

# **Town of Surfside**

# TOURIST BOARD MEETING AGENDA

# February 3, 2020– 5:30 p.m.

Town Hall Commission Chambers – 9293 Harding Ave, 2<sup>nd</sup> Floor, Surfside, FL 33154

#### The following also applies to all Boards and Committees:

Rule 7.05 Decorum. Any person making impertinent or slanderous remarks or who becomes boisterous while addressing the commission shall be barred from further appearance before the commission by the presiding officer, unless permission to continue or again address the commission is granted by the majority vote of the commission members present. No clapping, applauding, heckling or verbal outbursts in support or opposition to a speaker or his or her remarks shall be permitted. Signs or placards may be disallowed in the commission chamber by the presiding officer. Persons exiting the commission chambers shall do so quietly.

Any person who received compensation, remuneration or expenses for conducting lobbying activities is required to register as a lobbyist with the Town Clerk prior to engaging in lobbying activities per Town Code Sec. 2-235. "Lobbyist" specifically includes the principal, as defined in this section, as well as any agent, officer or employee of a principal, regardless of whether such lobbying activities fall within the normal scope of employment of such agent, officer or employee. The term "lobbyist" specifically excludes any person who only appears as a representative of a not-for-profit corporation or entity (such as charitable organization, a trade association or trade union), without special compensation or reimbursement for the appearance, whether direct, indirect, or contingent, to express support or opposition to any item

\*\*If the public wishes to speak on a matter on this agenda they must inform the Town Clerk prior to the start of the meeting and they will be recognized to speak prior to the approval of the item. \*\*

### **Opening Items:**

- 1. Call to Order/Roll Call
- 2. Welcome- Chair Barbara Cohen
- 3. Nomination and Selection of new Tourist Board Vice-Chair
- 4. Approval of Meeting Minutes: December 9, 2019
- 5. Resort Tax Revenue Accounts Receivable Report

6. RFP No. 2019-02 Public Relations Services for the Surfside Tourist Bureau.

PURSUANT TO SECTION 286.0113(2)(b)1., FLORIDA STATUTES, PORTIONS OF THE MEETING MAY INCLUDE ORAL PRESENTATIONS BY SHORT-LISTED PROPOSERS AND SAID PORTION OF THE MEETING IS EXEMPT FROM SECTION 286.011, FLORIDA STATUTES, AND SECTION 24(b), ART. 1 OF THE STATE CONSTITUTION.

#### **Discussion Items:**

- 1. Web and Social Media Marketing, Projections, Assessments, Knowing the Competition, Maximizing ROI Board Member Charles Kesl
- 2. Quality Control, Quality Assurance Board Member Charles Kesl
- 3. Next Meeting: Monday, March 2, 2020 at 5:30 p.m. Jacober Creative's First Quarter FY 19/20 Presentation and the Mission/Vision Statement.
- 4. Public Comment 3-minute time limit each, please
- 5. Adjournment

THIS MEETING IS OPEN TO THE PUBLIC. IN ACCORDANCE WITH THE AMERICANS WITH DISABILITIES ACT OF 1990, ALL PERSONS THAT ARE DISABLED; WHO NEED SPECIAL ACCOMMODATIONS TO PARTICIPATE IN THIS MEETING BECAUSE OF THAT DISABILITY SHOULD CONTACT THE OFFICE OF THE TOWN CLERK AT 305-861-4863 EXT. 226 NO LATER THAN FOUR DAYS PRIOR TO SUCH PROCEEDING.

AGENDA ITEMS MAY BE VIEWED AT THE OFFICE OF THE TOWN CLERK, TOWN OF SURFSIDE TOWN HALL, 9293 HARDING AVENUE. ANYONE WISHING TO OBTAIN A COPY OF ANY AGENDA ITEM SHOULD CONTACT THE TOWN CLERK AT 305-861-4863. A COMPLETE AGENDA PACKET IS ALSO AVAILABLE ON THE TOWN WEBSITE AT <a href="https://www.townofsurfsidefl.gov">www.townofsurfsidefl.gov</a>.

TWO OR MORE MEMBERS OF TOWN COMMISSION OR OTHER TOWN BOARDS MAY ATTEND AND PARTICIPATE AT THIS MEETING.

THESE MEETINGS MAY BE CONDUCTED BY MEANS OF OR IN CONJUNCTION WITH COMMUNICATIONS MEDIA TECHNOLOGY, SPECIFICALLY, A TELEPHONE CONFERENCE CALL. THE LOCATION 9293 HARDING AVENUE, SURFSIDE, FL 33154, WHICH IS OPEN TO THE PUBLIC, SHALL SERVE AS AN ACCESS POINT FOR SUCH COMMUNICATION.



# **Town of Surfside**

# TOURIST BOARD MEETING MINUTES

## December 9, 2019 – 5:30 p.m.

Town Hall Commission Chambers – 9293 Harding Ave, 2<sup>nd</sup> Floor, Surfside, FL 33154

## **Opening Items:**

#### 1. Call to Order/Roll Call

The meeting was called to order by Chair Barbara Cohen at 5:32 p.m.

Present: Chair, Barbara Cohen

Board Member, Charles Kesl Board Member Cornelia Samara

Board Member Neil Goodman (arrived at 5:35 pm)\*

Absent: Vice Chair Jeff Lehman

Also present: Duncan Tavares, Assistant Town Manager

Lilly Arango, Town Attorney

Michael Karukin, Town Commission Liaison

Evelyn Herbello, Deputy Town Clerk

Frank Trigueros, Marketing and Special Projects

Coordinator

#### 2. Welcome- Chair Barbara Cohen

Chair Cohen spoke regarding the resignation of Vice Chair Lehman.

Assistant Town Manager Tavares requested to have an add on item to the agenda regarding Christmas lights from Kurt Stange, Miami Christmas Lights.

A motion was made by Board Member Kesl to approve the add on item of the Holiday Lights, seconded by Board Member Samara. All voted in favor.

\*Board Member Goodman arrived at 5:35 p.m. after the motion was made and voted to add on the item requested by Assistant Town Manager Tavares.

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# 3. Approval of Meeting Minutes: November 13, 2019

A motion was made by Board Member Kesl to approve the November 13, 2019 minutes, seconded by Board Member Samara. All voted in favor.

#### **Discussion Items:**

# \*\*1.A - Add on discussion item by Assistant Manager Tavares – Holiday Lights

Kurt Stange, Miami Christmas Lights discussed the issues of theft the company has been experiencing and another issue with some of the lights not turning on. He also stated the steps they are taking to take care of those issues.

Assistant Manager Tavares stated that a Police Report has been filed following the theft of certain lighting equipment, and staff is working with Mr. Stange to mitigate the issue and help prevent any additional theft.

Board member Kesl asked if there were any issues with the GFIs.

Mr. Stange stated that the missing equipment would soon be replaced and his company is conducting regular checks twice a week.

Board Chair commented on the color of this year's lights and she believed that they were white.

Mr. Stange answered Chair Cohen's questions regarding the color of the lights and the variations of colors.

Board member Kesl also commented on the different variation and temperature of the color of the lights and suggested security solutions.

 VISIT FLORIDA Tourism Forum – Frank Trigueros, Marketing and Special Projects Coordinator

Tourist Marketing and Special Events Coordinator Trigueros gave an update on the VISIT Florida Tourism Conference which he attended and the Henry Flagler Award in the Category of the Website/Booking Portal which the Town of Surfside won; he congratulated Jacober Creative for their work on the website.

Tourist Marketing and Special Events Coordinator Trigueros then stated that the Town also won the Bronze Award for their Promotional Materials.

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Chair Cohen commented on the Resort Tax Collection and the change in numbers through the years.

Assistant Town Manager Tavares spoke regarding the update on the Resort Tax Collection.

Commissioner Karukin also congratulated the Tourism Department on the amount they have collected and how it assists with the funding of the Community Center.

2. Marketing Year in Review Presentation – Luisa Jimenez, Jacober Creative

Luisa Jimenez, Jacober Creative gave a comprehensive presentation of their FY 18/19 Cumulative Marketing Year Plan which recaps all marketing efforts for the past fiscal year.

Chair Cohen thanked Ms. Jimenez for her presentation.

Board member Kesl asked if there is anyone who specializes in communication design and research to ensure industry and market goals are targeted for better effectiveness.

Ms. Jimenez answered Board member Kesl's question noting Jacober Creative's extensive research conducted earlier in the year in support of the Strategic Plan.

Greg Shanase, Jacober Creative, also answered Board member Kesl's questions on his different suggestions and stated that they are always looking at different variables and what would work best when it comes to Pay Per Click (PPC) advertising strategy.

Assistant Town Manager Tavares stated that staff can reach out to neighboring municipalities to see if they can share some of their reports and find out how they present their numbers.

Discussion among the Board and Administrative Staff took place regarding other entities and their reportings.

 Public Relations Year in Review Presentation – Claire Kunzman, Anything But Advertising

Claire Kunzman, Anything But Advertising gave the presentation of their 2018-2019 Public Relations Recap Year in Review.

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Board member Kesl commended them for their great work and their presentation.

Board members commented on the presentation.

Ms. Kunzman answered the questions asked by the Board Members on the presentation.

**4. Tourist Bureau Mission Statement and Vision Statement**– Duncan Tavares, Assistant Town Manager and Frank Trigueros, Marketing and Special Projects Coordinator – Item was deferred at the November 13, 2019 Meeting

Current statement: Encourage patronage of Surfside's hotels and restaurants through cooperative events, promotional activities, marketing, public relations and advertising opportunities. Assist in the improvement of the Surfside Business District by functioning as a promotional partner, advisor and advocate on initiatives.

Assistant Town Manager Tavares spoke regarding the item.

Board member Kesl suggested for the Board to brain storm in the next month and email them to Staff.

Frank stated that he could gather some of the examples and put them in a chart.

Commissioner Karukin asked if they are going to develop language for vision and mission statements to keep in mind to strike the balance of tourism with the quality of life for the residents.

Assistant Town Manager Tavares will give the Board members the deadline to receive the information in order for the Staff to compile.

**5.** User Generated Content (UGC) Platform Update – Duncan Tavares, Assistant Town Manager and Frank Trigueros, Marketing and Special Projects Coordinator

Frank Trigueros gave an update on the item and the user generated content and how it is being used in our social media posts.

Board member Kesl asked if someone has a problem with an image, how do they report it. He also asked the cost on promotion of posts.

Frank Trigueros answered Board member Kesl's question noting that staff and the creative agency have authority over which posts are featured and included.

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Assistant Town Manager Tavares also answered Board member Kesl's questions.

6. Downtown Vision Advisory Committee (DVAC) Update - Duncan Tavares, Assistant Town Manager and Frank Trigueros, Marketing and Special Projects Coordinator

Assistant Town Manager Tavares suppled the Board with an update from DVAC and stated that the liaison was Vice Chair Lehman who resigned. Assistant Town Manager Tavares is requesting someone who would like to become the Tourist Board Liaison to attend the DVAC meetings.

Board Member Kesl asked when they meet.

Assistant Town Manager Tavares stated that they meet the third Thursday of the month and the Committee meets quarterly. He will bring this up again next month in order to give the Board members time to select a Liaison.

Board member Kesl would like the minutes sent to him because he is interested in becoming the Liaison.

Assistant Town Manager Tavares continued discussion DVAC agenda items including the downtown sidewalk refurbishments, and legislation that was proposed to address the condition of current vacancies that would introduce standards for recently vacated properties.

Commissioner Karukin commented on the poor condition of many of the vacant properties in Town.

Assistant Town Manager Tavares commented on addressing the Commission to authorize art in public spaces. He spoke regarding window coverings for vacant window spaces and the possibility of introducing a new aesthetic from the campaign images currently being used. The suggestion made to DVAC was to create a window display that was more of a mural, incorporating arts in public spaces and showed some of the window display examples.

Board member Kesl stated that he likes the design but finds it so different from the current design and is not sure if it would hold up.

Assistant Town Manager Tavares stated that they did consider that when introducing these new aesthetics.

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Chair Cohen would like to recommend banners on Collins for additional décor.

Assistant Town Manager Tavares stated that having the banners exclusively on Harding Avenue was a budgetary decision given that it would be considerably more expensive to have them on Collins Avenue as well.

Further discussion took place regarding the banners, designs and times of when the banners should be up continued among the Board and staff.

Assistant Town Manager Tavares stated that he will do the next tourist board review at the next DVAC meeting.

# 7. Appointment of Tourist Board Member for Interviews of Prospective Tourism Director Candidates – Duncan Tavares, Assistant Town Manager

Assistant Town Manager Tavares requested a representative from the Board be appointed to be part of the interview committee for prospective candidates for the position of Tourism Director and gave an update of what it entails.

Chair Cohen nominated herself.

Town Attorney Arango read the Code section mentioning the potential role of a Tourist Board representative in the selection process.

Board member Kesl stated that he was also interested and would nominate himself.

Town Attorney gave the instruction on how to proceed with the selection and explained that if there is no board member selected, the Town Manager would proceed without a representative of the Tourist Board.

A motion was as made by Chair Cohen to nominate herself as the representative. The motion died for lack of a second.

A motion was made by Board member Kesl to nominate himself as the representative. The motion died for lack of a second.

# 8. Next Meeting: Monday, January 6, 2020 at 5:30 p.m.

Chair Cohen advised the Board of the next meeting taking place on January 6, 2020 at 5:30 p.m.

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Assistant Manager Tavares explained that Vice Chair Lehman was Vice Mayor Gielchinsky's appointment and it might be able to be addressed tomorrow and they will send the Vice Mayor the application.

Assistant Manager Tavares went over the 2020 future dates for Tourist Board Meetings as follows and the list will be sent out to the Board members and if they have any conflicts, they can let us know. Send Calendar invite to Cornelia Samala.

January 6, 2020 February 3, 2020 March 2, 2020 April 6, 2020 May 4, 2020 June 1, 2020 July 6, 2020 August 3, 2020 September 14, 2020 October 5, 2020 November 9, 2020 December 7, 2020

### 9. Public Comment – 3-minute time limit each, please

There were no public comments.

## 10. Adjournment

There being no further business to discuss before the Tourist Board, Board member Kesl made a motion to adjourn the meeting, seconded by Board Member Samara. All voted in favor.

The meeting adjour	rned at 7:49 p.m.			
Respectfully submi	tted:			
	Accepted this	_day of		_, 2020
Attest:			Barbara Cohen, Chair	
Evelyn Herbello Deputy Town Clerk		_		

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# **MEMORANDUM**

ITEM NO. 6

To:

Members of the Tourist Board

From:

Frank Trigueros, Interim Tourism Director

Date:

January 6, 2020

Subject:

RFP 2019-02 Public Relations Services for the Surfside Tourist Bureau

The Evaluation Committee ("Committee") for RFP 2019-02, Public Relations Services for the Tourist Bureau, met on December 17, 2019 to evaluate the proposals received by the mandatory Bid Opening deadline date of November 25, 2019.

The committee's top three (3) proposals have been invited to present before you at the January 6, 2020 meeting where you will select accordingly.

At the evaluation meeting, responders were assessed on the following categories per the RFP:

- Submission Requirements
- Scope of Services
- Capability and Experience
- Cost Structure
- Project Team

Below are the total points awarded:

- Zapwater 633
- ➤ CIIC 598
- Pinzur 585

Please read through the RFP responses for each; you will be asked to take that material into account along with the information in the presentation when making your final determination and selection.

Each Board Member will rank all three (3) proposers based on preference, with #1 indicating the highest desirability. All rankings will be tabulated at the end and the company with the lowest score (indicating highest preference) will be selected.

# Web & Social Media Marketing

**Projections, Assessments, Knowing the Competition, Maximizing ROI** 

# **Creating an Online Marketing Strategy**

In essence marketing is a relative exercise, we don't need to focus on or outrun the big dogs (or in this case big cat), we just need to overcome and outrun the immediate competition. Google your service and area of business, the top 5 in SERP (search engine results page) are more often than not the ones you want to focus on.

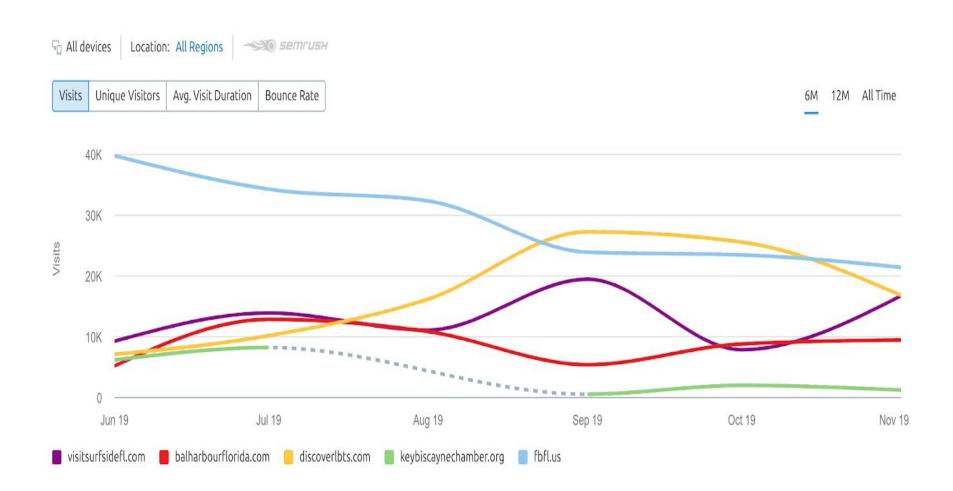
Whoever is using all or most of your keywords is your competition. Whoever has the same backlinks as your site is another way to identify your competition.

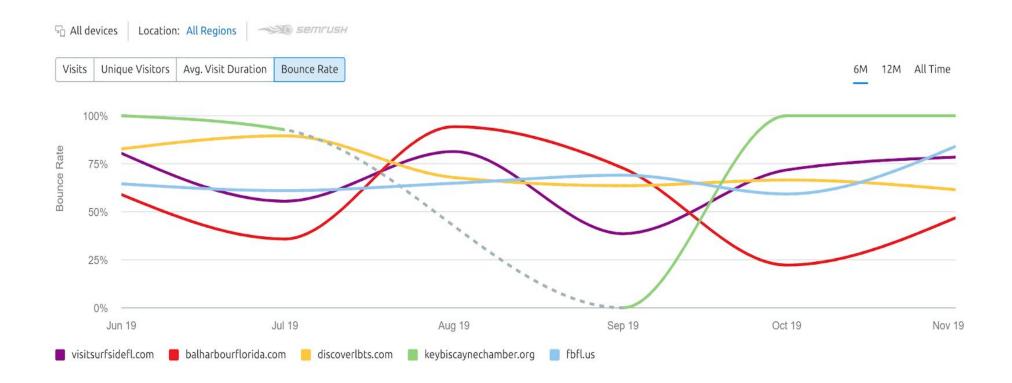
Your competition can also be identified using traditional marketing methods of the assets and attributes that differentiate you. This is more of a qualitative than a quantitative assessment but it works.

Performing **competitor research** is a great way to not only size up the competition, but also evaluate your own efforts. You can use your research to set some realistic **benchmarks and targets** and potentially seize any opportunities or tactics your rivals may have capitalised on.

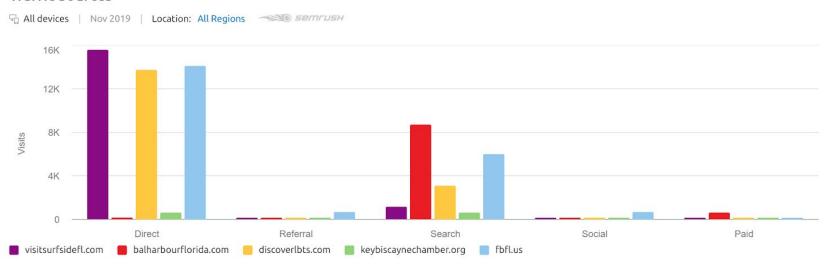
For **social media analysis** you can't really go wrong with a tool like Rival IQ. We use it when we on-board all of our new clients to help gauge their competitor's performance. We end up gaining some really meaningful insights from the data which often helps **inform our next steps** and plan our initial social output or content campaigns.

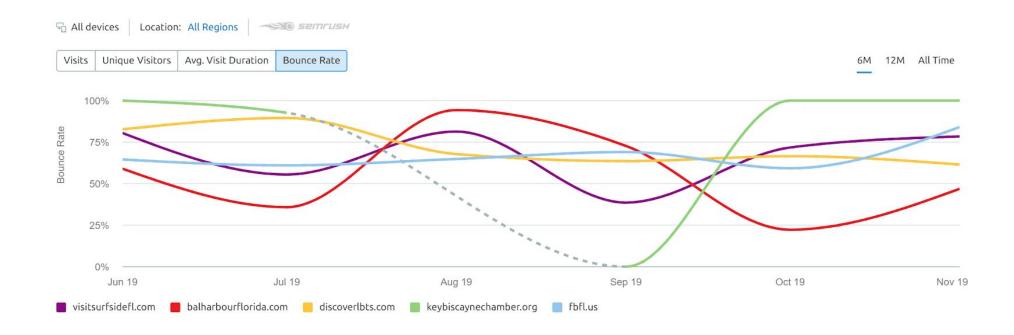
For **rankings and search term research**, SEMrush is your go-to tool. It's great for checking the search volumes for particular terms, but also immensely useful to see what phrases your competitors rank for and to gauge how winnable those phrases actually are. Below are Surfside competitors as determined qualitatively and SEM comparative rankings based on the software's free tools. The graphs show where Surfside is and how we compare with Bal Harbour, Lauderdale by the Sea, Key Biscayne, and Fernandina Beach. We see Key Metrics including visits, site visit average duration, unique visitors, bounce rate, .





# Traffic Sources





If you're looking to boost your site's **domain authority**, slap your competitor's URL into a tool like Majestic (not the wine merchants...). You'll get a decent look at their **backlink profiles**, see which referring domains have previously linked to their site and potentially sniff out some juicy content or backlink opportunities for your own site.

#### Assemble The Fleet - Pick The Best Tools For The Job

This is the stage of the planning process that can make or break your marketing strategy. Once you've refined your audience targeting you need to decide which avenues you want to go down. Your **target personas** should ideally dictate which social platforms you're going to use, but we need to go a little bit further

than just saying "we're going to focus on Twitter and Facebook with a little bit of email marketing thrown in for good measure".

The tools I want to focus on all revolve around **measurement and tracking progress**, after all marketing isn't just about throwing mud at the wall, it's about seeing which mud sticks.

For social output, use a tool like buffer. Firstly, it'll help you schedule and plan your posts across most social platforms. Secondly, it gives you a fairly **comprehensive social analytics dashboard** that will let you monitor interactions and evaluate your most successful posts.

If you're looking to track link clicks to your website, make sure you've got Google Analytics configured correctly and use UTM tracking with a tool like Professor Traffic. UTM tracking means all your tracked campaign link clicks will show up in the referral traffic section in GA. As a rule, when it comes to Google Analytics you need to setup **GOALS** or some form of event tracking. It could be as simple as URL visits or, if you're aiming for **conversions**, set up a **contact form submission** goal.

The other tools you should consider using relate to planning. If content is a big part of your strategy maybe try a tool like trello that will let you assign topics to external writing staff and help keep on top of editorial deadlines.

#### Plan Of Attack - List Your Actions + Delegate

You've picked your tools/weapons, defined your goals, chosen your target and gathered as much intel on the opposition as possible. It's time to rally the troops and plan your attack.

One of the first things you'll notice is how you now have all of this great information but lack a structure to follow. A good project management system will allow you to see what you need to do, when you need to do it and who is the best person for the job. As long as you efficiently organise your team's workloads and make your processes more efficient.

# Mission Debrief - Review, Improve, Repeat

"Those who fail to learn from history are doomed to repeat it" – Winston Churchill

To avoid getting sucked into an endless and repetitive cycle of mediocrity, plan in some time at the end of your campaign or project to review your overall strategy. What went well? What could've been done better? What should we avoid doing next time? Should we assign more budget to PPC?

Get everyone who worked on the project involved in this process and make sure they give you their two cents, it's a great opportunity to recognise outstanding individual contributions as well as carry over learning for your next big project.

https://www.noisylittlemonkey.com/blog/how-to-create-a-kick-ass-online-marketing-strategy

# Marketing Objectives and Strategy Must Be Measurable

I've never been a 'do the best I can' type of guy because that's subjective. You can't measure it.

That's the way that too many marketing objectives are written: Increase awareness. Improve floor traffic. Create conversions. Those are pretty easy objectives to hit aren't they? If you're just average at what marketing, you can generate some sort of lift. But, that doesn't make a campaign successful. You can show marketing results and still have a negative ROI.

