMENTS TO MATURITY**

## **Utility System Revenue Bonds Series 2011**

Fiscal Year	Principal	Interest	Total	Outstanding
FY 2026	1,594,527	66,701	1,661,228	-
TOTAL	\$ 1,594,527	\$ 66,701	\$ 1,661,228	

# State Revolving Loan Fund

Fiscal Year	Principal	Interest	Total	Outstanding
FY 2026	\$ 504,955	\$ 70,979	\$ 575,934	\$3,521,582
FY 2027	514,442	61,456	575,898	3,007,140
FY 2028	524,107	51,753	575,860	2,483,033
FY 2029	533,953	41,878	575,831	1,949,080
FY 2030	543,984	31,797	575,781	1,405,096
FY 2031-33	1,405,096	38,407	1,443,503	-
TOTAL	\$ 4,026,537	\$ 296,270	\$ 4,322,807	

**Accrual Basis:** A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Adopted Budget:** The budget as approved by the Town Commission prior to the beginning of the fiscal year and after two public hearings.

**ADA:** This acronym refers to the United States Federal Americans with Disabilities Act.

**Ad Valorem Taxes:** Of Latin origins, this fairly literally translates "according to value." Commonly referred to as property taxes, levied on both real and personal property, according to the property's valuation (tax roll) and tax rate (millage).

**Allocation:** Allocations represent the amount of funds designated for specific purposes. The Town appropriates funds based on an allocation plan annually and periodically throughout the year. Allocations within funds may be shifted under certain conditions without requiring a change to the appropriation. See appropriation.

**Amended Budget:** The current budget, resulting from changes to the Adopted Budget. An example of a common change would be a line item transfer of funds based on receiving a grant.

**Amendment 1:** An Amendment to the State constitution which has effectively frozen the ability of local governments to raise rates above the average percentage increase to wages reported to the State of Florida.

**Annual Salary Adjustment:** An adjustment to compensation provided on an annual basis. Like a COLA, it is an annual and recurring increase. Unlike a COLA, it is not necessarily linked to consumer priced indexing (CPI).

**Annualize:** This is the process of standardizing resources over a twelve month figure irrespective of the timing of the resource (one-time, mid-year recurring, etc.).

**Appropriation:** A legal authorization to incur obligations and make expenditures for identified appropriation centers. Modifications within the appropriation centers are changes to allocations and generally permissible without violating the legal authorization unless they result in a change to the total appropriation.

**ARPA:** This acronym stands for the American Rescue Plan Act of 2021 which provides federal relief funds to address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals and businesses.

**Assessed Valuation:** The valuation set upon real estate and certain personal property by the Miami-Dade County Property Appraiser as a basis for levying property taxes. See *Taxable Valuation and Market Valuation*.

**Assets:** Resources owned or held by a government, which have monetary value.

**Authorized Positions:** Employee positions which both exist within the personnel complement (whether vacant or filled) and are funded.

**Available (Undesignated) Fund Balance:** This refers to funds remaining from prior years, which are available for appropriation and expenditure in the current year. Available funds not spent in a given fiscal year becomes carry-over at the beginning of the next fiscal year. See also designated fund balance.

**Balanced Budget:** A budget in which estimated revenues, including balances brought forward from prior fiscal years, are equal to total appropriations for expenditures and reserves.

**Base Budget:** Projected cost of continuing the existing levels of service in the current budget year.

**Bond:** A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond plus interest) on particular dates (the debt service payments). Bonds are primarily used to finance large scale capital projects. See General Obligation Bond and Revenue Bond.

**Bond Refinancing:** The payoff and re-issuance of bonds, to obtain better terms.

**Budget:** A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

**Budgetary Basis:** This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: cash, accrual, or modified accrual.

**Budget Calendar:** The schedule of key dates, which a government follows in the preparation and adoption of the budget.

**Budgetary Control:** The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

**Capital Assets:** Assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year, except for infrastructure and intangible assets for which the Town utilizes a \$25,000 threshold.

**Capital Budget:** The appropriation of bonds, reserves, or operating revenue for improvements to facilities and other infrastructure of long term duration.