That means that we need marketing objectives that are quantifiable. We should always be able to measure the effectiveness of our efforts. Too many advertising agencies shirk this responsibility claiming that they can only execute what the

client agreed to. Too many things out of their control they say. On the other hand, those of us in full-service marketing firms accept the challenge. We know that we can only get better if we can measure the results of our activities. We want a goal to hit. Really, we want a goal to surpass. It's a competition. Our client's brand versus all of the rest.

What's a quantifiable marketing objective? Let's take the vague examples from above and make them measurable:

- "Increase awareness" becomes "Increase aided recall of our brand (offering) to 25% by December 31"
- "Improve floor traffic" becomes "Increase floor traffic by an average of 10% per day and 20% on weekends"
- "Create conversions" becomes "Convert 25% of inquiries to face-to-face meetings"

Now, we have something to measure marketing against. And we can develop strategies to hit these specific objectives. Obviously, we need to track and share data so that we can quantify the success of our marketing, so get that in place too. The bottom line is that marketing should have a positive effect on the bottom line.

# What are SMART goals?

Fundamentally, in terms of digital marketing, SMART goals are specific objectives that will directly contribute to your overarching business goals. They should form the foundation for which your digital marketing activity is aimed at achieving. All SMART goals must be: Specific, Measurable, Attainable, Relevant, Tlme-based.

Know how essential they are to your digital marketing strategy.

here's why they are beneficial:

- **Purpose & Direction** Setting SMART goals allows you to strive towards something on a daily basis that you KNOW will make an impact.
- Measure Progress Want to be rewarded for the hard work you and your department are doing? SMART goals give you
  the evidence to say "We are making a difference how has that impacted the bottom line Ms. CEO?"
- Analyze & Improve Setting SMART goals over a specific period necessitates a time for reviewing your digital marketing strategy, assessing what worked and why, to make the fundamental changes that are going to improve your digital marketing activity.

https://www.noisylittlemonkey.com/blog/how-to-set-smart-goals-for-your-digital-marketing-strategy

# DIGITAL MARKETING USING MEASURABLE TARGETS, from GOOGLE ANALYTICS EVANGELIST / GURU

The root cause of failure in most digital marketing campaigns is not the lack of creativity in the banner ad or TV spot or the sexiness of the website. It is not even (often) the people involved. It is quite simply the lack of structured thinking about what the real purpose of the campaign is and a lack of an objective set of measures with which to identify success or failure.

https://www.kaushik.net/avinash/digital-marketing-and-measurement-model/

# Podcast:

https://www.sixpixels.com/podcast/archives/spos\_503 - better\_marketing\_metrics\_with\_avinash\_kaushik/

# The powerful combination of Google Analytics and Social Media

Google Analytics provides you with detailed social media reports that are a boon for any digital marketer. These reports will allow you to:

- Discover which social media platforms give you the most traffic
- Calculate the ROI of your social media campaigns
- See what content works best with what social media platform
- Make sure that you're pulling traffic from the right demographics with social media
- See how many sales conversions your business gets from social media

With this data, you'll be able to get the most out of your social media campaigns and effectively strategize for the future.

https://blog.hootsuite.com/tracking-social-media-in-google-analytics/

# **Traffic Forecasting and Projections**

Traffic forecasting is the implementation of automated tools to help a brand predict which content will resonate with target audiences at a given time by aligning content with user intent. Traffic forecasting can help brands predict how keywords will perform, which can help marketers gauge competitor performance, intelligently allocate budgets, and identify the best opportunities to generate results across marketing channels.

https://www.searchenginewatch.com/2019/06/24/traffic-forecasting-customer-journey/

Google Analytics and Google Ads create smarter campaigns with measurement capabilities in Analytics that offer a clear and specific understanding of campaign performance.

The rise of mobile devices and new digital technologies has resulted in customer journeys that are more varied than ever. The brands that are growing are gaining a deeper understanding of today's non-linear and fast-paced customer journey, and they're using this knowledge to deliver relevant, personalized experiences.

In this new guide, marketers will find a clear, step-by-step playbook to help them make the most of Google Analytics and Google Ads. Learn how linking Google Analytics and Google Ads can unlock deeper insights and help teams create smarter campaigns. Then see how the advanced measurement capabilities in Analytics can offer a clear and specific understanding of campaign performance.

Read this guide to discover the benefits of bringing analytics and ads together — and the direct, actionable steps you can take to improve business outcomes.

https://marketingplatform.google.com/about/resources/linking-analytics-and-ads-solution-to-todays-marketing-challenges/?utm\_source=google-growth&utm\_medium=referral-internal&utm\_campaign=2019-q2-gbl-all-gafree-analytics&utm\_content=ga-helpcenter-mainguidearticle

# QUANTIFYING, TRACKING, MEASURING THE JOURNEY. REVIEW, IMPROVE, REPEAT

Ania Rodriguez is the founder and president of KEY LIME INTERACTIVE. She is our special guest and works with the Greater Miami and the Beaches Tourism Organization toward quantitative goals and analyzes key metrics to optimize campaigns and maximize the Return on Investment (ROI) for that organization. Ania uses the 'journey' approach to give her clients the best results.

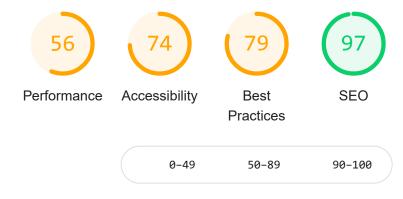
# https://keylimeinteractive.com/

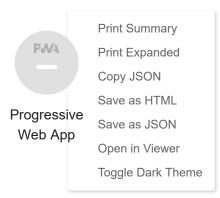
Welcome online and social media marketing optimization expert Ania Rodriguez, my colleague and our special guest.

# **Discussion Item 1**



https://www.balharbourflorida.com/







# Performance

Metrics			=
First Contentful Paint	2.0 s	First Meaningful Paint	2.0 s
Speed Index	4.5 s	First CPU Idle	6.4 s
▲ Time to Interactive	12.8 s	▲ Max Potential First Input Delay	570 ms
View Trace			

Values are estimated and may vary. The performance score is based only on these metrics.



Opportunities — These suggestions can help your page load faster. They don't directly affect the Performance score.

Opportunity **Estimated Savings** Defer offscreen images 9.11 s ^

Consider lazy-loading offscreen and hidden images after all critical resources have finished loading to lower time to interactive. Learn more.



Install a lazy-load WordPress plugin that provides the ability to defer any offscreen images, or switch to a theme that provides that functionality. Also consider using the AMP plugin.

Show 3rd-party resources (0)

L	JRL	Size	Potential Savings
	05/BH-062018_08.jpg (www.balharbourflorida.com)	298 KB	298 KB
	05/BH-062018_01.jpg (www.balharbourflorida.com)	279 KB	279 KB
	05/BH-062018_05.jpg (www.balharbourflorida.com)	199 KB	199 KB
	05/BH-062018_10.jpg (www.balharbourflorida.com)	192 KB	192 KB
	05/BH-062018_04.jpg (www.balharbourflorida.com)	190 KB	190 KB
	05/BH09.jpg (www.balharbourflorida.com)	184 KB	184 KB
	05/BH-062018_09.jpg (www.balharbourflorida.com)	138 KB	138 KB
	05/BH-062018_02.jpg (www.balharbourflorida.com)	136 KB	136 KB
-	05/BH-062018_03.jpg (www.balharbourflorida.com)	89 KB	89 KB
	05/BH-062018_06.jpg (www.balharbourflorida.com)	77 KB	77 KB
	images/pattern.png (www.balharbourflorida.com)	46 KB	46 KB
AR	images/logo.png (www.balharbourflorida.com)	3 KB	3 KB

#### ▲ Serve images in next-gen formats

3.9 s 🔨

Image formats like JPEG 2000, JPEG XR, and WebP often provide better compression than PNG or JPEG, which means faster downloads and less data consumption. <u>Learn more</u>.



Consider using a <u>plugin</u> or service that will automatically convert your uploaded images to the optimal formats.

Show 3rd-party resources (0)

URL	Size	Potential Savings
05/BH-062018_04.jpg (www.balharbourflorida.com)	190 KB	119 KB
11/BH_Homepajpg (www.balharbourflorida.com)	312 KB	115 KB

	URL	Size	Potential Savings
	01/BH_Homepajpg (www.balharbourflorida.com)	351 KB	70 KB
	12/BH_hero-ijpg (www.balharbourflorida.com)	463 KB	64 KB
	05/BH09.jpg (www.balharbourflorida.com)	184 KB	57 KB
	05/BH_Homepajpg (www.balharbourflorida.com)	138 KB	46 KB
	05/BH-062018_09.jpg (www.balharbourflorida.com)	138 KB	43 KB
	05/BH-062018_10.jpg (www.balharbourflorida.com)	192 KB	42 KB
	05/BH-062018_02.jpg (www.balharbourflorida.com)	136 KB	41 KB
	05/BH-062018_06.jpg (www.balharbourflorida.com)	77 KB	40 KB
	05/BH-062018_08.jpg (www.balharbourflorida.com)	298 KB	39 KB
	05/BH-062018_05.jpg (www.balharbourflorida.com)	199 KB	38 KB
	05/BH-062018_03.jpg (www.balharbourflorida.com)	89 KB	38 KB
	05/BH-062018_01.jpg (www.balharbourflorida.com)	279 KB	25 KB
A CONTRACTOR OF THE PROPERTY O	05/BH_Homepajpg (www.balharbourflorida.com)	64 KB	15 KB
	05/BH-062018_06.jpg (www.balharbourflorida.com)05/BH-062018_08.jpg (www.balharbourflorida.com)05/BH-062018_05.jpg (www.balharbourflorida.com)05/BH-062018_03.jpg (www.balharbourflorida.com)05/BH-062018_01.jpg (www.balharbourflorida.com)	77 KB 298 KB 199 KB 89 KB 279 KB	40 KI 39 KI 38 KI 38 KI 25 KI

Consider adding 'preconnect' or 'dns-prefetch' resource hints to establish early connections to important third-party origins. <u>Learn more</u>.

URL	Potential Savings
https://js.callrail.com	370 ms
https://connect.facebook.net	330 ms
https://www.google-analytics.com	300 ms
https://stats.g.doubleclick.net	300 ms

Eliminate render-blocking resources

Preconnect to required origins

0.37 s ^

Resources are blocking the first paint of your page. Consider delivering critical JS/CSS inline and deferring all non-critical JS/styles. <u>Learn more</u>.



There are a number of WordPress plugins that can help you <u>inline critical assets</u> or <u>defer less important</u> <u>resources</u>. Beware that optimizations provided by these plugins may break features of your theme or plugins, so you will likely need to make code changes.

✓ Show 3rd-party resources (1)

Show 3rd-party resources (0)

URL	Size	Potential Savings
/jsapi/3c38f3a0-300b-43cb-84f1-8c302141f93e.js (fast.fonts.net)	3 KB	800 ms
css/app.min.css?v=b95f8d2 (www.balharbourflorida.com)	8 KB	300 ms
Efficiently encode images		0.3 s ^

Optimized images load faster and consume less cellular data. Learn more.



Consider using an image optimization WordPress plugin that compresses your images while retaining quality.

		` '
URL	Size	Potential Savings
05/BH-062018_04.jpg (www.balharbourflorida.com)	190 KB	60 KB
11/BH_Homepajpg (www.balharbourflorida.com)	312 KB	17 KB
05/BH_Homepajpg (www.balharbourflorida.com)	138 KB	5 KB

**Diagnostics** — More information about the performance of your application. These numbers don't <u>directly affect</u> the Performance score.

Ensure text remains visible during webfont load	^
Leverage the font-display CSS feature to ensure text is user-visible while webfonts are loading. <u>Learn more</u> .	
	(2)
URL Pote Sav	ential

ONE	Savings
fonts/contura-regular-webfont.woff (www.balharbourflorida.com)	60 ms
14/2cd55546woff2?d44f19a&projectId= (fast.fonts.net)	70 ms
14/14c73713woff2?d44f19a&projectId= (fast.fonts.net)	90 ms

Reduce the impact of third-party code — Third-party code blocked the main thread for 840 ms

Third-party code can significantly impact load performance. Limit the number of redundant third-party providers and try to load third-party code after your page has primarily finished loading. <u>Learn more</u>.

Third-Party	Size	Main-Thread Blocking Time
Monotype	31 KB	462 ms
<u>Facebook</u>	156 KB	125 ms
CallRail	19 KB	105 ms
Google Tag Manager	53 KB	90 ms
Google Analytics	35 KB	60 ms
Google/Doubleclick Ads	1 KB	0 ms
Other Google APIs/SDKs	0 KB	0 ms

▲ Avoid enormous network payloads — Total size was 8,600 KB

Large network payloads cost users real money and are highly correlated with long load times. Learn more.



Consider showing excerpts in your post lists (e.g. via the more tag), reducing the number of posts shown on a given page, breaking your long posts into multiple pages, or using a plugin to lazy-load comments.

Show 3rd-party resources (0)

URL	Size
11/Website-Vmp4 (www.balharbourflorida.com)	4,512 KB
12/BH_hero-ijpg (www.balharbourflorida.com)	463 KB
01/BH_Homepajpg (www.balharbourflorida.com)	351 KB
05/BH_Homepajpg (www.balharbourflorida.com)	343 KB
11/BH_Homepajpg (www.balharbourflorida.com)	312 KB
05/BH-062018_08.jpg (www.balharbourflorida.com)	298 KB
05/BH-062018_01.jpg (www.balharbourflorida.com)	279 KB
05/BH-062018_05.jpg (www.balharbourflorida.com)	199 KB
05/BH-062018_10.jpg (www.balharbourflorida.com)	192 KB
05/BH-062018_04.jpg (www.balharbourflorida.com)	190 KB

▲ Minimize main-thread work — 7.0 s

Consider reducing the time spent parsing, compiling and executing JS. You may find delivering smaller JS payloads helps with this. <u>Learn more</u>

Category	Time Spent
Script Evaluation	2,602 ms
Other	2,571 ms
Style & Layout	964 ms
Rendering	443 ms
Script Parsing & Compilation	198 ms
Parse HTML & CSS	175 ms
Garbage Collection	62 ms

▲ Serve static assets with an efficient cache policy — 10 resources found

A long cache lifetime can speed up repeat visits to your page. Learn more.



Read about Browser Caching in WordPress.

✓ Show 3rd-party resources (9)

URL	Cache TTL	Size
config/211?v=2.9.15&r=stable (connect.facebook.net)	20 m	113 KB
/en_US/fbevents.js (connect.facebook.net)	20 m	43 KB
12/swap.js (js.callrail.com)	1 h	11 KB
/analytics.js (www.google-analytics.com)	2 h	34 KB
cloudflare-static/email-decode.min.js (www.balharbourflorida.com)	2 d	1 KB
core/mt.js (fast.fonts.net)	7 d	9 KB
/jsapi/3c38f3a0-300b-43cb-84f1-8c302141f93e.js (fast.fonts.net)	7 d	3 KB
/t/1.css?apiType= (fast.fonts.net)	7 d	0 KB
14/14c73713woff2?d44f19a&projectId= (fast.fonts.net)	90 d	19 KB
14/2cd55546woff2?d44f19a&projectId= (fast.fonts.net)	90 d	0 KB

Reduce JavaScript execution time — 2.7 s

Consider reducing the time spent parsing, compiling, and executing JS. You may find delivering smaller JS payloads helps with this. <u>Learn more</u>.

✓ Show 3rd-party resources (7)

URL	Total CPU Time	Script Evaluation	Script Parse
Other	4,089 ms	72 ms	3 ms
vendor/vendor.min.js (www.balharbourflorida.com)	1,050 ms	808 ms	47 ms

URL	Total CPU Time	Script Evaluation	Script Parse
/jsapi/3c38f3a0-300b-43cb-84f1-8c302141f93e.js (fast.fonts.net)	527 ms	523 ms	4 ms
/gtm.js?id=GTM-TW8M8F7 (www.googletagmanager.com)	267 ms	247 ms	15 ms
config/211?v=2.9.15&r=stable (connect.facebook.net)	257 ms	210 ms	46 ms
12/swap.js (js.callrail.com)	228 ms	221 ms	7 ms
https://www.balharbourflorida.com	176 ms	172 ms	4 ms
/analytics.js (www.google-analytics.com)	137 ms	115 ms	22 ms
/en_US/fbevents.js (connect.facebook.net)	112 ms	100 ms	12 ms
764/external_forms.js?t=158& (js.callrail.com)	91 ms	83 ms	8 ms

Avoid chaining critical requests — 15 chains found

The Critical Request Chains below show you what resources are loaded with a high priority. Consider reducing the length of chains, reducing the download size of resources, or deferring the download of unnecessary resources to improve page load. <u>Learn more</u>.

Maximum critical path latency: 830 ms

Initial Navigation

https://www.balharbourflorida.com

```
/jsapi/3c38f3a0-300b-43cb-84f1-8c302141f93e.js (fast.fonts.net) - 30 ms, 2.87 KB
...vendor/slick.min.css (www.balharbourflorida.com) - 70 ms, 0.56 KB
...css/modaal.min.css (www.balharbourflorida.com) - 70 ms, 2.23 KB
...css/app.min.css?v=b95f8d2 (www.balharbourflorida.com) - 70 ms, 7.52 KB
...css/page-list.css?ver=5.1 (www.balharbourflorida.com) - 70 ms, 0.67 KB
...css/ninja-forms-display.css?ver=5.3.2 (www.balharbourflorida.com) - 70 ms, 1.64 KB
...cloudflare-static/email-decode.min.js (www.balharbourflorida.com) - 120 ms, 0.81 KB
...vendor/vendor.min.js (www.balharbourflorida.com) - 200 ms, 143.28 KB
...built/balharbour.min.js (www.balharbourflorida.com) - 120 ms, 5.31 KB
...js/floorplan.js (www.balharbourflorida.com) - 110 ms, 0.72 KB
...12/swap.js (js.callrail.com) - 240 ms, 10.76 KB
```

...fonts/contura-regular-webfont.woff (www.balharbourflorida.com) - 60 ms, 103.46 KB

...14/2cd55546-....woff2?d44f19a...&projectId=... (fast.fonts.net) - **70 ms, 0.1 KB**...14/14c73713-....woff2?d44f19a...&projectId=... (fast.fonts.net) - **90 ms, 18.54 KB** 

...fonts/fonts-stylesheet.min.css (www.balharbourflorida.com) - 40 ms, 0.41 KB

Keep request counts low and transfer sizes small — 66 requests • 8,600 KB

/t/1.css?apiType=... (fast.fonts.net) - 50 ms, 0.04 KB

To set budgets for the quantity and size of page resources, add a budget ison file. Learn more.

Resource Type	Requests	Transfer Size
Total	66	8,600 KB
Media	1	4,512 KB
Image	32	3,514 KB
Script	14	427 KB
Font	3	122 KB
Stylesheet	7	13 KB
Document	3	9 KB
Other	6	3 KB
Third-party	22	294 KB

#### Passed audits (11)

Properly size images

Serve images that are appropriately-sized to save cellular data and improve load time. Learn more.



Upload images directly through the <u>media library</u> to ensure that the required image sizes are available, and then insert them from the media library or use the image widget to ensure the optimal image sizes are used (including those for the responsive breakpoints). Avoid using `Full Size` images unless the dimensions are adequate for their usage. <u>Learn More</u>.

Minify CSS

Minifying CSS files can reduce network payload sizes. Learn more.



A number of <u>WordPress plugins</u> can speed up your site by concatenating, minifying, and compressing your styles. You may also want to use a build process to do this minification up-front if possible.

Minify JavaScript

Minifying JavaScript files can reduce payload sizes and script parse time. Learn more.



A number of <u>WordPress plugins</u> can speed up your site by concatenating, minifying, and compressing your scripts. You may also want to use a build process to do this minification up front if possible.

Remove unused CSS

Remove dead rules from stylesheets and defer the loading of CSS not used for above-the-fold content to reduce unnecessary bytes consumed by network activity. <u>Learn more</u>.



Consider reducing, or switching, the number of <u>WordPress plugins</u> loading unused CSS in your page. To identify plugins that are adding extraneous CSS, try running <u>code coverage</u> in Chrome DevTools. You can identify the theme/plugin responsible from the URL of the stylesheet. Look out for plugins that have many stylesheets in the



list which have a lot of red in code coverage. A plugin should only enqueue a stylesheet if it is actually used on the page.

#### Enable text compression

^

Text-based resources should be served with compression (gzip, deflate or brotli) to minimize total network bytes. <u>Learn more</u>.



You can enable text compression in your web server configuration.

Server response times are low (TTFB) — Root document took 30 ms

^

Time To First Byte identifies the time at which your server sends a response. Learn more.



Themes, plugins, and server specifications all contribute to server response time. Consider finding a more optimized theme, carefully selecting an optimization plugin, and/or upgrading your server.

#### Avoid multiple page redirects

^

Redirects introduce additional delays before the page can be loaded. Learn more.

#### Preload key requests

^

Consider using `k rel=preload>` to prioritize fetching resources that are currently requested later in page load. <u>Learn more</u>.

#### Use video formats for animated content

^

Large GIFs are inefficient for delivering animated content. Consider using MPEG4/WebM videos for animations and PNG/WebP for static images instead of GIF to save network bytes. <u>Learn more</u>



Consider uploading your GIF to a service which will make it available to embed as an HTML5 video.

#### Avoids an excessive DOM size — 489 elements

^

A large DOM will increase memory usage, cause longer style calculations, and produce costly layout reflows. Learn more.

Element	Value
	489
<pre><a href="https://www.balharbourflorida.com/miami/"></a></pre>	12
	13
	<a href="https://www.balharbourflorida.com/miami/"></a>

#### User Timing marks and measures

^

Consider instrumenting your app with the User Timing API to measure your app's real-world performance during key user experiences. <u>Learn more</u>.



# Accessibility

These checks highlight opportunities to improve the accessibility of your web app. Only a subset of accessibility issues can be automatically detected so manual testing is also encouraged.

**ARIA** — These are opportunities to improve the usage of ARIA in your application which may enhance the experience for users of assistive technology, like a screen reader.

OI a	assistive technology, like a screen reader.	
<b>A</b>	[aria-*] attributes do not have valid values	^
	Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid values. <u>Learn more</u> .	
	Failing Elements	
	a.social_slide.modaal.slick-slide.slick-current.slick-active	
Со	entrast — These are opportunities to improve the legibility of your content.	
<b>A</b>	Background and foreground colors do not have a sufficient contrast ratio.	^
	Low-contrast text is difficult or impossible for many users to read. <u>Learn more</u> .	
	Failing Elements	
	a	
	a.button.small	
	a	
	a.button.small	
	a	
	a.button.small	
	a	
	a.button.small	
	a	
	a.button.small	
	input.attached	
	a	
	a	
	a	

Fail	lina	Ele	mei	nts

а

а

a.button.call-us

**Names and labels** — These are opportunities to improve the semantics of the controls in your application. This may enhance the experience for users of assistive technology, like a screen reader.

Form elements do not have associated labels

Labels ensure that form controls are announced properly by assistive technologies, like screen readers. Learn more.

#### Failing Elements

input

input

▲ Links do not have a discernible name

Link text (and alternate text for images, when used as links) that is discernible, unique, and focusable improves the navigation experience for screen reader users. <u>Learn more</u>.

#### Failing Elements

а

а

а

a.arrow

a.social slide.modaal.slick-slide.slick-current.slick-active

a.facebook

a.twitter

a.instagram

**Best practices** — These items highlight common accessibility best practices.

[user-scalable="no"] is used in the <meta name="viewport"> element or the [maximum-scale] attribute is less than 5.

Disabling zooming is problematic for users with low vision who rely on screen magnification to properly see the contents of a web page. <u>Learn more</u>.

Failing Elements

Failing Elements

meta

**Navigation** — These are opportunities to improve keyboard navigation in your application.

▲ Some elements have a [tabindex] value greater than 0

A value greater than 0 implies an explicit navigation ordering. Although technically valid, this often creates frustrating experiences for users who rely on assistive technologies. Learn more.

Failing Elements

a.skip\_link

a#logo

Additional items to manually check (11) — These items address areas which an automated testing tool cannot cover. Learn one in our guide on conducting an accessibility review.

The page has a logical tab order Tabbing through the page follows the visual layout. Users cannot focus elements that are offscreen. Learn more. Interactive controls are keyboard focusable Custom interactive controls are keyboard focusable and display a focus indicator. Learn more. Interactive elements indicate their purpose and state Interactive elements, such as links and buttons, should indicate their state and be distinguishable from non-interactive elements. Learn more. The user's focus is directed to new content added to the page If new content, such as a dialog, is added to the page, the user's focus is directed to it. Learn more. User focus is not accidentally trapped in a region A user can tab into and out of any control or region without accidentally trapping their focus. Learn more. Custom controls have associated labels Custom interactive controls have associated labels, provided by aria-label or aria-labelledby. Learn more. Custom controls have ARIA roles Custom interactive controls have appropriate ARIA roles. Learn more. Visual order on the page follows DOM order DOM order matches the visual order, improving navigation for assistive technology. Learn more.

Offscreen content is hidden from assistive technology

Offscreen content is hidden with display: none or aria-hidden=true. Learn more. Headings don't skip levels Headings are used to create an outline for the page and heading levels are not skipped. Learn more. HTML5 landmark elements are used to improve navigation Landmark elements (<main>, <nav>, etc.) are used to improve the keyboard navigation of the page for assistive technology. Learn more. Passed audits (16) [aria-\*] attributes match their roles Each ARIA `role` supports a specific subset of `aria-\*` attributes. Mismatching these invalidates the `aria-\*` attributes. Learn more. [role]s have all required [aria-\*] attributes Some ARIA roles have required attributes that describe the state of the element to screen readers. Learn more. Elements with an ARIA [role] that require children to contain a specific [role] have all required children. Some ARIA parent roles must contain specific child roles to perform their intended accessibility functions. Learn more. [role]s are contained by their required parent element Some ARIA child roles must be contained by specific parent roles to properly perform their intended accessibility functions. Learn more. [role] values are valid ARIA roles must have valid values in order to perform their intended accessibility functions. Learn more. [aria-\*] attributes are valid and not misspelled Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid names. Learn more. The page contains a heading, skip link, or landmark region Adding ways to bypass repetitive content lets keyboard users navigate the page more efficiently. Learn more. Document has a <title> element The title gives screen reader users an overview of the page, and search engine users rely on it heavily to determine if a page is relevant to their search. Learn more. [id] attributes on the page are unique The value of an id attribute must be unique to prevent other instances from being overlooked by assistive technologies. Learn more. <html> element has a [lang] attribute

chose when setting up the screen reader. If the page isn't actually in the default language, then the screen reader might not announce the page's text correctly. Learn more. <html> element has a valid value for its [lang] attribute Specifying a valid BCP 47 language helps screen readers announce text properly. Learn more. Image elements have [alt] attributes Informative elements should aim for short, descriptive alternate text. Decorative elements can be ignored with an empty alt attribute. Learn more. Lists contain only elements and script supporting elements (<script> and <template>). Screen readers have a specific way of announcing lists. Ensuring proper list structure aids screen reader output. Learn more. List items () are contained within or parent elements Screen readers require list items ('') to be contained within a parent '' or '' to be announced properly. Learn more. <video> elements contain a <track> element with [kind="captions"] When a video provides a caption it is easier for deaf and hearing impaired users to access its information. Learn more. <video> elements contain a <track> element with [kind="description"] Audio descriptions provide relevant information for videos that dialogue cannot, such as facial expressions and scenes. Learn more. Not applicable (13) [accesskey] values are unique Access keys let users quickly focus a part of the page. For proper navigation, each access key must be unique. Learn more <audio> elements contain a <track> element with [kind="captions"] Captions make audio elements usable for deaf or hearing-impaired users, providing critical information such as who is talking, what they're saying, and other non-speech information. Learn more. Buttons have an accessible name When a button doesn't have an accessible name, screen readers announce it as "button", making it unusable for users who rely on screen readers. Learn more. <dl>'s contain only properly-ordered <dt> and <dd> groups, <script> or <template> elements. When definition lists are not properly marked up, screen readers may produce confusing or inaccurate output. Learn more. Definition list items are wrapped in <dl> elements

If a page doesn't specify a lang attribute, a screen reader assumes that the page is in the default language that the user

Definition list items ('<dt>' and '<dd>') must be wrapped in a parent '<dl>' element to ensure that screen readers can properly announce them. <u>Learn more</u>.

<frame> or <iframe> elements have a title

Screen reader users rely on frame titles to describe the contents of frames. Learn more.

<input type="image"> elements have [alt] text

When an image is being used as an `<input>` button, providing alternative text can help screen reader users understand the purpose of the button. <u>Learn more</u>.

Presentational elements avoid using , <caption> or the [summary] attribute.

A table being used for layout purposes should not include data elements, such as the thor caption elements or the summary attribute, because this can create a confusing experience for screen reader users. <u>Learn more</u>.

The document does not use <meta http-equiv="refresh">

Users do not expect a page to refresh automatically, and doing so will move focus back to the top of the page. This may create a frustrating or confusing experience. <u>Learn more</u>.

<object> elements have [alt] text

Screen readers cannot translate non-text content. Adding alt text to `<object>` elements helps screen readers convey meaning to users. <u>Learn more</u>.

Cells in a element that use the [headers] attribute refer to table cells within the same table.

Screen readers have features to make navigating tables easier. Ensuring `` cells using the `[headers]` attribute only refer to other cells in the same table may improve the experience for screen reader users. <u>Learn more</u>.

elements and elements with [role="columnheader"/"rowheader"] have data cells they describe.

Screen readers have features to make navigating tables easier. Ensuring table headers always refer to some set of cells may improve the experience for screen reader users. <u>Learn more</u>.

[lang] attributes have a valid value

Specifying a valid <u>BCP 47 language</u> on elements helps ensure that text is pronounced correctly by a screen reader. <u>Learn</u> more.



### **Best Practices**

▲ Does not use passive listeners to improve scrolling performance

Consider marking your touch and wheel event listeners as `passive` to improve your page's scroll performance. Learn more.

Show 3rd-party resources	(0)	١

URL Location

...vendor/vendor.min.js (www.balharbourflorida.com) line: 2

▲ Links to cross-origin destinations are unsafe

Add `rel="noopener"` or `rel="noreferrer"` to any external links to improve performance and prevent security vulnerabilities. <u>Learn more</u>.

#### Show 3rd-party resources (13)

URL	Target	Rel
/p/BaMA_iInKnT/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/Baq1vg-nYX7/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/BRGHe4AjVNq/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/BWkaYMVjOGi/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/BVPOaZmDyPk/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/BWsTn2Pj5aD/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/Bi40fZ-H0pI/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/BjH7m-vnq8u/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/BQTobQaABWO/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/p/BYLODtrHJQY/?taken-by=balharbourflorida (www.instagram.com)	_blank	
/BalHarbourFL/ (www.facebook.com)	_blank	
/BalHarbourFL (twitter.com)	_blank	
/balharbourflorida/ (www.instagram.com)	_blank	
	_	
/balharbourflorida/ (www.instagram.com)	_blank	

▲ Includes front-end JavaScript libraries with known security vulnerabilities — 15 vulnerabilities detected

Some third-party scripts may contain known security vulnerabilities that are easily identified and exploited by attackers. Learn more.

Library Version	Vulnerability Count	Highest Severity
<u>jQuery@2.1.3</u>	2	Medium
AngularJS@1.3.14	13	High

#### Passed audits (12)

Avoids Application Cache

Application Cache is deprecated. Learn more.

**Uses HTTPS** All sites should be protected with HTTPS, even ones that don't handle sensitive data. HTTPS prevents intruders from tampering with or passively listening in on the communications between your app and your users, and is a prerequisite for HTTP/2 and many new web platform APIs. Learn more. Uses HTTP/2 for its own resources HTTP/2 offers many benefits over HTTP/1.1, including binary headers, multiplexing, and server push. Learn more. Avoids document.write() For users on slow connections, external scripts dynamically injected via 'document.write()' can delay page load by tens of seconds. Learn more. Avoids requesting the geolocation permission on page load Users are mistrustful of or confused by sites that request their location without context. Consider tying the request to a user action instead. Learn more. Page has the HTML doctype Specifying a doctype prevents the browser from switching to quirks-mode. Learn more. **Detected JavaScript libraries** All front-end JavaScript libraries detected on the page. Learn more. Name Version jQuery 2.1.3 ¡Query (Fast path) **AngularJS** 1.3.14 Isotope WordPress 5.3.2 Avoids requesting the notification permission on page load Users are mistrustful of or confused by sites that request to send notifications without context. Consider tying the request to user gestures instead. Learn more Avoids deprecated APIs Deprecated APIs will eventually be removed from the browser. Learn more. Allows users to paste into password fields Preventing password pasting undermines good security policy. Learn more. No browser errors logged to the console Errors logged to the console indicate unresolved problems. They can come from network request failures and other browser concerns. Learn more

Displays images with correct aspect ratio

Image display dimensions should match natural aspect ratio. Learn more.



These checks ensure that your page is optimized for search engine results ranking. There are additional factors Lighthouse does not check that may affect your search ranking. <u>Learn more</u>.

**Mobile Friendly** — Make sure your pages are mobile friendly so users don't have to pinch or zoom in order to read the content pages. <u>Learn more</u>.

Tap targets are not sized appropriately — 71% appropriately sized tap targets

Interactive elements like buttons and links should be large enough (48x48px), and have enough space around them, to be easy enough to tap without overlapping onto other elements. <u>Learn more</u>.

Tap Target	Size	Overlapping Target
input.attached	100x44	input
a	83x16	а
a	83x16	а
а	135x16	а
а	106x16	а

**Additional items to manually check (1)** — Run these additional validators on your site to check additional SEO best practices.

Structured data is valid

Run the Structured Data Testing Tool and the Structured Data Linter to validate structured data. Learn more.

#### Passed audits (12)

Has a <meta name="viewport"> tag with width or initial-scale

Add a `<meta name="viewport">` tag to optimize your app for mobile screens. Learn more.

Document has a <title> element

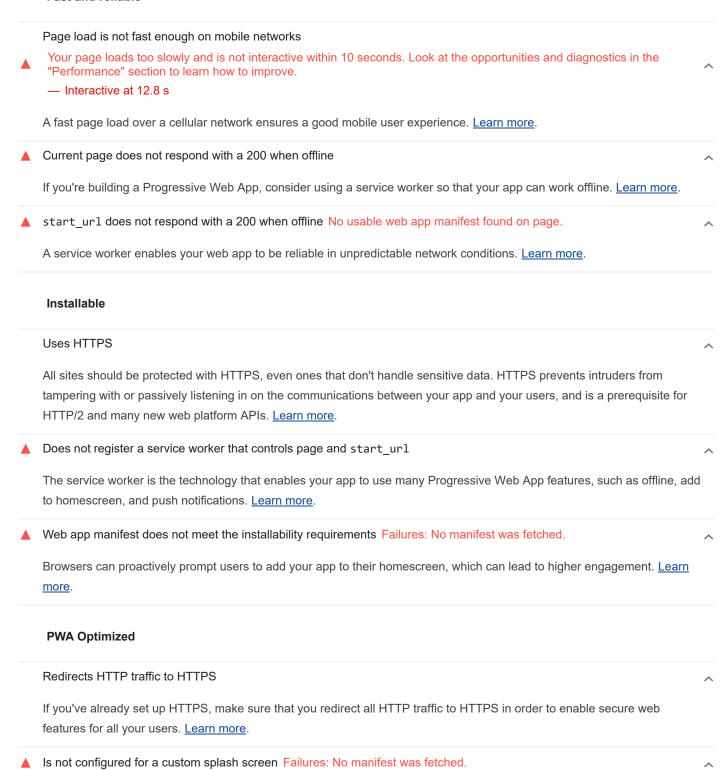
The title gives screen reader users an overview of the page, and search engine users rely on it heavily to determine if a page is relevant to their search. Learn more. Document has a meta description Meta descriptions may be included in search results to concisely summarize page content. Learn more. Page has successful HTTP status code Pages with unsuccessful HTTP status codes may not be indexed properly. Learn more. Links have descriptive text Descriptive link text helps search engines understand your content. Learn more. Page isn't blocked from indexing Search engines are unable to include your pages in search results if they don't have permission to crawl them. Learn more. robots.txt is valid If your robots.txt file is malformed, crawlers may not be able to understand how you want your website to be crawled or indexed. Learn more. Image elements have [alt] attributes Informative elements should aim for short, descriptive alternate text. Decorative elements can be ignored with an empty alt attribute. Learn more. Document has a valid hreflang hreflang links tell search engines what version of a page they should list in search results for a given language or region. Learn more. Document has a valid rel=canonical Canonical links suggest which URL to show in search results. Learn more. Document uses legible font sizes — 97.06% legible text Font sizes less than 12px are too small to be legible and require mobile visitors to "pinch to zoom" in order to read. Strive to have >60% of page text ≥12px. Learn more. Show 3rd-party resources (0) Source Selector % of Page Text Font Size 2.94% User Agent Stylesheet small 11px Legible text 97.06% ≥ 12px Document avoids plugins Search engines can't index plugin content, and many devices restrict plugins or don't support them. Learn more.



## Progressive Web App

These checks validate the aspects of a Progressive Web App. Learn more.

#### Fast and reliable



A themed splash screen ensures a high-quality experience when users launch your app from their homescreens. <u>Learn</u> more.

Does not set a theme color for the address bar.

Failures: No manifest was fetched, No `<meta name="theme-color">` tag found.

The browser address bar can be themed to match your site. Learn more.

Content is sized correctly for the viewport

If the width of your app's content doesn't match the width of the viewport, your app might not be optimized for mobile screens. <u>Learn more</u>.

Has a <meta name="viewport"> tag with width or initial-scale

Add a `<meta name="viewport">` tag to optimize your app for mobile screens. Learn more.

Contains some content when JavaScript is not available

Your app should display some content when JavaScript is disabled, even if it's just a warning to the user that JavaScript is required to use the app. <u>Learn more</u>.

▲ Does not provide a valid apple-touch-icon

For ideal appearance on iOS when users add a progressive web app to the home screen, define an `apple-touch-icon`. It must point to a non-transparent 192px (or 180px) square PNG. <u>Learn More</u>.

**Additional items to manually check (3)** — These checks are required by the baseline <u>PWA Checklist</u> but are not automatically checked by Lighthouse. They do not affect your score but it's important that you verify them manually.

Site works cross-browser

To reach the most number of users, sites should work across every major browser. Learn more.

Page transitions don't feel like they block on the network

Transitions should feel snappy as you tap around, even on a slow network. This experience is key to a user's perception of performance. <u>Learn more</u>.

Each page has a URL

Ensure individual pages are deep linkable via URL and that URLs are unique for the purpose of shareability on social media. Learn more.

Runtime Settings

**URL** https://www.balharbourflorida.com/

**Fetch time** Jan 31, 2020, 7:32 AM EST

**Device** Emulated Nexus 5X

**Network throttling** 150 ms TCP RTT, 1,638.4 Kbps throughput (Simulated)

**CPU throttling** 4x slowdown (Simulated)

User agent (host) Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like

Gecko) Chrome/79.0.3945.130 Safari/537.36

User agent (network) Mozilla/5.0 (Linux; Android 6.0.1; Nexus 5 Build/MRA58N) AppleWebKit/537.36

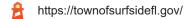
(KHTML, like Gecko) Chrome/74.0.3694.0 Mobile Safari/537.36 Chrome-

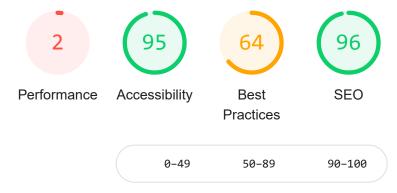
Lighthouse

CPU/Memory Power 770

Generated by Lighthouse 5.5.0 | File an issue









2

## Performance

Metrics			=
▲ First Contentful Paint	10.9 s	First Meaningful Paint	12.0 s
▲ Speed Index	13.5 s	▲ First CPU Idle	14.4 s
▲ Time to Interactive	20.3 s	▲ Max Potential First Input Delay	890 ms
Values are estimated and may vary. The performance s	score is <u>bas</u>	sed only on these metrics.	
			3

**Opportunities** — These suggestions can help your page load faster. They don't <u>directly affect</u> the Performance score.

Opportunity		Estimated Savings

▲ Serve images in next-gen formats 8.56 s ∧

Image formats like JPEG 2000, JPEG XR, and WebP often provide better compression than PNG or JPEG, which means faster downloads and less data consumption. <u>Learn more</u>.

Show 3rd-party resources (0)

URL Size

Potential

Savings

	URL	Size	Potential Savings
Pledge to Not Use Sing today!	images/green-pledge-banner-(1).png?sfvrsn=37003294_0 (townofsurfsidefl.gov)	1,072 KB	932 KB
TION 20 * *	banners/election2020_banner.jpg?sfvrsn=28ee2f94_0 (townofsurfsidefl.gov)	226 KB	202 KB
THIRD THURSDAYS	images/surfside-thirdthurs-webbanners-gov_1100x400.jpg?sfvrsn= (townofsurfsidefl.gov)	176 KB	134 KB
Surfside Historic Febru	banners/surfsidehistoricalwalkingtours_banner.jpg?sfvrsn= (townofsurfsidefl.gov)	224 KB	131 KB
SUNDAY, FEBRU ACTIVITIES BEG SURFSIDE(	banners/getfitsurfside_banner.jpg?sfvrsn=eeaa3394_0 (townofsurfsidefl.gov)	118 KB	82 KB
Surface to protect belowed by at plu commit	banners/strawban.jpg?sfvrsn=a10c4d94_10 (townofsurfsidefl.gov)	124 KB	73 KB
CONNEC	banners/stayconnected_2019.jpg?sfvrsn=96fe2094_6 (townofsurfsidefl.gov)	103 KB	48 KB
RENOL	banners/beachrenourishment_banner.jpg?sfvrsn=36f75f94_4 (townofsurfsidefl.gov)	137 KB	46 KB
Swi	design/logo.png?sfvrsn=601f4694_4 (townofsurfsidefl.gov)	51 KB	32 KB
	layout/sliderArrow.png (townofsurfsidefl.gov)	32 KB	30 KB
	design/surfside_whitelogo.png?sfvrsn=f91e4694_2 (townofsurfsidefl.gov)	18 KB	11 KB

▲ Enable text compression

2.56 s ^

Text-based resources should be served with compression (gzip, deflate or brotli) to minimize total network bytes. <u>Learn</u> <u>more</u>.

Show 3rd-party resources (0)

URL	Size	Potential Savings
global/main.css?v=637 (townofsurfsidefl.gov)	200 KB	182 KB
https://townofsurfsidefl.gov	160 KB	147 KB
vendor/jquery-ui.min.js (townofsurfsidefl.gov)	109 KB	92 KB
vendor/slick.min.js (townofsurfsidefl.gov)	79 KB	70 KB
global/updates.css?v=637 (townofsurfsidefl.gov)	58 KB	52 KB
/WebResource.axd?d=pynGkmcFU&t=637 (townofsurfsidefl.gov)	45 KB	41 KB
js/masonry.pkgd.min.js (townofsurfsidefl.gov)	47 KB	40 KB

Efficiently encode images		2.25 s ^
vendor/jquery.simpleWeather.min.js (townofsurfsidefl.gov)	7 KB	6 KB
/Telerik.Web.UI.WebResource.axd?d= (townofsurfsidefl.gov)	8 KB	8 KB
js/modernizr.custom.js (townofsurfsidefl.gov)	24 KB	19 KB
js/jquery-functions.js (townofsurfsidefl.gov)	31 KB	26 KB
URL	Size	Potential Savings

Optimized images load faster and consume less cellular data. Learn more.

Show 3rd-party resources (0)

	URL	Size	Potential Savings
TION 20 * *	banners/election2020_banner.jpg?sfvrsn=28ee2f94_0 (townofsurfsidefl.gov)	226 KB	170 KB
Surfside Histor	banners/surfsidehistoricalwalkingtours_banner.jpg?sfvrsn= (townofsurfsidefl.gov)	224 KB	89 KB
THIRD THURSDAYS	images/surfside-thirdthurs-webbanners-gov_1100x400.jpg?sfvrsn= (townofsurfsidefl.gov)	176 KB	85 KB
SUNDAY, FEBR ACTIVITIES BEI SURFSID	banners/getfitsurfside_banner.jpg?sfvrsn=eeaa3394_0 (townofsurfsidefl.gov)	118 KB	46 KB
to provide the provided to pro	banners/strawban.jpg?sfvrsn=a10c4d94_10 (townofsurfsidefl.gov)	124 KB	31 KB
CONNE	banners/stayconnected_2019.jpg?sfvrsn=96fe2094_6 (townofsurfsidefl.gov)	103 KB	10 KB
RENC	banners/beachrenourishment_banner.jpg?sfvrsn=36f75f94_4 (townofsurfsidefl.gov)	137 KB	6 KB

Properly size images 2.11 s ^

Serve images that are appropriately-sized to save cellular data and improve load time.  $\underline{\text{Learn more}}.$ 

Snow	<del>3ra-party</del>	resources	(U)

	URL	Size	Potential Savings
Pledge to Not Use Sing	images/green-pledge-banner-(1).png?sfvrsn=37003294_0 (townofsurfsidefl.gov)	1,072 KB	473 KB
TION 20 * *	banners/election2020_banner.jpg?sfvrsn=28ee2f94_0 (townofsurfsidefl.gov)	226 KB	12 KB
Surfside Historic	banners/surfsidehistoricalwalkingtours_banner.jpg?sfvrsn= (townofsurfsidefl.gov)	224 KB	12 KB

	URL	Size	Potential Savings
THIRD THURSDAYS	images/surfside-thirdthurs-webbanners-gov_1100x400.jpg?sfvrsn= (townofsurfsidefl.gov)	176 KB	10 KB
RENOL	banners/beachrenourishment_banner.jpg?sfvrsn=36f75f94_4 (townofsurfsidefl.gov)	137 KB	7 KB
Surfixed to protect belowed by eli-	banners/strawban.jpg?sfvrsn=a10c4d94_10 (townofsurfsidefl.gov)	124 KB	7 KB
SUNDAY, FEBRU ACTIVITIES BEG SURSIDE 6 9:	banners/getfitsurfside_banner.jpg?sfvrsn=eeaa3394_0 (townofsurfsidefl.gov)	118 KB	6 KB
TOWN OF S CONNEC	banners/stayconnected_2019.jpg?sfvrsn=96fe2094_6 (townofsurfsidefl.gov)	103 KB	6 KB

#### ▲ Eliminate render-blocking resources

1.65 s 🔨

Resources are blocking the first paint of your page. Consider delivering critical JS/CSS inline and deferring all non-critical JS/styles. <u>Learn more</u>.

✓ Show 3rd-party resources (3)

URL	Size	Potential Savings
/cssapi/4f5e5e4b-fa37-4baa-b180-07932d8258da.css (fast.fonts.net)	1 KB	750 ms
js/modernizr.custom.js (townofsurfsidefl.gov)	21 KB	1,360 ms
YW1wMTIzOTA/access.js (cdn.levelaccess.net)	49 KB	3,150 ms
/bbd60aa70f.js (use.fontawesome.com)	4 KB	910 ms
/Telerik.Web.UI.WebResource.axd?d= (townofsurfsidefl.gov)	5 KB	760 ms
global/main.css?v=637 (townofsurfsidefl.gov)	105 KB	4,060 ms
global/updates.css?v=637 (townofsurfsidefl.gov)	54 KB	3,160 ms

# Remove unused CSS

1.06 s 🔥

Remove dead rules from stylesheets and defer the loading of CSS not used for above-the-fold content to reduce unnecessary bytes consumed by network activity. <u>Learn more</u>.

✓ Show 3rd-party resources (1)

URL	Size	Potential Savings
global/main.css?v=637 (townofsurfsidefl.gov)	105 KB	96 KB
r974/ReadSpeaker.Styles-Button.css?v=3.2.0.974 (cdn1.readspeaker.com)	70 KB	65 KB
global/updates.css?v=637 (townofsurfsidefl.gov)	54 KB	48 KB

Minify CSS 0.31 s ^

Minifying CSS files can reduce network payload sizes. Learn more. Show 3rd-party resources (0) Potential **URL** Size Savings ...global/main.css?v=637... (townofsurfsidefl.gov) 105 KB 33 KB 54 KB ...global/updates.css?v=637... (townofsurfsidefl.gov) 17 KB Preconnect to required origins 0.3 s ^ Consider adding 'preconnect' or 'dns-prefetch' resource hints to establish early connections to important third-party origins. Learn more. **URL** Potential Savings https://www.google-analytics.com 300 ms Defer offscreen images 0.15 s ^ Consider lazy-loading offscreen and hidden images after all critical resources have finished loading to lower time to interactive. Learn more. Show 3rd-party resources (0) Potential **URL** Size Savings 18 KB ...design/surfside whitelogo.png?sfvrsn=f91e4694 2 (townofsurfsidefl.gov) 18 KB Minify JavaScript 0.15 s ^ Minifying JavaScript files can reduce payload sizes and script parse time. Learn more. Show 3rd-party resources (0) Potential **URL** Size Savings /WebResource.axd?d=pynGkmcFU...&t=637... (townofsurfsidefl.gov) 42 KB 12 KB ...js/jquery-functions.js (townofsurfsidefl.gov) 31 KB 10 KB Diagnostics — More information about the performance of your application. These numbers don't directly affect the

Performance score.