**Capital Improvements:** Expenditures related to the acquisition, expansion or rehabilitation of an element of the physical plant/infrastructure of the government.

Capital Improvement Program (CIP): An expenditure plan incurred each year over a fixed number of years to meet capital needs arising from the long term needs of the government.

**Capital Outlay/Capital Expenditure:** An expenditure category for the acquisition of assets which generally have a cost of more than a specified amount (i.e. \$5,000) and have an estimated useful economic life in excess of one year; or, assets of any value if the nature of the item is such that it is available to be controlled for custody purposes as tangible personal property owned by the local government.

**Capital Project:** Major construction, acquisition, or renovation activities which add value to the physical assets of a government, or significantly increase their useful life. Also called capital improvements.

Cash Basis: A basis of accounting which recognizes transactions only when cash is increased or decreased.

**Chart of Accounts:** This is a set of codes held in common throughout the State of Florida and established for use by the State for use by all governmental entities.

**Collective Bargaining Agreement:** A legal contract between the employer and a verified representative of a recognized bargaining unit (CBU – collective bargaining unit) for specific terms and conditions of employment (e.g., hours, workings conditions, salary, fringe benefits, and matters affecting health and safety of employees).

**Constant or Real Dollars:** The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time.

**Consumer Price Index (CPI):** A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living. Sometimes broadly called an "inflationary index."

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services:** Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

**Cost-of-Living Adjustment (COLA):** An increase in salaries to offset the adverse effect of inflation on compensation. *See Annual Salary Adjustment.* 

**Debt Service:** The payments of principal and / or interest on borrowed money according to a predetermined payment schedule.

**Deficit:** The excess liability of an entity over its assets; or the excess of expenditures or expenses over revenues during a single accounting period.

**Designated Fund Balance:** Funding within a specific fund which has not been budgeted and is reserved or restricted for a specific purpose. These funds may only be appropriated into the budget to meet obligations consistent with the reserve or restricted use. Examples include funding reserved to meet prior year encumbrances or a storm recovery fund.

**Department:** The basic organizational unit of government, either utilizing employees or contractors, which is functionally unique in its delivery of services.

**Division:** An allocation center within a Department maintained separately to more transparently reflect costs for unique or dissimilar types of functions.

**Employee (or Fringe) Benefits:** Contributions made by a government to meet commitments or obligations for an employee's compensation package in excess of salary. Included are the government's share of costs for Social Security and the various pension, medical, and life insurance plans.

**Encumbrance:** The lawful commitment of funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure. Purchase orders are one way in which encumbrances are created.

**Expenditure:** The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

**Expense:** Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

**Fiscal Policy:** A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding. Utilizing debt so that future generations share in the cost of capital projects is an example.

**Fiscal Year:** A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For municipalities in the State of Florida, this twelve (12) month period is October 1 to September 30.

**Fixed Assets:** Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Franchise Fee:** Fees assessed on public utility corporations in return for granting a privilege to operate inside the Town limits. Examples include gas operators and electric companies.

**Full Faith and Credit:** A pledge of a government's ad valorem taxing power to repay debt obligations. The Town of Surfside has no debt of this type.

**Fund:** A fiscal and accounting entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

**Fund Balance:** The difference between fund assets and fund liabilities - similar to net worth in a private sector entity. Includes reserved/designated and unrestricted balances.

**GAAP:** This acronym stands for Generally Accepted Accounting Principles. It is a set of uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**General Obligation (G.O.) Bond** -- This type of bond is backed by the full faith, credit and taxing power of the government. G.O. Bonds must be approved by the voters. The Town has no debt of this type.

**Goal:** A statement of broad direction, purpose or intent based on the needs of the community. Goals may be of short, middle, or long term duration.

**Grants:** A contribution by a government or other organization to support a particular function or project. Grants may be classified as either operational or capital, depending upon the use of funds.

**Growth Rate:** A term related to millage growth under Amendment 1. This item is defined as the "adjustment for growth in per capita Florida income."