Ensure text remains visible during webfont load

Leverage the font-display CSS feature to ensure text is user-visible while webfonts are loading. Learn more.

✓ Show 3rd-party resources (1)

	URL		Potential Savings
	brandon/brandon_reg-webfont.woff2 (townofsurfsidefl.gov)		80 ms
	fonts/fontawesome-webfont.woff2 (use.fontawesome.com)		70 ms
<b>A</b>	Serve static assets with an efficient cache policy — 26 resources found		^
	A long cache lifetime can speed up repeat visits to your page. <u>Learn more</u> .		
		✓ Show 3rd-party	resources (6)
	URL	Cache TTL	Size
	webReader/webReader.js?pids=wr (cdn1.readspeaker.com)	None	33 KB
	YW1wMTlzOTA/access.js (cdn.levelaccess.net)	15 m	49 KB
	/analytics.js (www.google-analytics.com)	2 h	18 KB
	r974/ReadSpeaker.Styles-Button.css?v=3.2.0.974 (cdn1.readspeaker.com)	5 h 59 m 2 s	70 KB
	/cssapi/4f5e5e4b-fa37-4baa-b180-07932d8258da.css (fast.fonts.net)	7 d	1 KB
	/t/1.css?apiType= (fast.fonts.net)	7 d	0 KB
	global/main.css?v=637 (townofsurfsidefl.gov)	13 d 23 h 59 m 50 s	105 KB
	vendor/slick.min.js (townofsurfsidefl.gov)	13 d 23 h 59 m 50 s	79 KB
	global/updates.css?v=637 (townofsurfsidefl.gov)	13 d 23 h 59 m 50 s	54 KB
	js/masonry.pkgd.min.js (townofsurfsidefl.gov)	13 d 23 h 59 m 50 s	47 KB
	js/modernizr.custom.js (townofsurfsidefl.gov)	13 d 23 h 59 m 50 s	21 KB
	vendor/jquery.simpleWeather.min.js (townofsurfsidefl.gov)	13 d 23 h 59 m 50 s	7 KB
	vendor/jquery-ui.min.js (townofsurfsidefl.gov)	13 d 23 h 59 m 51 s	109 KB
	js/jquery-functions.js (townofsurfsidefl.gov)	13 d 23 h 59 m 51 s	31 KB
	brandon/brandon_reg-webfont.woff2 (townofsurfsidefl.gov)	13 d 23 h 59 m 51 s	28 KB
	layout/sliderArrow.png (townofsurfsidefl.gov)	13 d 23 h 59 m 52 s	32 KB
	images/green-pledge-banner-(1).png?sfvrsn=37003294_0 (townofsurfsidefl.gov)	90 d	1,072 KB
	banners/election2020_banner.jpg?sfvrsn=28ee2f94_0 (townofsurfsidefl.gov)	90 d	226 KB
	banners/surfsidehistoricalwalkingtours_banner.jpg?sfvrsn= (townofsurfsidefl.gov)	90 d	225 KB

URL	Cache TTL	Size
images/surfside-thirdthurs-webbanners-gov_1100x400.jpg?sfvrsn= (townofsurfsidefl.gov)	90 d	176 KB
banners/beachrenourishment_banner.jpg?sfvrsn=36f75f94_4 (townofsurfsidefl.gov)	90 d	137 KB
banners/strawban.jpg?sfvrsn=a10c4d94_10 (townofsurfsidefl.gov)	90 d	124 KB
banners/getfitsurfside_banner.jpg?sfvrsn=eeaa3394_0 (townofsurfsidefl.gov)	90 d	118 KB
banners/stayconnected_2019.jpg?sfvrsn=96fe2094_6 (townofsurfsidefl.gov)	90 d	103 KB
design/logo.png?sfvrsn=601f4694_4 (townofsurfsidefl.gov)	90 d	51 KB
design/surfside_whitelogo.png?sfvrsn=f91e4694_2 (townofsurfsidefl.gov)	90 d	18 KB

#### ▲ Minimize main-thread work — 5.8 s

Consider reducing the time spent parsing, compiling and executing JS. You may find delivering smaller JS payloads helps with this. <u>Learn more</u>

Category	Time Spent
Script Evaluation	2,616 ms
Other	1,738 ms
Script Parsing & Compilation	475 ms
Style & Layout	426 ms
Parse HTML & CSS	327 ms
Garbage Collection	109 ms
Rendering	102 ms

#### ▲ Avoid enormous network payloads — Total size was 4,349 KB

Large network payloads cost users real money and are highly correlated with long load times. Learn more.

Show 3rd-party resources (0)

URL	Size
images/green-pledge-banner-(1).png?sfvrsn=37003294_0 (townofsurfsidefl.gov)	1,072 KB
/Telerik.Web.UI.WebResource.axd?_TSM_HiddenField_= (townofsurfsidefl.gov)	1,003 KB
banners/election2020_banner.jpg?sfvrsn=28ee2f94_0 (townofsurfsidefl.gov)	226 KB
banners/surfsidehistoricalwalkingtours_banner.jpg?sfvrsn= (townofsurfsidefl.gov)	225 KB
images/surfside-thirdthurs-webbanners-gov_1100x400.jpg?sfvrsn= (townofsurfsidefl.gov)	176 KB
banners/beachrenourishment_banner.jpg?sfvrsn=36f75f94_4 (townofsurfsidefl.gov)	137 KB
banners/strawban.jpg?sfvrsn=a10c4d94_10 (townofsurfsidefl.gov)	124 KB
banners/getfitsurfside_banner.jpg?sfvrsn=eeaa3394_0 (townofsurfsidefl.gov)	118 KB

URL Size

...vendor/jquery-ui.min.js (townofsurfsidefl.gov) 109 KB

...global/main.css?v=637... (townofsurfsidefl.gov) 105 KB

Reduce JavaScript execution time — 3.0 s

Consider reducing the time spent parsing, compiling, and executing JS. You may find delivering smaller JS payloads helps with this. <u>Learn more</u>.

✓ Show 3rd-party resources (5)

URL	Total CPU Time	Script Evaluation	Script Parse
Other	2,601 ms	28 ms	5 ms
/Telerik.Web.UI.WebResource.axd?_TSM_HiddenField_= (townofsurfsidefl.gov)	1,618 ms	1,331 ms	235 ms
/ScriptResource.axd?d=uBiLKmMIz&t=25721234 (townofsurfsidefl.gov)	622 ms	565 ms	12 ms
/Telerik.Web.UI.WebResource.axd?_TSM_HiddenField_= (townofsurfsidefl.gov)	194 ms	140 ms	42 ms
YW1wMTIzOTA/access.js (cdn.levelaccess.net)	112 ms	62 ms	50 ms
vendor/jquery-ui.min.js (townofsurfsidefl.gov)	103 ms	82 ms	7 ms
/gtag/js?id=UA-1101 (www.googletagmanager.com)	102 ms	96 ms	6 ms
/analytics.js (www.google-analytics.com)	90 ms	86 ms	5 ms
webReader/webReader.js?pids=wr (cdn1.readspeaker.com)	85 ms	80 ms	6 ms
/bbd60aa70f.js (use.fontawesome.com)	67 ms	60 ms	7 ms
js/masonry.pkgd.min.js (townofsurfsidefl.gov)	64 ms	28 ms	36 ms
js/modernizr.custom.js (townofsurfsidefl.gov)	61 ms	40 ms	10 ms

Avoid chaining critical requests — 25 chains found

The Critical Request Chains below show you what resources are loaded with a high priority. Consider reducing the length of chains, reducing the download size of resources, or deferring the download of unnecessary resources to improve page load. Learn more.

Maximum critical path latency: 2,040 ms

Initial Navigation

https://townofsurfsidefl.gov

/cssapi/4f5e5e4b-fa37-4baa-b180-07932d8258da.css (fast.fonts.net) - 50 ms, 1.18 KB

...js/modernizr.custom.js (townofsurfsidefl.gov) - 170 ms, 21.1 KB

...YW1wMTlzOTA/access.js (cdn.levelaccess.net) - 150 ms, 49.46 KB

/bbd60aa70f.js (use.fontawesome.com)

/bbd60aa70f.css (use.fontawesome.com) - 50 ms, 0.67 KB

...fonts/fontawesome-webfont.woff2 (use.fontawesome.com) - 70 ms, 75.76 KB

/Telerik.Web.UI.WebResource.axd?d=... (townofsurfsidefl.gov) - 170 ms, 5.1 KB

...global/main.css?v=637... (townofsurfsidefl.gov) - 200 ms, 105.03 KB

...global/updates.css?v=637... (townofsurfsidefl.gov) - 170 ms, 54.49 KB

/WebResource.axd?d=pynGkmcFU...&t=637... (townofsurfsidefl.gov) - 170 ms, 41.73 KB

/Telerik.Web.UI.WebResource.axd?\_TSM\_HiddenField\_=... (townofsurfsidefl.gov) - 170 ms, 65.41 KB

/ScriptResource.axd?d=uBiLKmMIz...&t=25721234 (townofsurfsidefl.gov) - 220 ms, 66.59 KB

/Telerik.Web.UI.WebResource.axd?\_TSM\_HiddenField\_=... (townofsurfsidefl.gov) - 1,070 ms, 1,003.13 KB

...js/masonry.pkgd.min.js (townofsurfsidefl.gov) - 60 ms, 47.38 KB

...vendor/slick.min.js (townofsurfsidefl.gov) - 120 ms, 79.35 KB

...vendor/jquery.simpleWeather.min.js (townofsurfsidefl.gov) - 50 ms, 7.22 KB

...vendor/jquery-ui.min.js (townofsurfsidefl.gov) - 80 ms, 109.18 KB

...js/jquery-functions.js (townofsurfsidefl.gov) - 70 ms, 30.98 KB

...webReader/webReader.js?pids=wr (cdn1.readspeaker.com)

...r974/ReadSpeaker.Styles-Button.css?v=3.2.0.974 (cdn1.readspeaker.com) - 80 ms, 70.42 KB

/t/1.css?apiType=... (fast.fonts.net) - 140 ms, 0.04 KB

...brandon/brandon reg-webfont.woff2 (townofsurfsidefl.gov) - 80 ms, 27.81 KB

...css/font-awesome-css.min.css (use.fontawesome.com) - 40 ms, 7.83 KB

...lcons/manifest.json (townofsurfsidefl.gov) - 20 ms, 5.83 KB

data: application/font-woff; charset=utf-8; base 64, d09GRgABA... + nZ2F...~() -20 ms, 0 KB

data:application/x-font-ttf;charset=utf-8;base64,AAEAAAALA.../AAA... () - 30 ms, 0 KB

...lcons/manifest.json (townofsurfsidefl.gov) - 30 ms, 5.83 KB

Keep request counts low and transfer sizes small — 44 requests • 4,349 KB

To set budgets for the quantity and size of page resources, add a budget.json file. <u>Learn more</u>.

Resource Type	Requests	Transfer Size
Total	44	4,349 KB
Image	13	2,285 KB
Script	16	1,624 KB
Stylesheet	8	245 KB
Font	4	104 KB
Document	1	80 KB
Other	2	12 KB
Media	0	0 KB

Time To Fin		308 F
Server resp Time To Fir Avoid multi	ponse times are low (TTFB) — Root document took 40 ms	
Time To Fin		
Avoid multi	rst Byte identifies the time at which your server sends a response. <u>Learn more</u> .	
Redirects in	iple page redirects	
	ntroduce additional delays before the page can be loaded. <u>Learn more</u> .	
Preload ke	y requests	
Consider u <u>more</u> .	sing ` <link rel="preload"/> ` to prioritize fetching resources that are currently requested later in page load. <u>Le</u>	<u>:arn</u>
Jse video '	formats for animated content	
-	s are inefficient for delivering animated content. Consider using MPEG4/WebM videos for animations and P for static images instead of GIF to save network bytes. <u>Learn more</u>	
Avoids an	excessive DOM size — 683 elements	
A large DC	M will increase memory usage, cause longer style calculations, and produce costly layout reflows. Learn	more.
Statistic I	Element	Va
Total		
DOM Eleme nts		6
um s	kimg src="https://townofsurfsidefl.gov/images/default-source/images/banners/surfsidehistoricalwalkingtours_banner.jpg?sfvrsn=4d8e3094_0" alt="Surfside Historical Walking Tours - February 9, March 29, May 3 - Sponsored by the Surfside Tourist Board"data-ae_domsib="1" data-ae_domuel="[id='Main_Content_TA53FBEA0002_Col00']>	
	<pre>kul id="QUICKLINKS_T00801613031_ctl00_ctl00_ctl00_ctl02_childNodesContainer" role="region" data- ge domsib="2" data-ae domuel="</pre>	
Child	lid='QUICKLINKS_T00801613031_ctl00_ctl00_ctl00_ctl02_childNodesContainer']" data- ae_styles="display;none">	
Jser Timin	g marks and measures	
	nstrumenting your app with the User Timing API to measure your app's real-world performance during keyes. <u>Learn more</u> .	user
Minimize th	nird-party usage — Third-party code blocked the main thread for 70 ms	
	code can significantly impact load performance. Limit the number of redundant third-party providers and	try to

Third-Party	Size	Main-Thread Blocking Time
Google Analytics	18 KB	31 ms
ReadSpeaker	103 KB	21 ms
Google Tag Manager	48 KB	18 ms
FontAwesome CDN	88 KB	0 ms
Monotype	1 KB	0 ms
Yahoo!	0 KB	0 ms



# Accessibility

These checks highlight opportunities to improve the accessibility of your web app. Only a subset of accessibility issues can be automatically detected so manual testing is also encouraged.

**Contrast** — These are opportunities to improve the legibility of your content.

**Names and labels** — These are opportunities to improve the semantics of the controls in your application. This may enhance the experience for users of assistive technology, like a screen reader.

 $\blacktriangle$ 

Links do not have a discernible name

Link text (and alternate text for images, when used as links) that is discernible, unique, and focusable improves the navigation experience for screen reader users. <u>Learn more</u>.

Failing Elements

a.toggle

Additional items to manually check (11) — These items address areas which an automated testing tool cannot cover. Learn one in our guide on conducting an accessibility review.

The page has a logical tab order	^
Tabbing through the page follows the visual layout. Users cannot focus elements that are offscreen. <u>Learn more</u> .	
Interactive controls are keyboard focusable	^
Custom interactive controls are keyboard focusable and display a focus indicator. <u>Learn more</u> .	
Interactive elements indicate their purpose and state	^
Interactive elements, such as links and buttons, should indicate their state and be distinguishable from non-interactive elements. <u>Learn more</u> .	
The user's focus is directed to new content added to the page	^
If new content, such as a dialog, is added to the page, the user's focus is directed to it. <u>Learn more</u> .	
User focus is not accidentally trapped in a region	^
A user can tab into and out of any control or region without accidentally trapping their focus. <u>Learn more</u> .	
Custom controls have associated labels	^
Custom interactive controls have associated labels, provided by aria-label or aria-labelledby. <u>Learn more</u> .	
Custom controls have ARIA roles	^
Custom interactive controls have appropriate ARIA roles. <u>Learn more</u> .	
Visual order on the page follows DOM order	^
DOM order matches the visual order, improving navigation for assistive technology. <u>Learn more</u> .	
Offscreen content is hidden from assistive technology	^
Offscreen content is hidden with display: none or aria-hidden=true. Learn more.	
Headings don't skip levels	^
Headings are used to create an outline for the page and heading levels are not skipped. Learn more.	
HTML5 landmark elements are used to improve navigation	^

Landmark elements (<main>, <nav>, etc.) are used to improve the keyboard navigation of the page for assistive technology. <u>Learn more</u>.

Passed audits (19)	^
[accesskey] values are unique	^
Access keys let users quickly focus a part of the page. For proper navigation, each access key must be unique. Learn	more.
[aria-*] attributes match their roles	^
Each ARIA `role` supports a specific subset of `aria-*` attributes. Mismatching these invalidates the `aria-*` attributes. <a href="more"><u>more</u></a> .	<u>Learn</u>
[role]s have all required [aria-*] attributes	^
Some ARIA roles have required attributes that describe the state of the element to screen readers. <u>Learn more</u> .	
Elements with an ARIA [role] that require children to contain a specific [role] have all required children.	^
Some ARIA parent roles must contain specific child roles to perform their intended accessibility functions. <u>Learn more</u> .	
[role]s are contained by their required parent element	^
Some ARIA child roles must be contained by specific parent roles to properly perform their intended accessibility function Learn more.	ions.
[role] values are valid	^
ARIA roles must have valid values in order to perform their intended accessibility functions. Learn more.	
[aria-*] attributes have valid values	^
Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid values. <u>Learn more</u> .	
[aria-*] attributes are valid and not misspelled	^
Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid names. <u>Learn more</u> .	
Buttons have an accessible name	^
When a button doesn't have an accessible name, screen readers announce it as "button", making it unusable for users rely on screen readers. <u>Learn more</u> .	s who
The page contains a heading, skip link, or landmark region	^
Adding ways to bypass repetitive content lets keyboard users navigate the page more efficiently. Learn more.	
Document has a <title> element&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;The title gives screen reader users an overview of the page, and search engine users rely on it heavily to determine if a is relevant to their search. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;a page&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;[id] attributes on the page are unique&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;/tbody&gt;&lt;/table&gt;</title>	

The value of an id attribute must be unique to prevent other instances from being overlooked by assistive technologies. Learn more.

#### <html> element has a [lang] attribute

If a page doesn't specify a lang attribute, a screen reader assumes that the page is in the default language that the user chose when setting up the screen reader. If the page isn't actually in the default language, then the screen reader might not announce the page's text correctly. <u>Learn more</u>.

<html> element has a valid value for its [lang] attribute

Specifying a valid BCP 47 language helps screen readers announce text properly. Learn more.

#### Image elements have [alt] attributes

Informative elements should aim for short, descriptive alternate text. Decorative elements can be ignored with an empty alt attribute. <u>Learn more</u>.

Lists contain only elements and script supporting elements (<script> and <template>).

Screen readers have a specific way of announcing lists. Ensuring proper list structure aids screen reader output. <u>Learn</u> more.

List items () are contained within or parent elements

Screen readers require list items (``) to be contained within a parent `` or `` to be announced properly. <u>Learn more</u>.

[user-scalable="no"] is not used in the <meta name="viewport"> element and the [maximum-scale] attribute is not less than 5.

Disabling zooming is problematic for users with low vision who rely on screen magnification to properly see the contents of a web page. <u>Learn more</u>.

No element has a [tabindex] value greater than 0

A value greater than 0 implies an explicit navigation ordering. Although technically valid, this often creates frustrating experiences for users who rely on assistive technologies. <u>Learn more</u>.

#### Not applicable (14)

<audio> elements contain a <track> element with [kind="captions"]

Captions make audio elements usable for deaf or hearing-impaired users, providing critical information such as who is talking, what they're saying, and other non-speech information. <u>Learn more</u>.

<dl>'s contain only properly-ordered <dt> and <dd> groups, <script> or <template> elements.

When definition lists are not properly marked up, screen readers may produce confusing or inaccurate output. Learn more.

Definition list items are wrapped in <d1> elements

Definition list items ('<dt>' and '<dd>') must be wrapped in a parent '<dl>' element to ensure that screen readers can properly announce them. <u>Learn more</u>.

<frame> or <iframe> elements have a title Screen reader users rely on frame titles to describe the contents of frames. Learn more. <input type="image"> elements have [alt] text When an image is being used as an `<input>` button, providing alternative text can help screen reader users understand the purpose of the button. Learn more. Form elements have associated labels Labels ensure that form controls are announced properly by assistive technologies, like screen readers. Learn more. Presentational elements avoid using , <caption> or the [summary] attribute. A table being used for layout purposes should not include data elements, such as the th or caption elements or the summary attribute, because this can create a confusing experience for screen reader users. Learn more. The document does not use <meta http-equiv="refresh"> Users do not expect a page to refresh automatically, and doing so will move focus back to the top of the page. This may create a frustrating or confusing experience. Learn more. <object> elements have [alt] text Screen readers cannot translate non-text content. Adding alt text to `<object>` elements helps screen readers convey meaning to users. Learn more. Cells in a element that use the [headers] attribute refer to table cells within the same table. Screen readers have features to make navigating tables easier. Ensuring `` cells using the `[headers]` attribute only refer to other cells in the same table may improve the experience for screen reader users. Learn more. elements and elements with [role="columnheader"/"rowheader"] have data cells they describe. Screen readers have features to make navigating tables easier. Ensuring table headers always refer to some set of cells may improve the experience for screen reader users. Learn more. [lang] attributes have a valid value Specifying a valid BCP 47 language on elements helps ensure that text is pronounced correctly by a screen reader. Learn more. <video> elements contain a <track> element with [kind="captions"] When a video provides a caption it is easier for deaf and hearing impaired users to access its information. Learn more. <video> elements contain a <track> element with [kind="description"] Audio descriptions provide relevant information for videos that dialogue cannot, such as facial expressions and scenes. Learn more.



▲ Does not use HTTP/2 for all of its resources — 28 requests not served via HTTP/2

HTTP/2 offers many benefits over HTTP/1.1, including binary headers, multiplexing, and server push. Learn more.

Show 3rd-party resources (0)

URL	Protoco
https://townofsurfsidefl.gov	http/1.1
js/modernizr.custom.js (townofsurfsidefl.gov)	http/1.1
/Telerik.Web.UI.WebResource.axd?d= (townofsurfsidefl.gov)	http/1.1
global/main.css?v=637 (townofsurfsidefl.gov)	http/1.1
global/updates.css?v=637 (townofsurfsidefl.gov)	http/1.1
WebResource.axd?d=pynGkmcFU&t=637 (townofsurfsidefl.gov)	http/1.1
/Telerik.Web.UI.WebResource.axd?_TSM_HiddenField_= (townofsurfsidefl.gov)	http/1.1
/ScriptResource.axd?d=uBiLKmMIz&t=25721234 (townofsurfsidefl.gov)	http/1.1
/Telerik.Web.UI.WebResource.axd?_TSM_HiddenField_= (townofsurfsidefl.gov)	http/1.1
design/logo.png?sfvrsn=601f4694_4 (townofsurfsidefl.gov)	http/1.1
banners/surfsidehistoricalwalkingtours_banner.jpg?sfvrsn= (townofsurfsidefl.gov)	http/1.1
images/surfside-thirdthurs-webbanners-gov_1100x400.jpg?sfvrsn= (townofsurfsidefl.gov)	http/1.1
images/green-pledge-banner-(1).png?sfvrsn=37003294_0 (townofsurfsidefl.gov)	http/1.1
banners/getfitsurfside_banner.jpg?sfvrsn=eeaa3394_0 (townofsurfsidefl.gov)	http/1.1
banners/election2020_banner.jpg?sfvrsn=28ee2f94_0 (townofsurfsidefl.gov)	http/1.1
banners/beachrenourishment_banner.jpg?sfvrsn=36f75f94_4 (townofsurfsidefl.gov)	http/1.1
banners/strawban.jpg?sfvrsn=a10c4d94_10 (townofsurfsidefl.gov)	http/1.1
banners/stayconnected_2019.jpg?sfvrsn=96fe2094_6 (townofsurfsidefl.gov)	http/1.1
design/surfside_whitelogo.png?sfvrsn=f91e4694_2 (townofsurfsidefl.gov)	http/1.1
js/masonry.pkgd.min.js (townofsurfsidefl.gov)	http/1.1
vendor/slick.min.js (townofsurfsidefl.gov)	http/1.1
vendor/jquery.simpleWeather.min.js (townofsurfsidefl.gov)	http/1.1
vendor/jquery-ui.min.js (townofsurfsidefl.gov)	http/1.1
js/jquery-functions.js (townofsurfsidefl.gov)	http/1.1
brandon/brandon_reg-webfont_woff2_(townofsurfsidefl.gov)	http/1 1

	URL		Protocol	
	layout/sliderArrow.png (townofsurfsidefl.g	gov)	http/1.1	
	/images/ajax-loader.gif (townofsurfsidefl.gov	v)	http/1.1	
	lcons/manifest.json (townofsurfsidefl.gov)		http/1.1	
<u> </u>	Does not use passive listeners to improve	scrolling performance		^
	Consider marking your touch and wheel ev	ent listeners as `passive` to improve your pa	ge's scroll performance. <u>Learn more</u> .	
			Show 3rd-party resources (0	))
	URL		Location	
	/ScriptResource.axd?d=uBiLKmMlz&t=	25721234 (townofsurfsidefl.gov)	line: 2	
<b>A</b>	Links to cross-origin destinations are unsaf	e		^
	Add `rel="noopener"` or `rel="noreferrer"` to Learn more.	o any external links to improve performance	and prevent security vulnerabilities.	
			Show 3rd-party resources (4	)
	URL		Target Rel	
	/complaints.asp (ethics.miamidade.gov)		_blank	
	Main/E3EB45228E9229DD85257B0500	06E32EC (myfloridalegal.com)	_blank	
	investigate/corruption (www.fbi.gov)		_blank	
	https://outlook.office.com		_blank	
<b>A</b>	Includes front-end JavaScript libraries with	known security vulnerabilities — 3 vulneral	pilities detected	^
	Some third-party scripts may contain known Learn more.	n security vulnerabilities that are easily ident	fied and exploited by attackers.	
	Library Version	Vulnerability Count	Highest Severity	
	jQuery@1.12.1	2	Medium	
	jQuery UI@1.11.4	1	High	
<u> </u>	Browser errors were logged to the console			^
	Errors logged to the console indicate unresconcerns. <u>Learn more</u>	olved problems. They can come from netwo	rk request failures and other browser	
			✓ Show 3rd-party resources (2)	<u>'</u> )
	URL	Description		
	public/yql?format= (query.yahooapis.co	om) Failed to load resource: net::ERR_NAM	IE_NOT_RESOLVED	

URL	Description	
public/yql?format= (query.yahooapis.com)	Failed to load resource: net::ERR_NAME_NOT_RESOLVED	
/images/ajax-loader.gif (townofsurfsidefl.gov)	Failed to load resource: the server responded with a status of 404 (Not Found) $$	
/images/ajax-loader.gif (townofsurfsidefl.gov)	Failed to load resource: the server responded with a status of 404 (Not Found)	
lcons/manifest.json (townofsurfsidefl.gov)	Failed to load resource: the server responded with a status of 404 (Not Found)	
lcons/manifest.json (townofsurfsidefl.gov)	Failed to load resource: the server responded with a status of 404 (Not Found)	
lcons/manifest.json (townofsurfsidefl.gov)	Failed to load resource: the server responded with a status of 404 (Not Found)	
lcons/manifest.json (townofsurfsidefl.gov)	Failed to load resource: the server responded with a status of 404 (Not Found)	
lcons/manifest.json (townofsurfsidefl.gov)	Manifest: Line: 1, column: 1, Syntax error.	
lcons/manifest.json (townofsurfsidefl.gov)	Manifest: Line: 1, column: 1, Syntax error.	
lcons/manifest.json (townofsurfsidefl.gov)	Manifest: Line: 1, column: 1, Syntax error.	
lcons/manifest.json (townofsurfsidefl.gov)	Manifest: Line: 1, column: 1, Syntax error.	
Avoids Application Cache		^
Application Cache is deprecated. <u>Learn more</u> .		
Uses HTTPS		^
,	n ones that don't handle sensitive data. HTTPS prevents intruders from communications between your app and your users, and is a prerequisite for more.	
Avoids document.write()		^
For users on slow connections, external scripts seconds. <u>Learn more</u> .	s dynamically injected via `document.write()` can delay page load by tens of	
Avoids requesting the geolocation permission of	on page load	^
Users are mistrustful of or confused by sites th action instead. <u>Learn more</u> .	at request their location without context. Consider tying the request to a user	
Page has the HTML doctype		^
Specifying a doctype prevents the browser from	n switching to quirks-mode. <u>Learn more</u> .	

All front-end JavaScript libraries detected on the page. Learn more.

Name	Version
jQuery	1.12.1
jQuery (Fast path)	
jQuery UI	1.11.4
Modernizr	2.8.3
yepnope	
Kendo UI	2018.3.911
Avoids requesting the notification permission on page Users are mistrustful of or confused by sites that requestry user gestures instead. Learn more.	quest to send notifications without context. Consider tying the request to
Avoids deprecated APIs	^
Deprecated APIs will eventually be removed from the	ne browser. <u>Learn more</u> .
Allows users to paste into password fields	^
Preventing password pasting undermines good sec	urity policy. <u>Learn more</u> .
Displays images with correct aspect ratio	^
Image display dimensions should match natural asp	pect ratio. <u>Learn more</u> .



These checks ensure that your page is optimized for search engine results ranking. There are additional factors Lighthouse does not check that may affect your search ranking. <u>Learn more</u>.

**Mobile Friendly** — Make sure your pages are mobile friendly so users don't have to pinch or zoom in order to read the content pages. <u>Learn more</u>.

Tap targets are not sized appropriately — 63% appropriately sized tap targets

Interactive elements like buttons and links should be large enough (48x48px), and have enough space around them, to be easy enough to tap without overlapping onto other elements. <u>Learn more</u>.

Tap Target	Size	Overlapping Target
a	221x29	а

Tap Target	Size	Overlapping Target
а	259x29	а
Additional items to manual practices.	ı <b>lly check (1)</b> — Run these ad	ditional validators on your site to check additional SEO best
Structured data is valid  Run the Structured Data	a Testing Tool and the Structure	d Data Linter to validate structured data. <u>Learn more</u> .
Passed audits (11)		
Hasa <meta name="vi&lt;/td&gt;&lt;th&gt;iewport"/> tag with width or in <td>itial-scale</td>	itial-scale	
Add a ` <meta name="vi&lt;/td&gt;&lt;th&gt;iewport"/> ` tag to optimize your a <td>app for mobile screens. <u>Learn more</u>.</td>	app for mobile screens. <u>Learn more</u> .	
Document has a <title< td=""><th>e&gt; element</th><td></td></title<>	e> element	
The title gives screen re	•	page, and search engine users rely on it heavily to determine if a page
Document has a meta o	description	
Meta descriptions may l	be included in search results to	concisely summarize page content. <u>Learn more</u> .
Page has successful H	TTP status code	
Pages with unsuccessfu	ul HTTP status codes may not b	pe indexed properly. <u>Learn more</u> .
Links have descriptive t	ext	
Descriptive link text help	ps search engines understand y	our content. <u>Learn more</u> .
Page isn't blocked from	indexing	
Search engines are una	able to include your pages in sea	arch results if they don't have permission to crawl them. <u>Learn more</u> .
Image elements have [	alt] attributes	
Informative elements shattribute. <u>Learn more</u> .	nould aim for short, descriptive a	alternate text. Decorative elements can be ignored with an empty alt
Document has a valid h	reflang	
hreflang links tell search <u>Learn more</u> .	າ engines what version of a pag	e they should list in search results for a given language or region.
Document has a valid r	el=canonical	
Canonical links suggest	t which URL to show in search r	esults. <u>Learn more</u> .
Document uses legible	font sizes — 99.82% legible te	ext

Font sizes less than 12px are too small to be legible and require mobile visitors to "pinch to zoom" in order to read. Strive to have >60% of page text ≥12px. <u>Learn more</u>.

		Show 3rd-party r	esources (0)
Source	Selector	% of Page Text	Font Size
global/main.css? v=637:242:10 (townofsurfsidefl.gov)	button, input, optgroup, select, textarea	0.18%	0px
Legible text		99.82%	≥ 12px
Document avoids plugins			^
Search engines can't index plugin content, and	many devices restrict plugins or don't support the	nem. <u>Learn more</u> .	
ot applicable (1)			^
robots.txt is valid			^
	y not be able to understand how you want your v		



# Progressive Web App

These checks validate the aspects of a Progressive Web App. Learn more.

#### Fast and reliable

Page load is not fast enough on mobile networks

Your page loads too slowly and is not interactive within 10 seconds. Look at the opportunities and diagnostics in the "Performance" section to learn how to improve.

- Interactive at 20.3 s

A fast page load over a cellular network ensures a good mobile user experience. Learn more.

▲ Current page does not respond with a 200 when offline

If you're building a Progressive Web App, consider using a service worker so that your app can work offline. Learn more.

▲ start\_url does not respond with a 200 when offline No usable web app manifest found on page.

A service worker enables your web app to be reliable in unpredictable network conditions. Learn more.

#### Installable

Uses HTTPS

All sites should be protected with HTTPS, even ones that don't handle sensitive data. HTTPS prevents intruders from tampering with or passively listening in on the communications between your app and your users, and is a prerequisite for HTTP/2 and many new web platform APIs. <u>Learn more</u>.

▲ Does not register a service worker that controls page and start\_url

The service worker is the technology that enables your app to use many Progressive Web App features, such as offline, add to homescreen, and push notifications. <u>Learn more</u>.

▲ Web app manifest does not meet the installability requirements Failures: No manifest was fetched.

Browsers can proactively prompt users to add your app to their homescreen, which can lead to higher engagement. <u>Learn more</u>.

#### **PWA Optimized**

#### Redirects HTTP traffic to HTTPS

If you've already set up HTTPS, make sure that you redirect all HTTP traffic to HTTPS in order to enable secure web features for all your users. <u>Learn more</u>.

▲ Is not configured for a custom splash screen Failures: No manifest was fetched.

A themed splash screen ensures a high-quality experience when users launch your app from their homescreens. <u>Learn</u> more.

▲ Does not set a theme color for the address bar. Failures: No manifest was fetched.

The browser address bar can be themed to match your site. Learn more.

Content is sized correctly for the viewport

If the width of your app's content doesn't match the width of the viewport, your app might not be optimized for mobile screens. <u>Learn more</u>.

Has a <meta name="viewport"> tag with width or initial-scale

Add a `<meta name="viewport">` tag to optimize your app for mobile screens. Learn more.

Contains some content when JavaScript is not available

Your app should display some content when JavaScript is disabled, even if it's just a warning to the user that JavaScript is required to use the app. <u>Learn more</u>.

Provides a valid apple-touch-icon

For ideal appearance on iOS when users add a progressive web app to the home screen, define an `apple-touch-icon`. It must point to a non-transparent 192px (or 180px) square PNG. <u>Learn More</u>.

**Additional items to manually check (3)** — These checks are required by the baseline <u>PWA Checklist</u> but are not automatically checked by Lighthouse. They do not affect your score but it's important that you verify them manually.

Site works cross-browser

To reach the most number of users, sites should work across every major browser. Learn more.

Page transitions don't feel like they block on the network

Transitions should feel snappy as you tap around, even on a slow network. This experience is key to a user's perception of performance. <u>Learn more</u>.

Each page has a URL

Ensure individual pages are deep linkable via URL and that URLs are unique for the purpose of shareability on social media. <u>Learn more</u>.

#### Runtime Settings

URL https://townofsurfsidefl.gov/

**Fetch time** Jan 31, 2020, 7:17 AM EST

**Device** Emulated Nexus 5X

**Network throttling** 150 ms TCP RTT, 1,638.4 Kbps throughput (Simulated)

CPU throttling 4x slowdown (Simulated)

User agent (host) Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like

Gecko) Chrome/79.0.3945.130 Safari/537.36

User agent (network) Mozilla/5.0 (Linux; Android 6.0.1; Nexus 5 Build/MRA58N) AppleWebKit/537.36

(KHTML, like Gecko) Chrome/74.0.3694.0 Mobile Safari/537.36 Chrome-

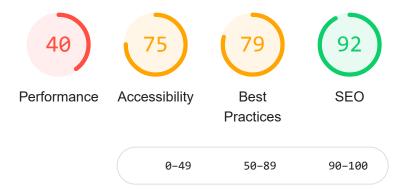
Lighthouse

CPU/Memory Power 784

Generated by Lighthouse 5.5.0 | File an issue

#### **Discussion Item 1**









### Performance

Metrics					=
First Contentful Paint			1.5 s	First Meaningful Paint	2.9 s
▲ Speed Index			7.2 s	▲ First CPU Idle	10.5 s
▲ Time to Interactive			12.7 s	▲ Max Potential First Input Delay	500 ms
View Trace  Values are estimated and ma	y vary. The	performance	e score is <u>ba</u>	sed only on these metrics.	S-464 =
				THIRD THURSDAYS THURSDAYS	THIRD THURSDAYS

**Opportunities** — These suggestions can help your page load faster. They don't <u>directly affect</u> the Performance score.

Opportunity Estimated Savings

▲ Properly size images 4.54 s ^

Serve images that are appropriately-sized to save cellular data and improve load time. Learn more.

Show 3rd-party resources (6)

URL Size Potential Savings



 $...328b61da-70a1-4f44-893e-8afc724a1c12/surfside-inntertube-l....jpg \ (visitsurfsideflive-92fee9c1d1914b5eb-2328039.aldryn-media.com)$ 

563 KB

306 KB

URL	Size	Potential Savings
2885a2ad-17c8-4476-b7c6-11785e412032/surfside-surfsidelovejpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	429 KB	233 KB
4f385558-0428-4d31-95f7- 54ba13d4f6b7/sufside_website_slidejpg (visitsurfsidefl-live-92fee9c1d1914b5eb- 2328039.aldryn-media.com)	296 KB	161 KB
9510a3cc-24e1-4bea-a110-32f7c63e6673/thirdthu-slider-l.jpgjpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	182 KB	99 KB
a37a423f-8458-4b31-8d9c-f7d388ba0e24/surfside-360- ocean00jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	138 KB	52 KB
15f0504d-36f6-4053-b9b7-36f7f7d74678/tube_5800.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	349 KB	48 KB
Preconnect to required origins		0.56 s ^

Consider adding 'preconnect' or 'dns-prefetch' resource hints to establish early connections to important third-party origins. <u>Learn more</u>.

URL	Potential Savings
https://hits-i.iubenda.com	560 ms
https://s3.amazonaws.com	390 ms
https://googleads.g.doubleclick.net	380 ms
https://stats.g.doubleclick.net	380 ms
https://www.facebook.com	370 ms
https://scontent.cdninstagram.com	370 ms
https://www.google-analytics.com	300 ms
https://starling.crowdriff.com	300 ms
https://www.google.com	300 ms
https://admin.bookdirect.net	230 ms
Eliminate render-blocking resources	0.26 s ^

Resources are blocking the first paint of your page. Consider delivering critical JS/CSS inline and deferring all non-critical JS/styles. <u>Learn more</u>.

Show 3rd-party resources (0)

URL Size Potential Savings

...css/main.min.css (www.visitsurfsidefl.com) 37 KB 500 ms

Remove unused CSS 0.17 s ^

Remove dead rules from stylesheets and defer the loading of CSS not used for above-the-fold content to reduce unnecessary bytes consumed by network activity. <u>Learn more</u>.

	Show 3rd-party resources (0)	
URL	Size	Potential Savings
css/main.min.css (www.visitsurfsidefl.com)	37 KB	29 KB
Defer offscreen images		0.15 s ^

Consider lazy-loading offscreen and hidden images after all critical resources have finished loading to lower time to interactive. <u>Learn more</u>.

Show 3rd-party resources (2)

URL	Size	Potential Savings
4f385558-0428-4d31-95f7- 54ba13d4f6b7/sufside_website_slidejpg (visitsurfsidefl-live-92fee9c1d1914b5eb- 2328039.aldryn-media.com)	296 KB	296 KB
**************************************	204 KB	204 KB
img/map-surfside-downtown.svg (www.visitsurfsidefl.com)	45 KB	45 KB
img/logo-511.svg (www.visitsurfsidefl.com)	2 KB	2 KB

Reduce server response times (TTFB)

Ensure text remains visible during webfont load

0.13 s 🔨

Time To First Byte identifies the time at which your server sends a response. Learn more.



If you are server-side rendering any React components, consider using `renderToNodeStream()` or `renderToStaticNodeStream()` to allow the client to receive and hydrate different parts of the markup instead of all at once. <u>Learn more</u>.

**Diagnostics** — More information about the performance of your application. These numbers don't <u>directly affect</u> the Performance score.

Performance score.

Leverage the font-display CSS feature to ensure text is user-visible while webfonts are loading. Learn more.

✓ Show 3rd-party resources (1)

URL Potential Savings
...custom/brandon-grotesque-regular.woff (www.visitsurfsidefl.com) 150 ms
...custom/ProximaNova-Light.woff (www.visitsurfsidefl.com) 140 ms

URL	Potential Savings
custom/brandon-grotesque-bold.woff (www.visitsurfsidefl.com)	160 ms
fonts/fontawesome-webfont.woff2?v=4.7.0 (s3.amazonaws.com)	310 ms

▲ Reduce the impact of third-party code — Third-party code blocked the main thread for 510 ms

Third-party code can significantly impact load performance. Limit the number of redundant third-party providers and try to load third-party code after your page has primarily finished loading. <u>Learn more</u>.

Third-Party	Size	Main-Thread Blocking Time
<u>Facebook</u>	248 KB	180 ms
Google Tag Manager	28 KB	140 ms
iubenda	54 KB	103 ms
Google Analytics	20 KB	91 ms
<u>Instagram</u>	181 KB	0 ms
Amazon Web Services	151 KB	0 ms
Google/Doubleclick Ads	14 KB	0 ms
LightWidget	8 KB	0 ms
Other Google APIs/SDKs	1 KB	0 ms

▲ Avoid enormous network payloads — Total size was 8,465 KB

Large network payloads cost users real money and are highly correlated with long load times. Learn more.

Show 3rd-party resources (10)

URL	Size
$ d 1 d 89 f 4 b - 8 b 3 c - 44 c f - 928 b - 8 e e f c 72 e f 1 d 6/s ur f si de - inntertube - r j pg \ (visit sur f si de fil-live - 92 f e e 9 c 1 d 1 9 1 4 b 5 e b - 232 8 0 3 9 . aldryn-media.com)$	771 KB
328b61da-70a1-4f44-893e-8afc724a1c12/surfside-inntertube-ljpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	563 KB
2885a2ad-17c8-4476-b7c6-11785e412032/surfside-surfsidelovejpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	429 KB
$ 566 af 68 a-2 e7 f-4485-b8 bc-a7250 b8 b0 dca/surf side-surf side lovejpg \ (visits urf side fl-live-92 fee 9 c1 d1914 b5 eb-2328039. aldryn-media.com)$	384 KB
$15f0504d-36f6-4053-b9b7-36f7f7d74678/tube\_5800.jpg \ (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)$	349 KB
4f385558-0428-4d31-95f7-54ba13d4f6b7/sufside_website_slidejpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	296 KB
<b>148c675c-56a5-4cda-8684-5faa88ee3f6a/popup-950x860.jpg95jpg</b> (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	239 KB

URL Size

...4466a6d5-8c18-4dc0-9af6-8634de8eb4bc/gallery-photo-6-l.jpg....jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)

228 KB

228 KB

228 KB

228 KB

238039.aldryn-media.com)

Minimize main-thread work — 11.3 s

...config/182...?v=2.9.15&r=stable (connect.facebook.net)

Consider reducing the time spent parsing, compiling and executing JS. You may find delivering smaller JS payloads helps with this. <u>Learn more</u>

Category	Time Spent
Script Evaluation	3,971 ms
Other	3,679 ms
Style & Layout	1,900 ms
Rendering	719 ms
Parse HTML & CSS	480 ms
Script Parsing & Compilation	375 ms
Garbage Collection	154 ms

▲ Serve static assets with an efficient cache policy — 26 resources found

A long cache lifetime can speed up repeat visits to your page. Learn more.

✓ Show 3rd-party resources (16)

217 KB

URL	Cache TTL	Size
fonts/fontawesome-webfont.woff2?v=4.7.0 (s3.amazonaws.com)	None	151 KB
config/182?v=2.9.15&r=stable (connect.facebook.net)	20 m	217 KB
/en_US/fbevents.js (connect.facebook.net)	20 m	31 KB
ua/linkid.js (www.google-analytics.com)	1 h	1 KB
/analytics.js (www.google-analytics.com)	2 h	18 KB
js/17698244.js (www.iubenda.com)	1 d	0 KB
cloudflare-static/email-decode.min.js (www.visitsurfsidefl.com)	2 d	1 KB
custom/brandon-grotesque-bold.woff (www.visitsurfsidefl.com)	5 d	57 KB
img/map-surfside-downtown.svg (www.visitsurfsidefl.com)	5 d	45 KB
css/main.min.css (www.visitsurfsidefl.com)	5 d	37 KB
js/main.min.js (www.visitsurfsidefl.com)	5 d	36 KB

URL	Cache TTL	Size
custom/brandon-grotesque-regular.woff (www.visitsurfsidefl.com)	5 d	30 KB
custom/ProximaNova-Light.woff (www.visitsurfsidefl.com)	5 d	28 KB
js/jquery.form.min.js (www.visitsurfsidefl.com)	5 d	5 KB
img/logo-511.svg (www.visitsurfsidefl.com)	5 d	2 KB
js/jquery.cookie.js (www.visitsurfsidefl.com)	5 d	1 KB
/widgets/lightwidget.js (cdn.lightwidget.com)	7 d	1 KB
p320x320/75467891jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	31 KB
s320x320/76847571jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	25 KB
s320x320/78863082jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	24 KB
s320x320/78904908jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	19 KB
s320x320/74666131jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	17 KB
s320x320/75379796jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	17 KB
s320x320/75379861jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	16 KB
s320x320/75234556jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	16 KB
s320x320/73011460jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	15 KB

▲ Reduce JavaScript execution time — 4.2 s

Consider reducing the time spent parsing, compiling, and executing JS. You may find delivering smaller JS payloads helps with this. <u>Learn more</u>.

# ✓ Show 3rd-party resources (13)

URL	Total CPU Time	Script Evaluation	Script Parse
Other	7,504 ms	1,124 ms	8 ms
/js/app.cadd007js (starling.crowdriff.com)	670 ms	556 ms	24 ms
/js/vendors~init.01fce6bjs (starling.crowdriff.com)	503 ms	474 ms	30 ms
widgets/1388.js?widget_element=widget-container- 1388 (admin.bookdirect.net)	465 ms	136 ms	29 ms
js/main.min.js (www.visitsurfsidefl.com)	319 ms	252 ms	23 ms
/gtag/js?id=AW-868 (www.googletagmanager.com)	257 ms	246 ms	12 ms
config/182?v=2.9.15&r=stable (connect.facebook.net)	254 ms	208 ms	45 ms
/iubenda.js (cdn.iubenda.com)	251 ms	178 ms	21 ms
/analytics.js (www.google-analytics.com)	198 ms	152 ms	40 ms
iubenda_cs/core-fcf8c9ejs (cdn.iubenda.com)	178 ms	170 ms	7 ms

URL	Total CPU Time	Script Evaluation	Script Parse
/en_US/fbevents.js (connect.facebook.net)	119 ms	109 ms	11 ms
https://www.visitsurfsidefl.com	112 ms	71 ms	21 ms
/js/crowdriff.js (starling.crowdriff.com)	104 ms	96 ms	7 ms
ua/linkid.js (www.google-analytics.com)	69 ms	66 ms	3 ms
widgets/1409.js?widget_element=widget-container- 1409 (admin.bookdirect.net)	67 ms	40 ms	20 ms
/js/vendors~app.51cac9cjs (starling.crowdriff.com)	64 ms	20 ms	21 ms

Avoid an excessive DOM size — 1,076 elements

A large DOM will increase memory usage, cause longer style calculations, and produce costly layout reflows. Learn more.



Consider using a "windowing" library like `react-window` to minimize the number of DOM nodes created if you are rendering many repeated elements on the page. <u>Learn more</u>. Also, minimize unecessary re-renders using <u>shouldComponentUpdate</u>, <u>PureComponent</u>, or <u>React.memo</u> and <u>skip effects</u> only until certain dependencies have changed if you are using the Effect hook to improve runtime performance.

Statistic	Element	Value
Total DOM Eleme nts		1,076
Maxim um DOM Depth	<pre><path d="M1000,812.5c0,103.5-84,187.5-187.5,187.5h-625C84,1000,0,916,0,812.5v-625C0,84,84,0,187.5,0h625C916,0,1000,84,1000,187.5V812.5z M833.3,208.3c0-22.8-18.9-41.7-41.7-41.7H479.2c-16.9,0-31.9,10.4-38.4,25.4c-6.5,15.6-3.3,33.9,9.1,45.6193.7,93.7L196,679c-16.3,16.3-16.3,42.3,0,58.6166.4,66.4c16.3,16.3,42.3,16.3,58.6,0l347.7-347.7193.7,93.8c7.8,8.4,18.2,12.4,29.3,12.4c5.2,0,11.1-1.3,16.3-3.3c15-6.5,25.4-21.5,25.4-38.4V208.3z"></path></pre>	21
Maxim um Child Eleme nts	<pre><svg xmlns="http://www.w3.org/2000/svg" xmlns:xlink="http://www.w3.org/1999/xlink"></svg></pre>	48

Avoid chaining critical requests — 8 chains found

The Critical Request Chains below show you what resources are loaded with a high priority. Consider reducing the length of chains, reducing the download size of resources, or deferring the download of unnecessary resources to improve page load. <u>Learn more</u>.