**Indirect Cost:** A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

**Infrastructure:** The physical assets of a government system as a whole (e.g., streets, water, sewer, public buildings and parks).

**Interfund Transfers:** The movement of monies between funds of the same governmental entity.

**Intergovernmental Revenue:** Funds received from federal, state and other local government sources in the form of grants, shared revenues, and other payments.

**Internal Service Charges:** The charges to user departments for internal services provided by another government agency, such as fleet management.

**Internal Service Fund:** One or more funds that account for the goods and services provided by one department to another within the government on a cost-reimbursement basis. Departments that use internal services (i.e. fleet management) may have a line item in their budget for such services.

**Levy:** To impose taxes for the support of government activities.

**Long-term Debt:** Debt with a maturity of more than one year after the date of issuance.

**Major Funds:** Major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

**Market Valuation:** This represents the amount that an asset may sell for on the open market. Market Valuations have a correlation to assessed valuation (as one changes, so does the other) although there may be a time lag. Assessed valuation (the lower amount established by the Property Appraiser) is reduced by exemptions (Save-our-Homes, Homestead, and others) to arrive at the Taxable Valuation.

**Millage (Mill):** The property tax rate which is based on the valuation of property. One mill is equivalent to one dollar of taxes for each \$1,000 of taxable property valuation.

**Object of Expenditure:** An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

**Objective:** Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

**Obligations:** Responsibilities, including financial, which a government may be legally required to meet with its resources.

**Operating Expenses:** The cost for personnel, materials and equipment required for a department to function.

**Operating Revenue:** Unrestricted funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day operations.

**Ordinance:** An enactment of a legislative body that requires a public hearing and two readings before it is in effect. Ordinances often require or limit behavior and have penalties for non-compliance.

**Pay-as-you-go Basis** -- A term used to describe a financial policy by which capital purchases are financed from current revenues and/or undesignated fund balance (available reserve) rather than through borrowing.

**Personnel Services:** Expenditures for salaries, wages, and fringe benefits of a government's employees.

**Prior-year Encumbrances:** Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**Program:** A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

**Program Based Budget:** A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

**Proprietary funds:** Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

**Purpose:** A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

**Reserve:** An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

**Resolution:** A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources:** Total amounts available for appropriation including estimated revenues, fund transfers, and fund balances.

Revenue: Sources of income.

**Revenue Bond:** This type of bond is backed only by revenues, which come from a specific enterprise or project, such as a water/sewer/stormwater system or a parking program.

**Roll-back Rate:** The tax rate which when applied to the current year's adjusted taxable value, generates the same ad valorem tax revenue as the prior year.

**Senate Bill 115:** Passed by Florida legislature restricting local ability to raise rates beyond the restraints of Amendment 1 by requiring that roll-back rates be established on what the taxable valuation would have been had Amendment 1 not passed.

**Service Lease:** A lease under which the lessor maintains and services the asset. Leasing vehicles for the Police Department would be an example.

**SLFRF:** This acronym stands for State and Local Fiscal Recovery Funds provided to state and local government under the American Rescue Plan Act of 2021.

**Taxable Valuation:** This is the amount determined by the Property Appraiser after any discounts and/or exemptions have been applied to the assessed valuation. This reduced figure is the one against which governments may levy a tax.

**Taxes:** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments or permitting fees.

**Temporary Positions:** An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads, or to address temporary staffing needs. Temporary employees are paid on a per-hour basis, and do not receive benefits.

**TRIM:** This acronym stands for Truth in millage (Section 200.065, Florida Statute). It is often associated with the TRIM notice (or preliminary tax bill) which arrives prior to the final determination of taxation rates.

GLOSSARY R-

**Unencumbered Balance:** The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**Unreserved Fund Balance:** The portion of a fund's balance that is not restricted for a specific purpose (such as payment of encumbrances or a hurricane recovery fund) and is available for general appropriation.

**User Charges:** The payment of a fee for direct receipt of a public service by the party who benefits from the service.

**Utility Taxes:** Municipal charges on consumers of various utilities such as electricity, gas, water, telecommunications.









Town of Surfside, Florida

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