Maximum critical path latency: 3,620 ms

Initial Navigation

https://www.visitsurfsidefl.com

...css/main.min.css (www.visitsurfsidefl.com) - 30 ms, 36.62 KB

/widgets/lightwidget.js (lightwidget.com)

/widgets/lightwidget.js (lightwidget.com)

/widgets/lightwidget.js (cdn.lightwidget.com) - 340 ms, 0.66 KB

...cloudflare-static/email-decode.min.js (www.visitsurfsidefl.com) - 60 ms, 0.79 KB

...js/main.min.js (www.visitsurfsidefl.com) - 120 ms, 35.5 KB

...js/jquery.form.min.js (www.visitsurfsidefl.com) - 50 ms, 5.48 KB

...js/jquery.cookie.js (www.visitsurfsidefl.com) - 50 ms, 1.25 KB

...custom/brandon-grotesque-regular.woff (www.visitsurfsidefl.com) - 150 ms, 29.56 KB

...custom/ProximaNova-Light.woff (www.visitsurfsidefl.com) - 140 ms, 27.71 KB

/static/manifest.json (www.visitsurfsidefl.com) - 120 ms, 0.66 KB

Keep request counts low and transfer sizes small — 118 requests • 8,465 KB

To set budgets for the quantity and size of page resources, add a budget.json file. Learn more.

Resource Type	Requests	Transfer Size
Total	118	8,465 KB
Image	62	7,207 KB
Script	25	852 KB
Font	4	266 KB
Other	19	70 KB
Stylesheet	5	45 KB
Document	3	26 KB
Media	0	0 KB
Third-party	105	8,155 KB

# Passed audits (9)

Minify CSS

Minifying CSS files can reduce network payload sizes. Learn more.



If your build system minifies your CSS files automatically, ensure that you are deploying the production build of your application. You can check this with the React Developer Tools extension. <u>Learn more</u>.

Minify JavaScript — Potential savings of 7 KB

Minifying JavaScript files can reduce payload sizes and script parse time. Learn more.



If your build system minifies your JS files automatically, ensure that you are deploying the production build of your application. You can check this with the React Developer Tools extension. <u>Learn more</u>.

Show 3rd-party resources (0)

URL	Size	Potential Savings
inline: // Loading Settings From JRS Admin var	8 KB	3 KB
inline: // Loading Settings From JRS Admin var	8 KB	3 KB
Efficiently encode images		^
Optimized images load faster and consume less cellular data. <u>Learn more</u> .		
Serve images in next-gen formats		^
Image formats like JPEG 2000, JPEG XR, and WebP often provide better compression than PNG of faster downloads and less data consumption. <u>Learn more</u> .	r JPEG, which	means
Enable text compression		^
Text-based resources should be served with compression (gzip, deflate or brotli) to minimize total nemore.	etwork bytes. <u>L</u> e	<u>earn</u>
Avoid multiple page redirects		^
Redirects introduce additional delays before the page can be loaded. <u>Learn more</u> .		
If you are using React Router, minimize usage of the ` <redirect>` component for route r</redirect>	navigations.	
Preload key requests		^
Consider using ` <link rel="preload"/> ` to prioritize fetching resources that are currently requested later more.	in page load. <u>L</u>	<u>.earn</u>
Use video formats for animated content		^
Large GIFs are inefficient for delivering animated content. Consider using MPEG4/WebM videos for PNG/WebP for static images instead of GIF to save network bytes. <u>Learn more</u>	animations and	d
User Timing marks and measures		^
Consider instrumenting your app with the User Timing API to measure your app's real-world perform experiences. <u>Learn more</u> .	nance during ke	ey user
Use the React DevTools Profiler, which makes use of the Profiler API, to measure the response your components. <u>Learn more.</u>	ndering perforr	nance of



These checks highlight opportunities to improve the accessibility of your web app. Only a subset of accessibility issues can be automatically detected so manual testing is also encouraged.

**ARIA** — These are opportunities to improve the usage of ARIA in your application which may enhance the experience for users of assistive technology, like a screen reader.

Elements with an ARIA [role] that require children to contain a specific [role] are missing some or all of those required children.

/

Some ARIA parent roles must contain specific child roles to perform their intended accessibility functions. Learn more.

## Failing Elements

div.billboard-inner

div.carousel-inner

div.billboard-inner

**Names and labels** — These are opportunities to improve the semantics of the controls in your application. This may enhance the experience for users of assistive technology, like a screen reader.

Buttons do not have an accessible name

When a button doesn't have an accessible name, screen readers announce it as "button", making it unusable for users who rely on screen readers. <u>Learn more</u>.

## Failing Elements

a.toggle.collapsed

▲ <frame> or <iframe> elements do not have a title

Screen reader users rely on frame titles to describe the contents of frames. <u>Learn more</u>.

#### Failing Elements

iframe.lightwidget-widget

▲ Form elements do not have associated labels

Labels ensure that form controls are announced properly by assistive technologies, like screen readers. Learn more.

## Failing Elements

#### input

<input type="email" name="joinus-email" autocomplete="off" maxlength="254" required="" class="formcontrol js-input" id="id\_joinus-email">

Links do not have a discernible name

Link text (and alternate text for images, when used as links) that is discernible, unique, and focusable improves the navigation experience for screen reader users. <u>Learn more</u>.

## Failing Elements

**Contrast** — These are opportunities to improve the legibility of your content.

▲ Background and foreground colors do not have a sufficient contrast ratio.

Low-contrast text is difficult or impossible for many users to read. Learn more.

```
Failing Elements
```

value="Check-In">

```
input#start-date-1388.jrs-datepicker-1388
input#end-date-1388.jrs-datepicker-1388
select#lodgingID.jrs-select-1388
small
small
small
small
span.billboard-category
span.card-category
h2

BOOK A ROOM
<span>Book A Room</span>
input
<input class="jrs-datepicker-1409" id="start-date-1409" name="start-date-1409"
```

onclick="start\_datepicker\_1409.show();" readonly="readonly" title="Check In" type="text"

## Failing Elements

#### input

```
<input class="jrs-datepicker-1409" id="end-date-1409" name="end-date-1409"
onclick="end_datepicker_1409.show();" readonly="readonly" title="Check Out" type="text"
value="Check-Out">
```

# All Lodging Hotels, Motels & Inns

<select aria-labelledby="jrs-categories-1409" class="jrs-select-1409" id="lodgingID"
name="lodgingID"> <option name="All Lodging" selected="selected" value="103">All Lodging</option>
<option name="Hotels, Motels & Damp; Inns" value="50">Hotels, Motels & Damp; Inns</option> </select>

#### **NEWSLETTER SIGN-UP**

<legend>Newsletter sign-up</legend>

**Best practices** — These items highlight common accessibility best practices.

▲ [id] attributes on the page are not unique

The value of an id attribute must be unique to prevent other instances from being overlooked by assistive technologies. Learn more.

Failing Elements

input#campaign

input#cloneID

input#group\_id

input#rooms

input#nights

input#sDay

input#sMonth

input#sYear

input#widget id

Additional items to manually check (11) — These items address areas which an automated testing tool cannot cover. Learn more in our guide on conducting an accessibility review.

The page has a logical tab order

Tabbing through the page follows the visual layout. Users cannot focus elements that are offscreen. Learn more.

Interactive controls are keyboard focusable

Custom interactive controls are keyboard focusable and display a focus indicator. Learn more.

Interactive elements indicate their purpose and state

	Interactive elements, such as links and buttons, should indicate their state and be distinguishable from non-interactive elements. <u>Learn more</u> .	
	The user's focus is directed to new content added to the page	^
	If new content, such as a dialog, is added to the page, the user's focus is directed to it. Learn more.	
	User focus is not accidentally trapped in a region	^
	A user can tab into and out of any control or region without accidentally trapping their focus. <u>Learn more</u> .	
	Custom controls have associated labels	^
	Custom interactive controls have associated labels, provided by aria-label or aria-labelledby. <u>Learn more</u> .	
	Custom controls have ARIA roles	^
	Custom interactive controls have appropriate ARIA roles. <u>Learn more</u> .	
	Visual order on the page follows DOM order	^
	DOM order matches the visual order, improving navigation for assistive technology. <u>Learn more</u> .	
	Offscreen content is hidden from assistive technology	^
	Offscreen content is hidden with display: none or aria-hidden=true. <u>Learn more</u> .	
	Headings don't skip levels	^
	Headings are used to create an outline for the page and heading levels are not skipped. <u>Learn more</u> .	
	HTML5 landmark elements are used to improve navigation	^
	Landmark elements ( <main>, <nav>, etc.) are used to improve the keyboard navigation of the page for assistive technology.  <u>Learn more</u>.</nav></main>	
Pa	ssed audits (17)	^
	[aria-*] attributes match their roles	^
	Each ARIA `role` supports a specific subset of `aria-*` attributes. Mismatching these invalidates the `aria-*` attributes. <u>Learn more</u> .	
	[role]s have all required [aria-*] attributes	^
	Some ARIA roles have required attributes that describe the state of the element to screen readers. <u>Learn more</u> .	
	[role]s are contained by their required parent element	^
	Some ARIA child roles must be contained by specific parent roles to properly perform their intended accessibility functions. <u>Learn more.</u>	
	[role] values are valid	^
	ARIA roles must have valid values in order to perform their intended accessibility functions. <u>Learn more</u> .	

[aria-\*] attributes have valid values Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid values. Learn more. [aria-\*] attributes are valid and not misspelled Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid names. Learn more. The page contains a heading, skip link, or landmark region Adding ways to bypass repetitive content lets keyboard users navigate the page more efficiently. Learn more. Document has a <title> element The title gives screen reader users an overview of the page, and search engine users rely on it heavily to determine if a page is relevant to their search. Learn more. <html> element has a [lang] attribute If a page doesn't specify a lang attribute, a screen reader assumes that the page is in the default language that the user chose when setting up the screen reader. If the page isn't actually in the default language, then the screen reader might not announce the page's text correctly. Learn more. <html> element has a valid value for its [lang] attribute Specifying a valid <u>BCP 47 language</u> helps screen readers announce text properly. <u>Learn more</u>. Image elements have [alt] attributes Informative elements should aim for short, descriptive alternate text. Decorative elements can be ignored with an empty alt attribute. Learn more. Lists contain only elements and script supporting elements (<script> and <template>). Screen readers have a specific way of announcing lists. Ensuring proper list structure aids screen reader output. Learn more. List items () are contained within or parent elements Screen readers require list items ('') to be contained within a parent '' or '' to be announced properly. Learn more. [user-scalable="no"] is not used in the <meta name="viewport"> element and the [maximum-scale] attribute is not less than 5. Disabling zooming is problematic for users with low vision who rely on screen magnification to properly see the contents of a web page. Learn more. No element has a [tabindex] value greater than 0 A value greater than 0 implies an explicit navigation ordering. Although technically valid, this often creates frustrating experiences for users who rely on assistive technologies. Learn more. <video> elements contain a <track> element with [kind="captions"] When a video provides a caption it is easier for deaf and hearing impaired users to access its information. Learn more. <video> elements contain a <track> element with [kind="description"]

Audio descriptions provide relevant information for videos that dialogue cannot, such as facial expressions and scenes. Learn more.

# Not applicable (11) [accesskey] values are unique Access keys let users quickly focus a part of the page. For proper navigation, each access key must be unique. Learn more. <audio> elements contain a <track> element with [kind="captions"] Captions make audio elements usable for deaf or hearing-impaired users, providing critical information such as who is talking, what they're saying, and other non-speech information. Learn more. <dl>'s contain only properly-ordered <dt> and <dd> groups, <script> or <template> elements. When definition lists are not properly marked up, screen readers may produce confusing or inaccurate output. Learn more. Definition list items are wrapped in <d1> elements Definition list items ('<dt>' and '<dd>') must be wrapped in a parent '<dl>' element to ensure that screen readers can properly announce them. Learn more. <input type="image"> elements have [alt] text When an image is being used as an `<input>` button, providing alternative text can help screen reader users understand the purpose of the button. Learn more. Presentational elements avoid using , <caption> or the [summary] attribute. A table being used for layout purposes should not include data elements, such as the th or caption elements or the summary attribute, because this can create a confusing experience for screen reader users. Learn more. The document does not use <meta http-equiv="refresh"> Users do not expect a page to refresh automatically, and doing so will move focus back to the top of the page. This may create a frustrating or confusing experience. Learn more. <object> elements have [alt] text Screen readers cannot translate non-text content. Adding alt text to `<object>` elements helps screen readers convey meaning to users. Learn more. Cells in a element that use the [headers] attribute refer to table cells within the same table. Screen readers have features to make navigating tables easier. Ensuring `` cells using the `[headers]` attribute only refer to other cells in the same table may improve the experience for screen reader users. Learn more. elements and elements with [role="columnheader"/"rowheader"] have data cells they describe. Screen readers have features to make navigating tables easier. Ensuring table headers always refer to some set of cells may improve the experience for screen reader users. Learn more. [lang] attributes have a valid value

Specifying a valid <u>BCP 47 language</u> on elements helps ensure that text is pronounced correctly by a screen reader. <u>Learn</u> more.



# **Best Practices**

	Dest i l'actices		
<b>A</b>	Uses document.write()		^
	For users on slow connections, external scripts dynamically injected via `document.write()` can de seconds. <u>Learn more</u> .	elay page load by tens o	f
	<b>₹</b> \$	how 3rd-party resource	s (1)
	URL	Location	
	/iubenda.js (cdn.iubenda.com)	line: 1	
<b>A</b>	Links to cross-origin destinations are unsafe		^
	Add `rel="noopener"` or `rel="noreferrer"` to any external links to improve performance and prever <a href="Learn more">Learn more</a> .	nt security vulnerabilities	S.
	Sh	<del>low 3rd-party resources</del>	(12)
	URL	Target	Rel
	/visitsurfside/ (www.instagram.com)	_blank	
	beach/discover-miami-beachs-coming-town-surfside (www.recommend.com)	_blank	
	/VisitSurfside/ (www.facebook.com)	_blank	
	/VisitSurfside/ (www.facebook.com)	_blank	
	/visitsurfside/ (www.instagram.com)	_blank	
	/visitsurfside/ (www.instagram.com)	_blank	
	/VisitSurfside/ (www.facebook.com)	_blank	
	/VisitSurfside (twitter.com)	_blank	
	/visitsurfsidefl/ (www.pinterest.com)	_blank	
	/user/VisitSurfside (www.youtube.com)	_blank	
	https://www.fl511.com	_blank	
	https://jacober.com	_blank	

Library Version

Some third-party scripts may contain known security vulnerabilities that are easily identified and exploited by attackers. <u>Learn more</u>.

**Highest Severity** 

Vulnerability Count

Elbrary Vorolon	valiforability Count	riigiloot oovolity	
Bootstrap@3.3.7	5	Medium	
jQuery@3.1.1	1	Medium	
sed audits (12)			
Avoids Application Cache			
Application Cache is deprecated.	Learn more.		
Uses HTTPS			
•	ing in on the communications between	ensitive data. HTTPS prevents intruders from your app and your users, and is a prerequisite fo	r
Uses HTTP/2 for its own resource	es		
HTTP/2 offers many benefits over	HTTP/1.1, including binary headers, r	multiplexing, and server push. <u>Learn more</u> .	
Uses passive listeners to improve	scrolling performance		
Consider marking your touch and	wheel event listeners as 'passive' to in	mprove your page's scroll performance. <u>Learn m</u>	ore
Avoids requesting the geolocation	permission on page load		
Users are mistrustful of or confuse action instead. <u>Learn more</u> .	ed by sites that request their location w	vithout context. Consider tying the request to a us	ser
Page has the HTML doctype			
Specifying a doctype prevents the	e browser from switching to quirks-mod	le. <u>Learn more</u> .	
Detected JavaScript libraries			
All front-end JavaScript libraries of	letected on the page. <u>Learn more</u> .		
Name		Version	
Bootstrap		3.3.7	
jQuery		3.1.1	
jQuery jQuery (Fast path)		3.1.1	

Users are mistrustful of or confused by sites that request to send notifications without context. Consider tying the request to user gestures instead. Learn more.

Avoids deprecated APIs

Deprecated APIs will eventually be removed from the browser. Learn more.

Allows users to paste into password fields

Preventing password pasting undermines good security policy. Learn more.

No browser errors logged to the console

Errors logged to the console indicate unresolved problems. They can come from network request failures and other browser concerns. Learn more

Displays images with correct aspect ratio

Image display dimensions should match natural aspect ratio. Learn more.



These checks ensure that your page is optimized for search engine results ranking. There are additional factors Lighthouse does not check that may affect your search ranking. <u>Learn more</u>.

Content Best Practices — Format your HTML in a way that enables crawlers to better understand your app's content.

Links do not have descriptive text — 1 link found		
Descriptive link text helps search engines understand your content. <u>Learn more</u> .		
	Show 3rd-party resources (	))
Link destination	Link Text	
/info/go-explore/ (www.visitsurfsidefl.com)	LEARN MORE	
ditional items to manually check (1) — Run these additional validators on your site to ch ctices.	eck additional SEO best	^
Structured data is valid		^
Run the <u>Structured Data Testing Tool</u> and the <u>Structured Data Linter</u> to validate structured	data. <u>Learn more</u> .	

Legible text

Has a <meta name="viewport"/> tag with wid	th or initial-scale		^
Add a ` <meta name="viewport"/> ` tag to optimiz	ze your app for mobile screens. <u>Learn more</u> .		
Document has a <title> element&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;The title gives screen reader users an overview is relevant to their search. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;v of the page, and search engine users rely on it heavily to o&lt;/td&gt;&lt;td&gt;determine if a&lt;/td&gt;&lt;td&gt;a page&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Document has a meta description&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Meta descriptions may be included in search re&lt;/td&gt;&lt;td&gt;esults to concisely summarize page content. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Page has successful HTTP status code&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Pages with unsuccessful HTTP status codes m&lt;/td&gt;&lt;td&gt;nay not be indexed properly. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Page isn't blocked from indexing&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Search engines are unable to include your pag&lt;/td&gt;&lt;td&gt;es in search results if they don't have permission to crawl th&lt;/td&gt;&lt;td&gt;nem. &lt;u&gt;Learn n&lt;/u&gt;&lt;/td&gt;&lt;td&gt;nore.&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;robots.txt is valid&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;If your robots.txt file is malformed, crawlers maindexed. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;y not be able to understand how you want your website to b&lt;/td&gt;&lt;td&gt;oe crawled o&lt;/td&gt;&lt;td&gt;ſ&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Image elements have [alt] attributes&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Informative elements should aim for short, deseattribute. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;criptive alternate text. Decorative elements can be ignored v&lt;/td&gt;&lt;td&gt;with an empt&lt;/td&gt;&lt;td&gt;y alt&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Document has a valid hreflang&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;hreflang links tell search engines what version&lt;br&gt;&lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;of a page they should list in search results for a given langu&lt;/td&gt;&lt;td&gt;age or regio&lt;/td&gt;&lt;td&gt;n.&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Document uses legible font sizes — 99.44% I&lt;/td&gt;&lt;td&gt;egible text&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Font sizes less than 12px are too small to be less have &gt;60% of page text ≥12px. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;egible and require mobile visitors to "pinch to zoom" in order&lt;/td&gt;&lt;td&gt;to read. Stri&lt;/td&gt;&lt;td&gt;ve to&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;✓ Show 3rd&lt;/td&gt;&lt;td&gt;-party resoul&lt;/td&gt;&lt;td&gt;rees (3)&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;Source&lt;/td&gt;&lt;td&gt;Selector&lt;/td&gt;&lt;td&gt;% of&lt;br&gt;Page&lt;br&gt;Text&lt;/td&gt;&lt;td&gt;Font&lt;br&gt;Size&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;/iubenda_i_badge.css:1:117 (cdn.iubenda.com)&lt;/td&gt;&lt;td&gt;a&lt;/td&gt;&lt;td&gt;0.23%&lt;/td&gt;&lt;td&gt;11px&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;/iubenda_i_badge.css:1:117 (cdn.iubenda.com)&lt;/td&gt;&lt;td&gt;a&lt;/td&gt;&lt;td&gt;0.21%&lt;/td&gt;&lt;td&gt;11px&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;/css/init.c382bc8css:48:32 (starling.crowdri ff.com)&lt;/td&gt;&lt;td&gt;&lt;pre&gt;.crgallery div, .crgallery span, .crgallery a, .crgallery .infoUserlink&lt;/pre&gt;&lt;/td&gt;&lt;td&gt;0.13%&lt;/td&gt;&lt;td&gt;0рх&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;/tbody&gt;&lt;/table&gt;</title>			

≥

12px

99.44%

Document avoids plugins

Search engines can't index plugin content, and many devices restrict plugins or don't support them. Learn more.

Tap targets are sized appropriately — 100% appropriately sized tap targets

Interactive elements like buttons and links should be large enough (48x48px), and have enough space around them, to be easy enough to tap without overlapping onto other elements. Learn more.

Not applicable (1)

Document has a valid rel=canonical

Canonical links suggest which URL to show in search results. Learn more.



# Progressive Web App

These checks validate the aspects of a Progressive Web App. Learn more.

#### Fast and reliable

Page load is not fast enough on mobile networks

Your page loads too slowly and is not interactive within 10 seconds. Look at the opportunities and diagnostics in the "Performance" section to learn how to improve.

- Interactive at 12.7 s

A fast page load over a cellular network ensures a good mobile user experience. Learn more.

Current page does not respond with a 200 when offline

If you're building a Progressive Web App, consider using a service worker so that your app can work offline. Learn more.

▲ start url does not respond with a 200 when offline Timed out waiting for start url to respond.

A service worker enables your web app to be reliable in unpredictable network conditions. Learn more.

#### Installable

Uses HTTPS

All sites should be protected with HTTPS, even ones that don't handle sensitive data. HTTPS prevents intruders from tampering with or passively listening in on the communications between your app and your users, and is a prerequisite for HTTP/2 and many new web platform APIs. Learn more.

Does not register a service worker that controls page and start url

The service worker is the technology that enables your app to use many Progressive Web App features, such as offline, add to homescreen, and push notifications. <u>Learn more</u>.

Web app manifest does not meet the installability requirements

Failures: Manifest's `display` value is not one of: minimal-ui | fullscreen | standalone, Manifest does not have `short\_name`.

Browsers can proactively prompt users to add your app to their homescreen, which can lead to higher engagement. <u>Learn more</u>.

#### **PWA Optimized**

#### Redirects HTTP traffic to HTTPS

^

If you've already set up HTTPS, make sure that you redirect all HTTP traffic to HTTPS in order to enable secure web features for all your users. <u>Learn more</u>.

Is not configured for a custom splash screen



Failures: Manifest does not have a PNG icon of at least 512px, Manifest does not have `background\_color`, Manifest does ^ not have `theme\_color`.

A themed splash screen ensures a high-quality experience when users launch your app from their homescreens. <u>Learn more</u>.

 $\blacktriangle$ 

Does not set a theme color for the address bar.

Failures: Manifest does not have `theme\_color`, No `<meta name="theme-color">` tag found.

The browser address bar can be themed to match your site. Learn more.

Content is sized correctly for the viewport

. ..

If the width of your app's content doesn't match the width of the viewport, your app might not be optimized for mobile screens. <u>Learn more</u>.

Has a <meta name="viewport"> tag with width or initial-scale

^

Add a `<meta name="viewport">` tag to optimize your app for mobile screens. Learn more.

Contains some content when JavaScript is not available

^

Your app should display some content when JavaScript is disabled, even if it's just a warning to the user that JavaScript is required to use the app. <u>Learn more</u>.

Provides a valid apple-touch-icon

^

For ideal appearance on iOS when users add a progressive web app to the home screen, define an `apple-touch-icon`. It must point to a non-transparent 192px (or 180px) square PNG. <u>Learn More</u>.

**Additional items to manually check (3)** — These checks are required by the baseline <u>PWA Checklist</u> but are not automatically checked by Lighthouse. They do not affect your score but it's important that you verify them manually.

• •

Site works cross-browser

To reach the most number of users, sites should work across every major browser. Learn more.

Page transitions don't feel like they block on the network

Transitions should feel snappy as you tap around, even on a slow network. This experience is key to a user's perception of performance. <u>Learn more</u>.

Each page has a URL

Ensure individual pages are deep linkable via URL and that URLs are unique for the purpose of shareability on social media. <u>Learn more</u>.

## Runtime Settings

**URL** https://www.visitsurfsidefl.com/

**Fetch time** Jan 31, 2020, 6:57 AM EST

**Device** Emulated Nexus 5X

Network throttling 150 ms TCP RTT, 1,638.4 Kbps throughput (Simulated)

CPU throttling 4x slowdown (Simulated)

User agent (host) Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like

Gecko) Chrome/79.0.3945.130 Safari/537.36

User agent (network) Mozilla/5.0 (Linux; Android 6.0.1; Nexus 5 Build/MRA58N) AppleWebKit/537.36

(KHTML, like Gecko) Chrome/74.0.3694.0 Mobile Safari/537.36 Chrome-

Lighthouse

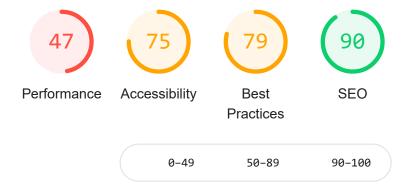
CPU/Memory Power 413

Generated by Lighthouse 5.5.0 | File an issue

# **Discussion Item 1**



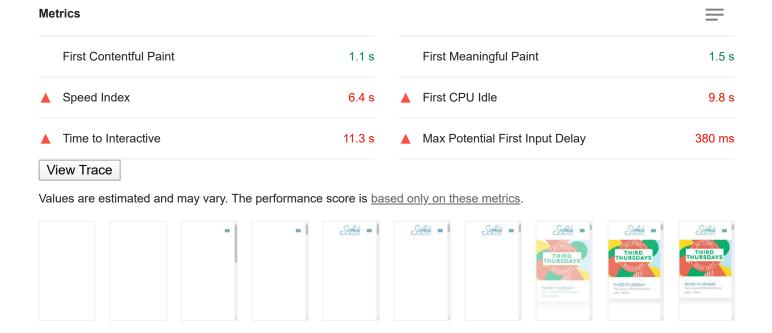
https://www.visitsurfsidefl.com/







# Performance



Opportunities — These suggestions can help your page load faster. They don't directly affect the Performance score.

Ор	portunity	Estimat	ed Savings
	Properly size images		15 s 🔥
	Serve images that are appropriately-sized to save cellular data and improve load time. Lea	<u>irn more</u> .	
		Show 3rd-party resort	urces (26)
	URL	Size	Potential Savings

	URL	Size	Potential Savings
	328b61da-70a1-4f44-893e-8afc724a1c12/surfside-inntertube-ljpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	563 KB	539 KB
Medicilian is fortically Off scena year did! SHOW US YOUR # SURFSIDE LOVE	2885a2ad-17c8-4476-b7c6-11785e412032/surfside-surfsidelovejpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	429 KB	412 KB
	15f0504d-36f6-4053-b9b7-36f7f7d74678/tube_5800.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	349 KB	323 KB
	4f385558-0428-4d31-95f7- 54ba13d4f6b7/sufside_website_slidejpg (visitsurfsidefl-live-92fee9c1d1914b5eb- 2328039.aldryn-media.com)	296 KB	284 KB
THIRD THURSDAYS	9510a3cc-24e1-4bea-a110-32f7c63e6673/thirdthu-slider-l.jpgjpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	182 KB	175 KB
	a37a423f-8458-4b31-8d9c-f7d388ba0e24/surfside-360-ocean00jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	138 KB	130 KB
	28666d45/cascade-1-860x580.jpg860x%2C291_subsampling-2.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	144 KB	127 KB
	f5b1a3e9-7077-418d-a41e-9d414fd693e0/around-town-sliders-3jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	153 KB	116 KB
	148c675c-56a5-4cda-8684-5faa88ee3f6a/popup- 950x860.jpg95jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn- media.com)	127 KB	110 KB
46	815cbed3-f412-451a-af40-dfd09d93f969/around-town-sliders- 5jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	144 KB	109 KB
	caf7d919-2fa3-46e0-b969-f36379afbaa7/surfside-slider-2-l.jjpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	126 KB	96 KB
	2854dec7-caaf-4e00-b9ea-eae8f28ce206/around-town-sliders-1jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	120 KB	91 KB
والمرا	9023cc22-6c64-4f1d-a239-69803bfaa7f2/around-town-sliders-6jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	112 KB	85 KB
	0afbb8f3-b659-4bcd-bb70-e403ab75533c/surfside-home-news-rejpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	106 KB	74 KB
	8a0de1b2-c418-4ee4-9de8-727dfd34e63c/around-town-sliders- 4jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	90 KB	69 KB
	c14104c5-c9b9-46be-a328-4baad6aef127/around-town-sliders- 2jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	65 KB	50 KB
50	f62965a4-09ac-40fc-b89a-90fcf2075776/surfside-slider-4-l.jjpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	54 KB	41 KB
	ae052bc2-d37e-4648-a593-79259e252e3d/surfside-blog-giftguijpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	50 KB	28 KB
	6bf8e67c/surfsidejpg350x%2C540_subsampling-2.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	54 KB	23 KB

URL	Size	Potential Savings
187651b3-7c60-4106-9d33-02d88b81508a/360- videos.png150x1png (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn- media.com)	29 KB	22 KB
a5ca69f2/cascade-3-350x430.jpg350x%2C215_subsampling- 2.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	59 KB	17 KB
2596bce0/surfsidejpg350x%2C540_subsampling-2.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	38 KB	16 KB
9352b566/surfsidejpg350x%2C540_subsampling-2.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	36 KB	16 KB
3224bbf4-fa3f-4ca6-b5de-f6bf841c2389/surfside-blog-repeatvjpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	34 KB	14 KB
b7305e40-dbc1-4278-9aab-e92a5c8bb9ba/news-thumb-turtles- 15jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	13 KB	10 KB
eaa34fa4/surfsidejpg350x%2C215_subsampling-2.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-2328039.aldryn-media.com)	27 KB	8 KB

Consider lazy-loading offscreen and hidden images after all critical resources have finished loading to lower time to interactive. <u>Learn more</u>.

✓ Show 3rd-party resources (1)

URL	Size	Potential Savings
9427ad08-0c75-4437-b8e2-aa7ae783f531/thirdthu-slider-r_2.jjpg (visitsurfsidefl-	154 KB	154 KB
img/map-surfside-downtown.svg (www.visitsurfsidefl.com)	45 KB	45 KB
img/logo-511.svg (www.visitsurfsidefl.com)	2 KB	2 KB

# Preconnect to required origins

Defer offscreen images

0.3 s ^

0.3 s ^

Consider adding `preconnect` or `dns-prefetch` resource hints to establish early connections to important third-party origins. <u>Learn more</u>.

URL Potential Savings

https://s3.amazonaws.com 300 ms

Reduce server response times (TTFB) 0.13 s ^

Time To First Byte identifies the time at which your server sends a response. Learn more.



`renderToStaticNodeStream()` to allow the client to receive and hydrate different parts of the markup instead of all at once. <u>Learn more</u>.

**Diagnostics** — More information about the performance of your application. These numbers don't <u>directly affect</u> the Performance score.

▲ Ensure text remains visible during webfont load

Leverage the font-display CSS feature to ensure text is user-visible while webfonts are loading. Learn more.

Show 3rd-party resources (1)

URL	Potential Savings
custom/brandon-grotesque-regular.woff (www.visitsurfsidefl.com)	80 ms
custom/ProximaNova-Light.woff (www.visitsurfsidefl.com)	80 ms
custom/brandon-grotesque-bold.woff (www.visitsurfsidefl.com)	40 ms
fonts/fontawesome-webfont.woff2?v=4.7.0 (s3.amazonaws.com)	360 ms

▲ Reduce the impact of third-party code — Third-party code blocked the main thread for 1,260 ms

Third-party code can significantly impact load performance. Limit the number of redundant third-party providers and try to load third-party code after your page has primarily finished loading. <u>Learn more</u>.

Third-Party	Size	Main-Thread Blocking Time
Google Analytics	19 KB	662 ms
Facebook	234 KB	286 ms
iubenda	75 KB	216 ms
Google Tag Manager	28 KB	88 ms
Google/Doubleclick Ads	11 KB	11 ms
Amazon Web Services	101 KB	0 ms
<u>Instagram</u>	67 KB	0 ms
LightWidget	8 KB	0 ms
Other Google APIs/SDKs	0 KB	0 ms

▲ Avoid enormous network payloads — Total size was 7,246 KB

Large network payloads cost users real money and are highly correlated with long load times. Learn more.

Show 3rd-party resources (10)

URL Size

**URL** Size ...d1d89f4b-8b3c-44cf-928b-8eefc72ef1d6/surfside-inntertube-r....jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-771 KB 2328039.aldryn-media.com) ....328b61da-70a1-4f44-893e-8afc724a1c12/surfside-inntertube-I....jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-563 KB 2328039.aldryn-media.com) ....2885a2ad-17c8-4476-b7c6-11785e412032/surfside-surfsidelove....jpg (visitsurfsidefl-live-429 KB 92fee9c1d1914b5eb-2328039.aldryn-media.com) ...566af68a-2e7f-4485-b8bc-a7250b8b0dca/surfside-surfsidelove...jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-384 KB 2328039.aldryn-media.com) ...15f0504d-36f6-4053-b9b7-36f7f7d74678/tube 5800.jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-349 KB 2328039.aldryn-media.com) ...4f385558-0428-4d31-95f7-54ba13d4f6b7/sufside website slide....jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-296 KB 2328039.aldryn-media.com) ...config/182...?v=2.9.15&r=stable (connect.facebook.net) 191 KB ...deb922f0-963f-41e4-9b9c-e3ae9a6506aa/sufside\_website\_slide....jpg (visitsurfsidefl-live-190 KB 92fee9c1d1914b5eb-2328039.aldryn-media.com) ...9510a3cc-24e1-4bea-a110-32f7c63e6673/thirdthu-slider-l.jpg ...jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-182 KB 2328039.aldryn-media.com) ....83022a8b-f78c-42ba-b04d-6e45a160abbe/gallery-photo-4-r.jpg ...jpg (visitsurfsidefl-live-92fee9c1d1914b5eb-163 KB 2328039.aldryn-media.com) Minimize main-thread work — 10.4 s Consider reducing the time spent parsing, compiling and executing JS. You may find delivering smaller JS payloads helps with this. Learn more Category Time Spent Script Evaluation 4,050 ms Other 2,954 ms Style & Layout 1,885 ms Rendering 499 ms Parse HTML & CSS 444 ms Script Parsing & Compilation 424 ms **Garbage Collection** 193 ms Serve static assets with an efficient cache policy — 26 resources found A long cache lifetime can speed up repeat visits to your page. Learn more. Show 3rd-party resources (16) **URL** Cache TTL Size ...fonts/fontawesome-webfont.woff2?v=4.7.0 (s3.amazonaws.com) None 101 KB

URL	Cache TTL	Size
config/182?v=2.9.15&r=stable (connect.facebook.net)	20 m	191 KB
/en_US/fbevents.js (connect.facebook.net)	20 m	43 KB
ua/linkid.js (www.google-analytics.com)	1 h	1 KB
/analytics.js (www.google-analytics.com)	2 h	18 KB
js/17698244.js (www.iubenda.com)	1 d	0 KB
cloudflare-static/email-decode.min.js (www.visitsurfsidefl.com)	2 d	1 KB
custom/brandon-grotesque-bold.woff (www.visitsurfsidefl.com)	5 d	57 KB
img/map-surfside-downtown.svg (www.visitsurfsidefl.com)	5 d	45 KB
js/main.min.js (www.visitsurfsidefl.com)	5 d	35 KB
custom/brandon-grotesque-regular.woff (www.visitsurfsidefl.com)	5 d	30 KB
custom/ProximaNova-Light.woff (www.visitsurfsidefl.com)	5 d	28 KB
css/main.min.css (www.visitsurfsidefl.com)	5 d	19 KB
js/jquery.form.min.js (www.visitsurfsidefl.com)	5 d	5 KB
img/logo-511.svg (www.visitsurfsidefl.com)	5 d	2 KB
js/jquery.cookie.js (www.visitsurfsidefl.com)	5 d	1 KB
/widgets/lightwidget.js (cdn.lightwidget.com)	7 d	0 KB
s150x150/78863082jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	9 KB
s150x150/75467891jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	9 KB
s150x150/76847571jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	8 KB
s150x150/78904908jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	8 KB
s150x150/75379861jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	7 KB
s150x150/75379796jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	7 KB
s150x150/75234556jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	7 KB
s150x150/74666131jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	6 KB
s150x150/73011460jpg?_nc_ht= (scontent.cdninstagram.com)	14 d	5 KB

▲ Reduce JavaScript execution time — 4.4 s

Consider reducing the time spent parsing, compiling, and executing JS. You may find delivering smaller JS payloads helps with this. <u>Learn more</u>.

✓ Show 3rd-party resources (14)

URL Total CPU Script Script
Time Evaluation Parse

URL	Total CPU Time	Script Evaluation	Script Parse
Other	5,662 ms	661 ms	8 ms
/js/app.cadd007js (starling.crowdriff.com)	1,020 ms	778 ms	18 ms
/analytics.js (www.google-analytics.com)	798 ms	214 ms	26 ms
/js/crowdriff.js (starling.crowdriff.com)	342 ms	328 ms	13 ms
/js/vendors~init.01fce6bjs (starling.crowdriff.com)	323 ms	305 ms	19 ms
js/main.min.js (www.visitsurfsidefl.com)	323 ms	262 ms	11 ms
iubenda_cs/core-fcf8c9ejs (cdn.iubenda.com)	309 ms	298 ms	10 ms
/en_US/fbevents.js (connect.facebook.net)	275 ms	258 ms	17 ms
/iubenda.js (cdn.iubenda.com)	272 ms	176 ms	23 ms
/gtag/js?id=AW-868 (www.googletagmanager.com)	221 ms	212 ms	9 ms
config/182?v=2.9.15&r=stable (connect.facebook.net)	195 ms	159 ms	35 ms
widgets/1388.js?widget_element=widget-container- 1388 (admin.bookdirect.net)	147 ms	75 ms	55 ms
ua/linkid.js (www.google-analytics.com)	143 ms	138 ms	2 ms
https://www.visitsurfsidefl.com	88 ms	57 ms	16 ms
/pagead/conversion_async.js (www.googleadservices.com)	77 ms	13 ms	64 ms
/js/vendors~app.51cac9cjs (starling.crowdriff.com)	71 ms	26 ms	20 ms
widgets/1409.js?widget_element=widget-container- 1409 (admin.bookdirect.net)	63 ms	19 ms	35 ms

Avoid an excessive DOM size — 1,054 elements

A large DOM will increase memory usage, cause longer style calculations, and produce costly layout reflows. Learn more.



Consider using a "windowing" library like 'react-window' to minimize the number of DOM nodes created if you are rendering many repeated elements on the page. <u>Learn more</u>. Also, minimize unecessary re-renders using <u>shouldComponentUpdate</u>, <u>PureComponent</u>, or <u>React.memo</u> and <u>skip effects</u> only until certain dependencies have changed if you are using the Effect hook to improve runtime performance.

Statistic	Element	Value
Total DOM Eleme nts		1,054
Maxim um DOM Depth	<pre><path d="M1000,812.5c0,103.5-84,187.5-187.5,187.5h-625C84,1000,0,916,0,812.5v- 625C0,84,84,0,187.5,0h625C916,0,1000,84,1000,187.5V812.5z M833.3,208.3c0-22.8-18.9-41.7-41.7- 41.7H479.2c-16.9,0-31.9,10.4-38.4,25.4c-6.5,15.6-3.3,33.9,9.1,45.6193.7,93.7L196,679c-16.3,16.3- 16.3,42.3,0,58.6166.4,66.4c16.3,16.3,42.3,16.3,58.6,0l347.7- 347.7193.7,93.8c7.8,8.4,18.2,12.4,29.3,12.4c5.2,0,11.1-1.3,16.3-3.3c15-6.5,25.4-21.5,25.4- 38.4V208.3z"></path></pre>	21

Statistic	Element	Value
Maxim um Child Eleme nts	<svg xmlns="http://www.w3.org/2000/svg" xmlns:xlink="http://www.w3.org/1999/xlink"></svg>	48

Avoid chaining critical requests — 9 chains found

The Critical Request Chains below show you what resources are loaded with a high priority. Consider reducing the length of chains, reducing the download size of resources, or deferring the download of unnecessary resources to improve page load. Learn more.

Maximum critical path latency: 2,820 ms

Initial Navigation

https://www.visitsurfsidefl.com

...css/main.min.css (www.visitsurfsidefl.com) - 30 ms, 18.91 KB

/widgets/lightwidget.js (lightwidget.com)

/widgets/lightwidget.js (lightwidget.com)

/widgets/lightwidget.js (cdn.lightwidget.com) - 40 ms, 0.38 KB

...cloudflare-static/email-decode.min.js (www.visitsurfsidefl.com) - 80 ms, 0.72 KB

...js/main.min.js (www.visitsurfsidefl.com) - 140 ms, 35.49 KB

...js/jquery.form.min.js (www.visitsurfsidefl.com) - 80 ms, 5.48 KB

...js/jquery.cookie.js (www.visitsurfsidefl.com) - 80 ms, 1.32 KB

...custom/brandon-grotesque-regular.woff (www.visitsurfsidefl.com) - 80 ms, 29.54 KB

...custom/ProximaNova-Light.woff (www.visitsurfsidefl.com) - 80 ms, 27.71 KB

...custom/brandon-grotesque-bold.woff (www.visitsurfsidefl.com) - 40 ms, 57.31 KB

/static/manifest.json (www.visitsurfsidefl.com) - 70 ms, 0.38 KB

Keep request counts low and transfer sizes small — 109 requests • 7,247 KB

To set budgets for the quantity and size of page resources, add a budget json file. Learn more.

Resource Type	Requests	Transfer Size
Total	109	7,247 KB
Image	61	6,103 KB
Script	25	810 KB
Font	4	215 KB
Other	11	67 KB
Stylesheet	5	27 KB
Document	3	26 KB

Resource Type	Requests	Т	ransfer Size	
Media	0		0 KB	
Third-party	96		6,955 KB	
sed audits (11)			^	
Eliminate render-blocking resources			^	
Resources are blocking the first paint of your page. Consider of JS/styles. <u>Learn more</u> .	delivering critical JS/CSS inline an	d deferring all non-	critical	
Minify CSS			^	
Minifying CSS files can reduce network payload sizes. <u>Learn r</u>	more.			
If your build system minifies your CSS files automated your application. You can check this with the Reaction of the control o			build of	
Minify JavaScript — Potential savings of 7 KB			^	
Minifying JavaScript files can reduce payload sizes and script	parse time. <u>Learn more</u> .			
If your build system minifies your JS files automatic your application. You can check this with the Reac			uild of	
	•	Show 3rd-party re	sources (0)	
URL		Size	Potentia Savings	
inline: // Loading Settings From JRS Admin var		7 KB	3 KB	
inline: // Loading Settings From JRS Admin var		7 KB	3 KB	
Remove unused CSS — Potential savings of 15 KB			^	
Remove dead rules from stylesheets and defer the loading of unnecessary bytes consumed by network activity. <u>Learn more</u>		ontent to reduce		
		Show 3rd-party re-	sources (0)	
URL		Size	Potentia Savings	
css/main.min.css (www.visitsurfsidefl.com)		19 KB	15 KB	
Efficiently encode images			^	
Optimized images load faster and consume less cellular data.	Learn more.			
Serve images in next-gen formats			^	

Image formats like JPEG 2000, JPEG XR, and WebP often provide better compression than PNG or JPEG, which means faster downloads and less data consumption. <u>Learn more</u>.

## Enable text compression

Text-based resources should be served with compression (gzip, deflate or brotli) to minimize total network bytes. <u>Learn more</u>.

#### Avoid multiple page redirects

Redirects introduce additional delays before the page can be loaded. Learn more.



If you are using React Router, minimize usage of the `<Redirect>` component for route navigations.

## Preload key requests

Consider using `k rel=preload>` to prioritize fetching resources that are currently requested later in page load. <u>Learn</u> more.

#### Use video formats for animated content

Large GIFs are inefficient for delivering animated content. Consider using MPEG4/WebM videos for animations and PNG/WebP for static images instead of GIF to save network bytes. <u>Learn more</u>

#### User Timing marks and measures

Consider instrumenting your app with the User Timing API to measure your app's real-world performance during key user experiences. <u>Learn more</u>.



Use the React DevTools Profiler, which makes use of the Profiler API, to measure the rendering performance of your components. <u>Learn more</u>.



# Accessibility

These checks highlight opportunities to improve the accessibility of your web app. Only a subset of accessibility issues can be automatically detected so manual testing is also encouraged.

**ARIA** — These are opportunities to improve the usage of ARIA in your application which may enhance the experience for users of assistive technology, like a screen reader.

 $\blacksquare$ 

Elements with an ARIA [role] that require children to contain a specific [role] are missing some or all of those required children.

Some ARIA parent roles must contain specific child roles to perform their intended accessibility functions. Learn more.

Failing Elements

а

а

	div.billboard-inner	
	div.carousel-inner	
	div.billboard-inner	
	mes and labels — These are opportunities to improve the semantics of the controls in your application. This may enhance experience for users of assistive technology, like a screen reader.	
<b>A</b>	Buttons do not have an accessible name	^
	When a button doesn't have an accessible name, screen readers announce it as "button", making it unusable for users who rely on screen readers. <u>Learn more</u> .	
	Failing Elements	
	a.toggle.collapsed	
<b>A</b>	<frame/> or <iframe> elements do not have a title</iframe>	^
	Screen reader users rely on frame titles to describe the contents of frames. <u>Learn more</u> .	
	Failing Elements	
	iframe.lightwidget-widget	
<b>A</b>	Form elements do not have associated labels	^
	Labels ensure that form controls are announced properly by assistive technologies, like screen readers. <u>Learn more</u> .	
	Failing Elements	
	input#id_joinus-email.form-control.js-input	
<b>A</b>	Links do not have a discernible name	^
	Link text (and alternate text for images, when used as links) that is discernible, unique, and focusable improves the navigation experience for screen reader users. <u>Learn more</u> .	
	Failing Elements	
	a	
	a	
	a	

input#group\_id

input#rooms

input#nights

input#sDay

**Contrast** — These are opportunities to improve the legibility of your content.

Background and foreground colors do not have a sufficient contrast ratio. Low-contrast text is difficult or impossible for many users to read. Learn more. Failing Elements span input#start-date-1388.jrs-datepicker-1388 input#end-date-1388.jrs-datepicker-1388 select#lodgingID.jrs-select-1388 small small small span.billboard-category span.card-category h2 span input#start-date-1409.jrs-datepicker-1409 input#end-date-1409.jrs-datepicker-1409 select#lodgingID.jrs-select-1409 legend **Best practices** — These items highlight common accessibility best practices. [id] attributes on the page are not unique The value of an id attribute must be unique to prevent other instances from being overlooked by assistive technologies. Learn more. Failing Elements input#campaign input#cloneID

Failing Elements	
input#sMonth	
input#sYear	
input#widget_id	
Additional items to manually check (11) — These items address areas which an automated testing tool cannot cover. Learnore in our guide on conducting an accessibility review.	ırn ^
The page has a logical tab order	^
Tabbing through the page follows the visual layout. Users cannot focus elements that are offscreen. <u>Learn more</u> .	
Interactive controls are keyboard focusable	^
Custom interactive controls are keyboard focusable and display a focus indicator. <u>Learn more</u> .	
Interactive elements indicate their purpose and state	^
Interactive elements, such as links and buttons, should indicate their state and be distinguishable from non-interactive elements. <u>Learn more</u> .	
The user's focus is directed to new content added to the page	^
If new content, such as a dialog, is added to the page, the user's focus is directed to it. Learn more.	
User focus is not accidentally trapped in a region	^
A user can tab into and out of any control or region without accidentally trapping their focus. Learn more.	
Custom controls have associated labels	^
Custom interactive controls have associated labels, provided by aria-label or aria-labelledby. <u>Learn more</u> .	
Custom controls have ARIA roles	^
Custom interactive controls have appropriate ARIA roles. <u>Learn more</u> .	
Visual order on the page follows DOM order	^
DOM order matches the visual order, improving navigation for assistive technology. <u>Learn more</u> .	
Offscreen content is hidden from assistive technology	^
Offscreen content is hidden with display: none or aria-hidden=true. Learn more.	
Headings don't skip levels	

Headings are used to create an outline for the page and heading levels are not skipped. <u>Learn more</u>.

Landmark elements (<main>, <nav>, etc.) are used to improve the keyboard navigation of the page for assistive technology.

HTML5 landmark elements are used to improve navigation

Learn more.

# Passed audits (17) [aria-\*] attributes match their roles Each ARIA 'role' supports a specific subset of 'aria-\*' attributes. Mismatching these invalidates the 'aria-\*' attributes. Learn more. [role]s have all required [aria-\*] attributes Some ARIA roles have required attributes that describe the state of the element to screen readers. Learn more. [role]s are contained by their required parent element Some ARIA child roles must be contained by specific parent roles to properly perform their intended accessibility functions. Learn more. [role] values are valid ARIA roles must have valid values in order to perform their intended accessibility functions. Learn more. [aria-\*] attributes have valid values Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid values. Learn more. [aria-\*] attributes are valid and not misspelled Assistive technologies, like screen readers, can't interpret ARIA attributes with invalid names. Learn more. The page contains a heading, skip link, or landmark region Adding ways to bypass repetitive content lets keyboard users navigate the page more efficiently. Learn more. Document has a <title> element The title gives screen reader users an overview of the page, and search engine users rely on it heavily to determine if a page is relevant to their search. Learn more. <html> element has a [lang] attribute If a page doesn't specify a lang attribute, a screen reader assumes that the page is in the default language that the user chose when setting up the screen reader. If the page isn't actually in the default language, then the screen reader might not announce the page's text correctly. Learn more. <html> element has a valid value for its [lang] attribute Specifying a valid BCP 47 language helps screen readers announce text properly. Learn more. Image elements have [alt] attributes Informative elements should aim for short, descriptive alternate text. Decorative elements can be ignored with an empty alt attribute. Learn more. Lists contain only elements and script supporting elements (<script> and <template>). Screen readers have a specific way of announcing lists. Ensuring proper list structure aids screen reader output. Learn more.

List items () are contained within or parent elements Screen readers require list items ('') to be contained within a parent '' or '' to be announced properly. Learn more. [user-scalable="no"] is not used in the <meta name="viewport"> element and the [maximum-scale] attribute is not less than 5. Disabling zooming is problematic for users with low vision who rely on screen magnification to properly see the contents of a web page. Learn more. No element has a [tabindex] value greater than 0 A value greater than 0 implies an explicit navigation ordering. Although technically valid, this often creates frustrating experiences for users who rely on assistive technologies. Learn more. <video> elements contain a <track> element with [kind="captions"] When a video provides a caption it is easier for deaf and hearing impaired users to access its information. Learn more. <video> elements contain a <track> element with [kind="description"] Audio descriptions provide relevant information for videos that dialogue cannot, such as facial expressions and scenes. Learn more. Not applicable (11) [accesskey] values are unique Access keys let users quickly focus a part of the page. For proper navigation, each access key must be unique. Learn more. <audio> elements contain a <track> element with [kind="captions"] Captions make audio elements usable for deaf or hearing-impaired users, providing critical information such as who is talking, what they're saying, and other non-speech information. Learn more <dl>'s contain only properly-ordered <dt> and <dd> groups, <script> or <template> elements. When definition lists are not properly marked up, screen readers may produce confusing or inaccurate output. Learn more. Definition list items are wrapped in <dl> elements Definition list items ('<dt>' and '<dd>') must be wrapped in a parent '<dl>' element to ensure that screen readers can properly announce them. Learn more. <input type="image"> elements have [alt] text When an image is being used as an `<input>` button, providing alternative text can help screen reader users understand the purpose of the button. Learn more. Presentational elements avoid using , <caption> or the [summary] attribute.

A table being used for layout purposes should not include data elements, such as the th or caption elements or the summary

attribute, because this can create a confusing experience for screen reader users. Learn more.

Users do not expect a page to refresh automatically, and doing so will move focus back to the top of the page. This may create a frustrating or confusing experience. <u>Learn more</u>.

<object> elements have [alt] text

Screen readers cannot translate non-text content. Adding alt text to `<object>` elements helps screen readers convey meaning to users. <u>Learn more</u>.

Cells in a element that use the [headers] attribute refer to table cells within the same table.

Screen readers have features to make navigating tables easier. Ensuring `` cells using the `[headers]` attribute only refer to other cells in the same table may improve the experience for screen reader users. <u>Learn more</u>.

elements and elements with [role="columnheader"/"rowheader"] have data cells they describe.

Screen readers have features to make navigating tables easier. Ensuring table headers always refer to some set of cells may improve the experience for screen reader users. <u>Learn more</u>.

[lang] attributes have a valid value

Specifying a valid <u>BCP 47 language</u> on elements helps ensure that text is pronounced correctly by a screen reader. <u>Learn more</u>.



# **Best Practices**

▲ Uses document.write()

For users on slow connections, external scripts dynamically injected via `document.write()` can delay page load by tens of seconds. <u>Learn more</u>.

Show 3rd-party resources (1)

URL Location

/iubenda.js (cdn.iubenda.com) line: 1

Links to cross-origin destinations are unsafe

Add `rel="noopener"` or `rel="noreferrer"` to any external links to improve performance and prevent security vulnerabilities. Learn more.

Show 3rd-party resources (12)

URL Target Rel

/visitsurfside/ (www.instagram.com) \_\_blank

	URL			Target	Rel	
	beach/discover-miami-beachs-coming	g-town-surfside (www.recomm	nend.com)	_blank		
	/VisitSurfside/ (www.facebook.com)			_blank		
	/VisitSurfside/ (www.facebook.com)			_blank		
	/visitsurfside/ (www.instagram.com)			_blank		
	/visitsurfside/ (www.instagram.com)			_blank		
	/VisitSurfside/ (www.facebook.com)			_blank		
	/VisitSurfside (twitter.com)			_blank		
	/visitsurfsidefl/ (www.pinterest.com)			_blank		
	/user/VisitSurfside (www.youtube.com)			_blank		
	https://www.fl511.com			_blank		
	https://jacober.com			_blank		
<u> </u>	Includes front-end JavaScript libraries wit	h known security vulnerabilit	ties — 6 vulnerabilities detected		^	
	Some third-party scripts may contain know Learn more.  Library Version	Vulnerability Count	Highest Severity	,		
	Bootstrap@3.3.7	5	Medium			
	j <u>Query@3.1.1</u>	1	Medium			
	<u> </u>	•	Wedian			
Pas	ssed audits (12)				^	
	Avoids Application Cache				^	
	Application Cache is deprecated. <u>Learn n</u>	nore.				
	Uses HTTPS				^	
	All sites should be protected with HTTPS, even ones that don't handle sensitive data. HTTPS prevents intruders from tampering with or passively listening in on the communications between your app and your users, and is a prerequisite for HTTP/2 and many new web platform APIs. <u>Learn more</u> .					
	Uses HTTP/2 for its own resources				^	
	HTTP/2 offers many benefits over HTTP/	1.1, including binary headers	s, multiplexing, and server push. <u>Learr</u>	<u>ı more</u> .		
	Uses passive listeners to improve scrolling	g performance			^	
	Consider marking your touch and wheel	event listeners as `passive` t	o improve your page's scroll performa	nce. <u>Learn m</u>	<u>iore</u> .	
	Avoids requesting the geolocation permis	sion on page load			^	

Users are mistrustful of or confused by sites that request their location without context. Consider tying the request to a user action instead. <u>Learn more</u>.

Page has the HTML doctype

Specifying a doctype prevents the browser from switching to quirks-mode. Learn more.

**Detected JavaScript libraries** 

All front-end JavaScript libraries detected on the page. Learn more.

Name Version

Bootstrap 3.3.7

jQuery 3.1.1

jQuery (Fast path)

React

Avoids requesting the notification permission on page load

Users are mistrustful of or confused by sites that request to send notifications without context. Consider tying the request to user gestures instead. <u>Learn more</u>.

Avoids deprecated APIs

Deprecated APIs will eventually be removed from the browser. Learn more.

Allows users to paste into password fields

Preventing password pasting undermines good security policy. Learn more.

No browser errors logged to the console

Errors logged to the console indicate unresolved problems. They can come from network request failures and other browser concerns. <u>Learn more</u>

Displays images with correct aspect ratio

Image display dimensions should match natural aspect ratio. Learn more.



SEO

These checks ensure that your page is optimized for search engine results ranking. There are additional factors Lighthouse does not check that may affect your search ranking. <u>Learn more</u>.

**Content Best Practices** — Format your HTML in a way that enables crawlers to better understand your app's content.

<b>A</b>	Links do not have descriptive text — 1 link found		^
	Descriptive link text helps search engines understand your content. <u>Learn more</u> .		
		Show 3rd-party resources	(0)
	Link destination	Link Text	
	/info/go-explore/ (www.visitsurfsidefl.com)	LEARN MORE	
	<b>Iditional items to manually check (1)</b> — Run these additional validators on your site to clactices.	neck additional SEO best	^
	Structured data is valid		^
	Run the <u>Structured Data Testing Tool</u> and the <u>Structured Data Linter</u> to validate structured	data. <u>Learn more</u> .	
Pa	ssed audits (9)		^
	Has a <meta name="viewport"/> tag with width or initial-scale		^
	Add a ` <meta name="viewport"/> ` tag to optimize your app for mobile screens. Learn more	2.	
	Document has a <title> element&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;The title gives screen reader users an overview of the page, and search engine users rely is relevant to their search. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;on it heavily to determine if a page&lt;/td&gt;&lt;td&gt;ge&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Document has a meta description&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Meta descriptions may be included in search results to concisely summarize page content&lt;/td&gt;&lt;td&gt;. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Page has successful HTTP status code&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Pages with unsuccessful HTTP status codes may not be indexed properly. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Page isn't blocked from indexing&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Search engines are unable to include your pages in search results if they don't have perm&lt;/td&gt;&lt;td&gt;ission to crawl them. &lt;u&gt;Learn more&lt;/u&gt;&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;robots.txt is valid&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;If your robots.txt file is malformed, crawlers may not be able to understand how you want indexed. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;our website to be crawled or&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Image elements have [alt] attributes&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Informative elements should aim for short, descriptive alternate text. Decorative elements attribute. &lt;u&gt;Learn more&lt;/u&gt;.&lt;/td&gt;&lt;td&gt;can be ignored with an empty alt&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;/tr&gt;&lt;tr&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;Document has a valid hreflang&lt;/td&gt;&lt;td&gt;&lt;/td&gt;&lt;td&gt;^&lt;/td&gt;&lt;/tr&gt;&lt;/tbody&gt;&lt;/table&gt;</title>		

hreflang links tell search engines what version of a page they should list in search results for a given language or region.

Learn more.

Document avoids plugins

Search engines can't index plugin content, and many devices restrict plugins or don't support them. Learn more.

Not applicable (3)

Document has a valid rel=canonical

Canonical links suggest which URL to show in search results. Learn more.

Document uses legible font sizes

Font sizes less than 12px are too small to be legible and require mobile visitors to "pinch to zoom" in order to read. Strive to have >60% of page text ≥12px. <u>Learn more</u>.

Tap targets are sized appropriately

Interactive elements like buttons and links should be large enough (48x48px), and have enough space around them, to be easy enough to tap without overlapping onto other elements. <u>Learn more</u>.



## Progressive Web App

These checks validate the aspects of a Progressive Web App. Learn more.

#### Fast and reliable

Page load is not fast enough on mobile networks

Your page loads too slowly and is not interactive within 10 seconds. Look at the opportunities and diagnostics in the "Performance" section to learn how to improve.

- Interactive at 11.3 s

A fast page load over a cellular network ensures a good mobile user experience. Learn more.

Current page does not respond with a 200 when offline

If you're building a Progressive Web App, consider using a service worker so that your app can work offline. Learn more.

▲ start url does not respond with a 200 when offline Timed out waiting for start url to respond.

A service worker enables your web app to be reliable in unpredictable network conditions. Learn more.

#### Installable

Uses HTTPS

All sites should be protected with HTTPS, even ones that don't handle sensitive data. HTTPS prevents intruders from tampering with or passively listening in on the communications between your app and your users, and is a prerequisite for HTTP/2 and many new web platform APIs. <u>Learn more</u>.

Does not register a service worker that controls page and start\_url

The service worker is the technology that enables your app to use many Progressive Web App features, such as offline, add to homescreen, and push notifications. <u>Learn more</u>.

Web app manifest does not meet the installability requirements

Failures: Manifest's `display` value is not one of: minimal-ui | fullscreen | standalone, Manifest does not have `short\_name`.

Browsers can proactively prompt users to add your app to their homescreen, which can lead to higher engagement. <u>Learn more</u>.

#### **PWA Optimized**

#### Redirects HTTP traffic to HTTPS

If you've already set up HTTPS, make sure that you redirect all HTTP traffic to HTTPS in order to enable secure web features for all your users. <u>Learn more</u>.

Is not configured for a custom splash screen

Failures: Manifest does not have a PNG icon of at least 512px, Manifest does not have `background\_color`, Manifest does not have `theme\_color`.

A themed splash screen ensures a high-quality experience when users launch your app from their homescreens. <u>Learn more</u>.

Does not set a theme color for the address bar.

Failures: Manifest does not have `theme color`, No `<meta name="theme-color"> `tag found.

The browser address bar can be themed to match your site. Learn more.

Content is sized correctly for the viewport

If the width of your app's content doesn't match the width of the viewport, your app might not be optimized for mobile screens. <u>Learn more</u>.

Has a <meta name="viewport"> tag with width or initial-scale

Add a `<meta name="viewport">` tag to optimize your app for mobile screens. Learn more.

Contains some content when JavaScript is not available

Your app should display some content when JavaScript is disabled, even if it's just a warning to the user that JavaScript is required to use the app. <u>Learn more</u>.

Provides a valid apple-touch-icon

For ideal appearance on iOS when users add a progressive web app to the home screen, define an `apple-touch-icon`. It must point to a non-transparent 192px (or 180px) square PNG. <u>Learn More</u>.

**Additional items to manually check (3)** — These checks are required by the baseline <u>PWA Checklist</u> but are not automatically checked by Lighthouse. They do not affect your score but it's important that you verify them manually.

Site works cross-browser

To reach the most number of users, sites should work across every major browser. Learn more.

Page transitions don't feel like they block on the network

Transitions should feel snappy as you tap around, even on a slow network. This experience is key to a user's perception of performance. <u>Learn more</u>.

Each page has a URL

Ensure individual pages are deep linkable via URL and that URLs are unique for the purpose of shareability on social media. Learn more.

#### Runtime Settings

URL https://www.visitsurfsidefl.com/

**Fetch time** Jan 31, 2020, 7:34 AM EST

**Device** Emulated Desktop

**Network throttling** 150 ms TCP RTT, 1,638.4 Kbps throughput (Simulated)

CPU throttling 4x slowdown (Simulated)

User agent (host) Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like

Gecko) Chrome/79.0.3945.130 Safari/537.36

User agent (network) Mozilla/5.0 (Macintosh; Intel Mac OS X 10 13 6) AppleWebKit/537.36 (KHTML,

like Gecko) Chrome/74.0.3694.0 Safari/537.36 Chrome-Lighthouse

CPU/Memory Power 814

Generated by Lighthouse 5.5.0 | File an issue

## **Quality Control, Quality Assurance**

Quality Control happens when a full assessment is done prior to approving the project, through a Growth Plan or Project Plan. The plan is the blueprint for how the project will roll out. It is also a plan for success.

Quality Assurance happens by following up with the Growth Plan, also running audits and tests frequently, automated and user-based problem reporting, and 'secret shopper' assessments in person, online and by phone.

## **Growth Plan or Project Plan**

**Contents:** 

Proposal, Purpose, Goals, How will success by measured?

**Growth Opportunity** 

The Competition

**Feasibility** 

**Key Metrics Dashboard** 

**Projections: Money and Metrics** 

The Organization

Marketing & Revenues

**Strategic Growth through Operations** 

Appendix A. Resource Map

Appendix B. Risks

Appendix C. Marketing Analysis Worksheets

### **Proposal**

The idea. For example, launch Surfside loyalty card to tourists, visitors and residents alike with benefits from businesses.

## **Purpose**

For example, with a loyalty program, to establish Surfside brand and increase business revenues and traffic through loyalty program. To generate buzz with surprise bonuses.

#### Goals

100 or more loyalty cards registered and rolled out in the first six months. Increase businesses participating from 20 to 30 in first year. Frequency average visits by member to participating businesses 2 times per month or greater.

#### How will success be measured?

Gross net profit positive for every participating business in the first year. Net profit positive return after cost to serve and all direct and indirect costs to every participating business. Gross margin for initial reward average of 10%, and after that gross margin for participating businesses 40% on average.

### **Growth Opportunity**

If goal is to capture revenues, either in tourist taxes or in revenues for Surfside hotels, restaurants or other businesses, explain here. Every growth opportunity should be tied to economic benefit.

The dollar size of this market is: \$ xx,000,000 in South Florida. We will increase our 1% by .02%

This assessment of the market size is based on:

South Florida's proportion of national GDP, Surfside business tax receipts, Surfside history of tourist tax funds, and "accommodations" and "real estate" percent of South Florida GDP.

This market growing 7% per year: \$_x,000,000
This assessment of the market growth rate is based on:
Tourism growth in South Florida from GM&B Greater Miami & The Beaches Chamber of Commerce

# **The Competition**

Competitive Mapping Plan						
Current Competitors	What do I know about them?		What do I need to learn about them?	How will I learn more?		
	General Info	Market Share	Uniqueness			
Bal Harbour	more upscale	5%	Shops, luxury	number of rooms planned 2020	contact their tourism office	
City of Miami Beach	volume, brand recognition, Convention Center	20%	Longevity in market, relationships	Marketing Strategy	contact Hill & Knowlton	
Bay Harbour Islands		2%	Unhurried pace like Surfside	Pricing		
Key Biscayne	Exclusive. Commute for businesses	1%	Unhurried pace like Surfside	Pricing and offerings	Visit	
Lauderdale by the Sea	Natural resources, more informal	5%	Low density, popular waterfront shopping and dining area	Pricing and offerings	Visit store, go online	

### **Feasibility**

1. To what extent does this solve a customer (tourist or visitor) pain point?

Tourists and visitors can make reservations and get frequent visitor points and rewards at Surfside hotels and restaurants at this tourist kiosk. They do not have to visit many web sites or make many phone calls or visits. Hits to the main tourism web site have increased 2,000% YOY and the traffic is there for one stop solutions/shopping.

2. How does this fit the market? How is this providing tourist and visitor benefits and services in a new way?

Hotels and condos are growing with the boom in travel, while existing hotels need fresh marketing makeovers. As hotels and condos become more service oriented and focused on design (i.e. Fendi condos, starchitect buildings), the Surfside branded reward card will have cache.

3. Explain the opening given the competition and Surfside's existing competitive advantage.

The competition is not making a sustained and targeted effort to capture for a Town benefits card. Because our total 30 participating in the initiative, coordination and personal service is doable.

4. Explain how it has the potential to be profitable and serves the Tourist Board mission, leverages tourist tax funds wisely.

Gross margins overall guarantee participating businesses break even or better with initial club member benefit. Gross margins after initial reward average a healthy 45% among participating businesses. Contributes to health of business community and markets the Town's businesses to tourists and visitors.

5. Explain how it fits Surfside and vision.

Uptown Beachtown rewards card can be used for spa services, food and drink, and hair and nail salons, jewelers, clothing retailers, and health clubs. Flts Surfside sporty uptown vibe, workout to beach to night out. Complements lifestyle and idea tests well with target demographic XYZ. Empowers people to be healthy and know their community including local businesses, for stability and sustainability.

## **Key Metrics Dashboard**

Average frequency of visit

Total Sales

Net Margin / Operating Margin

Average Ticket Value \$

Net Margin per reward member over time

Operating Profit

Operating Margin

ROI

# **Projections: Money and Metrics**

Costs include...

Below are summary data from my financial forecast for the plan.

		Growth Plan	Financial	Forecast		
	20Actual	Year 1 (20)	% Change	Year 2 (20)	% Change	Year 5
Revenuecurrent business						
Revenue-opportunity						
Revenuetotal						
Profit-current business						
Profit—opportunity						
Profit-Total						
Operating Cash flowcurrent business						
Operating Cash flowOpportunity						
Operating Cash Flow-Total						
Dashboard Metrics						
Metric 1:						
Metric 2:						
Metric 3:						

Direct:	
Indirect:	
Long term:	
Staffing demands:	

Metrics to tell me if I am making progress are: ROI in the red after month 18.

## **The Organization**

This is the plan to make sure the team is ready to roll out the proposal.

Joe Smith Tourism Coordinator is tasked with rollout, training and is accountable for participation by businesses, card registrations, and total sales and revenues from the loyalty program.

The assistant manager has to see the big picture and follow up with sales goals and employee coaching. He also needs to put procedures and feedback and decisions in writing so there is good communication and quality control for this program and all operations.

Public Relations specialist and HR are revising performance evaluations to be '360', to include peer-to-peer in addition to the self evaluation and manager evaluation now in place. In addition, all Town employees will be ambassadors promoting the loyalty program. They will wear pins and receive an online training and on GoToMeeting.

The Town Director wants to build a work environment where everyone is equally productive whether he is there or not. He is launching incentives including competition for sales and bonuses for strong customer ratings. Project Teamwork! is lauching in May, helping one another through cross training and a network of coverage in an employee's absence. We have targeted increase in worker satisfaction to coincide with loyalty card promotion to the public.

Here are my metrics for tracking progress toward this development of my people and my organization:

Customer service rating: goal up .5 in year one.

Retention increases.

Performance evaluation average up 10% on average in year 1.

Total Employee Bonuses Up

Total Employee Sick Time Off Down

### **Marketing & Revenues**

What is your Customer Value Proposition is:

At no up front cost, get a Surfside loyalty card and save money and relish the Surfside quality lifestyle. Influence others to do the same. Enjoy perks and fun, surprise rewards.

Reward 1 is a cooking class and wine tasting with a celebrity chef, in month 3 of the rollout.

#### **Sales Growth Goals**

	1 Year	2 Year	3 Year	4 Year	5 Year
Year					
Busin	ess Sales				
Tax R	evenues				

The relevant metrics related to sales and marketing on my dashboard are:

**Total Sales** 

Total Sales per business on average

Number of loyalty cards signed up

Customer visits per participating business daily on average

Full awareness among Town staff with spot checks and secret shoppers.

80% awareness among business employees at participating businesses via secret shoppers.

## **Strategic Growth through Operations**

My audit of my company's operations (see Operations Audit of the Feasibility Analysis in the Appendix indicates to me that I need to make the following changes in my operations and processes in order to achieve the growth I am forecasting:

The operational metrics I will be including in my dashboard include:

Number of loyalty cards signed up on average by employees

Customer satisfaction ratings 4.0 minimum average.

Complaints and returns/ forfeiture less than 5% of loyalty card holders.

Audit of Technical Systems complete and problems fixed in one month. Repeat test for all clear in month 2.

# Appendix A. My Resource Map

	What I have	What I Need	Action Steps
Human Res:			
Professional Srvs:			
Social / Networks:			
Organizational:			
Physical:			

# Appendix B. Risks

Risk Audit							
Column 1	Column 2	Column 3	Column 4	Column 5			
Key Risk	Risk Score	Contingency Plan/ Steps to Mitigate Risk	Person Responsible/ Accountable	Deadline			
Brick and mortar costs challenge; staying competitive with online retailers	10	Commercial sales meets unique painpoints.  Product and service diversification. Increase local services.					
	8	Know competition and their prices. Provide unique					

Competition from another towns		service and quality support.	
Economic turn toward recession impacts vacancies	4	Adjust pricing, streamline repairs, know competition	
Technical problems using loyalty card	4	Quality Assurance testing	
Key employees quit	2	Keep employees on track for growth and incentivize them	
Angry customer starts negative campaign	2	Stay on top of social media including YELP and other rating sites	

# **Appendix C. Sales and Marketing Analysis Worksheet**

	How do you contact new prospective customers? (E-mail, face to face, etc.)
	Approximately how many prospects are contacted to yield each new customer
	What are the average annual sales for each new customer?
_e N	any new customers will be needed each year to meet my sales goal?  Year  ads Needed  ew Customers  Additional Sales

To sup	port the customer value proposition and my strategy, I will need to modify owing:	and enhance
	Product or service characteristics, packaging, brand, etc?	
	Pricing or other attribute of my product/service?	
	where my customers can obtain my product or service? (Direct, distributor internet, etc.)	, retailer,
	ill I communicate the desired positioning of my product/service to current prospective customers?	and

Techniques I currently use or plan to use? The annual budget and the person responsible for the marketing activities:

	Currently Use	Plan to Use	Annual Expense	Person responsible
Brochures/Leaflets/Flyers				
Signs/Billboards				
Merchandising Displays				
Media Advertising				
Print (newspaper, etc)				
Television and/or radio				
Online				
Social Media				
Blogs				
YouTube				
Phones Directories				
Advertising Specialties (pens, calendars)				
Direct Mail or Email				
Website				
Development/programming				
Maintenance and hosting				
Trade Shows				
Fees and setup				
Travel/shipping				
Exhibits/signs				
Public Relations Activities/Materials				
Informal Marketing/Networking				
Memberships/meetings				
Entertainment				
Professional Assistance				
Marketing/PR consulting				
Advertising agencies				

Direct mail specialists		
Graphic design/web design		
Sales Staff		
Salary		
Commission/bonus		
Expenses		
Total		